

Solventum Reports First Quarter 2025 Financial Results

- Reported sales increased 2.6%; organic sales increased 4.3%
- Increases full year organic sales growth outlook by 50 bps to +1.5% to +2.5%

ST. PAUL, Minn., May 8, 2025 – Solventum (NYSE: SOLV) today reported financial results for the first quarter ended March 31, 2025.

First Quarter 2025 Highlights

- Sales increased 2.6% to \$2.1 billion; up 4.3% on an organic basis
- GAAP diluted earnings per share of \$0.78; adjusted diluted earnings per share of \$1.34
- Operating cash flow of \$29 million; free cash flow of \$(80) million

"Our first quarter fiscal year 2025 results reflect solid revenue growth across our business and the positive progress we're making as part of our 3-phased transformation," said Bryan Hanson, chief executive officer of Solventum. "During the quarter, we introduced our long-term strategic plan, and we're focused on executing that strategy to drive sustainable growth and value creation while navigating through evolving macro trends and other short-term pressures."

First Quarter 2025 Financial Results

	Thre	Three months ended March 31,					
(Dollars in millions, except per share amounts)	2025		2024	Year over year change			
Net sales	\$ 2,070	\$	2,016	2.6 %			
Selling, general and administrative expenses	\$ 769	\$	596	29.0 %			
Research and development expenses	\$ 193	\$	195	(1.0)%			
Operating income margin	7.3 %	, 0	18.9 %	(1,160) bps			
Adjusted operating income margin ¹	19.7 %	, O	24.0 %	(430) bps			
Net income	\$ 137	\$	237	(42.2)%			
Diluted earnings per share	\$ 0.78	\$	1.37	(43.1)%			
Adjusted diluted earnings per share ¹	\$ 1.34	\$	2.08	(35.6)%			
Net cash provided by operating activities	\$ 29	\$	442	(93.4)%			
Free cash flow ¹	\$ (80)	\$	340	(123.5)%			

Organic sales growth in the quarter reflect positive performance from all segments, primarily driven by the MedSurg and HIS segments.

GAAP and adjusted operating income margin declined due to lower gross margins, including the impact from 3M supply agreement mark-up, and an increase in operating expenses related to public company stand-up costs and growth investments.

¹ Represents non-GAAP financial measure; see the "Non-GAAP Financial Measures" section for applicable information.

Segment and Total Company Net Sales for First Quarter*

	Th	ree months e	ende	d March 31,	Increase/(Decrease)										
(Dollars in millions)		2025		2024	Reported Growth	Currency Impact	Constant Currency ²	Other ³	Organic Growth						
Advanced Wound Care	\$	448	\$	441	1.5 %	(1.2) %	2.7 %	(0.2) %	2.8 %						
Infection Prevention and Surgical Solutions		710		678	4.7	(2.0)	6.7	(1.5)	8.2						
MedSurg		1,157		1,119	3.4	(1.6)	5.0	(1.0)	6.0						
Dental Solutions		328		335	(2.1)	(1.9)	(0.2)	(0.6)	0.4						
Health Information Systems		329		317	3.6	(0.3)	3.8	_	3.9						
Purification and Filtration		242		245	(0.9)	(2.0)	1.1	(1.1)	2.2						
Corporate and Unallocated ⁴		13		_	NM	NM	NM	NM	NM						
Total Company	\$	2,070	\$	2,016	2.6 %	(1.6) %	4.2 %	(0.1) %	4.3 %						

^{*}Data in the schedule above is intentionally rounded to the nearest million and, therefore, may not sum.

Full-Year 2025 Guidance

Solventum is updating its full year 2025 guidance to reflect underlying business performance and flexibility to navigate the dynamic macroeconomic environment as follows:

- Increased Organic sales growth range to +1.5% to +2.5% (+2.0% to +3.0% excluding ~50 bps of SKU exit impact) from prior range of +1.0% to +2.0%
- Adjusted EPS in the range of \$5.45 to \$5.65; no change
- Free cash flow in the range of \$450M to \$550M; no change

Note: Full year 2025 guidance currently includes our Purification & Filtration segment. On February 25, 2025, we announced the sale of our Purification & Filtration segment. We will update our annual guidance for related impacts after the transaction closes.

