

August 9, 2018



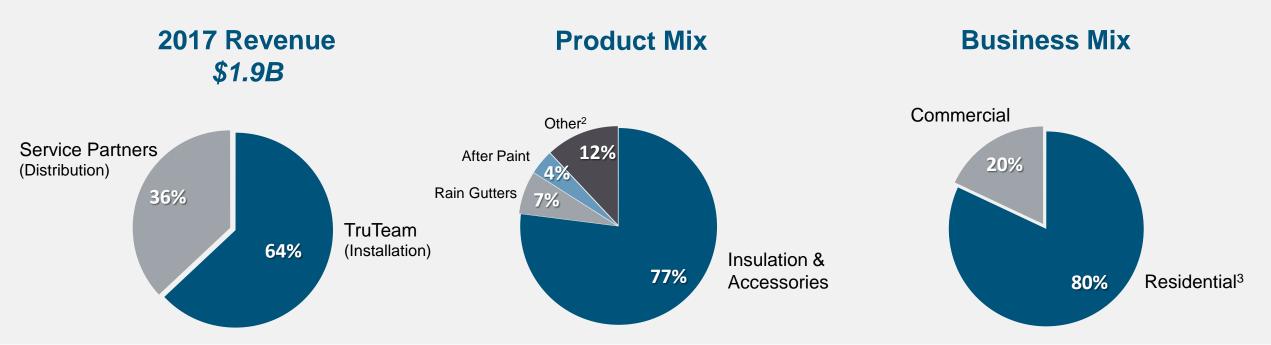
## **Safe Harbor**

Statements contained in this presentation and during question and answer panels that reflect our views about our future performance constitute "forward-looking statements" under the Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as "believe," "anticipate," "appear," "may," "might," "will," "should," "intend," "plan," "estimate," "expect," "assume," "seek," "forecast," "anticipates," "appears," "believes," "estimates," "predicts," "potential" or "continue," the negative of these terms and similar references to future periods. These views involve risks and uncertainties that are difficult to predict and, accordingly, our actual results may differ materially from the results discussed in our forward-looking statements. We caution you against relying on any of these forward-looking statements. Our future performance may be affected by our reliance on residential new construction, residential repair/remodel and commercial construction, our reliance on third-party suppliers and manufacturers, our ability to attract, develop and retain talented personnel and our sales and labor force, our ability to maintain consistent practices across our locations and our ability to maintain our competitive position. We discuss many of the risks we face under the caption entitled "Risk Factors" in our 10K and Form 10Q filed with the SEC. Our forward-looking statements in this presentation speak only as of the date of this presentation. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. Unless required by law, we undertake no obligation to update publicly any forward-looking statements as a result of new information, future events or otherwise.

The Company believes that the non-GAAP performance measures and ratios that are contained herein, used in managing the business, may provide users of this financial information with additional meaningful comparisons between current results and results in prior periods. Non-GAAP performance measures and ratios should be viewed in addition to, and not as an alternative for, the Company's reported results under accounting principles generally accepted in the United States. Additional information about the Company is contained in the Company's filings with the SEC and is available on TopBuild's website at <a href="https://www.topbuild.com">www.topbuild.com</a>.

## TopBuild at a Glance (at 12/31/17, pre USI acquisition)





<sup>1</sup> As of 8/2/18; <sup>2</sup> Primarily includes garage doors, fireplaces and fireproofing; <sup>3</sup> Includes repair and remodel.

Largest Purchaser, Installer and Distributor of Insulation in the U.S.



# **Business Segments**



#1 or #2
Insulation Installer in
Majority of
Top MSAs

## Competitive Advantages

- Unrivaled national scale and buying power
- Established relationships with manufacturers
- Strong local presence and brands
- Reliable and consistent service
- Recognized building science expertise
- Institutional focus on safety





- Industry's most efficient order processing fulfillment and delivery system
- Exceptional service and reliability
- Flexible job-site delivery (less than full truckload)
- Product training for contractors
- Credit availability



