Axalta Coating Systems

Q3 2023 Financial Results November 1, 2023





Legal Notices

Forward-Looking Statements

This presentation and the oral remarks made in connection herewith may contain certain forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995 regarding Axalta and its subsidiaries including, but not limited to, our outlook/commentary and/or guidance, which includes net sales growth, Adjusted EBITDA, depreciation and amortization, step-up depreciation and amortization, tax rate, as adjusted, diluted shares outstanding, interest expense, capital expenditures, free cash flow, Adjusted Diluted EPS, Refinish business environment, light vehicle and commercial vehicle market dynamics, raw material costs, capital allocation priorities, Industrial business environment, cost dynamics, volume growth, and Refinish and Mobility Coatings sales and profitability. Axalta has identified some of these forward-looking statements with words such as "believe," "expect," "outlook," "forecast," "will," "guidance," "to be," "anticipate," "assumptions," "future," "estimated," "projection," "goals," "should," "opportunity," "see," "project," "priority," "priority," "priority," "priority," "priority," "priority," "priority," "priority," "priority," "forward," "target," "plan," "look ahead," "considerations," "is likely" and "strategy," and the negative of these words or other comparable or similar terminology. All of these statements are based on management's expectations as well as estimates and assumptions prepared by management that, although they believe to be reasonable, are inherently uncertain. These statements involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors that could affect Axalta's financial results is available in "Forward-Looking Statements," "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" within Axalta's most recent Annual Report on Form 10-K and Quarterly Report on Form 10-Q, and in other documents that we have filed with, or furnished to

Non-GAAP Financial Measures

The historical financial information includes in this presentation includes financial information that is not presented in accordance with generally accepted accounting principles in the United States ("GAAP"), including Adjusted EBITD, Adjusted EBITDA, EDITA, EBITDA, EDITA, EBITDA, EDITA, EDITA,

Organic Sales

Organic sales are calculated by excluding the impact of the change in average exchange rates between the current and comparable period by currency denomination exposure of the comparable period amount and the impact of recent acquisitions and divestitures.

Segment Financial Measures

The primary measure of segment operating performance is Adjusted EBIT, which is a key metric that is used by management to evaluate business performance in comparison to budgets, forecasts and prior year financial results, providing a measure that management believes reflects Axalta's core operating performance. As we do not measure segment operating performance based on net income, a reconciliation of this non-GAAP financial measure with the most directly comparable financial measure calculated in accordance with GAAP is not available.

Defined Terms

All capitalized terms contained within this presentation have been previously defined in our filings with the SEC.

Rounding

Due to rounding the tables presented may not foot.

Public Dissemination of Certain Information

We intend to use our investor relations page at ir.axalta.com as a means of disclosing material information to the public in a broad, non-exclusionary manner for purposes of the SEC's Regulation Fair Disclosure (or Reg. FD). Investors should routinely monitor that site, in addition to our press releases, SEC filings and public conference calls and webcasts, as information posted on that page could be deemed to be material information.

Key Highlights

- Record Net Sales
- Double-digit organic sales growth in Mobility Coatings
- Strong price-mix realization across all end-markets
- Significant Adj. EBIT margin improvement
- Net leverage ratio improved for the fifth consecutive quarter

\$1.3B

Net Sales

\$188M

Adjusted EBIT

+27% YoY

14.3%

Adjusted EBIT Margin

+240 bps YoY

\$182M

Free Cash Flow

+\$131M YoY

\$50M Q3 Shares Repurchased \$160M

YTD Gross Debt Reduction

3.2x

Total Net Leverage Ratio

vs 3.6x at June 30, 2023

Raised 2023 Earnings Outlook Positioning Axalta for a Strong 2024



Axalta Announces Board Transition



Steve Chapman Stepping down from the Board of Directors

Effective at 2024 AGM



Mary Zappone Incoming Board Member Effective October 25, 2023



Business Highlights

Acquired André Koch AG in October



- André Koch AG is a leading Refinish distributor in Switzerland
- Anticipated FY 2023 Net Sales of ~\$50M USD
- Supports Refinish strategy to expand breadth of offerings to customers in EMEA



