# *MERANT*

### **Third Quarter 2020 Financial Review**

Earnings Call October 29, 2020

# **Important Notices and Disclaimers**

#### Forward-Looking Statements

This presentation contains "forward-looking statements" within the meaning of the Securities Act of 1933 and the Securities Exchange Act of 1934, including, without limitation, future financial and operating results; costs and revenues; economic conditions generally and in our markets and among our customer base; the challenges and uncertainties caused by the COVID-19 pandemic; the measures we have taken in response to the COVID-19 pandemic; our participation in the PPP Loan program; loan demand; changes in the mix of our earning assets and our deposit and wholesale liabilities; net interest margin; yields on earning assets; interest rates and yield curves (generally and those applicable to our assets and liabilities); credit quality, including loan performance, non-performing assets, provisions for loan losses, charge-offs, other-than-temporary impairments and collateral values; market trends; rebranding and staff realignment costs and expected savings; customer preferences; and anticipated closures of banking centers in Florida and Texas, as well as statements with respect to our objectives, expectations and intentions and other statements that are not historical facts. All statements other than statements of historical fact are statements that could be forward-looking statements. You can identify these forward-looking statements through our use of words such as "may," "will," "anticipate," "assume," "should," "indicate," "would," "believe," "contemplate," "expect," "estimate," "continue," "plan," "point to," "project," "could," "intend," "target," "goals," "outlooks," "modeled," "create" and other similar words and expressions of the future.

Forward-looking statements, including those as to our beliefs, plans, objectives, goals, expectations, anticipations, estimates and intentions, involve known and unknown risks, uncertainties and other factors, which may be beyond our control, and which may cause the Company's actual results, performance, achievements, or financial condition to be materially different from future results, performance, achievements, or financial condition expressed or implied by such forward-looking statements. You should not rely on any forward-looking statements as predictions of future events. You should not expect us to update any forward-looking statements. All written or oral forward-looking statements attributable to us are expressly qualified in their entirety by this cautionary notice, together with those risks and uncertainties described in "Risk factors" in our annual report on Form 10-K for the fiscal year ended December 31, 2019, in our quarterly reports on Form 10-Q for the fiscal quarters ended March 31, 2020 and June 30, 2020 and in our other filings with the U.S. Securities and Exchange Commission (the "SEC"), which are available at the SEC's website www.sec.gov.

#### **Interim Financial Information**

Unaudited financial information as of and for interim periods, including as of and for the three and nine month periods ended September 30, 2020 and 2019, may not reflect our results of operations for our fiscal year ending, or financial condition as of December 31, 2020, or any other period of time or date.

#### **Non-GAAP Financial Measures**

The Company supplements its financial results that are determined in accordance with accounting principles generally accepted in the United States of America ("GAAP") with non-GAAP financial measures, such as "adjusted noninterest income", "adjusted noninterest expense", "adjusted net income (loss)", "operating income", "adjusted net income (loss) per share (basic and diluted)", "adjusted return on assets (ROA)", "adjusted return on equity (ROE)", and other ratios. This supplemental information is not required by, or are not presented in accordance with, U.S. generally accepted accounting principles ("GAAP"). The Company refers to these financial measures and ratios as "non-GAAP financial measures" and they should not be considered in isolation or as a substitute for the GAAP measures presented herein.

We use certain non-GAAP financial measures, including those mentioned above, both to explain our results to shareholders and the investment community and in the internal evaluation and management of our businesses. Our management believes that these non-GAAP financial measures and the information they provide are useful to investors since these measures permit investors to view our performance using the same tools that our management uses to evaluate our past performance and prospects for future performance, especially in light of the additional costs we have incurred in connection with the Company's restructuring activities that began in 2018 and continued into 2020, the one-time gain on sale of the vacant Beacon land in the fourth quarter of 2019, the Company's increases of its allowance for loan losses and net gains on sales of securities in the first, second and third quarters of 2020. While we believe that these non-GAAP financial measures are useful in evaluating our performance, this information should be considered as supplemental and not as a substitute for or superior to the related financial information prepared in accordance with GAAP. Additionally, these non-GAAP financial measures presented by other companies.

### Business Continuity Plan

- Amerant's Business Continuity Plan ("BCP") continues to successfully support employees with remote work capabilities
- Company moved into a new phase of reintroducing a higher number of employees back into the workplace following safety protocols per CDC guidelines and placing rotating schedules to minimize risk of contagion
- Banking centers working regular business hours, following strict CDC protocols

Loan
Portfolio
Monitoring &
Relief
Requests
Summary

- Proactive and careful monitoring of credit quality practices, including examining and responding to patterns or trends that may arise across certain industries or regions. Tightening of underwriting standards while continuing to do business, enhancing the monitoring of the entire loan portfolio
- Ongoing review of credit exposures by industry and geography to identify loans susceptible to increased credit risk in light of the COVID-19 pandemic
- \$71.8 million, or 1.2% of total loans, remained under forbearance; a significant decrease compared to prior quarter
- This remaining balance is comprised of:
  - 46% in Florida, 21% in Texas and 33% in New York
  - 95% of CRE relief requests tied to retail (67%) and multifamily (28%) loans
  - 94% of total remaining requests are loans secured with RE collateral with 64% Wavg. LTV
  - CRE requests as % of their respective portfolio: Hotel 0%, Industrial 2.1%, Retail 2.1%, Office 0% and Multifamily 0.9%

Continue to monitor credit quality and effectively reduce loans under forbearance

