



Investor Presentation December 2014

INFORM > ENRICH > EMPOWER™



As usual, we will make statements during the presentation which are forward looking. Our 10Ks, 10Qs and other SEC documents outline the risks associated with these statements and we encourage you to review them.

We also incorporate non-GAAP financial measures in this presentation. A reconciliation of those measures to the most directly comparable GAAP measure is available on our website at www.equifax.com in the Investor Center. You can also reach the same information by clicking on the link included for those sections which discuss these non-GAAP measures.

GAAP/Non-GAAP Reconciliation



- Resilient strategy/business model enabled through an intense focus on evolving customer needs
 - Growth from new products and penetration of new or underserved market segments
- Increasing supply of and demand for information, combined with declining technology costs, creates continuing growth potential
- Diverse portfolio of operating businesses and end user markets
- > Strong global presence with a rich market franchise
- ➤ Consistent & sustainable performance drive attractive shareholder returns ...
- ... and consistent outperformance in the equity market



To be the global leader in information solutions that creates unparalleled insights to solve customer challenges



Insights:

- Identify important, actionable opportunities for our customers
- Leverage our domain expertise, data, and analytics capabilities
- Focus on the "so what" for the customer

Insight examples:

- Undisclosed Debt Monitoring
- Employment Benchmarks
- Household Collateral Value
- Lost Auto Sales
- Cross-sell Triggers

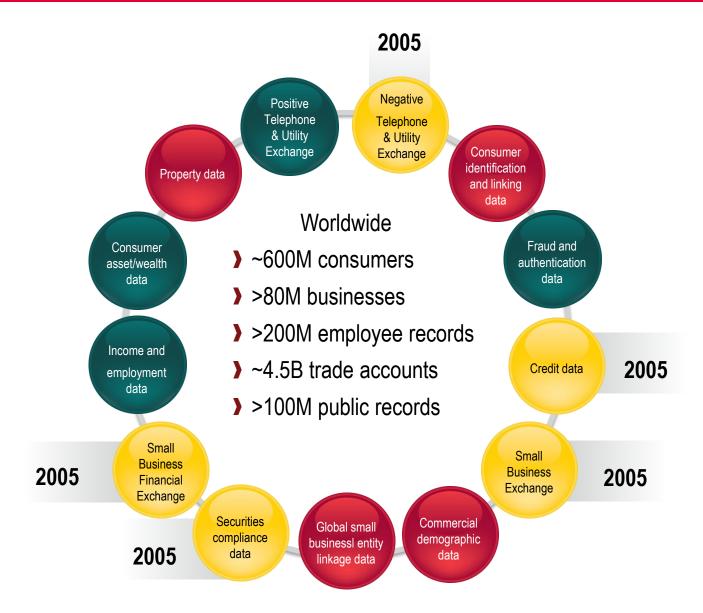


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We Are A Leader in Unique Data Assets

Broad-Based and Unique Data Assets

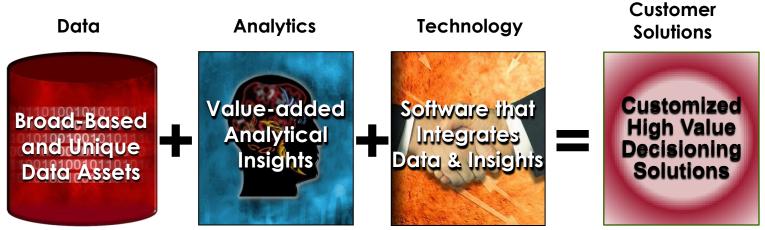


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Unique to

Equifax





Credit

Income

Employment

Wealth

Property

Telco/Utility

Commercial

Scores & Models

Bankruptcy

Delinquency

Prepayment

Event Risk

Fraud Risk

Fused Scores

Optimization

Waterfalling

Segmentation

Workflow management

Flexible Rulesbased Engines

Collections SaaS

Fin Inst's

Banks

Mortgage Cos.

Telco's

Auto

Insurance

Government

We have developed critical competencies that will continue to have great leverage and opportunity





A comprehensive view that applies across industry verticals

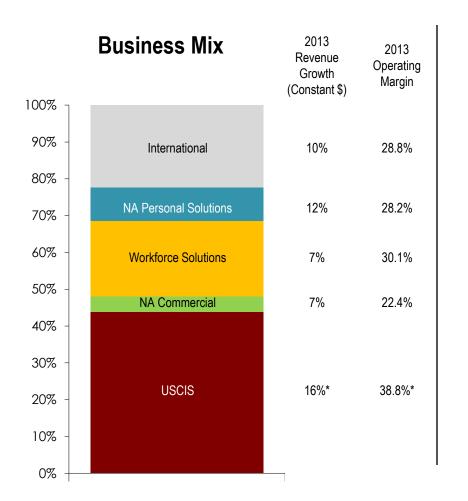
Automotive Communications Human Resources Retail Banking

