

# **Cummins Announces Third Quarter Results; Maintains Outlook for 2018**

- Third quarter revenues of \$5.9 billion
- GAAP<sup>1</sup> Net Income of \$692 million and Diluted EPS of \$4.28
- Record EBITDA of \$983 million or 16.5 percent of sales
- Full year revenues expected to increase 15 to 17 percent
- Full year EBITDA is expected to be 14.8 to 15.2 percent of sales

COLUMBUS, Ind.--(BUSINESS WIRE)-- Cummins Inc. (NYSE: CMI) today reported results for the third quarter of 2018.

Third quarter revenues of \$5.9 billion increased 12 percent from the same quarter in 2017. The Company delivered growth in most major markets as demand for trucks, construction, and power generation equipment all improved. Currency negatively impacted revenues by 1 percent, primarily due to a weaker Brazilian Real.

Sales in North America improved by 17 percent while international revenues increased by 6 percent led by growth in India, China, Latin America, and Europe.

"We delivered record earnings this quarter due to increased demand in a number of key markets, growth in our market share and the benefits of cost reduction initiatives," said Chairman and CEO Tom Linebarger. "We have completed our previously announced \$500 million accelerated share repurchase plan and our Board of Directors recently authorized a new \$2 billion share repurchase plan, which reflects our confidence in our long-term performance. Year to date, we have returned \$1.4 billion to shareholders in the form of dividends and share repurchase, consistent with our plan to return 75 percent of Operating Cash Flow in 2018."

Earnings before interest, taxes, depreciation and amortization (EBITDA) in the third quarter were \$983 million, or 16.5 percent of sales, up from \$788 million or 14.9 percent of sales a year ago.

Net income attributable to Cummins in the third quarter was \$692 million (\$4.28 per diluted share), compared to net income of \$453 million (\$2.71 per diluted share). Third quarter

results were positively impacted by \$37 million in discrete tax items, of which \$34 million was related to U.S. tax reform. Excluding these items, net income attributable to Cummins in the third quarter was \$655 million (\$4.05 per diluted share). The company now expects its 2018 effective tax rate to be 21 percent, excluding discrete items, compared to the prior guidance of 23 percent.

Based on the current forecast, Cummins expects full year 2018 revenues to be up 15 to 17 percent and EBITDA of 14.8 to 15.2 percent of sales, unchanged from prior guidance.

### Recent Highlights:

- Cummins was named to the Dow Jones Sustainability North American Index for a 13th consecutive year. The index is considered one of the most prestigious sustainability rankings.
- The Cummins PowerDrive, an advanced suite of plug-in hybrid electric powertrain solutions spanning light, medium and heavy-duty applications, was unveiled at the 2018 IAA Commercial Vehicle Show.
- The Company returned \$682 million to shareholders in the form of dividends and share repurchases in the third quarter, including the recently completed the \$500 million accelerated share repurchase announced in August.

Third quarter 2018 detail (all comparisons to same period in 2017)

### **Engine Segment**

- Sales \$2.7 billion, up 17 percent
- Segment EBITDA \$405 million, or 14.9 percent of sales, compared to \$276 million or 11.8 percent of sales
- Revenues increased by 18 percent in North America and 14 percent in international markets
- On-highway revenues increased 17 percent primarily due to increased truck production in North America

### **Distribution Segment**

- Sales \$1.9 billion, up 10 percent
- Segment EBITDA \$155 million, or 8.0 percent of sales, compared to \$120 million or 6.8 percent of sales
- Revenues in North America increased by 12 percent and international sales grew by 6 percent
- Strong demand for power generation equipment, oil and gas engines, and growth in parts and service drove the increase

### **Components Segment**

<sup>&</sup>lt;sup>1</sup> Generally Accepted Accounting Principles

- Sales \$1.8 billion, up 14 percent
- Segment EBITDA \$288 million, or 16.4 percent of sales, compared to \$259 million or 16.9 percent of sales
- The Eaton Cummins Automated Transmission joint venture recorded sales of \$150 million and was breakeven on an EBITDA basis
- Revenues in North America increased by 25 percent, and international sales grew by 2
  percent

### Power Systems Segment

- Sales \$1.1 billion, up 5 percent
- Segment EBITDA \$163 million, or 14.7 percent of sales, compared to \$111 million, or 10.5 percent of sales
- Revenues in North America increased by 7 percent and international sales grew 3 percent
- Increased demand in power generation and oil and gas markets was partially offset by lower demand in commercial marine markets

