



# LOVESAC<sup>®</sup>

Designed for Life<sup>™</sup> Furniture Co.

2018 Investor Presentation

The information provided in this presentation pertaining to The Lovesac Company (the “Company,” “we,” “us,” and “our”) its business assets, strategy and operations is for general informational purposes only and is not a formal offer to sell or a solicitation of an offer to buy any securities, options, futures, or other derivatives related to securities in any jurisdiction and its content is not prescribed by securities laws. Information contained in this presentation should not be relied upon as advice to buy or sell or hold such securities or as an offer to sell such securities.

This presentation may include “forward-looking statements” with the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Exchange Act of 1934, as amended. All forward-looking statements are subject to a number of risks, uncertainties and assumptions, and you should not rely upon forward-looking statements as predictions of future events. You can identify forward-looking statements by words such as “anticipate,” “believe,” “could,” “estimate,” “expect,” “intend,” “may,” “plan,” “potential,” “predict,” “project,” “should,” “would” or the negative of those terms, and similar expressions that convey uncertainty of future events or outcomes. All forward-looking statements will be based upon current estimates and expectations about future events and financial and other trends. There is no guarantee that future results, performance or events reflected in the forward-looking statements will be achieved or occur. For more information about these risks and uncertainties as well as other potential factors that could affect our financial results, please refer to the “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” sections of our SEC filings, including, but not limited to our most recent quarterly report on Form 10-Q for the quarter ended August 5, 2018. We assume no obligation to update any forward-looking statements or information to conform to actual results or changes in the Company’s expectations and, except as required by law, no person undertakes any obligation to update any forward-looking statements for any reason after the date of this presentation.

Certain data in this presentation was obtained from various external sources. Neither the Company nor its affiliates, advisers or representatives have verified such data with independent sources. Accordingly, neither the Company nor any of its affiliates, advisers or representatives make any representations as to the accuracy or completeness of that data or to update such data after the date of this presentation. Such data involves risks and uncertainties and is subject to change based on various factors.

No securities regulatory authority has expressed an opinion about these securities and it is an offence to claim otherwise.

## Use of Non-GAAP Information

This presentation contains numbers that are not required by, or presented in accordance with, GAAP, including EBITDA, Adjusted EBITDA, Adjusted EBITDA Margin, and Average Unit Volume (collectively, our “Non-GAAP Measures”). Our Non-GAAP Measures are not GAAP measures of our financial performance or liquidity and should not be considered as alternatives to net income (loss) or net income (loss) per share as a measure of financial performance, cash flows from operating activities as a measure of liquidity, or any other performance measure derived in accordance with GAAP. They should not be construed as an inference that our future results will be unaffected by unusual or non-recurring items. Additionally, our Non-GAAP Measures are not intended to be measures of free cash flow for management’s discretionary use, as they do not consider certain cash requirements such as tax payments and debt service requirements and certain other cash costs that may recur in the future. Our Non-GAAP Measures contain certain other limitations, including the failure to reflect our cash expenditures, cash requirements for working capital needs and cash costs to replace assets being depreciated and amortized. In addition, our Non-GAAP Measures exclude certain non-recurring and other charges.

You should be aware that in the future we may incur expenses that are the same as or similar to some of the adjustments in our Non-GAAP Measures. Our presentation of our Non-GAAP Measures should not be construed to imply that our future results will be unaffected by any such adjustments. Management compensates for these limitations by relying primarily on our GAAP results and by using our Non-GAAP Measures as supplemental information. Our Non-GAAP Measures are not necessarily comparable to other similarly titled captions of other companies due to different methods of calculation. A reconciliation of some of our Non-GAAP Measures to the nearest comparable GAAP measure can be found at slide 32 of this presentation.

# SACTIONALS<sup>®</sup>

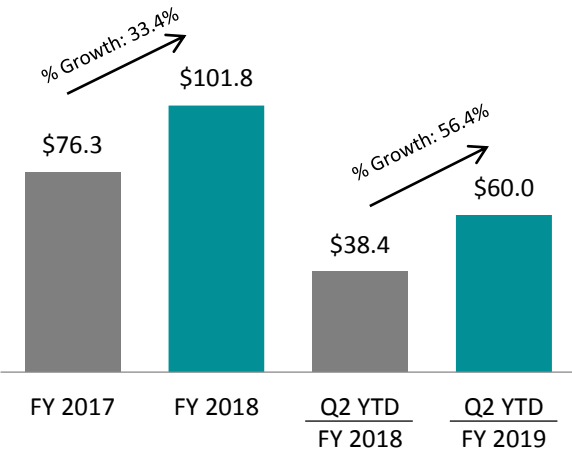
The World's Most Adaptable Couch.™



- **Attractive Financial Profile**
- **Omni-Channel Approach**
- **Favorable Industry Trends**
- **History of Innovation with Patented Features**
- **Loyal Customer Base**
- **Seasoned Management Team**
- **A Founder's Philosophy that Drives a Focused & Cohesive Strategy**

