



# FIRST QUARTER

Robert Buck, President & CEO

Rob Kuhns, CFO

May 5, 2022

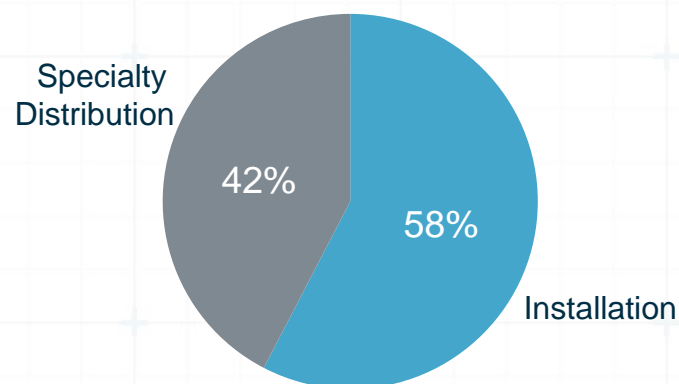
# SAFE HARBOR

Statements contained herein reflect our views about future periods, including our future plans and performance, constitute “forward-looking statements” under the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as “will,” “would,” “anticipate,” “expect,” “believe,” “designed,” “plan,” or “intend,” the negative of these terms, and similar references to future periods. These views involve risks and uncertainties that are difficult to predict and, accordingly, our actual results may differ materially from the results discussed in our forward-looking statements. We caution you against unduly relying on any of these forward-looking statements. Our future performance may be affected by a number of risks including but not limited to the material risks under the caption entitled “Risk Factors” in our most recent Annual Report, as filed with the SEC, as well as under the caption entitled “Risk Factors” in subsequent reports that we file with the SEC. Our forward-looking statements in this presentation speak only as of the date of this presentation. Factors or events that could cause our actual results to differ may emerge from time to time and it is not possible for us to predict all of them. Unless required by law, we undertake no obligation to update any forward-looking statements as a result of new information, future events, or otherwise. The Company believes that the non-GAAP performance measures and ratios that are contained herein, which management uses to manage our business, provide additional meaningful comparisons between current results and results in our prior periods. Non-GAAP performance measures and ratios should be viewed in addition, and not as an alternative, to the Company's reported results under United States GAAP. Additional information about the Company is contained in the Company's filings with the SEC and is available on TopBuild's website at [www.topbuild.com](http://www.topbuild.com).

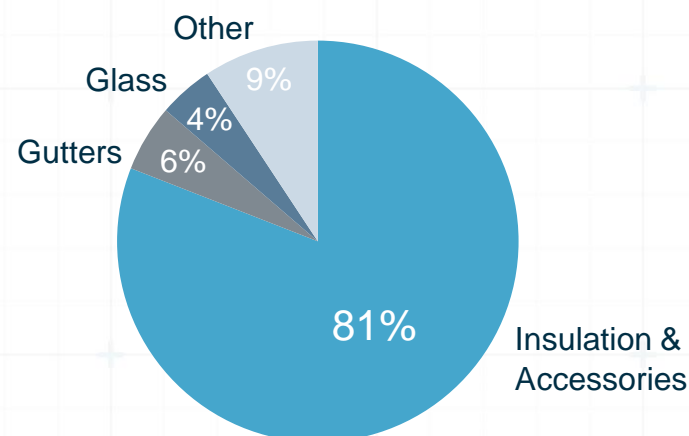
# TOPBUILD AT-A-GLANCE\*

SPIN-DATE (from Masco)	HEADQUARTERS	MARKET-CAP	U.S. EMPLOYEES
June 30, 2015	Daytona Beach, FL	\$6.1B	13,000+