### **Electrified Power Segment**

- Sales \$2 million
- Segment EBITDA loss \$30 million

### **About Cummins**

Cummins Inc., a global power leader, is a corporation of complementary business units that design, manufacture, distribute and service a broad portfolio of power solutions. The company's products range from diesel and natural gas engines to hybrid and electric platforms, as well as related technologies, including battery systems, fuel systems, controls, air handling, filtration, emission solutions and electrical power generation systems. Headquartered in Columbus, Indiana, (USA) Cummins employed 58,600 people committed to powering a more prosperous world as of December 31, 2017. Cummins serves customers in approximately 190 countries and territories through a network of approximately 500 company-owned and independent distributor locations and over 7,500 dealer locations. Cummins earned about \$1 billion on sales of \$20.4 billion in 2017. Press releases can be found on the Web at <a href="https://www.cummins.com">www.cummins.com</a>. Follow Cummins on Twitter at <a href="https://www.twitter.com/cummins">www.cummins.com</a>. Follow Cummins on Twitter at

### Forward-looking disclosure statement

Information provided in this release that is not purely historical are forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, including statements regarding our forecasts, guidance, preliminary results, expectations, hopes, beliefs and intentions on strategies regarding the future. These forward looking statements include, without limitation, statements relating to our plans and expectations for our revenues and EBITDA percentage for the full year of 2018. Our actual future results

could differ materially from those projected in such forward-looking statements because of a number of factors, including, but not limited to: the adoption and implementation of global emission standards; the price and availability of energy; the pace of infrastructure development; increasing global competition among our customers; general economic, business and financing conditions; governmental action; changes in our customers' business strategies; competitor pricing activity; expense volatility; labor relations; and (i) a sustained slowdown or significant downturn in our markets; (ii) our truck manufacturing and OEM customers discontinuing outsourcing their engine needs; (iii) the development of new technologies; (iv) the discovery of any significant additional problems with our engine platforms or aftertreatment systems in North America; (v) performance or safety-related recalls; (vi) lower than anticipated market acceptance of our new or existing products or services; (vii) a slowdown in infrastructure development and/or depressed commodity prices; (viii) unpredictability in the adoption, implementation and enforcement of increasingly stringent emissions standards around the world; (ix) our reliance on significant earnings from investees that we do not directly control; (x) the adoption and impact of new tax legislation; (xi) potential security breaches or other disruptions to our information technology systems and data security; (xii) financial distress or a change-in-control of one of our large truck OEM customers: (xiii) our pursuit of strategic acquisitions and divestitures; and (xiv) other risks detailed from time to time in our Securities and Exchange Commission filings, including particularly in the Risk Factors section of our 2017 Annual Report on Form 10-K. Shareholders, potential investors and other readers are urged to consider these factors carefully in evaluating the forward-looking statements and are cautioned not to place undue reliance on such forward-looking statements. The forward-looking statements made herein are made only as of the date of this press release and we undertake no obligation to publicly update any forward-looking statements, whether as a result of new information, future events or otherwise. More detailed information about factors that may affect our performance may be found in our filings with the Securities and Exchange Commission, which are available at http://www.sec.gov or at http://www.cummins.com in the Investor Relations section of our website.

#### Presentation of Non-GAAP Financial Information

EBITDA is a non-GAAP measure used in this release, and is defined and reconciled to what management believes to be the most comparable GAAP measure in a schedule attached to this release. Cummins presents this information as it believes it is useful to understanding the Company's operating performance, and because EBITDA is a measure used internally to assess the performance of the operating units.

We believe net income and diluted earnings per share attributable to Cummins Inc. excluding discrete tax items is a useful measure of our operating performance without regard to discrete tax adjustments. These measures are not in accordance with, or an alternative for GAAP and may not be consistent with measures used by other companies.

### Webcast information

Cummins management will host a teleconference to discuss these results today at 10 a.m. EST. This teleconference will be webcast and available on the Investor Relations section of the Cummins website at <a href="https://www.cummins.com">www.cummins.com</a>. Participants wishing to view the visuals available with the audio are encouraged to sign-in a few minutes prior to the start of the teleconference.

### CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (a)

	Three months end						
	Septe	mber 30,	Oct	ober 1,			
In millions, except per share amounts	2	018	:	2017			
NET SALES	\$	5,943	\$	5,285			
Cost of sales		4,392		3,944			
GROSS MARGIN		1,551		1,341			
OPERATING EXPENSES AND INCOME							
Selling, general and administrative expenses		604		633			
Research, development and engineering expenses		229		213			
Equity, royalty and interest income from investees		90		95			
Other operating income (expense), net		(5)		32			
OPERATING INCOME	<u> </u>	803		622			
Interest income		9		4			
Interest expense		30		18			
Other income, net		23		14			
INCOME BEFORE INCOME TAXES		805		622			
Income tax expense		107		165			
CONSOLIDATED NET INCOME		698		457			
Less: Net income attributable to noncontrolling interests		6		4			
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$	692	\$	453			
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.							
Basic	\$	4.29	\$	2.72			
Diluted	\$	4.28	\$	2.71			
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING							
Basic		161.3		166.3			
Diluted		161.8		167.0			
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$	1.14	\$	1.08			

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

### CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF INCOME (Unaudited) (a)

	Nine months ended								
	September 30, Octob								
In millions, except per share amounts		2018	2017						
NET SALES	\$	17,645	\$ 14,952						
Cost of sales		13,454	11,228						
GROSS MARGIN		4,191	3,724						
OPERATING EXPENSES AND INCOME									
Selling, general and administrative expenses		1,794	1,786						
Research, development and engineering expenses		658	546						
Equity, royalty and interest income from investees		315	301						
Other operating income (expense), net		1	55						
OPERATING INCOME		2,055	1,748						
Interest income		26	11						
Interest expense		82	57						
Other income, net		44	67						
INCOME BEFORE INCOME TAXES		2,043	1,769						

Income tax expense	466	466
CONSOLIDATED NET INCOME	 1,577	1,303
Less: Net income attributable to noncontrolling interests	15	30
NET INCOME ATTRIBUTABLE TO CUMMINS INC.	\$ 1,562 \$	1,273
EARNINGS PER COMMON SHARE ATTRIBUTABLE TO CUMMINS INC.		
Basic	\$ 9.57 \$	7.62
Diluted	\$ 9.53 \$	7.60
WEIGHTED AVERAGE COMMON SHARES OUTSTANDING		
Basic	163.3	167.0
Diluted	163.9	167.6
CASH DIVIDENDS DECLARED PER COMMON SHARE	\$ 3.30 \$	3.13

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

## CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited) (a)

In millions, except par value	Sept	ember 30, 2018		ember 31, 2017
ASSETS			·	
Current assets				
Cash and cash equivalents	\$	1,222	\$	1,369
Marketable securities		185		198
Total cash, cash equivalents and marketable securities		1,407		1,567
Accounts and notes receivable, net		3,929		3,618
Inventories		3,831		3,166
Prepaid expenses and other current assets		696		577
Total current assets		9,863		8,928
Long-term assets				
Property, plant and equipment, net		3,870		3,927
Investments and advances related to equity method investees		1,255		1,156
Goodwill		1,110		1,082
Other intangible assets, net		950		973
Pension assets		1,022		1,043
Other assets		922		966
Total assets	\$	18,992	\$	18,075
LIABILITIES				
Current liabilities				
Accounts payable (principally trade)	\$	2,980	\$	2,579
Loans payable		61		57
Commercial paper		800		298
Accrued compensation, benefits and retirement costs		576		811
Current portion of accrued product warranty		624		454
Current portion of deferred revenue		500		500
Other accrued expenses		834		915
Current maturities of long-term debt		41		63
Total current liabilities		6,416		5,677
Long-term liabilities				
Long-term debt		1,563		1,588
Postretirement benefits other than pensions		281		289
Pensions		331		330
Other liabilities and deferred revenue		2,341		2,027
Total liabilities	\$	10,932	\$	9,911

### **EQUITY**

Cummins Inc. shareholders' equity		
Common stock, \$2.50 par value, 500 shares authorized, 222.4 and 222.4 shares		
issued	\$ 2,151	\$ 2,210
Retained earnings	12,519	11,464
Treasury stock, at cost, 61.9 and 56.7 shares	(5,674)	(4,905)
Common stock held by employee benefits trust, at cost, 0.5 and 0.5 shares	(6)	(7)
Accumulated other comprehensive loss	(1,799)	(1,503)
Total Cummins Inc. shareholders' equity	7,191	 7,259
Noncontrolling interests	869	905
Total equity	\$ 8,060	\$ 8,164
Total liabilities and equity	\$ 18,992	\$ 18,075