- Residential construction
- Commercial construction
- Stricter energy codes



# One Company Leveraging Two Leading Channels



#### **INSTALLATION**

Provide contractor services to all builders



## SCALE ADVANTAGE

Building Science Expertise



### **DISTRIBUTION**

Distributes products to a variety of customers



Small Contractors, Lumber Yards, Retail



Access to

50K+

**Builders and General Contractors** 

Together, We Reach Customers Regardless of Size or Geographic Location

# We Are Critical to the Insulation Supply Chain

PRIMARY FIBERGLASS
& SPRAY FOAM
INSULATION
MANUFACTURERS













#1 in Residential Installation

>40%+ Share of New Housing Starts

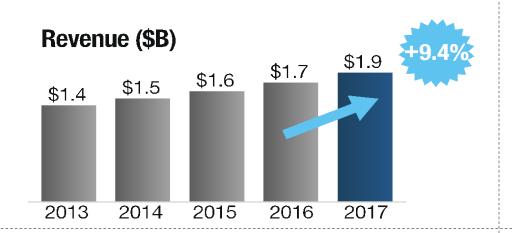
2x Size of Largest Competitor

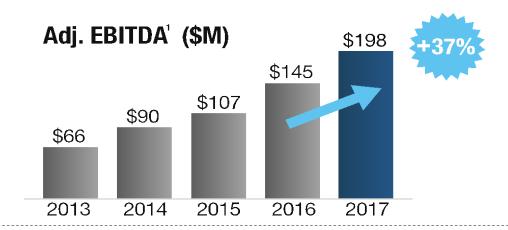
# BUILDERS & CONTRACTORS

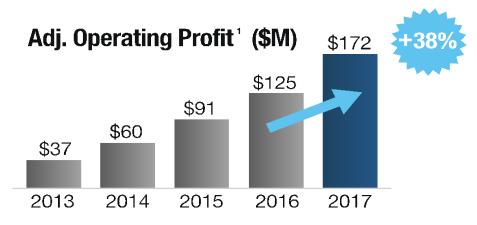
- Residential New Construction Highly Fragmented
- 50K+ U.S. Home Builders
- 50% of Housing Starts Covered by Large National/ Regional Builders

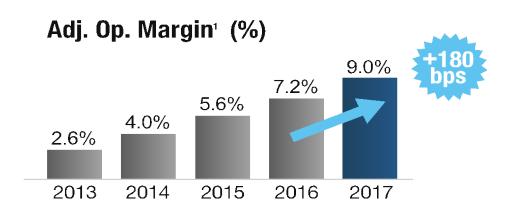


# Accelerating Profitable Growth (pre USI acquisition)









<sup>1</sup> Non-GAAP measure

Repositioning and Strengthening Business has Led to Successful Results







**Operating Environment** 

# **Positive Outlook for Construction Industry**

# **TopBuild Advantages**



**GENERAL ECONOMY** 



**POPULATION GROWTH** 



**HOUSEHOLD FORMATIONS** 



**AGE OF HOUSING STOCK** 



**NEW HOME CONSTRUCTION** 

Our Footprint Covers 95% of All Housing Starts

Largest Buyer of Insulation Facilitates
Preferred Partnerships with Suppliers

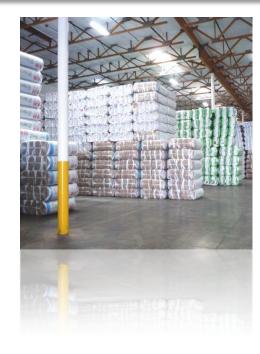
**Employer of Choice** 

**Macro Economic Trends Supporting Growth** 



## **Material**

- Material costs increasing
  - Three fiberglass cost increases announced 2018 YTD
  - Function of tight supply and higher freight costs
- Spray foam and cellulose better alternatives in some cases
  - YTD spray foam sales have increased:
    - 34.0% at TruTeam
    - 29.7% at Service Partners
- Confident we can push material cost increases through selling price increases
  - 1Q increase successfully passed through in 2Q
  - Expect to fully recover 2Q cost increase in Q3
- Insulation relatively small component of new home cost
- Inflationary environment positive for TopBuild when demand supports it
- Annual guidance incorporates 2018 manufacturers cost increases