# **Performance Highlights 3Q20**

### **Profitability**

- Net income of \$1.7 million in 3Q20, compared to a net loss of \$15.3 million in 2Q20 and net income of \$11.9 million in 3Q19; Operating income<sup>(1)</sup> was \$11.5 million in 3Q20, down 46.6% from \$21.6 million in 2Q20, and down 9.8% from \$12.8 million in 3Q19.
- Noninterest income increased 2.7% over 2Q20 and 46.7% compared to 3Q19, driven mainly by increased net gain on sale of debt securities as the Company continues to actively manage its strong Balance Sheet and duration of investment portfolio
- Noninterest expense increased 23.8% over 2Q20 largely driven by higher salaries and employee benefits expenses and higher operating expenses due to the absence of \$7.8 million in expense deferral related to PPP loan originations in 2Q20. Noninterest expense decreased 13.7% compared to 3Q19, largely driven by lower salaries and employee benefits expenses and other operating expenses (mainly lower marketing costs)

### **Balance Sheet**

- Total loans were \$5.9 billion, slightly up 0.9% from 2Q20, driven by an increase in CRE and consumer loans
- Total deposits were \$5.9 billion, down 2.4% from 2Q20, mainly driven by a reduction of brokered and customer CDs and a decrease in PPP related deposits
- Total cash and cash equivalents were \$227.2 million as of September 30, 2020, compared to \$217.3 million as of June 30, 2020. The Company has \$1.3 billion in investment securities that could be used as collateral for borrowings and \$1.4 billion in additional borrowing capacity with the FHLB

### **Credit Quality**

- Provision for loan losses of \$18.0 million to account for \$12.2 million related to credit deterioration and \$5.8 million from a specific reserve requirement related to the Miami-based U.S. coffee trader ('the Coffee Trader"); will continue to reassess provisions as conditions evolve
- ALL coverage ratio this quarter at 1.97%, down from 2.04% in 2Q20
- The ratio of allowance to non-performing loans<sup>(2)</sup> decreased to 1.4x in 3Q20, down from 1.5x in 2Q20

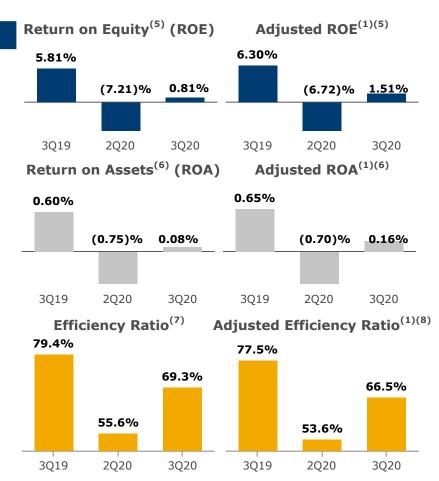
<sup>(1)</sup> See Appendix 1 "Non-GAAP Financial Measures Reconciliations" for a reconciliation of these non-GAAP financial measures to their GAAP counterparts

<sup>(2)</sup> Non-performing loans include all accruing loans 90 days or more past due, all nonaccrual loans and restructured loans that are considered TDRs. Non-performing loans were \$86.5 million, as of September 30, 2020, and includes \$19.6 million for the Coffee Trader loan relationship

# **Third Quarter 2020 Results**

(\$ in millions, except per share items and percentages)	3Q19	2Q20	3Q20
Net Interest Income	\$52.6	\$46.3	\$45.3
Net Interest Margin (NIM)	2.80%	2.44%	2.39%
(Reversal of) Provision for Loan Losses	(1.5)	48.6	18.0
Noninterest Income	13.8	19.8	20.3
Noninterest Expense	52.7	36.7	45.5
Adjusted Noninterest Expense <sup>(1)</sup>	51.5	35.4	43.7
Net Income (Loss)	11.9	(15.3)	1.7
Adjusted Net Income (Loss) <sup>(1)</sup>	12.9	(14.2)	3.2
Earnings (Loss) per Share - Basic	\$0.28	\$(0.37)	\$0.04
Adjusted Earnings (Loss) per Share - Basic <sup>(1)</sup>	\$0.30	\$(0.34)	\$0.08
Earnings (Loss) per Share - Diluted <sup>(2)(9)</sup>	\$0.28	\$(0.37)	\$0.04
Adjusted Earnings (Loss) per Share - Diluted $^{(1)(2)(9)}$	\$0.30	\$(0.34)	\$0.08
Operating Income <sup>(1)</sup>	12.8	21.6	11.5
Credit Quality			
Allowance for loan losses to Total loans <sup>(3)(4)</sup>	0.93%	2.04%	1.97%

- (1) See Appendix 1 "Non-GAAP Financial Measures Reconciliations" for a reconciliation of these non-GAAP financial measures to their GAAP counterparts
- (2) See Appendix 1 "Non-GAAP Financial Measures Reconciliations" footnote 2 for more detail on diluted shares.
- (3) Total gross loans are net of deferred loan fees and costs.
- (4) Allowance for loan losses was \$116.8 million, \$119.7 million and \$53.6 million as of September 30, 2020, June 30, 2020 and September 30, 2019, respectively.
- (5) Calculated based upon the average daily balance of stockholders' equity
- (6) Calculated based upon the average daily balance of total assets
- (7) Efficiency ratio is the result of noninterest expense divided by the sum of noninterest income and net interest income
- (8) Adjusted efficiency ratio is the efficiency ratio less the effect of restructuring costs and other adjustments management believes are useful to understand the Company's performance, described in Appendix 1 "Non-GAAP Financial Measures Reconciliation"
- (9) Net loss per share does not include potential dilution of common stock as their inclusion would have an antidilutive effect

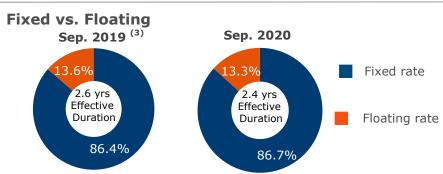


### **Investment Portfolio**

### **Balances and Yields** (1)

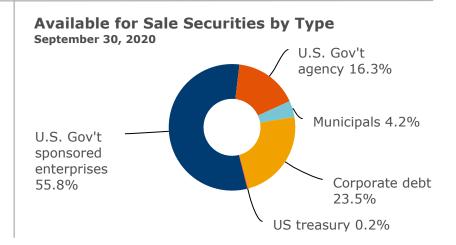


- Effective duration of 2.4 years as mortgage securities' prepayment speeds ramped up in the third quarter
- Floating portion of the portfolio at 13.3% of the total portfolio
- Continued purchasing higher-yielding corporate securities, primarily financial institutions subordinated debt
- Corporate debt participation within AFS portfolio has increased to 23.5% in 3Q20 from 16.4% in 3Q19