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

### CUMMINS INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited) (a)

	N	Nine months ended					
	Sepf	tember 30	Oct	ober 1,			
In millions		2018		2017			
CASH FLOWS FROM OPERATING ACTIVITIES							
Consolidated net income	\$	1,577	\$	1,303			
Adjustments to reconcile consolidated net income to net cash provided by operating activities							
Depreciation and amortization		456		433			
Deferred income taxes		(167)		26			
Equity in income of investees, net of dividends		(156)		(166			
Pension contributions under (in excess of) expense, net		36		(63)			
Other post retirement benefits payments in excess of expense, net		(8)		(4)			
Stock-based compensation expense		38		34			
Loss contingency payments		(65)					
Translation and hedging activities		(27)		61			
Changes in current assets and liabilities, net of acquisitions							
Accounts and notes receivable		(429)		(722			
Inventories		(773)		(401			
Other current assets		(100)		(28)			
Accounts payable		467		567			
Accrued expenses		341		369			
Changes in other liabilities and deferred revenue		118		177			
Other, net		80		(115)			
Net cash provided by operating activities		1,388		1,471			
CASH FLOWS FROM INVESTING ACTIVITIES							
Capital expenditures		(361)		(282)			
Investments in internal use software		(55)		(59)			
Proceeds from disposals of property, plant and equipment		14		104			
Investments in and advances to equity investees		(9)		(71			
Acquisitions of businesses, net of cash acquired		(70)		(600			
Investments in marketable securities—acquisitions		(316)		(106			
Investments in marketable securities—liquidations		298		218			
Cash flows from derivatives not designated as hedges		(56)		9			
Other, net		36		1			
Net cash used in investing activities		(519)		(786)			
CASH FLOWS FROM FINANCING ACTIVITIES							
Net borrowings of commercial paper		502		302			
Payments on borrowings and capital lease obligations		(54)		(38)			
Net borrowings under short-term credit agreements		9		19			
Distributions to noncontrolling interests		(30)		(29)			
Sistinguistic to Horisonitioning interests		(50)		(23)			

Dividend payments on common stock	(537)	(522)
Repurchases of common stock	(879)	(391)
Other, net	29	59
Net cash used in financing activities	(960)	(600)
EFFECT OF EXCHANGE RATE CHANGES ON CASH AND CASH EQUIVALENTS	(56)	85
Net (decrease) increase in cash and cash equivalents	(147)	170
Cash and cash equivalents at beginning of year	1,369	1,120
CASH AND CASH EQUIVALENTS AT END OF PERIOD	\$ 1,222	\$ 1,290

<sup>(</sup>a) Prepared on an unaudited basis in accordance with accounting principles generally accepted in the United States of America.

## CUMMINS INC. AND SUBSIDIARIES SEGMENT INFORMATION (Unaudited)

In millions	Fngine	Di	stribution	Co	Components		Components		Components		Components				_		ectrified ower <sup>(1)</sup> Total Segments		Electrified Power <sup>(1)</sup>		="		Total Segments		segment inations (2)	Total
Three months ended September 30, 2018		. <u>==</u>			<u>p</u>			<u></u>			• • • • • • • • • • • • • • • • • •			. <u> </u>												
External sales	\$2,082	\$	1,927	\$	1,297	\$	636	\$	1	\$	5,943	\$	_	\$5,943												
Intersegment sales	644	. <u> </u>	4		457		471		1		1,577		(1,577)													
Total sales	2,726		1,931		1,754		1,107		2		7,520		(1,577)	5,943												
Research, development and engineering																										
expenses	74		5		71		57		22		229		_	229												
Equity, royalty and interest income from																										
investees	55		9		12		14		_		90		_	90												
Interest income	3		4		1		1		_		9		_	9												
Segment EBITDA	405		155		288		163		(30)		981		2	983												
Depreciation and									` ,																	
amortization (3)	46		27		44		29		2		148		_	148												
EBITDA as a percentage of total																										
sales	14.9%		8.0%		16.4%		14.7%		NM		13.0%			16.5%												
Three months ended October 1, 2017																										
External sales	\$1,783	\$	1,748	\$	1,139	\$	615	\$	_	\$	5,285	\$	_	\$5,285												
Intersegment sales	553		5		394		441		_		1,393		(1,393)	_												
Total sales	2,336		1,753		1,533		1,056		_		6,678		(1,393)	5,285												
Research, development and engineering																										
expenses	83		6		63		61		_		213		_	213												
Equity, royalty and																										
interest income from			4.4		40						0.5			0.5												
investees	58		11		12		14		_		95		_	95												
Interest income	1 276		2 120		— 259		1 111		_		4 766		 22	4 788												
Segment EBITDA Depreciation and	210		120		209		111		_		100		22	100												
amortization (3)	47		29		42		30		_		148		_	148												
EBITDA as a percentage of total																										
sales	11.8%		6.8%		16.9%		10.5%		—%		11.5%			14.9%												