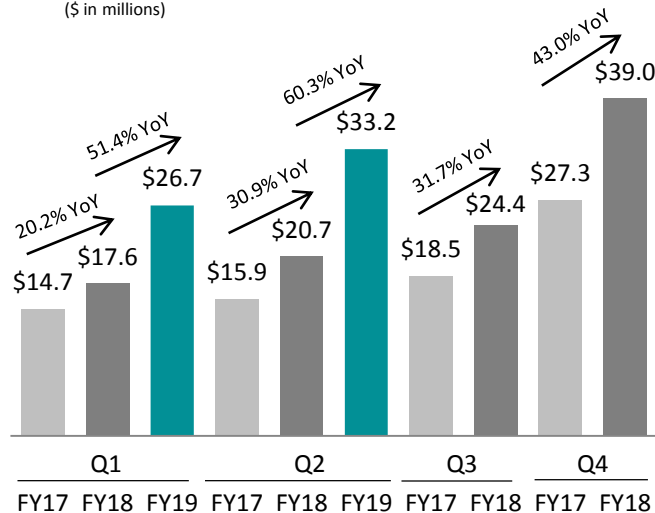
## Net Sales

(\$ in millions)



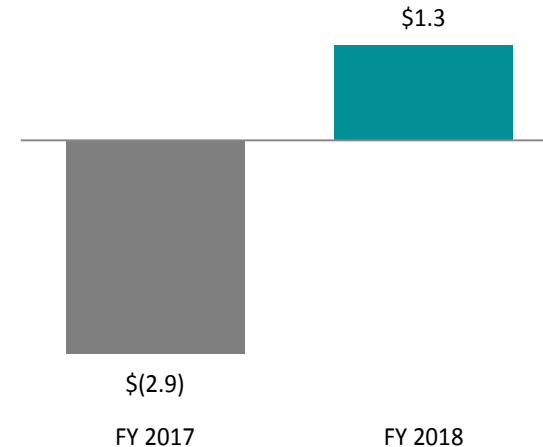
## Quarterly Net Sales

(\$ in millions)



## Adjusted EBITDA<sup>1</sup>

(\$ in millions)



<sup>1</sup> Adjusted EBITDA Reconciliations can be found on page 32.

## Traditional Model

- In-store stocking / long lead time, inventory & personnel heavy delivery
- Low excitement and mundane products
- Non-engaged customer base
- Numerous, large and unproductive stores
- Broad merchandising assortment

POTTERY  
BARN

★macy's

Crate&Barrel



## Disruptive / Omni-Channel Model

- Direct to your door, short lead time, efficient shipping
- Unique and advantaged products
- Highly engaged customers
- Limited and productive showrooms
- Focused product category approach