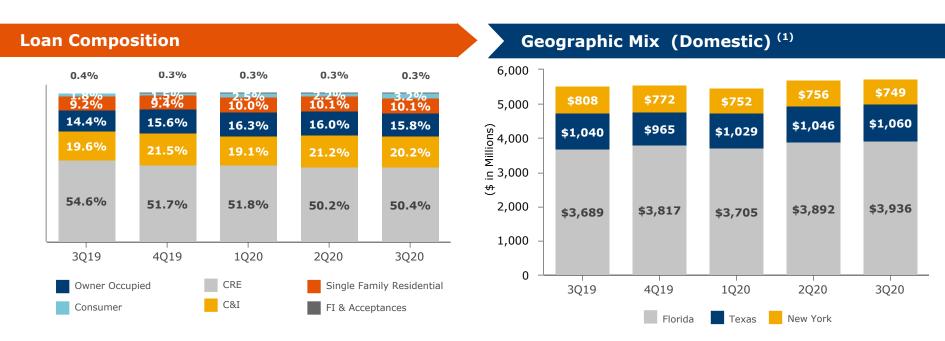
<sup>(1)</sup> Excludes Federal Reserve Bank and FHLB stock

<sup>(3)</sup> The Company revised its classification of securities by rate type in 3Q20. Hybrid investments are classified based on current rate (fixed or float). Prior year information has been revised for comparative purposes, resulting in a change from 15.2% (floating) and 84.8% (fixed) as previously reported in 3Q19



<sup>(2)</sup> The Company adopted ASU 2016-01 on December 31, 2019. Marketable Equity Securities shown for prior quarters only for comparative purposes

# **Loan Portfolio Highlights**

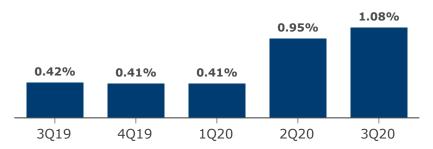


- Lending activity for the quarter primarily focused on Florida and Texas Real Estate
- Loan portfolio up this quarter on higher CRE and Consumer loan portfolios, partially offset by a decrease of non-owner occupied and commercial loans, which includes the charge-off of Coffee Trader loan relationship. Consumer loans include \$58.6 million in high-yield indirect U.S. consumer loans purchased during the quarter with a 742 weighted average FICO score.

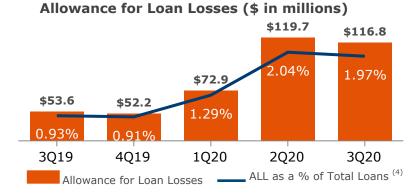
<sup>(1)</sup> Excludes loans held for sale and certain loans based on country of risk

# **Credit Quality**

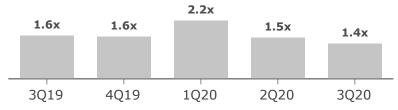


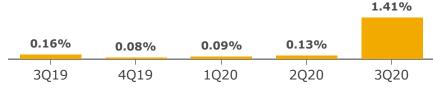


Allowance for Loan Losses / Total NPL (2)



**Net Charge-Offs / Average Total Loans** (3)





- Credit quality remains sound and reserve coverage is strong; the ratio of ALL to total loans was down slightly to 1.97%, compared to 2.04% from the prior quarter. Non-performing assets to total asset increased to 1.08%.
- Provision for loan losses of \$18.0 million driven by portfolio deterioration and specific reserves of which \$5.8 million are related to one large loan relationship

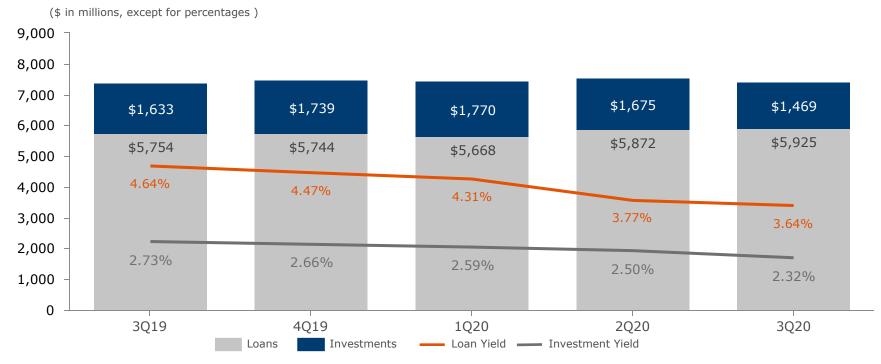
<sup>(1)</sup> Non-performing assets include all accruing loans past due 90 days or more, all nonaccrual loans, restructured loans that are considered "troubled debt restructurings" or "TDRs", and OREO properties acquired through or in lieu of foreclosure. Non-performing assets were \$86.5 million, \$77.3 million, \$33.4 million, \$33.0 million and \$32.8 million as of September 30, 2020, June 30, 2020, March 31, 2020, December 31, 2019 and September 30, 2019, respectively

<sup>(2)</sup> Non-performing loans include all accruing loans 90 days or more past due, all nonaccrual loans and restructured loans that are considered TDRs. Non-performing loans were \$86.5 million, \$77.3 million, \$33.4 million, \$32.9 million and \$32.8 million as of September 30, 2020, June 30, 2020, March 31, 2020, December 31, 2019 and September 30, 2019, respectively

<sup>(3)</sup> Calculated based upon the average daily balance of outstanding loan principal balance net of deferred loan fees and costs, excluding the allowance for loan losses. During the third quarter of 2020, the Company charged off \$19.3 million against the allowance for loan losses as result of the deterioration of one commercial loan relationship. Operating data for the periods presented has been annualized.