Our Teams are Doing a Nice Job Recovering Material Cost Increases



## Labor

- Construction labor remains tight
- BLD employer of choice
  - Strong earnings potential
  - Full suite of benefits
  - Opportunities for career growth
- Some wage inflation in certain regions
- Remain focused on improving labor productivity
- Gained additional 1,200 installers through USI acquisition
- Share labor, trucks and inventory seamlessly across branches



Our Ability to Attract, Retain and Flex our Labor is an Important Competitive Advantage







**USI** Acquisition

# **USI** Transaction – Acquisition Closed May 1, 2018

- Acquired for \$475 million in all cash transaction
- Funding
  - \$400 million Senior Notes
    - 5.625%, unsecured
    - Matures 2026
  - \$100 million delayed-draw term loan
- Expected to be accretive to GAAP EPS in the 12-month period after close
- Improves pro forma EBITDA margin and free cash flow profile
- Anticipate at least \$15 million of run-rate cost synergies by May 2020
- Contributed \$68.7M of revenue in May and June



## A Well-Run Business, Similar Culture to TopBuild



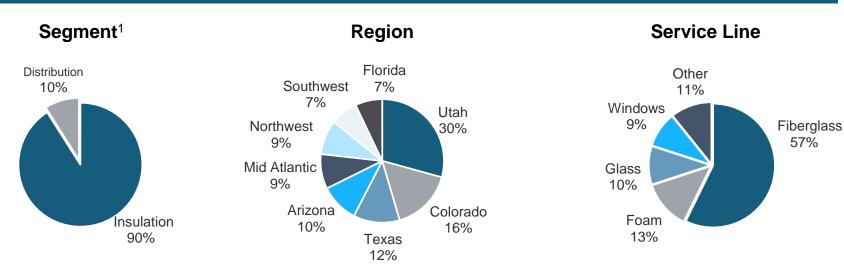
### **USI** Overview

#### **Business Description**

- A leading provider of insulation installation and distribution services to the residential and commercial construction markets
- Founded in 1998 and headquartered in St. Paul, MN
- 38 locations in 13 states
- Significant presence in high-growth regions: Pacific Northwest, Mountain West, Southwest and Southeast

Financials <sup>1,2</sup>			
	2016	2017	Change
Revenue (\$M)	\$353	\$375	6.1%
Adj. EBITDA (\$M)	\$45	\$47	4.5%
Adj. EBITDA Margin	12.7%	12.5%	(20 bps)

#### Revenue Mix<sup>3</sup> (2017)



<sup>1.</sup> Acquisition does not include Construction Services; 2. Pro forma for all acquisitions; 3. Does not account for the impact of Glasshouse acquisition, corporate costs and eliminations



# USI Fits Within TopBuild's Stated M&A Strategy

- ✓ Enhances Scale
- Provides opportunity to combine leading installers and distributors of insulation and other building materials
- Leverage across combined supply chain
- ✓ Increases Penetration in Key Regions
- Increases presence in high-growth regions: Pacific Northwest, Mountain West,
   Southwest and Southeast
- Increases distribution presence in two key regions: Denver, CO and Salt Lake City, UT
- ✓ Possesses Significant Value Creation Potential
- At least \$15M of projected run-rate synergies by YE 2019
- ✓ Augments Business Product Mix & Capabilities
- Adds highly complementary core insulation business
- Strengthens position as leading installer and distributor
- Enhances value proposition for customers
- Well-trained labor force closely aligned with same "best practices" as TopBuild
- Exceptional service and reliability with an institutional focus on safety



# **USI** Integration

- Hitting milestones
- Similar corporate cultures
- Two waves of branch locations integrated onto Oracle
  - Subsequent waves every month through October
- Rapidly transferring responsibilities to Daytona Beach Branch Support Center
  - Finance, IT, HR and Supply Chain
- By year-end 2018:
  - ✓ All core branches moved onto our operating systems
  - St. Paul office closed and all corporate functions consolidated
  - Redundant corporate positions eliminated
  - Back office operations streamlined
  - ✓ Begin optimization of branch operations
  - Supply chain leverage improved