Organic sales, adjusted diluted EPS and free cash flow amounts included in Solventum's full-year guidance are non-GAAP financial measures. Solventum does not provide reconciliations of the forward-looking non-GAAP financial measures to the respective GAAP metrics as it is unable to predict with reasonable certainty and without unreasonable effort certain items, such as the impact of changes in currency exchange rates, impacts associated with business acquisitions or divestitures, and the timing and magnitude of restructuring activities, among other items.

Please note Solventum's Q1 2024 results were reported on a carve-out basis.

See the "Non-GAAP Financial Measures" section for explanations of our non-GAAP financial measures.

Earnings Conference Call

Solventum will host a conference call today, May 8, at 4:30 p.m. Eastern Time to discuss its first quarter financial results and provide an update on its business. The conference call can be accessed via audio webcast at investors.solventum.com or by dialing (800) 715-9871 within the U.S. or +1 (646) 307-1963 for international callers, using the conference ID 6342275.

A replay of the webcast, along with the earnings press release, slides highlighting the results, and supplemental financial disclosures, will also be available at the same link on the Investor Relations section of the company's website.

² Constant currency represents the change in net sales absent the impact on sales from foreign currency translation.

³ Other represents sales impact from acquisitions and divestitures measured separately for the first 12 months post-transaction. Acquisitions include non-healthcare related supply agreements that conveyed from 3M to the Company at Spin-Off and sales from new supply agreements with 3M that commenced at Spin-Off. Divestiture impacts include certain health care businesses retained by 3M India in connection with the Spin-Off.

⁴ Corporate and unallocated includes sales related to product supplied to 3M and other supply agreements related to legacy 3M business and assumed by the company at Spin-Off.

Forward Looking Statements

This news release contains forward-looking information about Solventum's financial results and estimates and business prospects, including guidance for 2025, that contain or incorporate by reference statements that relate to future events and expectations and, as such, constitute forward-looking statements that involve risk and uncertainties. Forward-looking statements include those containing such words as "anticipates," "believes," "could," "estimates," "expects," "forecasts," "goal," "guidance," "intends," "may," "outlook," "plans," "projects," "seeks," "sees," "should," "targets," "would," or other words of similar meaning in connection with any discussion of future operating or financial performance or business plans or prospects. Among the factors that could cause actual results to differ materially from those described in our forward looking statements are the following: (1) the effects of, and changes in, worldwide economic, political, regulatory, international, trade and geopolitical conditions, natural disasters, war, public health crises, and other events beyond Solventum's control; (2) operational execution risks; (3) damage to Solventum's reputation or its brands; (4) risks from acquisitions, strategic alliances, divestitures and other strategic events, including the divestiture of our Purification and Filtration business; (5) Solventum's business dealings involving third-party partners in various markets; (6) Solventum's ability to access the capital and credit markets and changes in Solventum's credit ratings; (7) exposure to interest rate and currency risks; (8) the highly competitive environment in which Solventum operates and consolidation in the healthcare industry: (9) reduction in customers' research budgets or government funding; (10) the timing and market acceptance of Solventum's new product and service offerings; (11) ongoing working relationships with certain key healthcare professionals; (12) changes in reimbursement practices of governments or private payers or other cost containment measures; (13) Solventum's ability to obtain components or raw materials supplied by third parties and other manufacturing and related supply chain difficulties, interruptions, and disruptive factors: (14) legal and regulatory proceedings and legal compliance risks (including third-party risks) with regards to antitrust, FCPA and other anti-bribery laws, environmental laws, anti-kickback and false claims laws, privacy laws, product liability claims, tax laws, and other laws and regulations in the United States and other countries in which Solventum operates; (15) potential liabilities related to per-and polyfluoroalkyl substances, collectively known as "PFAS"; (16) risks related to the highly regulated environment in which Solventum operates; (17) risks associated with product liability claims; (18) climate change and measures to address climate change; (19) security breaches and other disruptions to information technology infrastructure; (20) Solventum's failure to obtain, maintain, protect, or effectively enforce its intellectual property rights; (21) pension and postretirement obligation liabilities; (22) any failure by 3M Company ("3M") to perform any of its obligations under the various separation agreements entered into in connection with the separation of Solventum from 3M and distribution (the "Spin-Off"); (23) any failure to realize the expected benefits of the Spin-Off: (24) a determination by the IRS or other tax authorities that the Separation or certain related transactions should be treated as taxable transactions; (25) indebtedness incurred in the financing transactions undertaken in connection with the Separation and risks associated with additional indebtedness; (26) the risk that incremental costs of operating on a standalone basis (including the loss of synergies), costs of restructuring transactions and other costs incurred in connection with the Spin-Off will exceed Solventum's estimates; and (27) the impact of the Spin-Off on Solventum's businesses and the risk that the separation from 3M may be more difficult, time-consuming or costly than expected, including the impact on Solventum's resources, systems, procedures and controls, diversion of management's attention and the impact on relationships with customers, suppliers, employees and other business counterparties.

