BLACK SKY

© BlackSky 2022. All rights reserved. Confidential & Proprietary.

BLACKSKY Q2 2022 EARNINGS WEBCAST



August 10, 2022

Legal Disclaimers

FORWARD-LOOKING STATEMENTS

Certain statements in this presentation may contain forward-looking statements within the meaning of the federal securities laws with respect to BlackSky. Words such as "believe," "project," "expect," "anticipate," "estimate," "intend," "strategy," "future," "opportunity," "plan," "may," should," "will," "would," "will be," "will continue," "will likely result," and similar expressions are often intended to identify forward-looking statements, although not all forward-looking statements contain these identifying words. Forward-looking statements are predictions, projections, and other statements about future events that are based on current expectations and assumptions and, as a result, are subject to risks and uncertainties. Many factors could cause actual future events to differ materially from the forward-looking statements in this document. If any of these risks materialize or underlying assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. In addition, forward-looking statements reflect our expectations, plans, or forecasts of future events and views as of the date of this communication. We anticipate that subsequent events and developments will cause their assessments to change. Accordingly, forward-looking statements should not be relied upon as representing our views as of any subsequent date, and we do not undertake any obligation to update forward-looking statements to reflect events or circumstances after the date they were made, whether as a result of new information, future events or otherwise, except as may be required under applicable securities laws. Additional risks and uncertainties are identified and discussed in BlackSky's disclosure materials filed from time to time with the SEC which are available at the SEC's website at http://www.sec.gov or on BlackSky's Investor Relations website at https://ir.blacksky.com.

USE OF PROJECTIONS AND DATA

The data contained herein is derived from various internal and external sources. All of the market data in the presentation involves a number of assumptions and limitations. No representation is made as to the reasonableness of the assumptions made within or the accuracy or completeness of any projections or modeling or any other information contained herein. Any data on past performance or modeling contained herein is not an indication of future performance. BlackSky assumes no obligation to update the information in this presentation.

TRADEMARKS

BlackSky owns or has rights to various trademarks, service marks and trade names that they use in connection with the operation of its businesses. This presentation may also contain trademarks, service marks, trade names and copyrights of third parties, which are the property of their respective owners. The use or display of third parties' trademarks, service marks, trade names or products in this presentation is not intended to, and does not imply, a relationship with BlackSky, or an endorsement or sponsorship by or of BlackSky.

NON-GAAP FINANCIAL MEASURES

Adjusted EBITDA is defined as net income or loss attributable to BlackSky before interest expense, income taxes, depreciation and amortization, as well as significant non-cash and/or non-recurring expenses as management believes these items are not as useful in evaluating the Company's core operating performance. These items include, but are not limited to, realized loss on conversion of bridge notes, stock-based compensation expense, unrealized (gain)/loss on certain warrants/shares classified as derivatives, satellite impairment loss, (gain)/loss on debt extinguishment, (gain)/loss from discontinued operations, severance, loss/(gain) on equity method investment, transaction related legal settlements, and transaction costs associated with derivative liabilities.

Adjusted EBITDA is a non-GAAP financial performance measure. It should not be considered in isolation or as an alternative to measures determined in accordance with GAAP. Please refer to the schedule herein and our SEC filings for a reconciliation of Adjusted EBITDA to net loss, the most comparable measure reported in accordance with GAAP and for a discussion of the presentation, comparability, and use of Adjusted EBITDA.

BLACK SKY

Today's Presenters



Brian O'Toole Chief Executive Officer



Henry Dubois Chief Financial Officer

BLACK SKY © BlackSky 2022. All rights reserved. Confidential & Proprietary.

First of its kind platform to achieve reliable and dynamic hourly monitoring from space BlackSky is changing how we use space to deliver actionable intelligence

High-frequency monitoring

of the most important strategic locations, economic assets and events in the world

 \ominus

Actionable intelligence—from capture to delivery in under 90 minutes

Automated ability to detect, reveal, and alert on trends and changes that matter most

BLACK SKY

Ukraine fundamentally changed what customers can expect

BlackSky is delivering actionable intelligence for a new age of transparency and insights

Monitoring Key Events for Government Agencies

Over 1,000 images in 30 days delivered to U.S. and International government organizations

Dynamic Monitoring of Critical Economic Assets

Delivered critical insights on border crossings, nuclear facilities, and infrastructure