## The Integration Process is Proceeding Better Than Expected

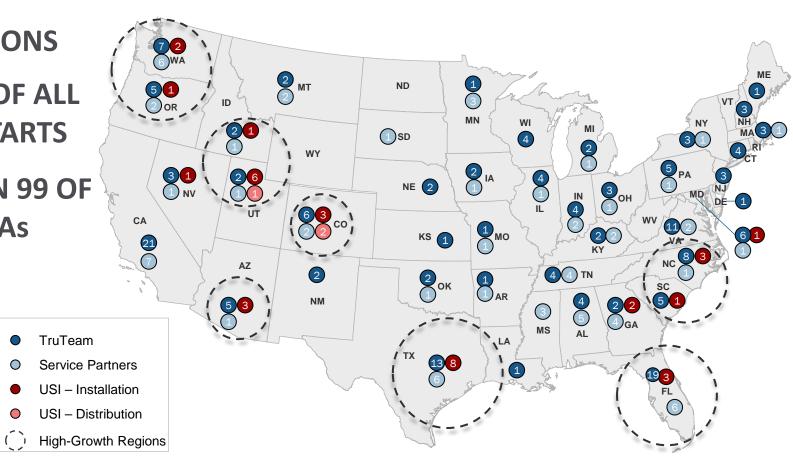


# Footprint with USI Acquisition

#### LARGEST NETWORK IN U.S.

290+ LOCATIONS
SERVE 95% OF ALL
HOUSING STARTS

PRESENCE IN 99 OF TOP 100 MSAs



#### **Midwest**

- TruTeam: 33
- Service Partners: 19
- Total: 52

#### **Northeast**

- TruTeam: 52
- Service Partners: 7
- Total: 59

#### South

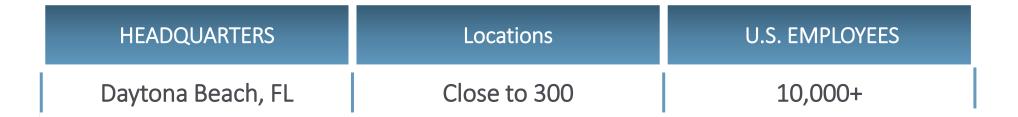
- TruTeam: 44
- Service Partners: 38
- Total: 82

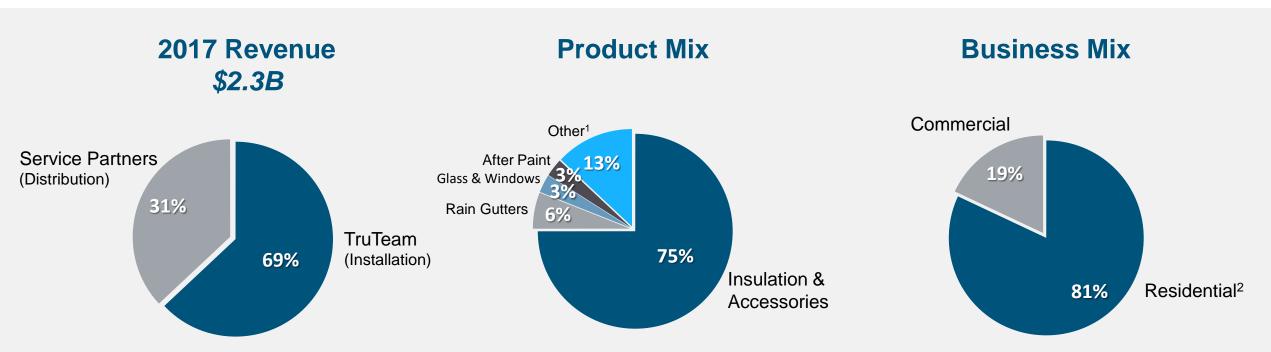
#### West

- TruTeam: 72
- Service Partners: 26
- Total: 98



## TopBuild at a Glance (proforma with USI)





<sup>&</sup>lt;sup>1</sup> Primarily includes garage doors, fireplaces and fireproofing; <sup>2</sup> Includes repair and remodel.

Largest Purchaser, Installer and Distributor of Insulation in the U.S.