LOVESAC

Casper

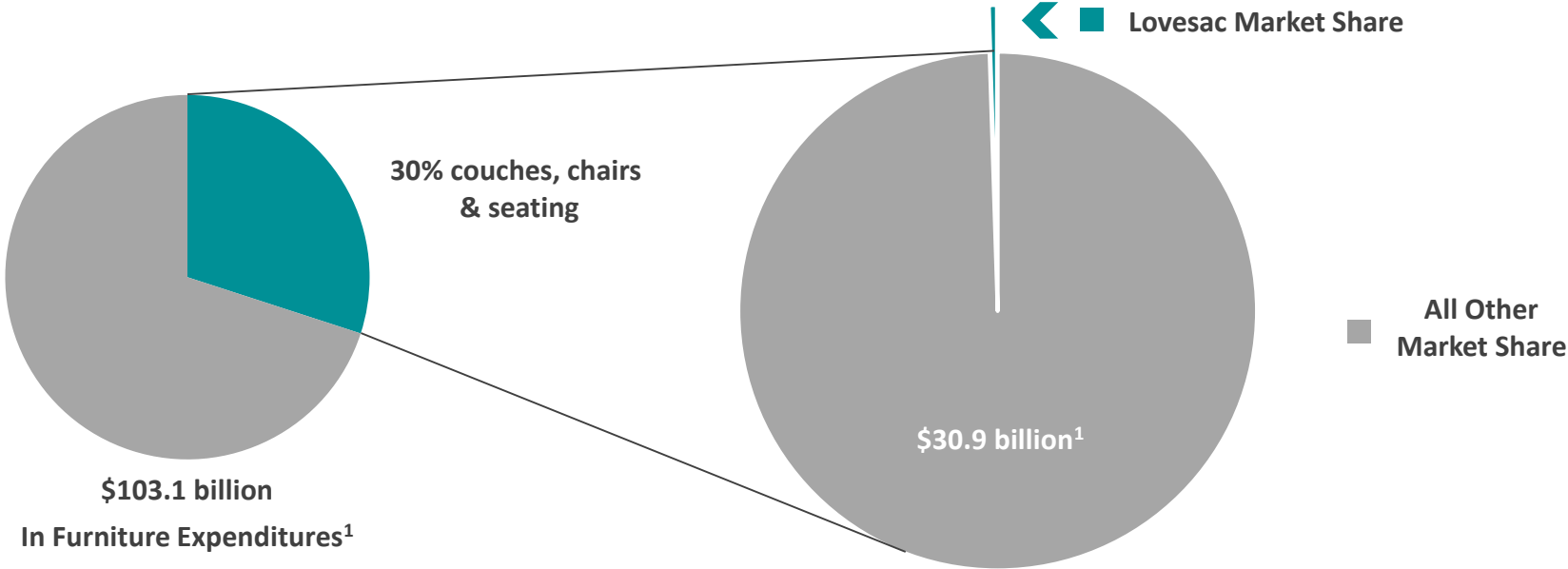


PELOTON



TESLA

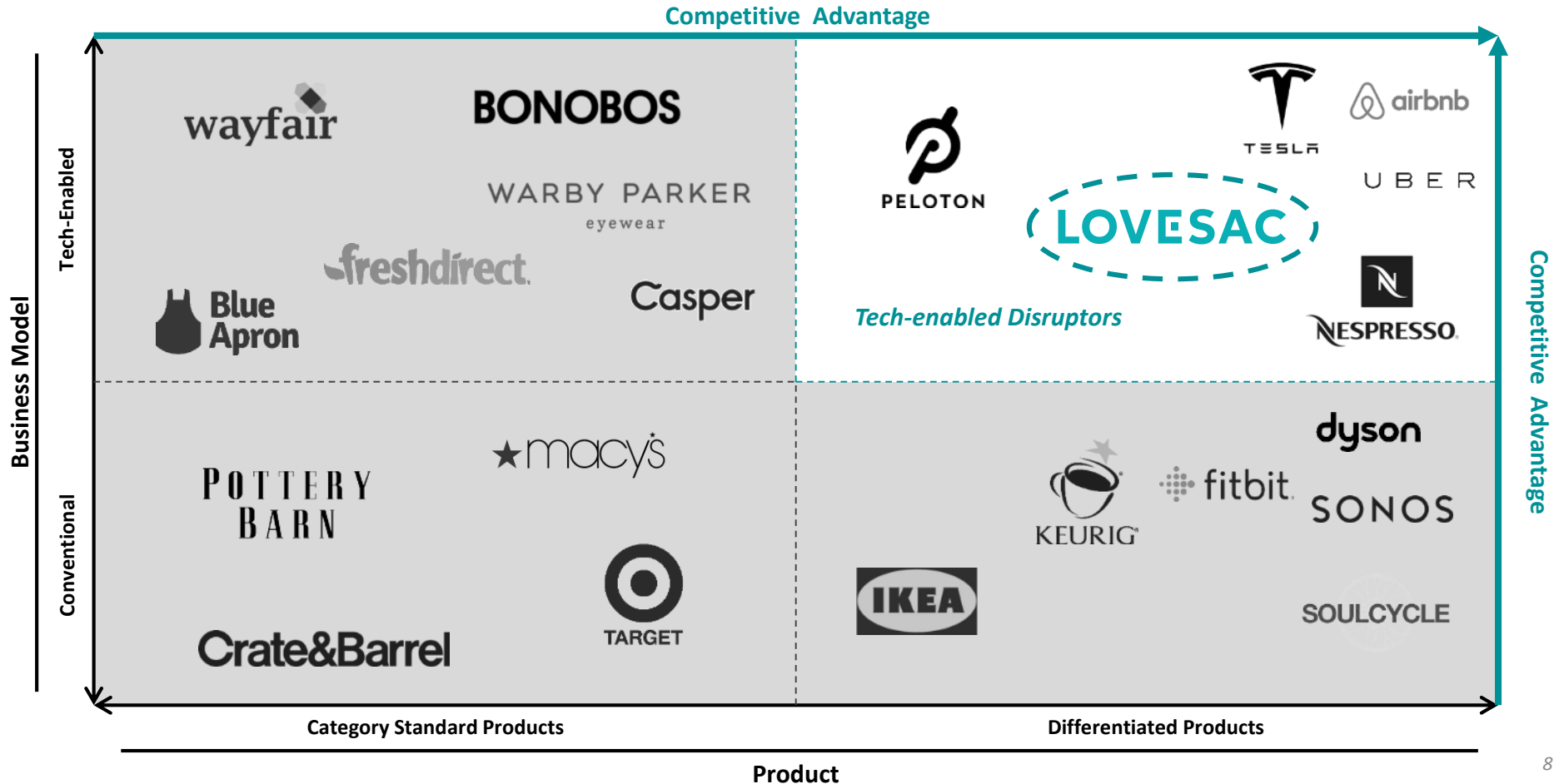
Furniture expenditures are expected to grow 3.4% per year through 2021, while online furniture expenditures are expected to grow from \$36.0 billion in 2017 to \$62.4 billion in 2021



Source: Mintel Group Ltd: Furniture Retailing, US, July 2016  
Source: Home Furnishing Stores and Digital Commerce, eMarketer, US, February 2018  
<sup>1</sup> Expenditures in 2015.