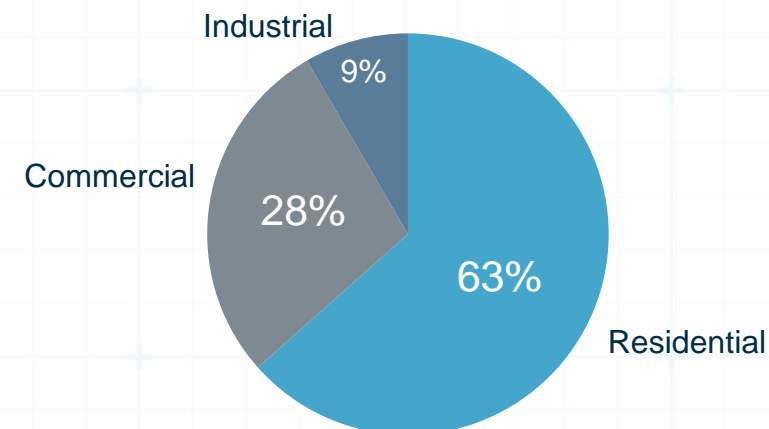
## Revenue by Segment



## Revenue by Product Mix



## Revenue by Business Mix



**LEADING INSTALLER AND SPECIALTY DISTRIBUTOR OF INSULATION AND BUILDING MATERIAL PRODUCTS IN THE UNITED STATES AND CANADA**

# ESG UPDATE



- Our business is inherently environmentally friendly
  - Insulation products we install and distribute significantly enhance energy efficiency
  - Provide building science solutions through TopBuild Home Services Group
- Formal ESG sustainability program in place
- Expanding disclosures over next two years
- 4<sup>th</sup> Sustainability Report to be published 2Q 2022

**STRONG COMMITMENT BY BOARD AND MANAGEMENT**

# OUR BUSINESS MODEL

## Core Strengths

- Focus on safety and employee well-being
- Flexible business model, enabling us to quickly adapt to changing market conditions
- Unrivaled scale and footprint, creating a strong supply chain ensuring we can meet customer demand
- Operational excellence focused on continuous improvement, supporting quick adaptation to market changes
- Talented, experienced, cycle tested team, deep bench
- Integrated systems, giving us the ability to flex resources across footprint
- Tenured relationships with customers and suppliers
- Exceptional service and reliability

## Our Values



### SAFETY

We put the *safety* of our *people* first.



### INTEGRITY

We deliver results with *integrity, respect,* and *accountability.*



### FOCUS

We are *customer-focused*, grounded in strong relationships.



### INNOVATION

We are *continuously improving* and encourage idea sharing.



### UNITY

We are united as one *team*, valuing *diversity.*



### COMMUNITY

We *make a difference* in the communities we serve.



### EMPOWERMENT

We are *empowered* to be our best, individually and as a team.

**GROWING PROFITABLY AND MAKING A DIFFERENCE**



# FIRST QUARTER FINANCIAL HIGHLIGHTS\*

## Adjusted

- 57.4% sales increase
- 28.3% gross margin, up 160 bps
- 14.3% operating margin, up 120 bps
- 17.3% EBITDA margin, up 170 bps

## Same Branch, Adjusted

- 18.7% sales increase
- 29.6% gross margin, up 290 bps
- 16.4% operating margin, up 330 bps
- 18.7% EBITDA margin, up 310 bps
- 35.2% incremental EBITDA



## BUSINESS MODEL EXECUTING WELL

# BUSINESS UPDATE

- Supply chain disruptions and labor shortages continue to impact entire construction industry
- Building cycle elongated for residential and commercial projects
  - Gap continues to widen between housing starts and completions
- Demand for residential housing remains strong despite rising interest rates
- Installation backlog continues to grow
- Growing demand for mechanical insulation...new projects and MRO work
- Teams effectively managing input costs and selling prices



**SUCCESSFULLY NAVIGATING CURRENT ENVIRONMENT**

# CAPITAL ALLOCATION

- Four acquisitions completed year-to-date



## SOUTHWEST INSULATION

- Residential insulation and glass and mirrors
- \$1.7M annual revenue



- Residential insulation
- \$6.5M annual revenue



## Green Energy Solutions, Inc.

- Residential insulation
- \$2.0M annual revenue



- Residential insulation
- \$5.5M annual revenue

- Announced \$100M ASR
- Repurchased 238,154 shares in 1Q 2022
  - Averaged \$209.95 per share

## GENERATING SOLID RETURNS



# FINANCIAL OVERVIEW

(\$ in 000s except per share amounts)  
Comparisons are to the quarter ended March 31, 2021

Three Months Ended March 31, 2022

Sales	\$1,168,918
Change	57.4%
Adjusted Operating Profit*	\$167,503
Change	72.4%
Adjusted Operating Margin*	14.3%
Change	120 bps
Adjusted EBITDA*	\$201,729
Change	74.2%
Adjusted EBITDA Margin*	17.3%
Change	170 bps
Adjusted EBITDA Margin*, Same Branch	18.7%
Change	310 bps
Adjusted Income per Diluted Share*	\$3.50
Change	73.3%