Announced Refinish Partnership with BMW Group

Named exclusive supplier of BMW Group's private label paint system in potentially 730 body shops across 15 European countries and South Africa

Introduced Axalta NextJet[™] Digital Paint Technology

Emerging technology revolutionizes graphics and design flexibility for TuTone vehicles





New site supports business opportunities for Mobility Coatings in the China market



Axalta's Transformation Is Just Beginning

Productivity Initiatives Supporting Operational Improvement

Effectively priced for value

- Achieved mid-teens % price realization over last two years
- Focused on cost optimization
 - Actions driving HSD% variable cost improvement for 2H-2023
- Invested in manufacturing
 - Backlogs normalizing following completion of major NA ERP implementation
- Reduced inventory to improve Free Cash Flow
 - Approximately \$70M YTD benefit given quantity reductions on finished goods and raws

Adjusted EBITDA and Margin Trend



Free Cash Flow Trend

(\$ in millions)



Q3 2023 Consolidated Results

Financial Results

(\$ in millions, except per share data)	Q3 2023	Q3 2022	% Change
Net Sales	1,309	1,239	6%
Income From Ops	163	124	32%
Adjusted EBIT	188	148	27%
% margin	14.3%	11.9%	240 bps
Adjusted EBITDA	261	210	24%
% margin	19.9%	17.0%	290 bps
Diluted EPS	0.33	0.28	18%
Adjusted Diluted EPS	0.45	0.39	15%
Free Cash Flow	182	51	257%

Net Sales Variance



- Net sales growth supported by positive price-mix contributions from all end-markets and modest FX benefit
- High-single-digit variable cost deflation year-over-year
- Adjusted EBIT growth driven by robust pricing and deflationary benefits which more than offset higher labor expense and productivity investments

Note: Reconciliation between Adjusted EBIT to Adjusted EBITDA in appendix



Q3 2023 Performance Coatings Results

Financial Results

(\$ in millions)	Q3 2023	Q3 2022	% Change
Refinish	529	499	6%
Industrial	327	339	(4%)
Net Sales	856	838	2%
Adjusted EBIT	135	122	11%
% margin	15.8%	14.5%	130 bps

Adjusted EBIT and Margin Trend





- Refinish net sales growth led by price-mix improvement in North America and Europe
- Industrial net sales decreased as positive price-mix was offset by lower volumes primarily in North America
- Global Refinish demand remained solid reflected by stable order patterns; Industrial demand in Europe and Asia improved as macroeconomic conditions became more favorable



Q3 2023 Mobility Coatings Results

Financial Results

(\$ in millions)	Q3 2023	Q3 2022	% Change
Light Vehicle	342	303	13%
Commercial Vehicle	111	98	14%
Net Sales	453	401	13%
Adjusted EBIT	40	4	1,006%
% margin	8.8%	0.9%	790 bps

Adjusted EBIT and Margin Trend

(\$ in millions)





- Light Vehicle net sales growth led by robust price-mix improvement and strong volumes, especially in Asia
- Commercial Vehicle net sales growth led by strong volumes in key markets along with positive price-mix
- Demand was strong globally in both end-markets as build projections continue to improve; expect modest decrease in Q4 2023 net sales driven by UAW strike



Debt And Liquidity Summary & Capital Allocation Priorities



Focused Capital Allocation Drives Shareholder Value

(1) Total Net Leverage Ratio = Total Net Debt / LTM Adjusted EBITDA(2) Total Gross Leverage Ratio = Total Debt / LTM Adjusted EBITDA



Raising 2023 Guidance

	Sales ange YoY)		ed EBIT millions)		ted EBITDA \$ in millions)
Q4 2023	FY 2023	Q4 2023	FY 2023	Q4 2023	FY 2023
+LSD	+MSD	~\$180	~\$670	~\$250	~\$950

Full Year 2024 Considerations

- (+) Stable Refinish environment
- (+) Favorable Light Vehicle build rates
- (+) Front-half weighted benefit from lower raw material costs with partial offset from select raw material index linked contracts
- (+) Focused on reducing gross debt balances in higher-for-longer rate environment
- (-) Monitoring potential for softer Class 8 builds in Commercial Vehicle
- (-) Global instability enhancing uncertain Industrial demand environment

Axalta does not provide a reconciliation for non-GAAP estimates for Adjusted EBIT or Adjusted EBITDA on a forward-looking basis because the information necessary to calculate a meaningful or accurate estimation of reconciling items is not available without unreasonable effort. See "Non-GAAP Financial Measures" for more information.