The above list is not exhaustive or necessarily set forth in the order of importance. Forward-looking statements are based on certain assumptions and expectations of future events and trends, and actual future results and trends may differ materially from historical results or those reflected in any such forward-looking statements depending on a variety of factors. A further description of these factors is located under "Cautionary Note Regarding Forward-Looking Statements" and "Risk Factors" in Solventum's periodic reports on file with the U.S. Securities & Exchange Commission. Solventum assumes no obligation to update any forward-looking statements discussed herein as a result of new information or future events or developments.

Non-GAAP Financial Measures

In addition to reporting financial results in accordance with U.S. GAAP, Solventum also provides non-GAAP measures that we use, and plan to continue using, when monitoring and evaluating operating performance and measuring cash available to invest in our business. The adjusted measures are not in accordance with, nor are they a substitute for, GAAP measures. These non-GAAP financial measures are supplemental measures of our performance and our liquidity that we believe help investors understand our underlying business performance and Solventum uses these measures as an indication of the strength of Solventum and its ability to generate cash.

Solventum calculates forward-looking non-GAAP financial measures, including organic sales growth, adjusted operating income, adjusted operating income margin, adjusted effective tax rate, adjusted diluted earnings per share, and free cash flow based on internal forecasts that omit certain amounts that would be included in GAAP financial measures. Solventum does not provide reconciliations of these forward-looking non-GAAP financial measures to the respective GAAP metrics as it is unable to predict with reasonable certainty and without

unreasonable effort certain items such as the impact of changes in currency exchange rates, impacts associated with business acquisitions or divestitures, and the timing and magnitude of restructuring activities, among other items. The timing and amounts of these items are uncertain and could have a material impact on Solventum's results in accordance with GAAP.

The Q1 2025 financial statements and financial information, including reconciliations of non-GAAP financial measures, are available on Solventum's website: investors.solventum.com.

About Solventum

At Solventum, we enable better, smarter, safer healthcare to improve lives. As a new company with a long legacy of creating breakthrough solutions for our customers' toughest challenges, we pioneer game-changing innovations at the intersection of health, material and data science that change patients' lives for the better — while empowering healthcare professionals to perform at their best. See how at Solventum.com.

Solventum Investor Contact:

investors@solventum.com

Solventum Media Contact:

news@solventum.com

Solventum Corporation CONDENSED CONSOLIDATED STATEMENTS OF INCOME*

(Dollars in millions, except per-share data) (Unaudited)

Three months ended March 31, 2025 2024 Net sales of product \$ 1,597 \$ 1,553 Net sales of software and rentals. 473 463 Total net sales... 2.070 2.016 Cost of product 725 835 Cost of software and rentals 121 119 Gross profit 1,114 1,172 Selling, general and administrative expenses 769 596 Research and development expenses 193 195 381 Operating income 152 Interest expense, net 104 39 Other expense (income), net 11 13 Income before income taxes 38 329 Provision for (benefit from) income taxes (99)92 237 Net Income \$ Earnings per share: Basic earnings per share 0.79 \$ 1.37 Diluted earnings per share 0.78 1.37 Weighted-average number of share outstanding: Basic 173.7 172.7 Diluted. 174.8 172.7

^{*}Data in the schedule above is intentionally rounded to the nearest million and, therefore, may not sum.

