Company Overview Insights by Division

Polyurethanes Performance Products **Advanced Materials** Total 2022 Sales Revenue \$1.3 billion \$5.1 billion \$1.7 billion \$8.0 billion 2022 Adj. EBITDA \$628 million \$469 million \$233 million \$1.2 billon 2022 Adj. EBITDA 12% 27% 18% 14% Margin % **D** • BASF LANXESS Kingspan LANXESS **Key Competitors** H.B. Fuller @ EVONIK @ ЕVOПІК Dow D · BASF CARLISLE · Construction & industrial applications Insulation · Coatings & adhesives Aerospace · Adhesives, coatings, elastomers & Construction materials · Transportation Transportation footwear Polyurethane additives Infrastructure · Adhesives Key End Markets · Automotive · Fuel & lubricant additives - Power Coatings · Construction materials Gas treating - Coatings & construction · Elastomers · Other industrial markets · Electronics & E-Mobility 2022 Sales Revenue by Region US & Canada Europe US & Canada Europe US & Canada Europe US & Canada Europe Asia Pacific Rest of World Asia Pacific Rest of World Asia Pacific Rest of World Asia Pacific Rest of World