**STRONG PERFORMANCE, SOLID MARGIN EXPANSION**

# CAPEX, WORKING CAPITAL & CASH FLOW

\$ in 000s

	Three Months Ended March 31, 2022	Three Months Ended March 31, 2021
<b>CAPEX</b>	\$18,413	\$12,284
<b>Operating Cash Flow</b>	\$89,483	\$89,422
	March 31, 2022	December 31, 2021
<b>Cash Balance</b>	\$126,553	\$139,779
	March 31, 2022	March 31, 2021
<b>Working Capital % to TTM Sales*</b>	14.8%	10.2%



## STRATEGICALLY INVESTING IN THE BUSINESS AND INVENTORY

# LEVERAGE

\$ in millions

**Total Debt**

**\$1,503.7**

**Less Cash**

**\$126.6**

**Net Debt**

**\$1,377.1**

**TTM Adj. EBITDA\***

**\$746.4**

**Leverage**

**1.84x**

- \$430.1M available on \$500M Revolver
- Significant room under debt covenants



**STRONG BALANCE SHEET...AMPLE LIQUIDITY**

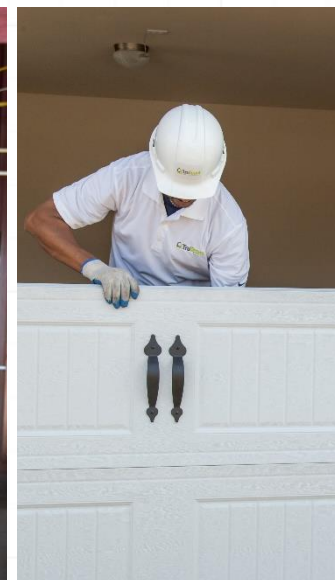
# INSTALLATION



(\$ in 000s)

**Three Months Ended  
March 31, 2022**

Sales	\$676,693
Y-O-Y Change	27.0%
Adjusted Operating Profit*	\$113,232
Y-O-Y Change	52.8%
Adjusted Operating Margin*	16.7%
Y-O-Y Change	280 bps
Adjusted EBITDA Margin*	19.1%
Y-O-Y Change	270 bps



## SOLID GROWTH AND MARGIN EXPANSION



# SPECIALTY DISTRIBUTION



(\$ in 000s)

Three Months Ended  
March 31, 2022

Sales	\$543,862
Y-O-Y Change	116.2%
Adjusted Operating Profit*	\$70,661
Y-O-Y Change	99.5%
Adjusted Operating Margin*	13.0%
Y-O-Y Change	(110) bps
Adjusted EBITDA Margin*	15.6%
Y-O-Y Change	60 bps



## DI INTEGRATION ON SCHEDULE



# 2022 TEAM GOALS

- Striving for ZERO safety incidents
- Successfully integrating Distribution International
- Acquiring insulation focused installation and specialty distribution companies which serve one or more of our three end-markets
- Expanding our efforts to think differently in order to:
  - Simplify processes
  - Leverage fixed overhead
  - Improve productivity
- Developing and building the talent and diversity of our team
- Operating with the highest integrity

**FOCUSED ON DELIVERING RESULTS**

# 2022 OUTLOOK

(as of May 5, 2022)

## SALES

**\$4,650M to \$4,800M**

## ADJUSTED EBITDA\*

**\$810M to \$860M**

## ASSUMPTIONS (in millions)

### End-Markets

Low to Mid Single Digit Volume Growth

### Depreciation & Amortization

\$121.0 to \$126.1

### Share Based Compensation

\$10.5 to \$13.0

### Interest Expense & other, net

\$52.0 to \$56.0

### Income Tax Expense

\$157.3 to \$174.1

### Acquisition Related Expenses

\$6.0 to \$8.0



# PROJECTING A STRONG YEAR OF GROWTH



# APPENDIX

# ADJUSTED EBITDA RECONCILIATION (unaudited)

(\$ in 000s)