Solventum Corporation CONDENSED CONSOLIDATED BALANCE SHEETS*

(Dollars in millions, except per-share data) (Unaudited)

	N	larch 31,	De	cember 31,
		2025		2024
Assets				
Current assets			_	
Cash and cash equivalents		534	\$	762
Accounts receivable — net of allowances of \$83 and \$86		926		1,044
Due from related parties		185		185
Inventories				
Finished goods		484		539
Work in process		171		190
Raw materials and supplies		211		236
Total inventories		866		965
Other current assets		249		293
Current assets held for sale		293		_
Total current assets		3,053		3,249
Property, plant and equipment — net		1,198		1,622
Goodwill		4,991		6,377
Intangible assets — net		2,365		2,544
Other assets		814		665
Non-current assets held for sale		2,106		
Total assets	\$	14,527	\$	14,457
Liabilities				
Current liabilities				
Short-term borrowings and current portion of long-term debt	\$	100	\$	200
Accounts payable		604		618
Due to related parties		356		272
Unearned revenue		558		572
Other current liabilities		891		1,041
Current liabilities held for sale		57		_
Total current liabilities		2,566		2,703
Long-term debt		7,813		7,810
Pension and postretirement benefits		334		350
Deferred income taxes		226		225
Other liabilities		279		410
Non-current liabilities held for sale		47		_
Total liabilities	\$	11,265	\$	11,498
	•	11,20	Ť	,
Equity				
Common stock par value, \$0.01 par value, 750,000,000 shares authorized	\$	2	\$	2
Shares issued and outstanding - March 31, 2025: 173,008,211	•		•	
Shares issued and outstanding - December 31, 2024: 172,785,606				
Additional paid-in capital		3,781		3,771
Retained earnings		378		242
Accumulated other comprehensive income (loss)		(899)		(1,056
Total equity		3,262		2,959
Total liabilities and equity		14,527	\$	14,457

^{*}Data in the schedule above is intentionally rounded to the nearest million and, therefore, may not sum.

Solventum Corporation CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS*

(Dollars in millions) (Unaudited)

	Three months ended March 31,							
(Millions)		2025		2024				
Cash Flows from Operating Activities								
Net income	\$	137	\$	237				
Adjustments to reconcile net income to net cash provided by operating activities								
Depreciation and amortization		129		139				
Postretirement benefit plan expense		15		9				
Stock-based compensation expense		49		4				
Gain on business divestitures		_		_				
Deferred income taxes		(144)		(25)				
Changes in assets and liabilities								
Accounts receivable		6		78				
Due from related parties		5		_				
Inventories		(32)		(52)				
Accounts payable		9		115				
Due to related parties		(6)		_				
Accrued compensation		(95)		(46)				
All other operating activities		(44)		(17)				
Net cash provided by operating activities		29		442				
Cash Flows from Investing Activities								
Purchases of property, plant and equipment		(109)		(102)				
Other — net		(5)		_				
Net cash used in investing activities		(114)		(102)				
Cash Flows from Financing Activities								
Repayment of debt		(100)		_				
Net transfers to 3M		(31)		(7,851)				
Proceeds from long-term debt, net of issuance costs		`		8,303				
Other — net		(8)		10				
Net cash (used in) provided by financing activities		(139)		462				
Effect of exchange rate changes on cash and cash equivalents		1		_				
Net increase (decrease) in cash and cash equivalents		(223)		802				
Cash and cash equivalents at beginning of period		762		194				
Less: Cash and cash equivalents within held for sale		(5)		_				
Cash and cash equivalents at end of period	\$	534	\$	996				

^{*}Data in the schedule above is intentionally rounded to the nearest million and, therefore, may not sum.

Solventum Corporation and Subsidiaries* BUSINESS SEGMENTS

(Unaudited)

The Company's operating activities are managed through four operating segments: MedSurg, Dental Solutions, Health Information Systems, and Purification and Filtration.

MedSurg provides:

- advanced wound care products such as negative pressure wound therapy, advanced wound dressings and advanced skin care; and
- infection prevention and surgical solutions products, such as I.V. site management, sterilization assurance, temperature management, surgical supplies, medical tapes and wraps, stethoscopes, medical electrodes, and medical technologies Original Equipment Manufacturer ("OEM").
- Dental Solutions provides dental and orthodontic products, including brackets, aligners, restorative cements, and bonding agents that span the "life of the tooth," including products designed for preventative dental care, direct and indirect restoration, and broad orthodontic needs.
- Health Information Systems provides healthcare systems with software solutions including computerassisted physician documentation, direct-to-bill and coding automation, classification methodologies, speech recognition, and data visualization platforms.
- Purification and Filtration includes filters and membranes for biopharmaceutical and medical technologies, microelectronics and food and beverage, as well as filtration for cleaner drinking water.