Full Year 2023 Modeling Assumptions

Axalta does not provide a reconciliation for non-GAAP estimates for tax rate, as adjusted, free cash flow or Adjusted Diluted EPS on a forward-looking basis because the information necessary to calculate a meaningful or accurate estimation of reconciling items is not available without unreasonable effort. See "Non-GAAP Financial Measures" for more information.

(in millions, except %'s and per share data)	Projection
D&A (step-up D&A)	~\$280 (\$55)
Tax Rate, As Adjusted	~24%
Diluted Shares Outstanding	~222
Interest Expense	~\$212
Сарех	~\$155
Free Cash Flow	~\$400
Adjusted Diluted EPS	~\$1.60

Adjusted EBIT Reconciliation

(\$ ir	n millions)	G	3 2023	Q3 2022
	Income from operations	\$	163.4 \$	123.5
	Other expense, net		5.7	3.4
	Total	\$	157.7 \$	120.1
Α	Debt extinguishment and refinancing-related costs (benefits)		4.0	(0.4)
В	Termination benefits and other employee-related costs		11.5	5.0
С	Acquisition and divestiture-related costs		0.4	0.2
D	Impairment benefits		(0.1)	(0.1)
Е	Accelerated depreciation and site closure costs		2.1	1.1
F	Russia sanction-related impacts		(0.2)	(1.3)
G	Other adjustments		(0.6)	0.8
Н	Step-up depreciation and amortization		13.0	22.6
	Adjusted EBIT	\$	187.8 \$	148.0
Adjı	usted EBIT to Adjusted EBITDA:			
н	Step-up depreciation and amortization		(13.0)	(22.6)
	Depreciation and amortization		71.2	74.5
L	Foreign exchange remeasurement losses		6.7	5.8
J	Stock-based compensation		5.7	5.0
Κ	Other EBITDA adjustments	\$	2.1 \$	(0.4)
	Adjusted EBITDA	\$	260.5 \$	210.3
Seg	ment Adjusted EBIT:			
	Performance Coatings	\$	135.0 \$	121.8
	Mobility Coatings		39.8	3.6
	Total	\$	174.8 \$	125.4
Н	Step-up depreciation and amortization		13.0	22.6
	Adjusted EBIT	\$	187.8 \$	148.0

Adjusted EBIT Reconciliation (cont'd)

- A Represents expenses and associated changes to estimates related to the prepayment, restructuring, and refinancing of our indebtedness, which are not considered indicative of our ongoing operating performance.
- **B** Represents expenses and associated changes to estimates related to employee termination benefits, consulting, legal and other employee-related costs associated with restructuring programs and other employee-related costs. These amounts are not considered indicative of our ongoing operating performance.
- **C** Represents acquisition and divestiture-related expenses and integration activities associated with our business combinations, all of which are not considered indicative of our ongoing operating performance.
- **D** Represents impairment charges and benefits, which are not considered indicative of our ongoing operating performance.
- **E** Represents incremental depreciation expense resulting from truncated useful lives of the assets impacted by our manufacturing footprint assessments and costs related to the closure of certain manufacturing sites, which we do not consider indicative of our ongoing operating performance.
- **F** Represents expenses and associated changes to estimates related to sanctions imposed on Russia in response to the conflict with Ukraine for incremental reserves on accounts receivable and inventory, which we do not consider indicative of our ongoing operating performance. The benefits recorded during the three months ended September 30, 2023 are related to changes in estimated inventory obsolescence and uncollectible accounts receivables. The benefits recorded during the three months ended September 30, 2022 are related to changes in estimated inventory obsolescence.
- **G** Represents costs for certain non-operational or non-cash (gains) losses, unrelated to our core business and which we do not consider indicative of our ongoing operating performance.
- H Represents the incremental step-up depreciation and amortization expense associated with the acquisition of DuPont Performance Coatings by Axalta. We believe this will assist investors in performing meaningful comparisons of past, present and future operating results and better highlight the results of our ongoing operating performance.
- I Eliminates foreign exchange losses resulting from the remeasurement of assets and liabilities denominated in foreign currencies, net of the impacts of our foreign currency instruments used to hedge our balance sheet exposures.
- J Represents non-cash impacts associated with stock-based compensation.
- **K** Represents costs that are excluded from the computation of Adjusted EBITDA for certain non-operational or non-cash losses (gains), unrelated to our core business and which we do not consider indicative of our ongoing operating performance.

