

D.A. Davidson 5th Annual Consumer Growth Conference

From the Frontline Series: "We Explore the Halo Elevate Launch"



Safe Harbor

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Millennials are the future

76% own a pet

#1 in share of total pet ownership

#1

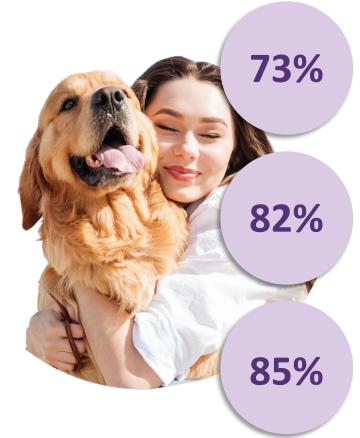
in share of total pet spending

We know what they are looking for

Top Nutrition

Trust & Confidence





Want to **know the origin** of their pet food ingredients

Want to know the **inclusion amount** of the ingredients

Are more likely to buy if a brand provides inclusion % of ingredients









Natural, Science-Based Nutrition For Optimal Health

Leading Nutrition

PRECISION

COMPLETE

NUTRITION

PRECISION FORMULATED. **COMPLETE NUTRITION**



DIGESTIVE HEALTH

610 MILLION LIVE PROBIOTICS (CFU/LB)



HEART & IMMUNITY SUPPORT
GUARANTEED TAURINE & ANTIOXIDANTS



HEALTHY SKIN & COAT LEADING OMEGA FATTY ACID LEVELS



HIP & JOINT SUPPORT

Developed By Experts





% Protein From VEGETABLES



Protein From PLANT INGREDIENTS ,



NO CORN, WHEAT, SOY, LENTILS, OR PEAS*



Vet & Nutrition Experts

Full Transparency

UNMATCHED TRANSPARENCY

OUR TOP 10 **INGREDIENTS**

TOTAL RECIPE



why we use it (see our website)





Elevate is well positioned vs. leading natural brands

Halo

Independent Brands



National & Science Brands

We believe "Fresh" food falls short in key nutrients









Farmer's Dog is wet food and based on grams per serving. Food designed for 16 lb Sheltie at 304 Kcal/day for \$1.67/day and converted to 40 lbs for 605 kcal/day.

Pet Plate is wet food and based on grams per serving. Food designed for 40lb dog at 640 kcal/day for \$3.21/day. Daily serving of 1 lb (454 grams).

Nomnom feeding amount based on reported kcal/cup and daily ME requirement of 640 as reported by competitor.











	Farmer's Dog	Pet Plate	Nomnom	Jinx	Halo Elevate	Just Food For Dogs	Open Farm Gently Cooked	Sundays	FreshPet
Cost / Day Based on 40lb Dog	\$3.32	\$3.21	\$6.91	\$1.96	\$1.93	\$6.77	\$12.67	\$3.75	\$2.79
Cost Per Day With Supplements	\$7.94	\$8.72	\$13.16	\$3.87	\$1.93	\$11.56	\$20.65	\$5.24	\$6.71
Cost Per 30 Days on 40lb Dog	\$238	\$262	\$395	\$116	\$58	\$347	\$619	\$157	\$201
Cost Per Year on 40lb Dog	\$2,900	\$3,182	\$4,803	\$1,413	\$704	\$4,221	\$7,536	\$1,914	\$2,449
Annual Feeding Cost Savings	\$2,196	\$2,478	\$4,099	\$709	5	\$3,517	\$6,832	\$1,210	\$1,745

Jinx is dry kibble.

Probiotics = 610 mm (CFU's) Omega 3 = 1.0% Omega 6 = 4.0%

Taurine & Vitamin E Calculated

assuming AAFCO minimums

Glucosamine = 1.500 Chondroitin = 1,500

Just Food for Dogs is wet but has feeding guidelines in cups and kcal per day.

Open Farm ME and servings are based on 16 oz pouches.

Sundays is dry food. Feeding amount assumed based on similar kcal per daily serving. FreshPet is a moist food (64% moisture) but feeding amount is given in cups per day.

#1 - Lambert Kay Linatone Shed Relief Plus Dog and Cat Skin and Coat Liquid Supplement - Cost = \$30.98

#2 - YuMOVE Chews | Hip and Joint Supplement for Dogs with Glucosamine, Chondroitin, Hyaluronic Acid, Green Lipped Mussel | 60 Chews - Glucosamine 750mg. Chondrotin 450mg. Cost = \$44.97

#3 - Animal Essentials Plant Enzyme & Probiotic Supplement - Cost = \$26.97

Unmatched transparency

Elevate is a leader in transparency

Recipe Formulation



- ✓ Protein contribution %
- ✓ Source of protein
- % inclusion of top 10 ingredients

Ingredient Sourcing



- √ 100% traceable ingredients
- ✓ Location each ingredient is sourced
- ✓ Purpose of each ingredient

Production Location





- ✓ Made in the U.S.A.
- √ 8.1 Safe Quality Food Certification





Our wet food is also super premium











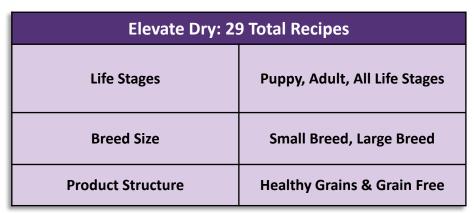




A strong portfolio for all need states













Elevate Wet: 10 Total Recipes					
Bone-In	3 Recipes				
Chunky	4 Recipes				
BBQ	3 Recipes				





The 2022 pet specialty launch is underway

petco





Estimated 2022 Store Count ¹	Over 1,000 stores ²	Over 600 stores ³	Target: 500+ stores	
Estimated 2022 Distribution Points ¹	Over 40,000 ²	Over 27,000 ³	Target: Over 18,000+	
Additional Retailer Support ¹	Best Choice Brand	Preferred Brand	Independent Exclusive	

^{1.} Company estimate as of March 10, 2022. Estimated store counts based on customer communications received to date.





^{2.} Represents increase from November 2021 estimate of 900 stores.

^{3.} Represents Increase from November 2021 estimate of 560 stores.

Our creative will stand out from the pack



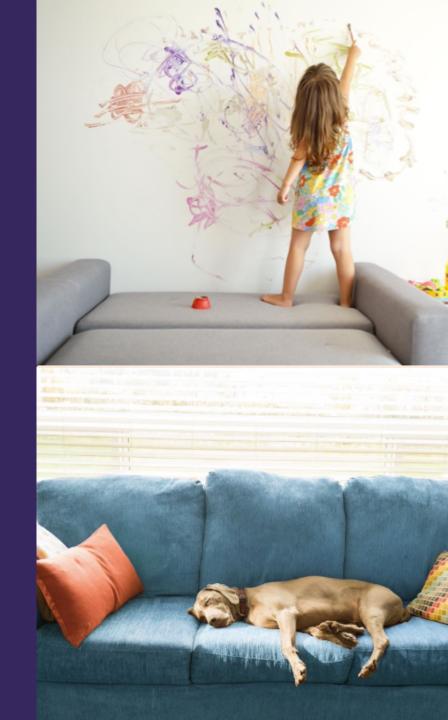






The World's Best Food For The World's Best Kids







Halo

Thank You!