# Unique Business Model + Product = Competitive Advantage

# LOVESAC





## See It



Social Media



Advertising



## Touch It



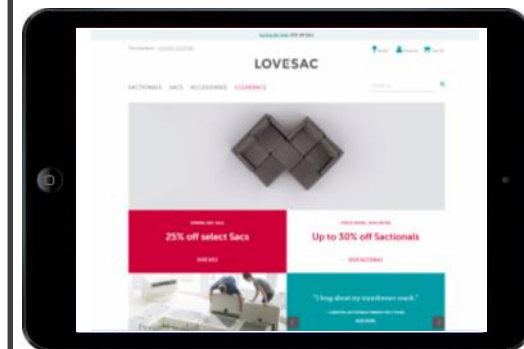
Showroom



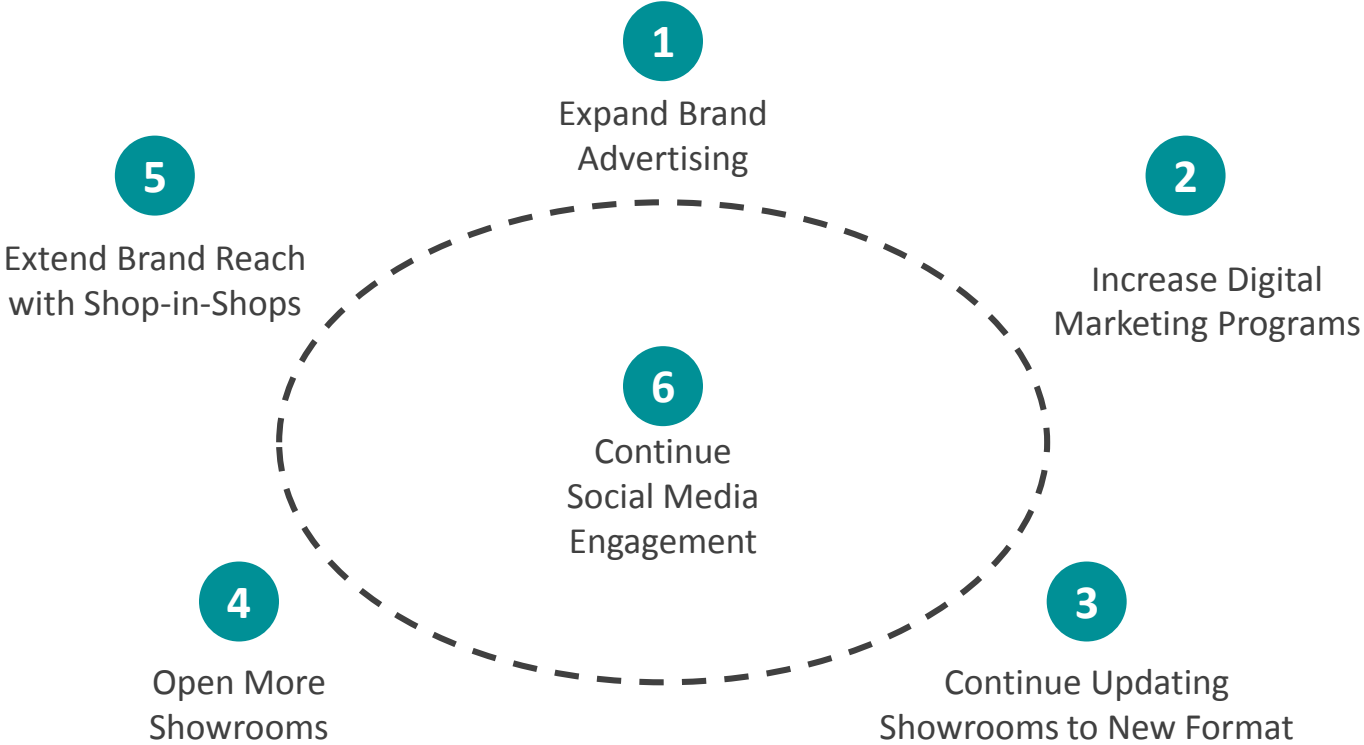
Friend / Neighbor



## Buy It



Lovesac.com



### Television Media



#### Program

Media Markets include TV flighting and Digital Heavy Up

### Direct Mail



It all starts with  
one Seat and one Side.

These 2 patented pieces enable you to  
create any arrangement you desire. You  
can rearrange it and add to it forever,  
because each piece is guaranteed for life.



[LEARN MORE](#)

#### Program

Unique Trial Offer Targeted to High Probability  
New Mover Prospects

# 1 Increase Digital Marketing Programs

Our digital marketing programs have had favorable results

## \$ Invested in Marketing



**Rakuten**  
AFFILIATE NETWORK


Google  
Display Network



## Incremental Gross Profit



## Return

$$\frac{[\text{Money Gained} - \text{Money Spent}]}{\text{Money Spent}} \times 100$$


Old Showrooms

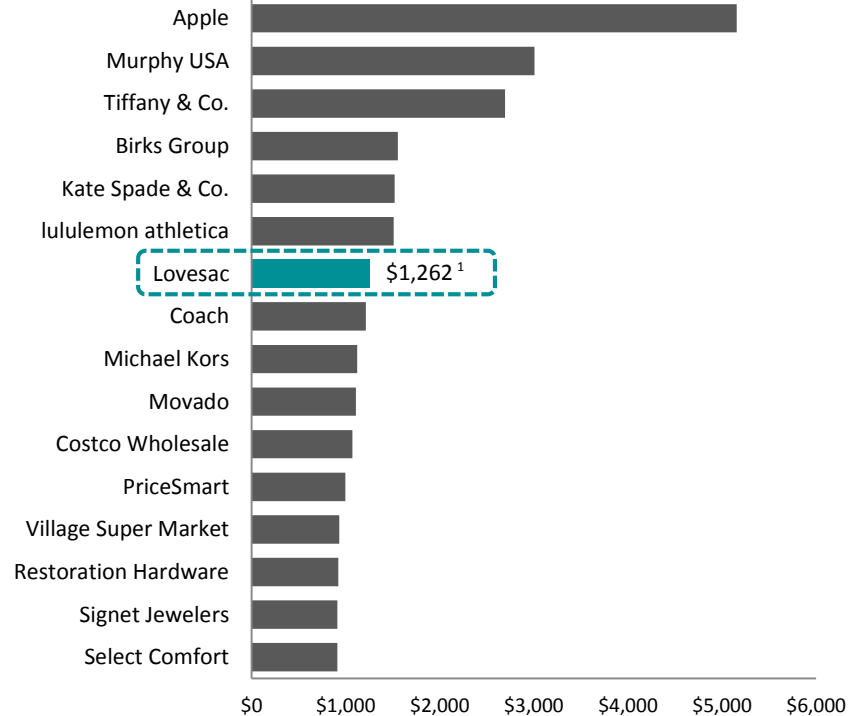


New Showrooms



- Opened 8 new showrooms<sup>1</sup>
- Planning to remodel 10 showrooms during fiscal 2019
- Collaborated with leading design firm, Prophet NYC, for re-branding effort
- Turns product inside-out
- Minimal merchandising, aesthetic, seasonality and inventory risk