(4) Total gross loans are net of deferred loan fees and costs. At September 30. 2019, total loans include \$1.9 million in loans held for sale. There were no loans held for sale at any of the other dates presented.

# **Interest-Earning Assets** (1)

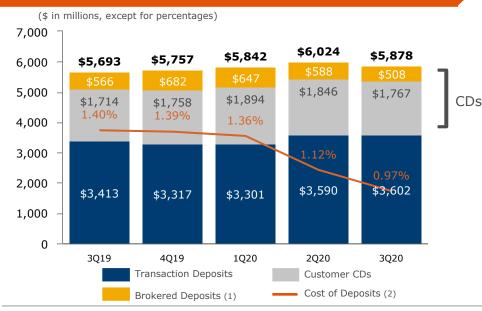


- Loan yield decreased 13 basis points versus previous quarter, primarily driven by the increase in non-performing loans and lower market rates on variable-rate loans
- Investment yield declined primarily attributed to repricing of floating securities, prepayment acceleration and reinvestment at lower market rates, partially offset by the purchase of higher-yielding corporate securities, primarily financial institutions subordinated debt

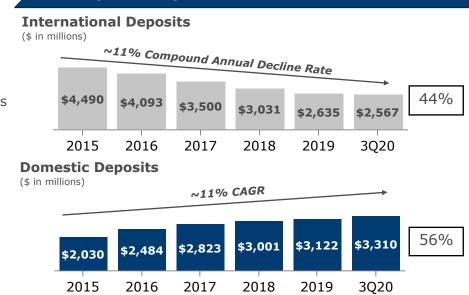
<sup>(1)</sup> Balances represent period-end outstanding amounts

# **Deposit Highlights**





### **Mix by Country of Domicile**

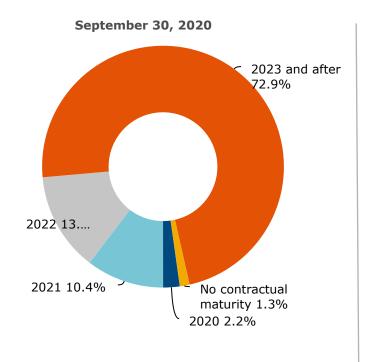


- Total deposits down mostly on reduction in brokered and customer CDs. Brokered CDs decreased \$101.2 million, or 17.2%, compared to 2Q20 and customer CDs decreased \$78.9 million, or 4.3%, compared to 2Q20. Foreign deposits decreased \$24.5 million, or 0.9%, in 3Q20, which represents a 3.8% annualized decay rate compared to 0.5% annualized growth rate in 2Q20 and 16.0% annualized decay rate in 3Q19
- Cost of interest bearing deposits down 15bps versus prior quarter due to proactive repricing of CDs and relationship money market deposits
- Initiated relationship with a new wholesale funding source which will be strategically used to replace maturities with higher rates

<sup>(1) 3</sup>Q20 includes \$22 million and \$487 million in brokered transaction deposits and brokered time deposits, respectively. 4Q19, includes \$20 million and \$662 million in brokered transaction deposits and brokered time deposits, respectively. All other periods shown includes only brokered time deposits.

<sup>(2)</sup> Cost of deposits calculation excludes non-interest bearing account balances.

# Wholesale Funding (1) & Debt (2) by Maturity



(	\$ in	millions)

Year of Maturity	Interest Rate	3Q19	2Q20	3Q20	
2019	1.80% to 2.28%	\$ 195	\$ _	\$ _	
2020	1.50% to 2.56%	325	_	_	
2021	1.93% to 3.08%	240	_	_	
2022	0.65% to 2.80%	320	50	50	
2023 and after	0.62% to 8.90%	182	1,123	1,123	(4) (5)
Total (3)		\$ 1,262	\$ 1,173	\$ 1,173	
Weighted Av for Period	verage Interest Rate	2.38%	1.52%	1.51%	

 $<sup>^{(4)}</sup>$  3Q20 and 2Q20 include \$530 million in callable advances with fixed interest rates ranging from 0.62% to 0.97%

#### **Brokered Deposits (\$ in millions)**

3Q19	2Q20		3Q20	
\$ 566	\$	588	\$	508

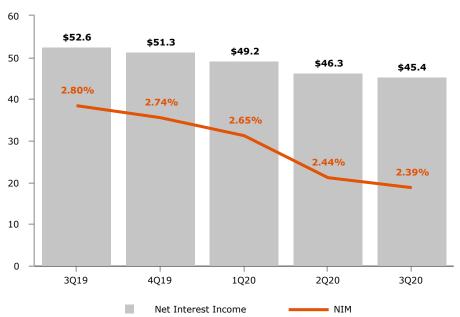
- In April 2020, we modified maturities on \$420.0 million fixed-rate FHLB advances resulting in 26 bps of annual savings for this portfolio and representing \$2.4 million cost savings for the rest of 2020
- (1) Wholesale Funding includes FHLB advances and Brokered deposits
- (2) Debt includes Senior Notes and Junior Subordinated Debentures

<sup>(5)</sup> Includes senior notes issued in 2Q20 totaling \$58.5 million and \$58.4 million as of September 30, 2020 and June 30, 2020, respectively (fixed interest rate - 5.75%)

### **Net Interest Income and NIM**

### Net Interest Income (NII) and NIM (%)

(\$ in millions, except for percentages)