Adjusted Net Income Reconciliation

	(in millions, except per share data)	Q3	2023	Q3 2022
	Net income	\$	73.3 \$	63.3
	Less: Net income attributable to noncontrolling interests		0.4	0.9
	Net income attributable to controlling interests	\$	72.9 \$	62.4
Α	Debt extinguishment and refinancing-related costs (benefits)		4.0	(0.4)
В	Termination benefits and other employee-related costs		11.6	4.8
С	Acquisition and divestiture-related costs		0.4	0.2
D	Impairment benefits		(0.1)	(0.1)
Е	Accelerated depreciation and site closure costs		2.1	1.1
F	Russia sanction-related impacts		(0.1)	(0.5)
G	Other adjustments		(0.6)	0.8
н	Step-up depreciation and amortization		13.0	22.6
	Total adjustments	\$	30.3 \$	28.5
Ι	Income tax provision impacts		4.4	4.9
	Adjusted net income	\$	98.8 \$	86.0
	Adjusted diluted net income per share	\$	0.45 \$	0.39
	Diluted weighted average shares outstanding		221.9	221.2

Adjusted Net Income Reconciliation (cont'd)

- A Represents expenses and associated changes to estimates related to the prepayment, restructuring, and refinancing of our indebtedness, which are not considered indicative of our ongoing operating performance.
- **B** Represents expenses and associated changes to estimates related to employee termination benefits, consulting, legal and other employee-related costs associated with restructuring programs and other employee-related costs. These amounts are not considered indicative of our ongoing operating performance.
- **C** Represents acquisition and divestiture-related expenses and integration activities associated with our business combinations, all of which are not considered indicative of our ongoing operating performance.
- D Represents impairment charges and benefits, which are not considered indicative of our ongoing operating performance.
- **E** Represents incremental depreciation expense resulting from truncated useful lives of the assets impacted by our manufacturing footprint assessments and costs related to the closure of certain manufacturing sites, which we do not consider indicative of our ongoing operating performance.
- F Represents expenses and associated changes to estimates related to sanctions imposed on Russia in response to the conflict with Ukraine for incremental reserves on accounts receivable and inventory, which we do not consider indicative of our ongoing operating performance. The benefits recorded during the three months ended September 30, 2023 are related to changes in estimated inventory obsolescence and uncollectible accounts receivables. The benefits recorded during the three months ended September 30, 2022 are related to changes in estimated inventory obsolescence.
- **G** Represents costs for certain non-operational or non-cash (gains) losses, unrelated to our core business and which we do not consider indicative of our ongoing operating performance.
- H Represents the incremental step-up depreciation and amortization expense associated with the acquisition of DuPont Performance Coatings by Axalta. We believe this will assist investors in performing meaningful comparisons of past, present and future operating results and better highlight the results of our ongoing operating performance.
- I The income tax impacts are determined using the applicable rates in the taxing jurisdictions in which expense or income occurred and includes both current and deferred income tax expense (benefit) based on the nature of the non-GAAP performance measure. Additionally, the income tax impact includes the removal of discrete income tax impacts within our effective tax rate which were expenses of \$2.4 million and \$2.0 million for the three months ended September 30, 2023 and 2022, respectively. The tax adjustments for the three months ended September 30, 2023 and 2022 include the deferred tax benefit ratably amortized into our adjusted income tax rate as the tax attribute related to a January 1, 2020 intra-entity transfer of certain intellectual property rights is realized.