## Showroom Sales Per Sq. Foot



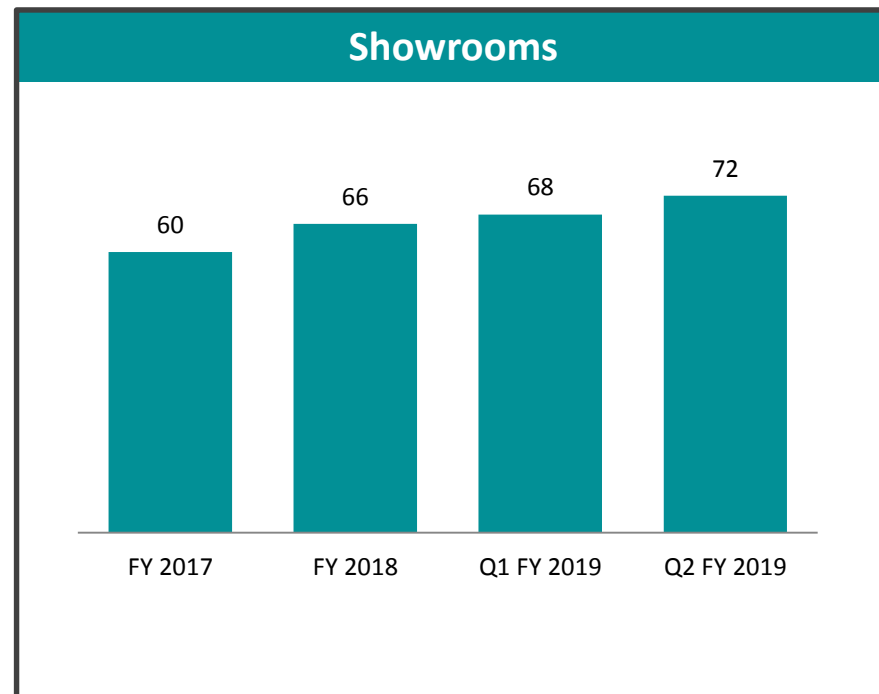
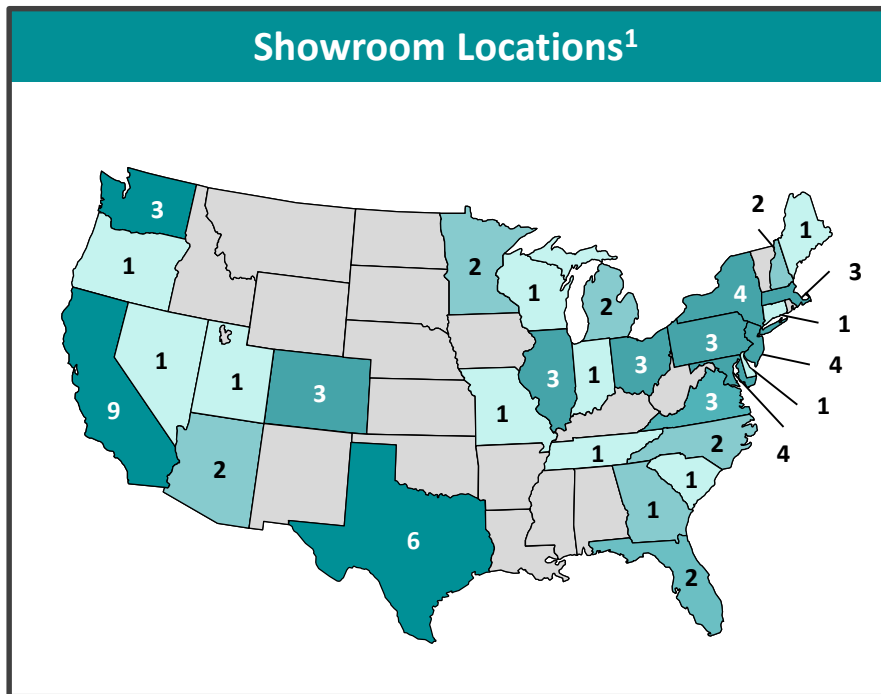
Source: External retailer data from eMarketer.com, Store Productivity for latest fiscal year

Source: Lovesac \$/sqft data from our internal data

<sup>1</sup> For twenty six weeks ended August 5, 2018.