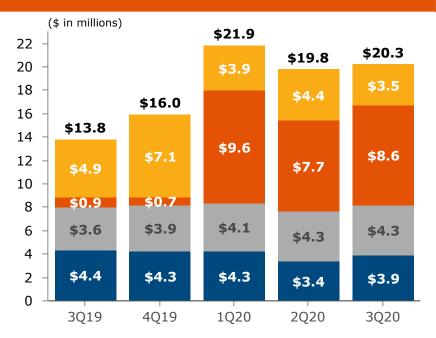


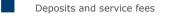
### **Commentary**

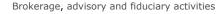
- NII down in 3Q20 primarily on:
  - Lower rates on variable-rate loans due to repricing at lower market rates
  - Lower average balances and yields on investments due to repricing of floating securities and reinvestment at lower market rates
  - Full-quarter impact of interest costs associated with the senior notes issued in late June
  - Partially offset by lower overall deposits cost and balances in customer and brokered time deposit as well as higher loan volumes resulting from CRE and consumer loans
- Proactive steps in 3Q20 to preserve NIM:
  - Strategic deposit rate cuts on CDs and relationship money market accounts, in addition to maturities of high-cost brokered CDs, have contributed to significantly lower the overall cost of funds
  - Actively implemented floor rates and increased spreads during extensions and renewals in order to optimize yields in the credit portfolio
  - Continue to optimize investment portfolio yields and manage balance sheet sensitivity to mitigate impact on NIM via duration

### **Noninterest Income Mix**

#### **Noninterest Income Mix**









#### Securities gains, net

### **Commentary**

- \$8.6 million net gain on debt securities sold buffered the impact of low market rates on NIM
- Deposits and service fees increased in 3Q20 due to higher wire transfer fees attributed to elevated volumes from increased economic activity
- Other noninterest income decreased in 3Q20 due to lower derivative income
- Higher advisory and fiduciary fees though offset by decreased brokerage fees. Net New Assets increased \$25.5 million in 3020

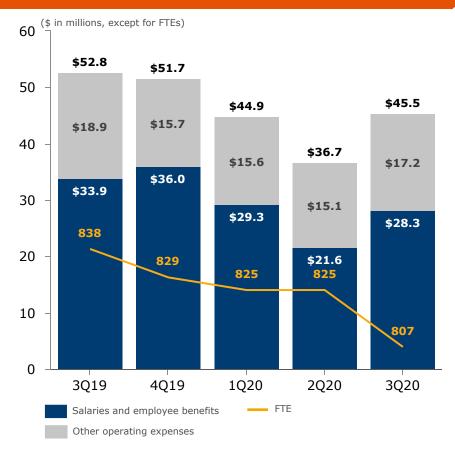
### **Assets Under Management/Custody**



<sup>(1)</sup> The Company revised its domestic and international assets under management presentation in 1Q20. Prior year information has been revised for comparative purposes, resulting in a change from 97% international and 3% domestic as previously reported in 3Q19.

# **Noninterest Expense**

### **Noninterest Expense Mix**

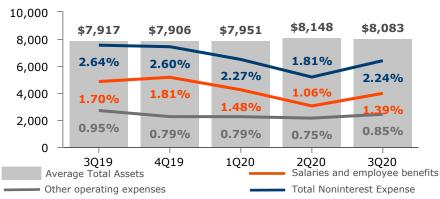


### **Commentary**

- \$8.8 million increase in noninterest expense in 3Q20 mostly reflects the absence of \$8.5 million in expense deferral related to the origination of loans under the PPP program and includes \$0.6 million of restructuring expenses in connection with staff reduction costs
- Other operating expenses in 3Q20 include \$1.2 million restructuring expenses in connection with digital transformation, as we moved forward with the implementation of Salesforce® and nCino®
- Restructuring expenses increased 46.2% in 3Q20 from 3Q19 due to higher digital transformation expenses partially offset by the absence of rebranding costs associated with the prior year's transformation efforts.
- Since 3019, staff has been reduced by 31 FTEs or 3.7%
- Expect to complete recently-announced voluntary early retirement and involuntary severance plans introduced on October 9th by year end, with expected meaningful associated cost savings

### Noninterest Expenses / Average Total Assets<sup>(1)</sup>

(\$ in millions, except for percentages)



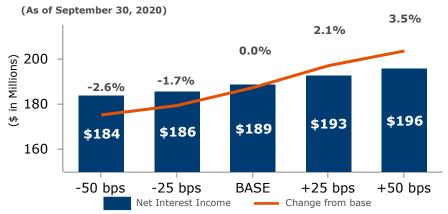
<sup>&</sup>lt;sup>(1)</sup> Calculated based upon the average daily balance of total assets. Noninterest expenses for the three months presented have been annualized.

# **Interest Rate Sensitivity**

### **Commentary**

- The Company continues to be asset sensitive as over half of loans have floating rate structures or mature within a year
- Actively implementing floor rates in the loan portfolio and managing investment portfolio seeking to reduce asset sensitivity in low interest rate environment and protect the NIM
- Leveraging opportunities for higher-yield securities with higher coupon rates and longer duration

### Impact on NII from Interest Rate Change (1)



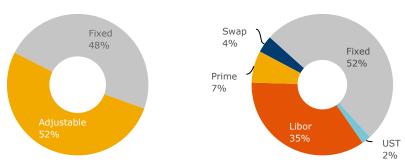
(1) NII and percentage change represents the base scenario of net interest income. The base scenario assumes (i) flat interest rates over the next 12 months, (ii) that total financial instrument balances are kept constant over time and (iii) that interest rate shocks are instant and parallel to the yield curve

### **Loan Portfolio & Repricing Detail**

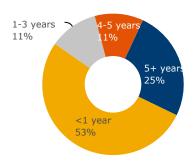
(As of September 30, 2020)

**By Rate Type** 

**By Interest Type** 



**By Repricing Term** 



### FY20-21 Goals

# Net Interest Income

 Protect loan portfolio yield while proactively reducing funding costs to improve NIM