Free Cash Flow Reconciliation

_(\$ in millions)		Q3 2023	Q2 2023	Q1 2023	YTD 2023	Q3 2022	Q2 2022	Q1 2022	YTD 2022
Cash provided by (used for) operating									
activities	\$	210.1 \$	131.0 \$	(51.8)	\$ 289.3	\$ 79.9 \$	12.2 \$	(43.9)	\$ 48.2
Purchase of property, plant and equipmen	t	(31.4)	(32.5)	(41.4)	(105.3)	(35.5)	(29.5)	(42.5)	(107.5)
Interest proceeds on swaps designated as	6								
net investment hedges		3.0	0.5	5.6	9.1	6.1	3.8	6.2	16.1
Free cash flow	\$	181.7 \$	99.0 \$	(87.6)	\$ 193.1	\$ 50.5 \$	(13.5) \$	(80.2)	\$ (43.2)

Adjusted EBITDA Reconciliation

(\$	in millions)	LTM 9/30/2023	Q3 2023	Q2 2023	Q1 2023	Q3 2022	Q2 2022	Q1 2022	FY 2022
(+	Net income \$		73.3 \$	61.1 \$	60.5 \$	63.3 \$	44.1 \$	40.9 \$	192.2
	Interest expense, net	196.6	55.1 \$	54.6	48.2	35.0 \$	33.5	32.6	139.8
	Provision for income taxes	71.5	29.3 \$	13.4	15.3	21.8 \$	18.8	11.0	65.1
	Depreciation and amortization	280.5	71.2 \$	66.2	69.5	74.5 \$	77.3	77.7	303.1
	EBITDA \$	787.4 \$	228.9 \$	195.3 \$	193.5 \$	194.6 \$	173.7 \$	162.2 \$	700.2
Α	Debt extinguishment and refinancing-related costs (benefits)	22.3	4.0	1.2	1.8	(0.4)	(0.2)	_	14.7
В	Termination benefits and other employee- related costs (benefits)	28.4	11.5	2.3	(0.2)	5.0	2.7	1.9	24.4
С	Acquisition and divestiture-related costs (benefits)	0.9	0.4	(0.1)	0.5	0.2	2.2	0.4	2.9
D	Impairment charges (benefits)	15.3	(0.1)	8.3	7.1	(0.1)	(0.6)	0.3	(0.4)
Е	Site closure costs	4.2	2.1	0.8	1.1	0.4	1.1	0.6	2.3
F	Foreign exchange remeasurement losses	20.5	6.7	9.6	2.3	5.8	4.9	2.6	15.2
G	Long-term employee benefit plan								
	adjustments	6.1	2.3	2.3	2.2	0.2	0.1	0.1	(0.3)
н	Stock-based compensation	27.5	5.7	7.3	6.3	5.0	3.7	5.3	22.2
I	Russia sanction-related impacts	(1.3)	(0.2)	0.1	(1.4)	(1.3)	0.3	5.8	5.0
J	Commercial agreement restructuring impacts	—	—	—	—	—	25.0	—	25.0
Κ	Other adjustments	(2.6)	(0.8)	(0.2)	(0.1)	0.9	(0.2)	0.4	(0.4)
	Total adjustments \$	5 121.3 \$	31.6 \$	31.6 \$	19.6 \$	15.7 \$	39.0 \$	17.4 \$	110.6
	Adjusted EBITDA \$	908.7 \$	260.5 \$	226.9 \$	213.1 \$	210.3 \$	212.7 \$	179.6 \$	810.8

Adjusted EBITDA Reconciliation (cont'd)