**Second Quarter 2018** 

## **Financial Overview**

## 20 2018

	TopBuild	Coal Relationships. National Resources.	SERVICE partners
(\$ in 000s)			
Sales	\$605,969	\$429,423	\$205,621
ΥοΥ Δ	27.7%	33.8%	17.5%
Adj. Operating Profit	\$57,821	\$49,871	\$20,009
ΥοΥ Δ	37.0%	41.4%	17.4%
Adj. Operating Margin	9.5%	11.6%	9.7%
ΥοΥ Δ	60 bps	60 bps	0 bps
Adj. EBITDA Margin¹	11.6%		
YoY A	140 bps		

<sup>&</sup>lt;sup>1</sup> Non-GAAP measure

**Continued Strong Performance in 2Q 2018** 

## **Financial Overview**

## 1H 2018

	<b>TopBuild</b>	<b>Local Relationships. National Resources.</b>	SERVICE partners
(\$ in 000s)			
Sales	\$1,097,412	\$758,817	\$393,387
ΥοΥ Δ	19.8%	24.0%	13.9%
Adj. Operating Profit	\$95,992	\$79,418	\$37,937
ΥοΥ Δ	35.6%	40.1%	16.6%
Adj. Operating Margin	8.7%	10.5%	9.6%
ΥοΥ Δ	100 bps	120 bps	20 bps
Adj. EBITDA Margin	10.6%		
ΥοΥ Δ	160 bps		

<sup>&</sup>lt;sup>1</sup> Non-GAAP measure

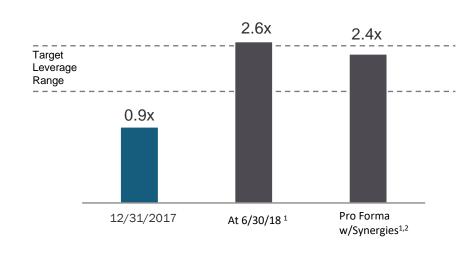
Strong Expansion of Adjusted EBITDA Margin

## **Financial Profile**

#### LEVERAGE

(at 6/30/18)

Long-term Debt	\$750.8
Less Cash	65.7
Net Debt	\$685.0
Adj. EBITDA <sup>1</sup>	\$268.5
Leverage	2.55x



- 1. Proforma LTM EBITDA
- 2. Includes \$15M in cost saving synergies

With Synergies, Leverage is in Targeted Range



# **Long-term Targets and Annual Guidance**

#### **3-YEAR TARGETS**

\$75M

of Residential Revenue for Every 50K Increase in Starts (previously \$60M for every 50K increase in starts)

10%

Commercial Annual Growth

11% to 16%<sup>1</sup>

Incremental EBITDA % (M&A)

8.5% to 9.5%

Working Capital (% of Sales)

ales) Increm

2.0% to 2.5%

Capex (% of Sales)

22% to 27%

Incremental EBITDA % (Organic)

27%

(Lowered from 38%)
Normalized Tax Rate

### **2018 OUTLOOK (\$M)**

**REVENUE** 

\$2,358 to \$2,398

**ADJUSTED EBITDA** 

\$269 to \$284

#### **Assumptions:**

- Housing starts between 1.260K and 1.280K
- Eight months of revenue from USI with \$2M-\$4M of cost savings synergies
- \$75 million of incremental revenue for every 50K increase in new housing starts



<sup>&</sup>lt;sup>1</sup> Acquisitions in year one.





Wrap-up

## Our Business Model is Differentiated

#### **CORE STRENGTHS**

Unrivaled National Scale and Buying Power

Operational Excellence Focused on Continuous Improvement

Footprint and Industry Competencies Enable Adjacent Expansions

Tenured Relationships with Customers and Suppliers

**Exceptional Service and Reliability** 

Focus on Safety

#### **COMPETITIVE DIFFERENTIATORS**

Strong Local Presence and Reputation

Ability to Leverage our Footprint,
Best Practices and Assets

**Building Science Expertise** 

Flexible Delivery (Less than Full Truckload)
"One-Stop Shop"

**Efficient Order Processing and Logistics** 

**Product Breadth and Knowledge** 

■ TruTeam ■Service Partners