Supporting Humanitarian Aid Efforts

Delivered critical intelligence to support humanitarian aid initiatives



The New York Times

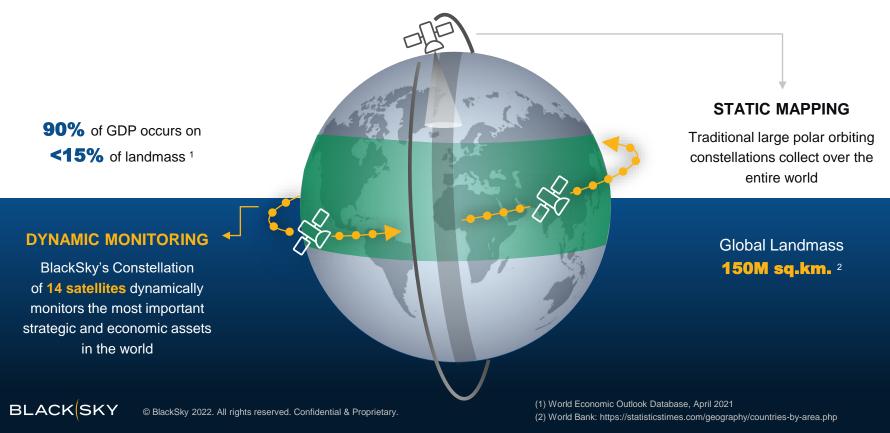


© BlackSky 2022. All rights reserved. Confidential & Prop.



A smarter approach to space

Disruptive speed, economics, and high value data deliver superior returns on invested capital.



6

BlackSky's Proprietary Platform

Dynamic monitoring and analytics of the most important strategic and economic assets in the world

High Frequency Imaging Constellation

AI Enabled SW Platform

Actionable Intelligence



Q2 2022 Revenue Summary

Strongest Quarter in BlackSky's History



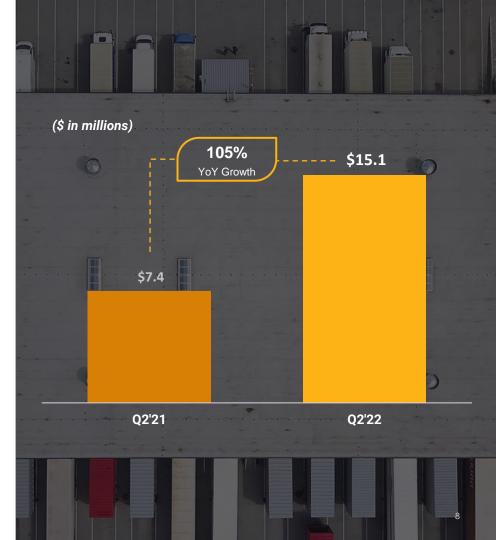
BLACK SKY

More than doubled revenues in Q2'22 and 1H'22 over the prior year periods

Significant growth in high-margin imagery and software analytical services revenue to 88% of total revenue

Strong customer demand from new and existing U.S. and international government organizations

© BlackSky 2022. All rights reserved. Confidential & Proprietary.



BlackSky Platform. Validated.

Selected as a long-term trusted mission partner of the NRO to support our country's most critical military intelligence needs

BlackSky addresses new and expanded requirements for high frequency monitoring

\$1B Electro Optical Commercial Layer (EOCL) Contract

Delivery of advanced high frequency imagery from current and future satellite constellations

Valued up to \$1.021B over 10 Years

5-year base period Five 1-year option periods

Starting value of \$85.8M

\$71.7M allocated to first 2 years

Comprehensive Imagery Services

Intelligence point / area collection Theatre downlink to gov. data terminals Advanced imaging services

BLACK SKY

Additional Key Wins and Global Customer Expansion







Joint Artificial Intelligence Center (JAIC) Intelligence Advanced Research Projects Activity (IARPA)

+

United States Air Force (USAF)

Multiple international Ministries of Defense and other organizations



The U.S. Government's next-generation defense priorities align with BlackSky

Space programs are well-funded and outpacing broader defense spending BlackSky has contracts with key agencies

BlackSky's operational capabilities align with space-based defense priorities



BLACK SKY

(+)



350K Organizations | **100** Countries

BLACK SKY

First Real Time Satellite Tasking For ArcGIS Online Customers

Integration of BlackSky's Spectra Platform with Esri provides Esri users with in-app dynamic satellite tasking

Esri is the industry leader in geospatial intelligence software

High-frequency revisit constellation provides up to hourly images of important locations