BUSINESS SEGMENT INFORMATION AND DISAGGREGATED NET SALES

	Three mo	nths end	ded March	n 31, 2025	Three months ended March 31, 2024							
(Dollars in millions)	Net Sales		rating come	Operating Margin %	Net Sales		Operating Income		Operating Margin %			
Advanced Wound Care	\$ 448				\$	441						
Infection Prevention and Surgical												
Solutions	710					678						
MedSurg	1,157	\$	206	17.8 %		1,119	\$	221	19.7 %			
Dental Solutions	328		78	23.9		335		110	32.8			
Health Information Systems	329		109	33.1		317		101	31.9			
Purification and Filtration	242		35	14.5		245		39	15.9			
Total business segment operating income		\$	428			•	\$	471				
Corporate and Unallocated:												
Amortization expense		\$	(81)				\$	(87)				
Other Corporate and Unallocated			(195)					(3)				
Total Corporate and Unallocated	13		(276)	_		_		(90)				
Total Company	\$ 2,070	\$	152	7.3 %	\$	2,016	\$	381	18.9 %			

^{*}Data in the schedule above is intentionally rounded to the nearest million and, therefore, may not sum.

Solventum Corporation SUPPLEMENTAL FINANCIAL INFORMATION NON-GAAP MEASURES

(Unaudited)

In addition to reporting financial results in accordance with U.S. GAAP, the company use non-GAAP financial measures to supplement the financial measures prepared in accordance with U.S. GAAP. These include (1) adjusted operating income and adjusted operating income margin, (2) adjusted diluted earnings per share, and (3) free cash flow. Management believes that these non-GAAP financial measures are useful in evaluating current performance and focusing management on our underlying operational results.

There are limitations to the use of the non-GAAP financial measures presented in this information statement. These non-GAAP financial measures are not prepared in accordance with U.S. GAAP nor do they have any standardized meaning under U.S. GAAP. In addition, other companies may use similarly titled non-GAAP financial measures that are calculated differently from the way we calculate such measures. Accordingly, our non-GAAP financial measures may not be comparable to such similarly titled non-GAAP financial measures used by other companies. Management cautions you not to place undue reliance on these non-GAAP financial measures, but instead to consider them with the most directly comparable U.S. GAAP measure. These non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation. These non-GAAP financial measures should be considered supplements to, not substitutes for, or superior to, the corresponding financial measures calculated in accordance with U.S. GAAP.

The tables below reconcile our non-GAAP financial measures to the nearest financial measure that is in accordance with U.S. GAAP for the periods presented.

Adjusted Operating Income, Adjusted Operating Income Margin and Adjusted Earnings Per Share (Non-GAAP measures)

Adjusted operating income and adjusted operating income margin are not defined under U.S. GAAP. Therefore, they should not be considered a substitute for earnings data prepared in accordance with U.S. GAAP and may not be comparable to similarly titled measures used by other companies. Solventum defines adjusted operating income as operating income excluding the effects of amortization, restructuring costs, Spin-Off and separation-related costs, certain litigation-related costs, and impacts related to the sale of the Purification and Filtration business. Adjusted operating income margin is adjusted operating income divided by the U.S GAAP measure total net sales for the same period. The company believes adjusted operating income and adjusted operating income margin provide investors with visibility into the company's unleveraged, pre-tax operating results and reflects underlying financial performance. However, adjusted operating income should not be construed as inferring that the company's future results will be unaffected by the items for which the measure adjusts.

Adjusted diluted earnings per share is not defined under U.S. GAAP. Therefore, it should not be considered a substitute for earnings data prepared in accordance with U.S. GAAP and may not be comparable to similarly titled measures used by other companies. Solventum defines adjusted diluted earnings per share as net income excluding the after-tax effects of amortization, restructuring costs, Spin-Off and separation-related costs, certain litigation-related costs, and impacts related to the sale of the Purification and Filtration business and legal entity restructuring costs. The company believes adjusted earnings per share provides investors with improved comparability of underlying operating results and a further understanding and additional transparency regarding how the company evaluates the business. However, adjusted earnings per share should not be construed as inferring that the company's future results will be unaffected by the items for which the measure adjusts.