	Three Months Ended March 31,	
	2022	2021
<b>Net income, as reported</b>	<b>\$ 114,711</b>	<b>\$ 59,842</b>
Adjustments to arrive at EBITDA, as adjusted:		
Interest expense and other, net	11,282	6,526
Income tax expense	37,961	15,657
Depreciation and amortization	30,499	15,519
Share-based compensation	3,727	3,111
Rationalization charges	473	16
Acquisition related costs	3,076	753
Refinancing costs and loss on extinguishment of debt	—	13,862
COVID-19 pay	—	523
<b>EBITDA, as adjusted</b>	<b>\$ 201,729</b>	<b>\$ 115,809</b>

# SEGMENT DATA (unaudited)

(\$ in 000s)

	Three Months Ended March 31,		Change
	2022	2021	
<b>Installation</b>			
Sales	\$ 676,693	\$ 532,753	27.0 %
Operating profit, as reported	\$ 112,679	\$ 73,636	
Operating margin, as reported	16.7 %	13.8 %	
Rationalization charges	473	—	
Acquisition related costs	80	—	
COVID-19 pay	—	489	
Operating profit, as adjusted	\$ 113,232	\$ 74,125	
Operating margin, as adjusted	16.7 %	13.9 %	
Share-based compensation	407	341	
Depreciation and amortization	15,685	12,826	
EBITDA, as adjusted	\$ 129,324	\$ 87,292	48.2 %
EBITDA margin, as adjusted	19.1 %	16.4 %	
<b>Speciality Distribution</b>			
Sales	\$ 543,862	\$ 251,601	116.2 %
Operating profit, as reported	\$ 70,420	\$ 35,385	
Operating margin, as reported	12.9 %	14.1 %	
Acquisition related costs	241	—	
COVID-19 pay	—	34	
Operating profit, as adjusted	\$ 70,661	\$ 35,419	
Operating margin, as adjusted	13.0 %	14.1 %	
Share-based compensation	353	243	
Depreciation and amortization	14,030	2,088	
EBITDA, as adjusted	\$ 85,044	\$ 37,750	125.3 %
EBITDA margin, as adjusted	15.6 %	15.0 %	
<b>Total</b>			
Sales before eliminations	\$ 1,220,555	\$ 784,354	
Intercompany eliminations	(51,637)	(41,556)	
Net sales after eliminations	\$ 1,168,918	\$ 742,798	57.4 %



# MARGIN RECONCILIATION

(\$ in 000s)

(unaudited)

	Three Months Ended March 31,	
	2022	2021
Gross profit, as reported	\$ 331,201	\$ 197,759
<i>Gross margin, as reported</i>	28.3 %	26.6 %
Acquisition related costs	121	—
COVID-19 pay	—	470
<i>Gross profit, as adjusted</i>	\$ 331,322	\$ 198,229
<i>Gross margin, as adjusted</i>	28.3 %	26.7 %
Operating profit, as reported - segments	\$ 183,099	\$ 109,021
General corporate expense, net	(10,437)	(6,606)
Intercompany eliminations	(8,708)	(6,528)
<i>Operating profit, as reported</i>	\$ 163,954	\$ 95,887
<i>Operating margin, as reported</i>	14.0 %	12.9 %
Rationalization charges	473	16
Acquisition related costs <sup>1</sup>	3,076	753
COVID-19 pay	—	523
<i>Operating profit, as adjusted</i>	\$ 167,503	\$ 97,179
<i>Operating margin, as adjusted</i>	14.3 %	13.1 %
Share-based compensation	3,727	3,111
Depreciation and amortization	30,499	15,519
<i>EBITDA, as adjusted</i>	\$ 201,729	\$ 115,809
<i>EBITDA margin, as adjusted</i>	17.3 %	15.6 %

<sup>1</sup> Acquisition related costs include corporate level adjustments as well as segment operating adjustments.

# SAME BRANCH AND ACQUISITION METRICS (unaudited)

(\$ in 000s)

	Three Months Ended March 31,	
	2022	2021
<b>Net Sales</b>		
Same branch	\$ 881,865	\$ 742,798
Acquisitions (a)	287,053	—
Total	\$ 1,168,918	\$ 742,798
<b>Gross profit, as adjusted</b>		
Same branch	\$ 261,115	\$ 198,229
Acquisitions (a)	70,207	—
Total	\$ 331,322	\$ 198,229
<b>Gross margin, as adjusted</b>		
Same branch (b)	29.6 %	26.7 %
Acquisitions (c)	24.5 %	
<b>Operating profit, as adjusted</b>		
Same branch	\$ 144,616	\$ 97,179
Acquisitions (a)	22,887	—
Total	\$ 167,503	\$ 97,179
<b>Operating margin, as adjusted</b>		
Same branch (b)	16.4 %	13.1 %
Acquisitions (c)	8.0 %	