Combines BlackSky images and Esri

data seamlessly for critical geospatial intelligence

Q2 FINANCIAL RESULTS

Q2 2022 Revenue

 \rightarrow

Record revenue in Q2, up 105% over the prior year period

 \rightarrow

 \rightarrow

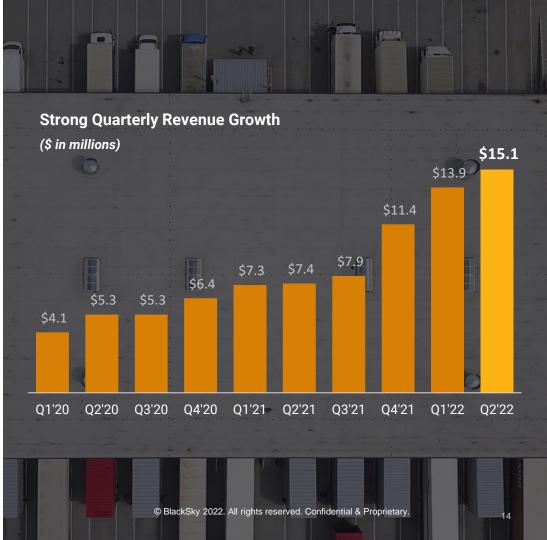
 \rightarrow

10th **consecutive quarter** of year-over-year revenue growth

161% year-over-year growth in high-margin imagery and software analytical services revenue

Imagery and software analytical services revenue grew to 88% of total revenues

BLACKSKY



Q2 2022 Cost of Sales

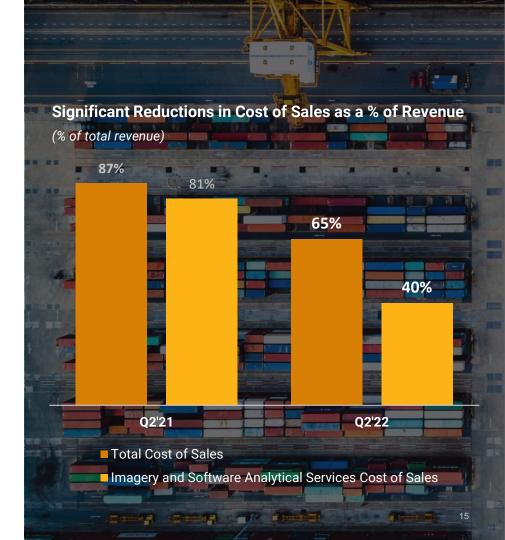
 \rightarrow

BLACK SKY

Significant reductions in cost of sales as a % of revenue from prior year period

Increased imagery and software analytical services revenue drove cost of sales improvements

Low fixed cost structure for imagery & software analytical services provides leverage opportunity with increased revenue volumes



Q2 2022 Adjusted EBITDA

 \rightarrow

 \rightarrow

Sequential improvement in adjusted EBITDA margin since Q2 of 2021

High margin imagery and software analytical services revenue growth driving margin expansion

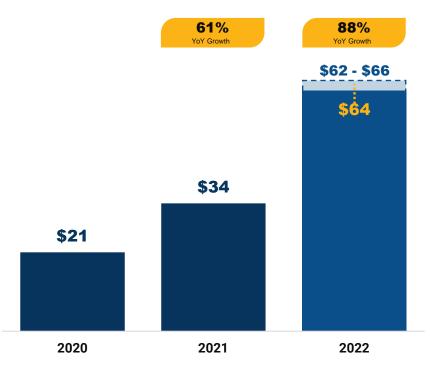
Strong customer demand to drive significant revenue growth and operating leverage



Revised 2022 Guidance

Annual Revenue

(\$ in millions)



Revenue

- Raised 2022 revenue guidance to \$62M \$66M
- 88% year-over-year growth, taking the mid-point
- Prior range was \$58M \$62M

Capital Expenditures

\$52M - \$56M

Achieving a High Margin Business Model

- Growing revenue diversification into high margin data and analytics
- Reducing cost of sales as we monetize capacity
- Improving capital efficiencies

BLACKSKY

BlackSky's business is accelerating

Q2 2022 Highlights



Record Q2 revenues, more than doubling over prior year period

Established our baseline constellation,

first of its kind platform to achieve reliable and dynamic hourly monitoring from space



 \checkmark

Won several large multi-year contracts,

including 10-yr. \$1B EOCL program validating BlackSky's technology and long-term strategy



Established new strategic partnerships with Esri, expanding our access to a new commercial customer base

Raised revenue guidance to \$62M - \$66M

BLACKSKY

BLACK SKY Be The First To Know

© BlackSky 2022. All rights reserved. Confidential & Proprietary.