Solventum Corporation SUPPLEMENTAL FINANCIAL INFORMATION NON-GAAP MEASURES – (CONTINUED)*

(Unaudited)

Three months ended March 31, 2025

(Dollars in millions, except per share amounts)	Net sales	Cost of	Gross Margin %					Operating Operating Expense (Income), net ⁷		Income Before Income Taxes		Net Incom Attributab to Solventur		Diluted EPS	Effective Tax Rate
GAAP	\$2,070	\$ 956	956 53.8 % \$ 962 \$ 152		7.3 %	\$	115	5 \$ 38		\$	137	\$ 0.78	(262.1)%		
Non-GAAP Adjustmer	nts:														
Amortization of acquisition-related intangible assets	_	_	- –		(81)	8	3.9		_		81		68	0.39	
Restructuring costs	_	(10	0.5		(8)	1	3 0.9		_		18		14	0.08	
Spin-off and separation-related costs (b)	_	(2	7) 1.3		(94)	12	5.8		_		121		93	0.53	
Certain litigation- related costs (d)	_	_			(19)	1	0.9		_		19		14	0.08	
Sale of Purification and Filtration-related		_			(16)	1	8.0		_		16		(92)	(0.53)	
Non-GAAP	\$2,070	\$ 919	55.6 %	\$	744	\$ 40	19.7 %	\$	115	\$	293	\$	234	\$ 1.34	19.9 %

Three months ended March 31, 2024

(Dollars in millions, except per share amounts)	Net sales	Cost of Sales⁵		Gross Operating Margin % Expenses ⁶		Operating Income		Income Margin %		Non- Operating Expense (Income), net ⁷		Income Before Income Taxes		Net Income Attributable to Solventum		iluted EPS	Effective Tax Rate	
GAAP	\$2,016	\$	844	58.1 %	\$	791	\$	381	18.9 %	\$	52	\$	329	\$	237	\$	1.37	28.0 %
Non-GAAP Adjustmer	nts:																	
Amortization of acquisition-related intangible assets	_		_			(87)		87	4.3		_		87		73		0.42	
Restructuring costs	_		(1)	0.1		(8)		9	0.5		_		9		6		0.04	
Spin-off and separation-related costs (b)	_		_			(7)		7	0.3		(12)		19		16		0.09	
Legal entity restructuring ^(c)						_		_					_		27		0.16	
Non-GAAP	\$2,016	\$	843	58.2 %	\$	689	\$	484	24.0 %	\$	40	\$	444	\$	359	\$	2.08	19.1 %

^{*}Data in the schedule above is intentionally rounded to the nearest million and, therefore, may not sum.

⁽a) Severance, asset write-offs and related charges associated with certain restructuring programs.

⁽b) Consists of costs specifically incurred in connection with the Company's separation from 3M.

⁽c) Reflects the tax impacts for legal entity restructuring in connection with the separation from 3M.

⁽d) Consists of charges and recoveries related to certain litigation matters.

⁽e) Costs related to and tax impacts from the sale of the Company's Purification and Filtration business.

⁵ Cost of sales is the combination of cost of product and cost of software and rentals line items from the Consolidated Statements of Income and represents the total company cost of sales.

⁶ Operating expenses is the combination of selling, general and administrative expenses and research and development expenses from the Consolidated Statements of Income and represents the total company other operating expenses.

⁷ Non-operating expense (income), net is the combination of interest expense, net and other expense (income), net line items from the Consolidated Statements of Income and represents the total company non-operating expense.

Solventum Corporation SUPPLEMENTAL FINANCIAL INFORMATION NON-GAAP MEASURES – (CONTINUED)*

(Unaudited)

Free Cash Flow (non-GAAP measure):

Free cash flow is not defined under U.S. GAAP. Therefore, it should not be considered a substitute for income or cash flow data prepared in accordance with U.S. GAAP and may not be comparable to similarly titled measures used by other companies. The company defines free cash flow as net cash provided by operating activities less purchases of property, plant and equipment. It should not be inferred that the entire free cash flow amount is available for discretionary expenditures. The company believes free cash flow is meaningful to investors as it is a useful measure of liquidity and the company uses these measures as an indication of the strength of the company and its ability to generate cash. Free cash flow varies across quarters throughout the year. Below find a recap of free cash flow.

(Dollars in millions)	TI	hree months e	nded March 31,				
Major GAAP Cash Flow Categories		2025		2024			
Net cash provided by operating activities	\$	29	\$	442			
Net cash (used in) investing activities		(114)		(102)			
Net cash (used in) provided by financing activities		(139)		462			
Free Cash Flow (non-GAAP measure)							
Net cash provided by operating activities	\$	29	\$	442			
Purchases of property, plant and equipment		(109)		(102)			
Free cash flow		(80)		340			