- A Represents expenses and associated changes to estimates related to the prepayment, restructuring, and refinancing of our indebtedness, which are not considered indicative of our ongoing operating performance.
- **B** Represents expenses and associated changes to estimates related to employee termination benefits, consulting, legal and other employee-related costs associated with restructuring programs and other employee-related costs. These amounts are not considered indicative of our ongoing operating performance.
- **C** Represents acquisition and divestiture-related expenses (benefits) and integration activities associated with our business combinations, all of which are not considered indicative of our ongoing operating performance. The amounts for the three months ended March 31, 2023, September 30, 2022, June 30, 2022, the last twelve months ended September 30, 2023 and year ended December 31, 2022 include \$0.2 million, \$0.2 million, \$1.7 million, \$0.2 million and \$1.9 million, respectively, of due diligence and other related costs associated with unconsummated merger and acquisition transactions.
- D Represents impairment charges and benefits, which are not considered indicative of our ongoing operating performance. The losses recorded during the twelve months ended September 30, 2023 were primarily due to the decision to demolish assets at a previously closed manufacturing site during the three months ended June 30, 2023 and the then anticipated exit of a non-core business category in the Mobility Coatings segment during the three months ended March 31, 2023. The amounts recorded during the three months ended June 30, 2022 and September 30, 2022 and year ended September 30, 2022 relate primarily to insurance recoveries on assets impaired in a prior year.
- **E** Represents costs related to the closure of certain manufacturing sites, which we do not consider indicative of our ongoing operating performance.
- **F** Eliminates foreign exchange losses resulting from the remeasurement of assets and liabilities denominated in foreign currencies, net of the impacts of our foreign currency instruments used to hedge our balance sheet exposures.
- G Eliminates the non-cash, non-service cost components of long-term employee benefit costs.
- H Represents non-cash impacts associated with stock-based compensation.
- I Represents expenses and associated changes to estimates related to sanctions imposed on Russia in response to the conflict with Ukraine for incremental reserves on accounts receivable and inventory, which we do not consider indicative of our ongoing operating performance. The benefits recorded during the three and twelve months ended September 30, 2023 and the three months ended March 31, 2023 are related to changes in estimated inventory obsolescence and uncollectible accounts receivables. The benefits recorded during the three months ended September 30, 2022 are related to changes in estimated inventory obsolescence.
- J Represents a non-cash charge associated with the forgiveness of a portion of up-front customer incentives with repayment features which was done along with our customer completing a recapitalization and restructuring of its indebtedness and the execution of a new long-term exclusive sales agreement with us. This amount is not considered to be indicative of our ongoing operating performance.
- K Represents costs for certain non-operational or non-cash (gains) losses, unrelated to our core business and which we do not consider indicative of our ongoing operating performance.

20

Capitalization Table

(\$ in millions)	Interest	@	9/30/2023	Maturity
Cash and Cash Equivalents		\$	606	
Debt:				
Revolver (\$550 million capacity)	Variable			2026
First Lien Term Loan (USD)	Variable		1,815	2029
Total Senior Secured Debt		\$	1,815	
Senior Unsecured Notes (EUR)	Fixed		471	2025
Senior Unsecured Notes (USD)	Fixed		495	2027
Senior Unsecured Notes (USD)	Fixed		693	2029
Other Borrowings and Finance Leases			69	
Total Debt		\$	3,543	
Total Net Debt ⁽¹⁾		\$	2,937	
LTM Adjusted EBITDA			909	
Total Net Leverage Ratio ⁽²⁾			3.2x	
Total Gross Leverage Ratio ⁽³⁾			3.9x	

(1) Total Net Debt = Total Debt minus Cash and Cash Equivalents
(2) Total Net Leverage Ratio = Total Net Debt / LTM Adjusted EBITDA
(3) Total Gross Leverage Ratio = Total Debt / LTM Adjusted EBITDA

Expected Step-Up Depreciation & Amortization Decrease Relative To 2022

(\$ in millions)	Q4	Full Year
Step-Up Depreciation & Amortization		
2023 Guidance ⁽¹⁾	\$13	\$55
2022 (As Reported)	\$23	\$93
Variance ⁽²⁾	(\$10)	(\$38)
Total AXTA 2023 Adj. EBIT Impact ⁽³⁾	\$—	\$—

Approximate segment allocation of Step-Up Depreciation & Amortization variance versus 2022

Performance Coatings ⁽¹⁾	65%	65%
Mobility Coatings ⁽¹⁾	35%	35%

Total Axalta Depreciation & Amortization

2023 Guidance ⁽¹⁾	\$70	\$280
2022 (As Reported)	\$74	\$303
Variance	(\$4)	(\$23)

(1) Management Estimates

(2) Change versus prior year due to a decrease related to the incremental step-up depreciation and amortization expense associated with the acquisition of DuPont Performance Coatings by Axalta in February 2013.

(3) Step-Up Depreciation & Amortization is added back for the calculation of Axalta Adjusted EBIT; however, it is not added back for the calculation of segment Adjusted EBIT.



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