### Noninterest Expenses

 Continue simplification of operations and moving forward with new technologies and approaches to drive expense reduction initiatives

 Continue alignment of operating structure and resources with our business activities

### Noninterest Income

 Continue expansion of wealth management client acquisition and fee income initiatives

### **Credit Quality**

- Preserve asset quality
- Enhanced loan portfolio monitoring in light of COVID-19
- Proactive assessment of ALL

### **Deposits**

 Continue focus on domestic commercial deposit growth via cross sale and by targeting new verticals/ niches for deposits

 Increase domestic deposits and share of wallet from higher net worth international customers

#### Loans

 Continue growth of domestic loans by targeting selected customers and verticals/niches for loans

 Continue diversification between C&I and CRE throughout our markets

# Capital Management

 Continue earnings accretion, and prudent focus on capital preservation in light of COVID-19

### Committed to driving shareholder value

# **Supplemental Loan Portfolio Information**

# Loan portfolio by industry

(September 30, 2020) (\$ in millions)	Real Estate	Non-Real Estate	Total	% Total Loans	Unfunded Commitments <sup>(8)</sup>
Financial Sector (1)	\$ 5	\$ 70	\$ 75	1.3 %	\$ 18
Construction and Real Estate & Leasing:					
Commercial real estate loans	2,986	_	2,986	50.4 %	192
Other real estate related services and equipment leasing (2)	50	87	137	2.3 %	20
Total construction and real estate & leasing	3,036	87	3,123	52.7 %	212
Manufacturing:					
Foodstuffs, Apparel	74	32	106	1.8 %	4
Metals, Computer, Transportation and Other	16	120	136	2.3 %	20
Chemicals, Oil, Plastics, Cement and Wood/Paper	25	12	37	0.6 %	4
Total Manufacturing	115	164	279	4.7 %	28
Wholesale (3)	164	426	590	10.0 %	150
Retail Trade (4)	257	156	413	7.0 %	41
Services:					
Communication, Transportation, Health and Other (5)	240	172	412	7.0 %	32
Accommodation, Restaurants, Entertainment and other services (6)	100	72	172	2.9 %	27
Electricity, Gas, Water, Supply and Sewage Services	6	29	35	0.6 %	3
Total Services	346	273	619	10.4 %	63
Primary Products:					
Agriculture, Livestock, Fishing and Forestry	_	1	1	— %	_
Mining		3	3	0.1 %	
Total Primary Products	_	4	4	0.1 %	_
Other Loans (7)	598	224	822	13.9 %	223
Total Loans	\$ 4,521	\$ 1,404	\$ 5,925	100.0 %	\$ 735

- Diversified portfolio highest sector concentration, other than real estate, at 10.4% of total loans
- 76% of total loans secured by real estate
- Main concentrations:
  - CRE or Commercial Real Estate
  - Wholesale Food
  - Retail Gas stations
  - Services Healthcare, Repair and Maintenance

- (1) Consists mainly of finance facilities granted to non-bank financial companies.
- (2) Comprised mostly of construction and real estate related services and equipment rental and leasing activities
- (3) Food wholesalers represented approximately 40%
- (4) Gasoline stations represented approximately 60%
- (5) Healthcare represented approximately 57%
- (6) Other repair and maintenance services represented 53%
- (7) Primarily residential, consumer loans, and cash secured loans and loans belonging to industrial sectors not included in the above sectors, which do not individually represent more than 1 percent of the total loans portfolio (8) Not all unfunded commitments are unilaterally available to borrowers. For example, certain revolving loans and asset based lending loans require borrowers provide additional collateral to access the full amount of the commitment

# **Industries with escalated monitoring**

Oil and Gas, Travel, Entertainment and Dining

(September 30, 2020) (\$ in millions)		Real Estate	Non-Real Estate	T	otal	% Total Loans	Unfunded Commitments <sup>(1)</sup>	
Extraction/Support	\$	1	\$ 21	\$	22	0.4 %	\$ 7	
Petrochemical		6	2		8	0.1 %	2	
Total Oil and Gas		7	23		30	0.5 %	9	
Arts, Entertainment, and Recreation		35	3		38	0.2 %	3	
Limited-Service Restaurants		8	11		19	0.2 %	10	
Full-Service Restaurants		8	_		8	0.1 %	_	
Other Food services		2	7		9	0.2 %	_	
Total Restaurants		18	18		36	0.6 %	10	
Repair and Maintenance		_	24		24	0.4 %	1	
Aircraft Engine and Engine Parts Manufacturing		_	12		12	0.2 %	_	
Other Support Activities for Air Transportation		_	5		5	0.1 %	_	
Other		1	2		3	— %	_	
Total Aviation		1	43		44	0.7 %	2	
Total Loans	\$	61	\$ 87	\$	148	2.0 %	22	

<sup>(1)</sup> Not all unfunded commitments are unilaterally available to borrowers. For example, certain revolving loans and asset based lending loans require borrowers provide additional collateral to access the full amount of the commitment

### Highlights

#### Very limited exposure:

- Oil & Gas \$22 MM (0.4% of total loans) – extraction support activities
- Arts, Entertainment and Recreation \$38 MM (0.2% of total loans) - \$27 MM Marinas and \$7 MM Bowling
- Restaurants \$36 MM (0.6% of total loans) - 51% Limitedservice, 23% Full-service, 26% Other
- Aviation \$44 MM (0.7% of total loans) \$13 MM short-term invoice discounts, rest is mainly service and repair

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# Industries with escalated monitoring

Commercial Real Estate (CRE)

(September 30, 2020) (\$ in millions, except %)