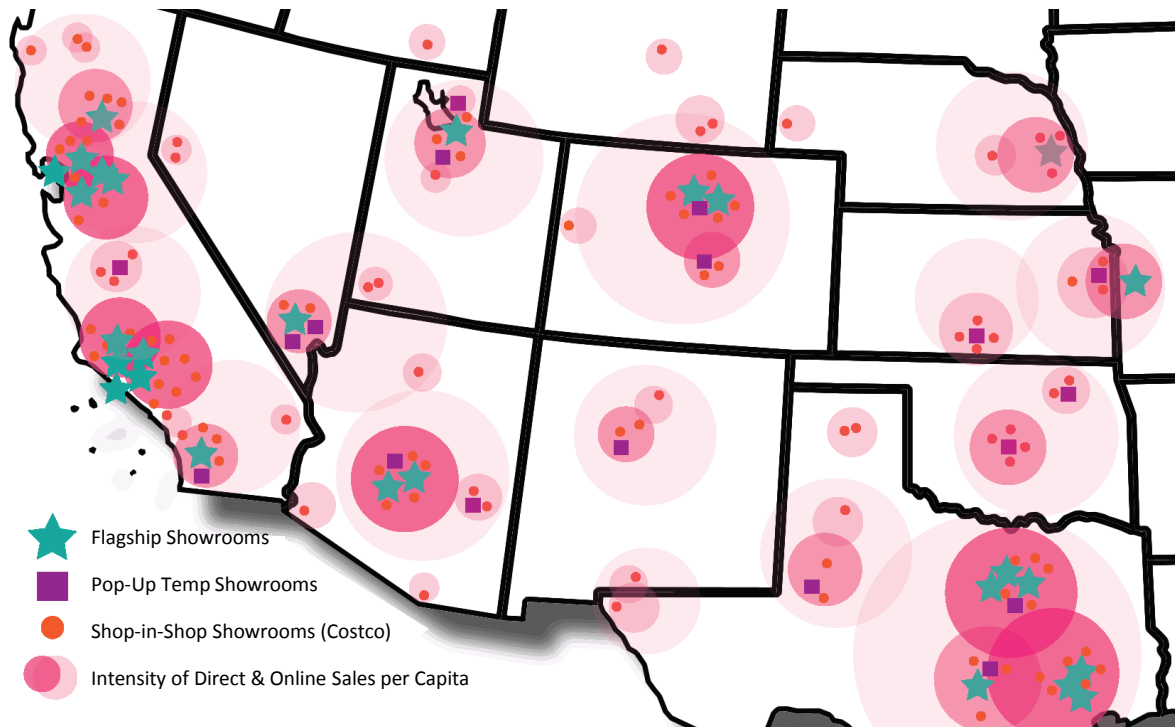
# 4 Open More Showrooms

Lovesac currently sells its products through showrooms at top tier malls, lifestyle centers and street locations in 30 states in the U.S.



<sup>1</sup> As of August 5, 2018

Direct to consumer marketing combined with temporary shop-in-shops takes the brand to the majority of the population



- Strategy: Manage growth by total sales in a trade area
- 100+ shop in shops in FY 2018
- Costco roadshows averaged sales of \$3,800 per day in FY 2018
- Pre-purchase experience drive sales and reduce returns