<sup>&</sup>quot;NM" - not meaningful information

- (1) We formed the Electrified Power Segment effective January 1, 2018. Our Electrified Power segment provides fully electric and hybrid powertrain solutions along with innovative components and subsystems to serve all our markets as they adopt electrification, meeting the needs of our original equipment manufacturer partners and end customers.
- (2) Includes intersegment sales, intersegment profit in inventory eliminations and unallocated corporate expenses. There were no significant unallocated corporate expenses for the three months ended September 30, 2018 and October 1, 2017.
- (3) Depreciation and amortization, as shown on a segment basis, excludes the amortization of debt discount and deferred costs included in the *Condensed Consolidated Statements of Income* as "Interest expense." A portion of depreciation expense is included in "Research, development and engineering expenses."

### CUMMINS INC. AND SUBSIDIARIES SEGMENT INFORMATION (Unaudited)

In millions Nine months	Engine	Dis	stribution	Cor	mponents	Power	r Systems	ctrified wer <sup>(1)</sup>	Tota	l Segments	segment ninations (2)	Total
ended September 30, 2018												
External sales	\$5,945	\$	5,762	\$	4,012	\$	1,922	\$ 4	\$	17,645	\$ _	\$17,645
Intersegment sales	1,923		16		1,382		1,505	1		4,827	(4,827)	_
Total sales	7,868		5,778		5,394		3,427	5		22,472	(4,827)	17,645
Research, development and engineering												
expenses	229		15		195		174	45		658	_	658
Equity, royalty and interest income												
from investees	189		33		42		51	_		315	_	315
Interest income	8		9		4		5	_		26	_	26
Segment EBITDA	1,053		423		752		491	(61)		2,658	(78)	2,580
Depreciation and	440		0.4		407		0.4			455		455
amortization (3)	142		81		137		91	4		455	_	455
EBITDA as a percentage of total sales	13.4%		7.3%		13.9%		14.3%	NM		11.8%		14.6%
Nine months ended October 1, 2017												
External sales	\$4,951	\$	5,101	\$	3,183	\$	1,717	\$ _	\$	14,952	\$ _	\$14,952
Intersegment sales	1,715		19		1,148		1,238	_		4,120	(4,120)	_
Total sales	6,666		5,120		4,331		2,955	_		19,072	(4,120)	14,952
Research, development and engineering expenses Equity, royalty and	200		14		171		161	_		546	_	546
interest income												
from investees	186		35		40		40	_		301		301
Interest income	4		4		1		2	_		11	_	11
Segment EBITDA	872		377		703		286	_		2,238	19	2,257
Depreciation and												
amortization (3)	137		90		117		87	_		431	_	431
EBITDA as a percentage of total sales	13.1%		7.4%		16.2%		9.7%	<b>-</b> %		11.7%		15.1%

<sup>&</sup>quot;NM" - not meaningful information

- (1) We formed the Electrified Power Segment effective January 1, 2018. Our Electrified Power segment provides fully electric and hybrid powertrain solutions along with innovative components and subsystems to serve all our markets as they adopt electrification, meeting the needs of our original equipment manufacturer partners and end customers.
- (2) Includes intersegment sales, intersegment profit in inventory eliminations and unallocated corporate expenses. There were no significant unallocated corporate expenses for the nine months ended September 30, 2018 and October 1, 2017.
- (3) Depreciation and amortization, as shown on a segment basis, excludes the amortization of debt discount and deferred costs included in the *Condensed Consolidated Statements of Income* as "Interest expense." The amortization of debt discount and deferred costs was \$1 million and \$2 million for the nine months ended September 30, 2018 and October 1, 2017. A portion of depreciation expense is included in "Research, development and engineering expense."

## CUMMINS INC. AND SUBSIDIARIES RECONCILIATION OF SEGMENT INFORMATION (Unaudited)

A reconciliation of our segment information to the corresponding amounts in the *Condensed Consolidated Statements of Income* is shown in the table below:

	Thre	e month	s en	ded	Nine months ended					
	Septen	nber 30,	Octo	ber 1,	Septe	mber 30,	Ос	tober 1,		
In millions	20	20	017	2	2018	2017				
Total EBITDA	\$	983	\$	788	\$	2,580	\$	2,257		
Less:										
Depreciation and amortization		148		148		455		431		
Interest expense		30		18		82		57		
Income before income taxes	\$	805	\$	622	\$	2,043	\$	1,769		

## CUMMINS INC. AND SUBSIDIARIES SELECT FOOTNOTE DATA (Unaudited)

### **EQUITY, ROYALTY AND INTEREST INCOME FROM INVESTEES**

Equity, royalty and interest income from investees included in our *Condensed Consolidated Statements of Income* for the reporting periods was as follows:

	Three m	onth	ıs er	nded	Nine months ended				
	September	· 30,	Oct	ober 1,	Septem	ber 30,	Oct	ober 1,	
In millions	2018		2	2017	20	18	2	2017	
Manufacturing entities									
Beijing Foton Cummins Engine Co., Ltd.	\$	18	\$	24	\$	63	\$	79	
Dongfeng Cummins Engine Company, Ltd.		13		15		47		56	
Chongqing Cummins Engine Company, Ltd.		11		11		43		30	
Cummins Westport, Inc.		8		4		20		9	
Dongfeng Cummins Emission Solutions Co., Ltd.		2		3		11		10	
All other manufacturers		20		20		69		59	
Distribution entities									
Komatsu Cummins Chile, Ltda.		5		8		18		23	
All other distributors		_		(1)		_		(1)	
Cummins share of net income		77		84		271		265	
Royalty and interest income		13		11		44		36	
Equity, royalty and interest income from investees	\$	90	\$	95	\$	315	\$	301	

#### PENSIONS AND OTHER POSTRETIREMENT BENEFITS

On January 1, 2018, we retroactively adopted the new accounting standard related to the presentation of pension and other postretirement benefit costs, which resulted in the adjustment of prior period balances in the *Condensed Consolidated Statements of Income* by the following amounts:

	Favorable / (Unfavorable)											
		2016										
In millions	Q1	Q2	Q3	Q4	Total	Total						
Cost of sales	\$ 4	\$ 2	\$ 2	\$ 2	\$10	\$ 6						
Selling, general and administrative expenses	(10)	(10)	(9)	(10)	(39)	(53)						
Research, development and engineering expenses (1)		(1)		(1)	(2)	(1)						
Total change in operating income	(6)	(9)	(7)	(9)	(31)	(48)						
Other non operating income, net	6	9	7	9	31	48						
Total change in income before income taxes	\$—	\$ <del></del>	\$—	\$—	\$ —	\$—						

### **INCOME TAXES**

Our effective tax rate for the year is expected to approximate 21.0 percent, excluding any discrete tax items that may arise. Our effective tax rates for the three and nine months ended September 30, 2018, were 13.3 percent and 22.8 percent, respectively.

The three months ended September 30, 2018, contained \$37 million, or \$0.23 per share, of favorable net discrete tax items, primarily due to \$34 million of favorable discrete items related to the 2017 Tax Cuts and Jobs Act (Tax Legislation) and \$3 million of other favorable discrete items.

The three month effective tax rate of 13.3 percent includes the nine month adjustment for decreasing our expected full year effective tax rate to 21.0 percent and diluted earnings per share benefited \$0.26.

The nine months ended September 30, 2018, contained \$37 million, or \$0.23 per share, of unfavorable net discrete tax items, primarily due to \$48 million of unfavorable discrete items related to the Tax Legislation, partially offset by \$11 million of other favorable discrete items.

Our effective tax rates for the three and nine months ended October 1, 2017, were 26.5 percent and 26.3 percent, respectively and contained only immaterial discrete tax items.

The change in the effective tax rate for the three months ended September 30, 2018, versus the comparable period in 2017, was primarily due to lower U.S. tax rates and favorable discrete changes associated with the Tax Legislation. The change in the effective tax rate for the nine months ended September 30, 2018, versus the comparable period in 2017, was primarily due to lower U.S. tax rates associated with Tax Legislation.

## CUMMINS INC. AND SUBSIDIARIES FINANCIAL MEASURES THAT SUPPLEMENT GAAP (Unaudited)

Reconciliation of Non GAAP measures - Earnings before interest, income taxes, noncontrolling interests, depreciation and amortization (EBITDA)

Effective January 1, 2018, we use EBITDA as a primary basis for the Chief Operating

Decision Maker to evaluate the performance of each of our operating segments and our consolidated results. It is also a component in measuring our variable compensation programs. We believe EBITDA is a useful measure for our operating performance as it assists investors and debt holders in comparing our performance on a consistent basis without regard for financing methods, capital structure, income taxes or depreciation and amortization methods, which can vary significantly depending upon many factors. Our 2017 and 2016 EBITDA measures, as restated, were as follows:

							Po	ower	1	Γotal	Inters	segment		
In millions	Е	ngine	Distr	ibution	Con	ponents	Sys	stems	Se	gment	Elimi	inations	Т	otal
2017														
Q1	\$	273	\$	130	\$	216	\$	85	\$	704	\$	1	\$	705
Q2		323		127		228		90		768		(4)		764
Q3		276		120		259		111		766		22		788
Q4		271		123		214		125		733		36		769
2017 Total	\$	1,143	\$	500	\$	917	\$	411	\$	2,971	\$	55	\$3	3,026
2016 Total	\$	849	\$	508	\$	774	\$	378	\$	2,509	\$	17	\$2	2,526

EBITDA is not in accordance with, or an alternative for, accounting principles generally accepted in the United States (GAAP) and may not be consistent with measures used by other companies. It should be considered supplemental data; however, the amounts included in the EBITDA calculation are derived from amounts included in the *Condensed Consolidated Statements of Income*. Below is a reconciliation of "Net income attributable to Cummins Inc." to EBITDA for each of the applicable periods:

	T	hree mont	hs e	ended	1	Nine month	s ended
	Sep	tember 30	, Oc	tober 1,	Sep	tember 30,	October 1,
In millions		2018		2017		2018	2017
Net income attributable to Cummins Inc.	\$	692	\$	453	\$	1,562	\$ 1,273
Net income attributable to Cummins Inc. as a percentage of net sales		11.6%		8.6%		8.9%	8.5%
Add:							
Net income attributable to noncontrolling interests		6		4		15	30
Consolidated net income		698		457		1,577	1,303
Add:							
Interest expense		30		18		82	57
Income tax expense		107		165		466	466
Depreciation and amortization		148		148		455	431
EBITDA	\$	983	\$	788	\$	2,580	\$ 2,257
EBITDA as a percentage of net sales		16.5%		14.9%		14.6%	15.1%
		10.570		14.370		14.070	13.170
Add: Engine system campaign charge		_				368	
EBITDA, excluding engine system campaign charge	\$	983	\$	788	\$	2,948	\$ 2,257
EBITDA, excluding engine system campaign charge, as a percentage of net							
sales		16.5%		14.9%		16.7%	15.1%

Net income and diluted earnings per share (EPS) attributable to Cummins Inc. excluding discrete tax items

We believe these are useful measures of our operating performance for the periods presented as they illustrate our operating performance without regard to discrete tax adjustments. These measures are not in accordance with, or an alternative for GAAP and may not be consistent with measures used by other companies. This should be considered supplemental data. The following table reconciles net income attributable to Cummins Inc. to net income attributable to Cummins Inc. excluding discrete tax items for the following periods:

		Т	hree mor	nths	ended		
	Septemb	er 30	), 2018		17		
Net	Income	Dilu	ited EPS	Net	Income	Dilut	ed EPS
\$	692	\$	4.28	\$	453	\$	2.71
	(34)		(0.21)		_		_
	(3)		(0.02)				
\$	655	\$	4.05	\$	453	\$	2.71
_	Sentemb			ths e		r 1 20	117
			·	Net			
— <del>110</del>		\$	9.53	\$			7.60
•	48		0.29	·	, <u> </u>	•	_
	(11)		(0.06)				
\$	1,599	\$	9.76	\$	1,273	\$	7.60
	\$ Net	Net Income   \$ 692   (34)   (3)     \$ 655	September 30   Net Income   Oilu   \$ 692   \$ (34)   (3)	September 30, 2018   Net Income   Diluted EPS   \$ 692	Net Income   Diluted EPS   Net   (34)   (0.21)   (3)   (0.02)	Net Income	September 30, 2018

## CUMMINS INC. AND SUBSIDIARIES BUSINESS UNIT SALES DATA (Unaudited)

### **Engine Segment Sales by Market and Unit Shipments by Engine Classification**

Sales for our Engine segment by market were as follows:

2018									
In millions	Q1		Q2		Q3		Q4		YTD
Heavy-duty truck	\$	815	\$	920	\$	958	\$		\$2,693
Medium-duty truck and bus		692		777		699		_	2,168
Light-duty automotive		402		444		517		_	1,363
Off-highway		537		555		552		_	1,644
Total sales	\$2	2,446	\$2	,696	\$2	2,726	\$		\$7,868
2017 In millions		Q1	(	Q2		Q3		Q4	YTD
Heavy-duty truck	\$	620	\$	714	\$	776	\$	730	\$2,840
Medium-duty truck and bus		544		701		625		643	2,513
Light-duty automotive		423		429		452		423	1,727
Off-highway	_	436		463	_	483	_	491	1,873
Total sales	40		40		4		Φ.	007	\$8,953

Unit shipments by engine classification (including unit shipments to Power Systems and off-highway engine units included in their respective classification) were as follows:

2018					
Units	Q1	Q2	Q3	Q4	YTD

Heavy-duty					
ricavy daty	26,600	32,000	34,600		93,200
Medium-duty	74,000	83,500	76,000		233,500
Light-duty	61,900	68,500	76,800		207,200
Total units	162,500	184,000	187,400	_	533,900
2047					
2017					
Units	Q1	Q2	Q3	Q4	YTD
	<b>Q1</b> 19,200	<b>Q2</b> 24,100	<b>Q3</b> 28,100	<b>Q4</b> 24,500	<b>YTD</b> 95,900
Units					
Units Heavy-duty	19,200	24,100	28,100	24,500	95,900
Units Heavy-duty Medium-duty	19,200 60,300 63,100	24,100 71,600 65,600	28,100 68,500	24,500 67,700 62,500	95,900 268,100

### **Distribution Segment Sales by Product Line**

Sales for our Distribution segment by product line were as follows:

2018
In millions
Parts

In millions	(	Q1	Q2	(	Q3	Q4	YTD
Parts	\$	808	\$ 817	\$	800	\$	\$2,425
Engines		367	461		400	_	1,228
Service		352	370		372	_	1,094
Power generation		326	346		359	_	1,031
Total sales	\$1	,853	\$ 1,994	\$1	,931	\$ 	\$5,778

### 2017

In millions	(	Q1	Q2		Q3		Q4	YTD
Parts	\$	745	\$ 759	\$	768	\$	768	\$3,040
Engines		275	314		342		438	1,369
Service		319	320		326		347	1,312
Power generation		306	329		317		385	1,337
Total sales	\$1	,645	\$ 1,722	\$1	,753	\$^	1,938	\$7,058

### **Component Segment Sales by Business**

Sales for our Components segment by product line were as follows:

### 2018

In millions	(	Q1	(	Q2	Q3		Q4	YTD
Emission solutions	\$	775	\$	841	\$	769	\$	\$2,385
Turbo technologies		340		355		317	_	1,012
Filtration		320		324		308	_	952
Electronics and fuel systems		201		226		210	_	637
Automated transmissions		117		141		150	_	408
Total sales	\$1	,753	\$1	,887	\$1	,754	\$ 	\$5,394
2017 In millions	(	Q1		Q2		Q3	Q4	YTD

Q1		Q2		Q3		Q4		YTD	
\$	616	\$	674	\$	696	\$	689	\$2,675	
	287		307		297		288	1,179	
	277		291		287		298	1,153	
	164		182		184		188	718	
	_		_		69		95	164	
\$1	,344	\$1	1,454	\$	1,533	\$	1,558	\$5,889	
	\$	\$ 616 287 277 164	\$ 616 \$ 287 277 164	\$ 616 \$ 674 287 307 277 291 164 182	\$ 616 \$ 674 \$ 287 307 277 291 164 182 — — —	\$ 616 \$ 674 \$ 696 287 307 297 277 291 287 164 182 184 — — 69	\$ 616 \$ 674 \$ 696 \$ 287 307 297 277 291 287 164 182 184 — 69	\$ 616 \$ 674 \$ 696 \$ 689 287 307 297 288 277 291 287 298 164 182 184 188	

### **Power Systems Segment Sales by Product Line**

Sales for our Power Systems segment by product line were as follows:

•	^	4	0
Z	U	ч	a

In millions	Q1 Q2		Q3		Q4		YTD		
Power generation	\$	571	\$	666	\$	636	\$		\$1,873
Industrial		414		483		380		_	1,277
Generator technologies		89		97		91		_	277
Total sales	\$1	,074	\$1	,246	\$1	,107	\$	_	\$3,427

### 2017

In millions	(	Q1	Q2 Q3		Q4 Q4		YTD			
Power generation	\$	526	\$	570	\$ 5	680	\$	629	\$2,3	305
Industrial		275		353	3	885		386	1,3	399
Generator technologies		81		94		91		88	3	354
Total sales	\$	882	\$1	,017	\$1,0	)56	\$1,	103	\$4,0	)58

High-horsepower unit shipments by engine classification were as follows:

#### 2018

_0.0					
Units	Q1	Q2	Q3	Q4	YTD
Power generation	2,100	2,300	2,400		6,800
Industrial	1,700	2,100	1,900		5,700
Total units	3,800	4,400	4,300	_	12,500
2017 Units	Q1	Q2	Q3	Q4	YTD
Power generation	1,900	2,100	2,200	2,000	8,200
Industrial	1,300	1,700	1,600	1,800	6,400
Total units	3,200	3,800	3,800	3,800	14,600

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