CRE Type	FL	TX	NY	Other Total		% Total CRE	% Total Loans	Producing (1)	Construction	
Retail	\$ 6	16 \$ 200	\$ 301	\$ —	\$ 1,117	37.4 %	18.9 %	\$ 1,109	\$ 8	
Multifamily	43	311	320	_	1,069	35.8 %	18.0 %	853	215	
Office	3	17 34	58	_	409	13.7 %	6.9 %	409	_	
Hotels	2	11 —	60	_	271	9.1 %	4.6 %	192	79	
Industrial	(	68 19	_	_	87	2.9 %	1.5 %	87	_	
Land		33 —	_	_	33	1.1 %	0.5 %		32	
Total CRE	\$ 1,68	33 \$ 564	\$ 739	\$ —	\$ 2,986	100.0 %	50.4 %	\$ 2,650	\$ 335	

### **Highlights**

- Conservative weighted average LTV 60% and DSC 1.7x
- Strong sponsorship profile: 43% to top tier customers (multifamily 54%, retail 37%, office 39%, hotel 45%)
- No significant tenant concentration in CRE retail loan portfolio, where the top 15 tenants represent 40% of the total. Major tenants include recognized national food and health retailers

0/ Total

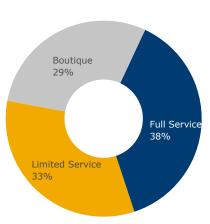
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<sup>(1)</sup> Income producing properties include non-owner occupied and multi-family residential loans

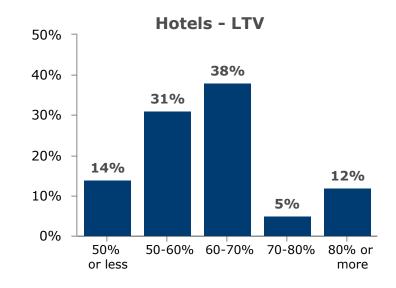
# Industries with escalated monitoring

CRE Hotels (As of 09/30/2020)





Total: \$271 million Loan Portfolio Percentage: 4.6%

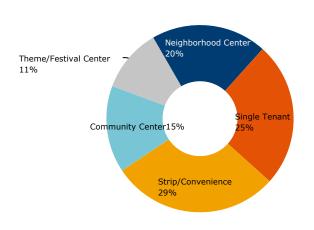


- CRE Hotel portfolio is limited to 27 properties, majority of which are in popular travel destinations such as Miami Beach (#9 / \$106 MM) and New York (#2 / \$60 MM)
- Three hotel construction loans to borrowers who are experienced hotel operators within their markets with significant equity and resources as well as previous construction track record with the Bank
- To date, hotel construction projects continue on budget and without significant delays
- None of the hotel loans are under forbearance

# Industries with escalated monitoring

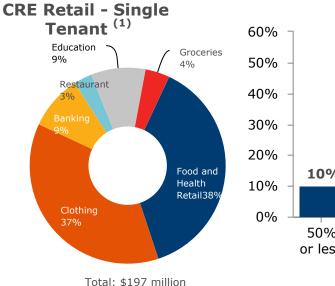
CRE Retail (As of 09/30/2020)

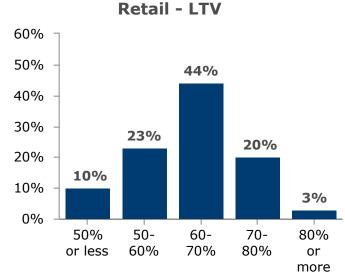




Total: \$1.1 billion Loan Portfolio Percentage: 18.9%

(1) CRE retail loans above \$5 million





Loan Portfolio Percentage: 3.3%

- Florida and Texas are focused on neighborhood shopping centers or service centers with basic needs related anchor stores, as well as the retail corridor in Miami Beach
- New York is focused on high traffic retail corridors with proximity to public transportation services

# **Appendices**

### **Non-GAAP Financial Measures Reconciliations**

The following table sets forth selected financial information derived from the Company's interim unaudited consolidated financial statements, adjusted for certain costs incurred by the Company in the periods presented related primarily to tax deductible restructuring costs, securities gains and the Company's increase of its allowance for loan losses in 2020. The Company believes these adjusted numbers are useful to understand the Company's performance absent these transactions and events.

			Thr	ree Months Ended,	Nine Months Ended September 30,					
(\$ in thousands)	Septem	ber 30, 2020		June 30, 2020	Sep	otember 30, 2019		2020		2019
Total noninterest expenses	\$	45,500	\$	36,740	\$	52,737	\$	127,107	\$	157,587
Less: restructuring costs (1):		_		_				_		
Staff reduction costs		646		360		450		1,060		1,357
Digital transformation expenses		1,200		958		_		2,458		_
Rebranding costs		_		_		813		_		3,575
Total restructuring costs	\$	1,846	\$	1,318	\$	1,263	\$	3,518	\$	4,932
Adjusted noninterest expenses	\$	43,654	\$	35,422	\$	51,474	\$	123,589	\$	152,655

		T	hree Months Ended,	Nine Months Ended September 30,				
(\$ in thousands, except per share amounts)	September 30, 202	0	June 30, 2020	September 30, 2019		2020		2019
Net income (loss)	\$ 1,70	)2	\$ (15,279)	\$ 11,931	\$	(10,195)	\$	37,859
Plus after-tax restructuring costs:	<u> </u>	_	+ (++,=++)	· · · · · · · · · · · · · · · · · · ·	_	(10,100)	Ť	21,000
Restructuring costs before income tax effect	1,84	16	1,318	1,263		3,518		4,932
Income tax effect	(38)	35)	(273)	(271)		(732)		(1,060)
Total after-tax restructuring costs	1,46	31	1,045	992		2,786		3,872
Adjusted net income (loss)	\$ 3,16	63	\$ (14,234)	\$ 12,923	\$	(7,409)	\$	41,731
Net income (loss)	\$ 1,70	)2	\$ (15,279)	\$ 11,931	\$	(10,195)	\$	37,859
Plus: provision for income tax expense (benefit)	43	38	(4,005)	3,268		(2,677)		10,369
Plus: provision for (reversal of) loan losses	18,00	00	48,620	(1,500)		88,620		(2,850)
Less: securities gains, net	8,60	00	7,737	906		25,957		1,902
Operating income	\$ 11,54	10	\$ 21,599	\$ 12,793	\$	49,791	\$	43,476
Basic earnings (loss) per share	\$ 0.0	)4	\$ (0.37)	\$ 0.28	\$	(0.24)	\$	0.89
Plus: after tax impact of restructuring costs	0.0	)4	0.03	0.02		0.06		0.09
Total adjusted basic earnings (loss) per common share	\$ 0.0	08	\$ (0.34)	\$ 0.30	\$	(0.18)	\$	0.98