# A Team Prepared For Growth

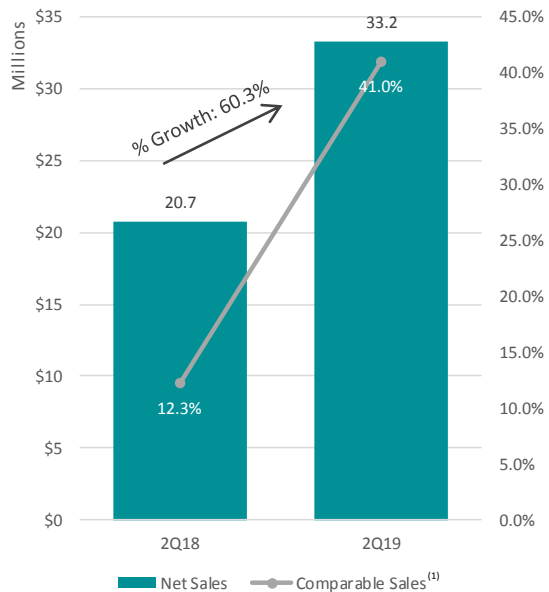
LOVESAC

Team Member	Years at Lovesac	Biography
Shawn Nelson Founder & CEO	20 years	<ul style="list-style-type: none"> <li>• Founded Lovesac in 1998; lead designer for all of the Lovesac's patented products</li> <li>• Fluent in Mandarin; leads sourcing, creative, design, PR, investor relations and culture</li> <li>• PR magnate online &amp; TV; won Richard Branson's "The Rebel Billionaire" on Fox in 2005; ongoing TV appearances</li> <li>• MS in Strategic Design and Management; graduate-level instructor at Parsons School for Design in New York</li> </ul>
Jack Krause President & COO	3 years	<ul style="list-style-type: none"> <li>• 20 years of executive experience in specialty retail &amp; DTC</li> <li>• President of Vitamin World, a division of NBTY; SVP at Fossil for Watch Station Global Retail, and Skagen; GM at Sunglass Hut North America for Luxottica; SVP Brand Development and VP of Merchandising at Bath and Body works</li> <li>• 10 years in CPG brand management at Jergens and Marion Merrell Dow Consumer Products</li> </ul>
Donna Dellomo EVP and CFO	18 Months	<ul style="list-style-type: none"> <li>• 19 years as VP &amp; CFO of Perfumania Holdings, a publicly traded company with over 290 retail locations</li> <li>• Progressive positions as Internal Audit Manager, Accounting Manager and Corporate Controller at Cybex International, a publicly traded company that manufactured and distributed fitness, rehabilitative and health care equipment</li> <li>• CPA with initial focus on audit and tax</li> <li>• Member of Board of Trustees of Molloy College</li> </ul>
Pat Santangelo VP Brand Marketing	4 years	<ul style="list-style-type: none"> <li>• 6 years brand management at PepsiCo, driving growth of two brands, Mountain Dew and Lipton Iced Tea</li> <li>• 2 years at Luxottica managing the luxury portfolio for their wholesale business in North America</li> <li>• MBA from Rice University</li> </ul>
Sue Beckett VP Digital & Direct Marketing	16 months	<ul style="list-style-type: none"> <li>• VP of Global Customer Intelligence at Ralph Lauren, specializing in CRM and data analytics</li> <li>• 8 years multichannel VP of Marketing at Redcats USA (now FullBeauty Brands)</li> <li>• Worked with brands including L'Oréal, Ann Taylor &amp; Conde Nast</li> </ul>
Chad Best VP Retail Ops.	6 years	<ul style="list-style-type: none"> <li>• 2 decades of retail background with brands like Roche Bobois, Victoria's Secret, Arhaus Furniture, The Container Store and Williams Sonoma</li> <li>• Specialties include retail operations, merchandising, multi-unit management and driving revenue</li> </ul>
David Jensen CIO CTO	1 year	<ul style="list-style-type: none"> <li>• 30 years experience in retail including J. Jill, Ann Taylor, Macy's, Citi Trends and Howland-Steinbach</li> <li>• Technology leader in development methodologies and compliance</li> <li>• Extensive business process optimization in retail distribution and direct-to-consumer fulfillment</li> <li>• MBA from Bellarmine University</li> </ul>
Doreen Corrigan VP Administration	10 years	<ul style="list-style-type: none"> <li>• 10 years at Lovesac including responsibilities for manufacturing, importing, warehousing, distribution, real estate portfolio consolidation and strategic alignment</li> <li>• 15+ years of experience in lease negotiation and administration, operational management and efficiency in multi-unit/multi-state environments</li> </ul>
Tony Arella VP Logistics	3 months	<ul style="list-style-type: none"> <li>• 25 years experience in logistics &amp; supply chain – holding leadership roles in Kraft Foods, Estée Lauder, Sleepys, and Fresh Direct companies.</li> <li>• Expertise in expanding company operations, starting up Ecommerce fulfillment and optimizing end-to-end retail supply chains for direct to consumer businesses.</li> <li>• BS Applied Math and Statistics from Brook University</li> </ul>



# Financials

## Net Sales



## Gross Profit



## Selling, General & Admin Expenses



<sup>1</sup> Comparable sales include showroom and Internet sales.

<sup>2</sup> The gross margin change was primarily due to channel mix shift toward shop-in-shop locations and growth in Sactional products, which carry a slightly lower margin than Sacs. Although shop in shops carry a lower gross margin, they generate positive operating margin.