(a) Represents current year impact of acquisitions in their first twelve months

(b) Same branch metric, as adjusted, as a percentage of same branch sales

(c) Acquired metric, as adjusted, as a percentage of acquired sales

(d) Total EBITDA, as adjusted, as a percentage of total sales

(e) Change in same branch EBITDA, as adjusted, as a percentage of change in same branch sales

(f) Change in total EBITDA, as adjusted, as a percentage of change in total sales

# SAME BRANCH AND ACQUISITION METRICS (unaudited)

(\$ in 000s)

	Three Months Ended March 31,	
	2022	2021
<b>EBITDA, as adjusted</b>		
Same branch	\$ 164,769	\$ 115,809
Acquisitions (a)	36,960	—
Total	\$ 201,729	\$ 115,809
<b>EBITDA, as adjusted, as a percentage of sales</b>		
Same branch (b)	18.7 %	
Acquisitions (c)	12.9 %	
Total (d)	17.3 %	15.6 %
<b>As Adjusted Incremental EBITDA, as a percentage of change in sales</b>		
Same branch (e)	35.2 %	
Acquisitions (c)	12.9 %	
Total (f)	20.2 %	

- (a) Represents current year impact of acquisitions in their first twelve months
- (b) Same branch metric, as adjusted, as a percentage of same branch sales
- (c) Acquired metric, as adjusted, as a percentage of acquired sales
- (d) Total EBITDA, as adjusted, as a percentage of total sales
- (e) Change in same branch EBITDA, as adjusted, as a percentage of change in same branch sales
- (f) Change in total EBITDA, as adjusted, as a percentage of change in total sales

# INCOME PER COMMON SHARE RECONCILIATION (unaudited)

(\$ in 000s except share and per common share amounts)

	Three Months Ended March 31,	
	2022	2021
<b>Income before income taxes, as reported</b>	<b>\$ 152,672</b>	<b>\$ 75,499</b>
Rationalization charges	473	16
Acquisition related costs	3,076	753
Refinancing costs and loss on extinguishment of debt	—	13,862
COVID-19 pay	—	523
<b>Income before income taxes, as adjusted</b>	<b>156,221</b>	<b>90,653</b>
Tax rate at 26.0%	(40,617)	(23,570)
<b>Income, as adjusted</b>	<b>\$ 115,604</b>	<b>\$ 67,083</b>
<b>Income per common share, as adjusted</b>	<b>\$ 3.50</b>	<b>\$ 2.02</b>
Weighted average diluted common shares outstanding	33,042,490	33,202,563

# ACQUISITION ADJUSTED NET SALES (unaudited)

(\$ in 000s)

	2021			2022	Trailing Twelve Months Ended
	Q2	Q3	Q4	Q1	March 31, 2022
Net Sales	\$ 834,255	845,757	1,063,398	1,168,918	\$ 3,912,328
Acquisitions proforma adjustment <sup>†</sup>	220,993	229,760	47,430	2,035	500,219
Net sales, acquisition adjusted	<u>\$ 1,055,248</u>	<u>\$ 1,075,517</u>	<u>\$ 1,110,828</u>	<u>\$ 1,170,953</u>	<u>\$ 4,412,546</u>
Receivables, net plus inventories, net less accounts payable					\$ 651,595
Receivables, net plus inventories, net less accounts payable as a percent of sales (TTM) <sup>†</sup>					14.8 %

<sup>†</sup> Trailing 12 months sales have been adjusted for the pro forma effect of acquired branches



# RECONCILIATION GUIDANCE TABLE (unaudited)

(\$ in 000,000)

	Twelve Months Ending December 31, 2022	
	Low	High
<b>Estimated net income</b>	<b>\$ 447.6</b>	<b>\$ 495.4</b>
Adjustments to arrive at estimated EBITDA, as adjusted:		
Interest expense and other, net	56.0	52.0
Income tax expense	157.3	174.1
Depreciation and amortization	126.1	121.0
Share-based compensation	13.0	10.5
Rationalization charges	2.0	1.0
Acquisition related costs	8.0	6.0
<b>Estimated EBITDA, as adjusted</b>	<b>\$ 810.0</b>	<b>\$ 860.0</b>