		hree Months Ended,		Nine Months Ended September 30,			
	September 30, 2020	June 30, 2020	September 30, 2019	2020	2019		
Diluted cornings (loss), per chare (2)	\$ 0.04	\$ (0.37)	\$ 0.28	\$ (0.24)	\$ 0.88		
Diluted earnings (loss) per share (2)  Plus: after tax impact of restructuring costs	0.04	0.03	0.02	0.06	0.09		
Total adjusted diluted earnings (loss) per common share	\$ 0.08	\$ (0.34)	\$ 0.30	\$ (0.18)	\$ 0.97		
Net income (loss) / Average total assets (ROA)	0.08 %	(0.75)%	0.60 %	(0.17)%	0.64 %		
Plus: after tax impact of restructuring costs	0.08 %	0.05 %	0.05 %	0.05 %	0.06 %		
Adjusted net income (loss) / Average total assets (Adjusted ROA)	0.16 %	(0.70)%	0.65 %	(0.12)%	0.70 %		
Net income (loss) / Average stockholders' equity (ROE)	0.81 %	(7.21)%	5.81 %	(1.62)%	6.43 %		
Plus: after tax impact of restructuring costs	0.70 %	0.49 %	0.49 %	0.45 %	0.66 %		
Adjusted net income (loss) / Average stockholders' equity (Adjusted ROE)	1.51 %	(6.72)%	6.30 %	(1.17)%	7.09 %		
Noninterest expense / Average total assets	2.24 %	1.81 %	2.64 %	2.11 %	2.65 %		
Less: impact of restructuring costs	(0.09)%	(0.06)%	(0.06)%	(0.06)%	(0.08)%		
Adjusted Noninterest expense / Average total assets	2.15 %	1.75 %	2.58 %	2.05 %	2.57 %		

		1	hree	Nine Months Ended September 30,						
(\$ in thousands, except per share amounts and percentages)		ember 30, 2020		June 30, 2020	September 30, 2019		2020		2019	
Salaries and employee benefits / Average total assets		1.39 %		1.06 %		1.70 %		1.31 %		1.70 %
Less: impact of restructuring costs		(0.03)%		(0.01)%		(0.03)%		(0.02)%		(0.02)%
Adjusted salaries and employee benefits / Average total assets		1.36 %	_	1.05 %		1.67 %		1.29 %		1.68 %
Other operating expenses / Average total assets		0.85 %		0.75 %		0.95 %		0.79 %		0.95 %
Less: impact of restructuring costs		(0.06)%		(0.05)%		(0.04)%		(0.04)%		(0.06)%
Adjusted other operating expenses / Average total assets		0.79 %		0.70 %		0.91 %		0.75 %		0.89 %
Efficiency ratio		69.32 %		55.60 %		79.38 %		62.66 %		77.64 %
Less: impact of restructuring costs		(2.81)%		(1.99)%		(1.90)%		(1.74)%		(2.43)%
Adjusted efficiency ratio		66.51 %		53.61 %		77.48 %		60.92 %		75.21 %
Stockholders' equity	\$	829,533	\$	830,198	\$	825,751	\$	829,533	\$	825,751
Less: goodwill and other intangibles		(21,607)		(21,653)		(20,933)		(21,607)		(20,933)
Tangible common stockholders' equity	\$	807,926	\$	808,545	\$	804,818	\$	807,926	\$	804,818
Total assets		7,977,047		8,130,723		7,864,260		7,977,047		7,864,260
Less: goodwill and other intangibles		(21,607)		(21,653)		(20,933)		(21,607)		(20,933)
Tangible assets	\$	7,955,440	\$	8,109,070	\$	7,843,327	\$	7,955,440	\$	7,843,327
Common shares outstanding		42,147		42,159		43,205		42,147		43,205
Tangible common equity ratio		10.16 %		9.97 %	_	10.26 %		10.16 %		10.26 %
Stockholders' book value per common share	\$	19.68	\$	19.69	\$	19.11	\$	19.68	\$	19.11
Tangible stockholders' book value per common share	\$	19.17	\$	19.18	\$	18.63	\$	19.17	\$	18.63

- (1) Expenses incurred for actions designed to implement the Company's strategy as a new independent company. These actions include, but are not limited to reductions in workforce, streamlining operational processes, rolling out the Amerant brand, implementation of new technology system applications, enhanced sales tools and training, expanded product offerings and improved customer analytics to identify opportunities.
- (2) As of September 30, 2020, June 30, 2020 and September 30, 2019 potential dilutive instruments consisted of unvested shares of restricted stock and restricted stock units mainly related to the Company's IPO in 2018, totaling 478,587, 491,360 and 789,652, respectively. For the three months ended June 30, 2020 and the nine months ended September 30, 2020, potential dilutive instruments were not included in the dilutive earnings per share computation because the Company reported a net loss and their inclusion would have an antidilutive effect. For all other periods presented, potential dilutive instruments were included in the diluted earnings per share computation because, when the unamortized deferred compensation cost related to these shares was divided by the average market price per share in those periods, fewer shares would have been purchased than restricted shares assumed issued. Therefore, in those periods, such awards resulted in higher diluted weighted average shares outstanding than basic weighted average shares outstanding, and had a dilutive effect in per share earnings.



### **Thank you**

**Investor Relations** 

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