# Income Statement

LOVESAC

(\$ in 000's)	FY		Q1		Q2		Q2 YTD	
	FY 2017	FY 2018	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019
<b>Net Sales</b>								
Showrooms	\$ 62,277	\$ 77,837	\$ 13,993	\$ 18,549	\$ 16,242	\$ 23,023	\$ 30,235	\$ 41,573
Internet	12,270	18,859	3,051	4,566	3,221	5,515	6,272	10,082
Other Assets	1,796	5,114	588	3,653	1,282	4,710	1,870	8,363
<b>Total Net Sales</b>	<b>\$ 76,343</b>	<b>\$ 101,810</b>	<b>\$ 17,632</b>	<b>\$ 26,768</b>	<b>\$ 20,745</b>	<b>\$ 33,249</b>	<b>\$ 38,377</b>	<b>\$ 60,018</b>
<i>% growth</i>	3.0%	33.4%		51.8%		60.3%		56.4%
Cost of merchandise sold	\$ 34,646	\$ 44,593	\$ 8,544	\$ 12,122	\$ 9,214	\$ 15,410	\$ 17,758	\$ 27,532
<b>Gross Profit</b>	<b>\$ 41,697</b>	<b>\$ 57,217</b>	<b>\$ 9,088</b>	<b>\$ 14,646</b>	<b>\$ 11,531</b>	<b>\$ 17,839</b>	<b>\$ 20,619</b>	<b>\$ 32,486</b>
<i>% margin</i>	54.6%	56.2%	51.5%	54.7%	55.6%	53.7%	53.7%	54.1%
Selling, general and administrative expenses	\$ 47,868	\$ 62,255	\$ 12,275	\$ 20,272	\$ 13,866	\$ 24,659	\$ 26,142	\$ 44,931
<b>Operating loss</b>	<b>\$ (6,171)</b>	<b>\$ (5,038)</b>	<b>\$ (3,187)</b>	<b>\$ (5,626)</b>	<b>\$ (2,335)</b>	<b>\$ (6,820)</b>	<b>\$ (5,523)</b>	<b>\$ (12,445)</b>
<i>% margin</i>	-8.1%	-4.9%	-18.1%	-21.0%	-11.3%	-20.5%	-14.4%	-20.7%
<b>Other Assets</b>								
Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Loss on extinguishment of debt	-	-	-	-	-	-	-	-
Interest expense	(565)	(438)	(150)	(58)	(79)	-	(229)	(58)
Income taxes	(138)	(26)	-	-	-	(150)	-	(150)
<b>Net Loss</b>	<b>\$ (6,874)</b>	<b>\$ (5,502)</b>	<b>\$ (3,337)</b>	<b>\$ (5,684)</b>	<b>\$ (2,414)</b>	<b>\$ (6,970)</b>	<b>\$ (5,752)</b>	<b>\$ (12,653)</b>
<i>% margin</i>	-9.0%	-5.4%	-18.9%	-21.2%	-11.6%	-21.0%	-15.0%	-21.1%
<b>Net Loss per common share (basic and diluted)</b>	<b>\$ (1.20)</b>	<b>\$ (1.11)</b>	<b>\$ (0.56)</b>	<b>\$ (1.25)</b>	<b>\$ (0.45)</b>	<b>\$ (3.71)</b>	<b>\$ (1.01)</b>	<b>\$ (5.29)</b>
<b>Adjusted net loss per common share</b>	<b>\$ (0.58)</b>	<b>\$ (0.55)</b>	<b>\$ (0.28)</b>	<b>\$ (1.76)</b>	<b>\$ (0.16)</b>	<b>\$ (0.27)</b>	<b>\$ (0.39)</b>	<b>\$ (0.67)</b>
<b>Adjusted EBITDA Reconciliation:</b>								
Net Loss	\$ (6,874)	\$ (5,502)	\$ (3,337)	\$ (5,683)	\$ (2,414)	\$ (6,970)	\$ (5,752)	\$ (12,653)
Interest expense	565	438	150	58	79	-	229	58
Taxes	138	26	-	-	-	150	-	150
Depreciation and Amortization	2,180	2,359	347	670	339	759	686	1,429
<b>EBITDA</b>	<b>\$ (3,991)</b>	<b>\$ (2,679)</b>	<b>\$ (2,840)</b>	<b>\$ (4,955)</b>	<b>\$ (1,996)</b>	<b>\$ (6,061)</b>	<b>\$ (4,837)</b>	<b>\$ (11,016)</b>
Sponsor fees	\$ 400	\$ 484	\$ 108	\$ 125	\$ 125	\$ 742	\$ 233	\$ 867
Equity-based compensation expense	26	951	-	295	-	2,039	-	2,334
Write-off of property and equipment	77	197	-	6	-	-	-	6
Deferred rent	217	360	67	124	72	128	139	252
Other expenses	410	1,959	249	216	239	1,292	488	1,538
<b>Adjusted EBITDA</b>	<b>\$ (2,861)</b>	<b>\$ 1,272</b>	<b>\$ (2,416)</b>	<b>\$ (4,189)</b>	<b>\$ (1,560)</b>	<b>\$ (1,860)</b>	<b>\$ (3,977)</b>	<b>\$ (6,019)</b>
<i>% margin</i>	-3.7%	1.2%	-13.7%	-15.6%	-7.5%	-5.6%	-10.4%	-10.0%

	As of August 5, 2018	
<b>Current Assets</b>		
Cash and cash equivalents	\$	48,212,163
Trade accounts receivable		4,034,273
Merchandise inventories		20,239,919
Prepaid expenses and other current assets		5,794,464
<b>Total Current Assets</b>		<u>78,280,819</u>
<b>Property and Equipment, Net</b>		15,714,513
<b>Other Assets</b>		
Goodwill		143,562
Intangible assets, net		691,283
Deferred financing costs, net		255,583
<b>Total Other Assets</b>		<u>1,090,428</u>
<b>Total Assets</b>	\$	<u>95,085,760</u>
<b>Current Liabilities</b>		
Accounts payable	\$	15,299,930
Accrued expenses		1,738,475
Payroll payable		1,354,069
Customer deposits		2,199,619
Sales taxes payable		950,292
Line of credit		-
<b>Total Current Liabilities</b>		<u>21,542,385</u>
<b>Deferred Rent</b>		1,315,115
<b>Total Liabilities</b>		<u>22,857,500</u>
<b>Stockholders' Equity</b>		
Preferred Stock	\$	-
Common Stock		135
Accumulated paid-in capital		141,134,426
Accumulated deficit		<u>(68,906,301)</u>
<b>Total Stockholders' Equity</b>		<u>72,228,260</u>
<b>Total Liabilities and shareholders' Equity</b>	\$	<u>95,085,760</u>

## Recent Events

- On June 26, 2018, the Company completed its initial public offering (“IPO”), at an offering price to the public of \$16.00 per share. The Company sold 4,025,000 shares of its common stock in the IPO, including the additional 525,000 shares purchased by the underwriters in the exercise of their overallotment option, resulting in total net proceeds of \$59.2 million after deducting underwriters' discounts, commissions and expenses as well as the Company's IPO legal expenses.
- Immediately following the IPO, the Company paid down the balance on its asset-based loan in the amount of \$4.7 million. The Company intends to use the remaining net proceeds from the IPO for additional IPO related expenses, opening or remodeling showrooms, marketing investments, product development, working capital and other general corporate purposes.

## Net Sales

- Continued healthy growth in net sales
- Internet sales to increase as a percentage of total sales

+

## Gross Profit

- Fiscal 2019 gross margin approximately flat with fiscal 2018

+

## Selling, General & Admin Expenses

- Increased normal operating, selling, general and administrative expenses
- Increased marketing investments
- Continued SG&A leverage

Leads  
to

**Positive Adjusted EBITDA in Fiscal 2019 despite increased marketing investments**

<sup>1</sup> As of September 13, 2018