Mortgage Payment and Card Government Insurance

Capital Markets Brokerage Financial Services

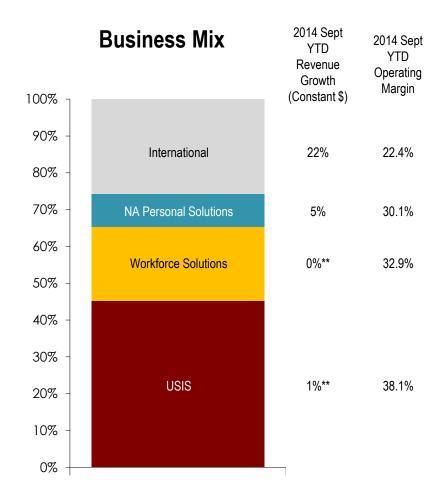


Total Year 2013



Note: Continuing operations basis

2014 Sept. YTD

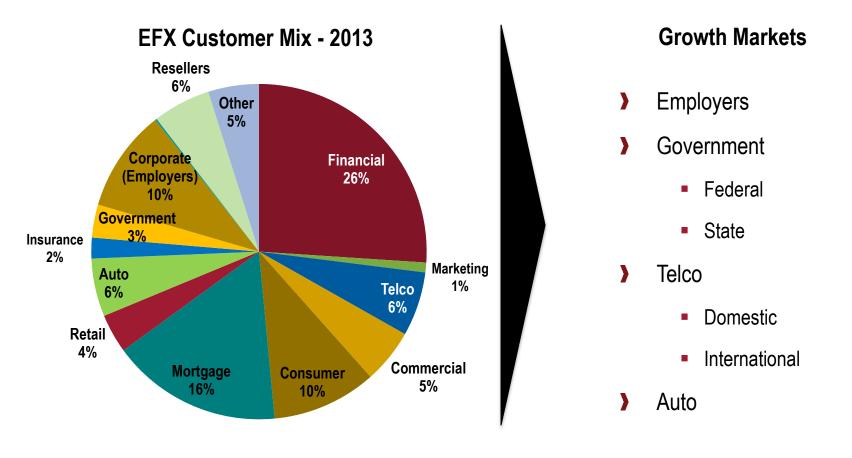


Note: Restated for the integration of North America Commercial into USCIS and Int'l

** Excluding the mortgage market impact, business units' core, non-mortgage
market growth were consistent with long term growth targets

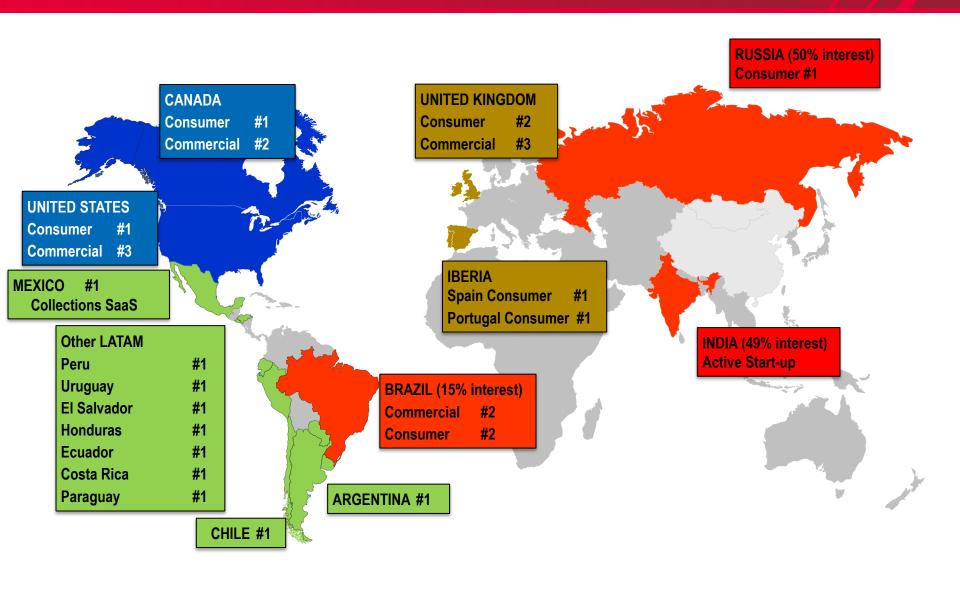
^{*} Excludes collection of certain 2012 reserved billings





The markets we serve today require us to interpret our data, provide value-added insights, and deliver technological capabilities and solutions that enable our customers to operate more efficiently.







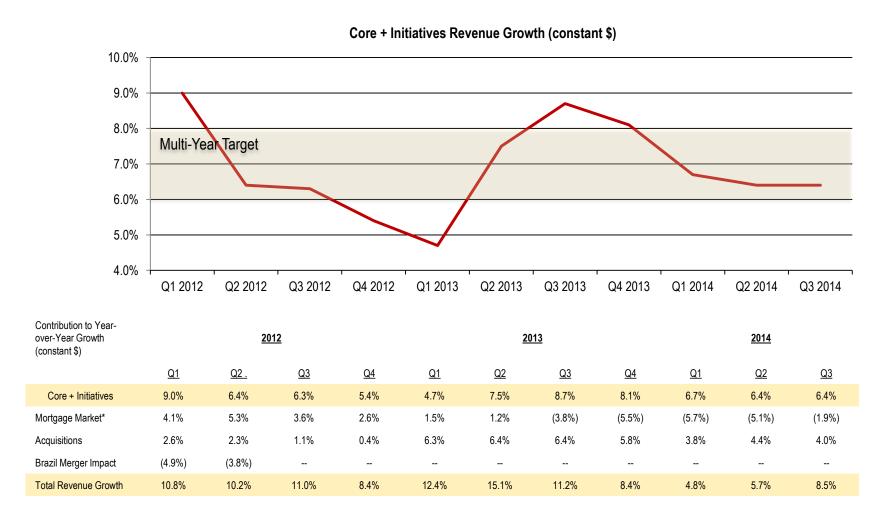
Generates Attractive Annual Returns for Our Shareholders

Long Term Revenue Growth (CAGR)	7-10%
Contribution from	
- Margin Improvement	1%
- Financial Leverage (share repurchase/debt reduction)	<u>2%</u>
Cash EPS Growth ¹	10-13%
Dividend Yield	<u>1.5-2%</u>
Consistent Annual Shareholder Returns ²	11.5-15%

¹Excludes any impact from changes in income tax rates

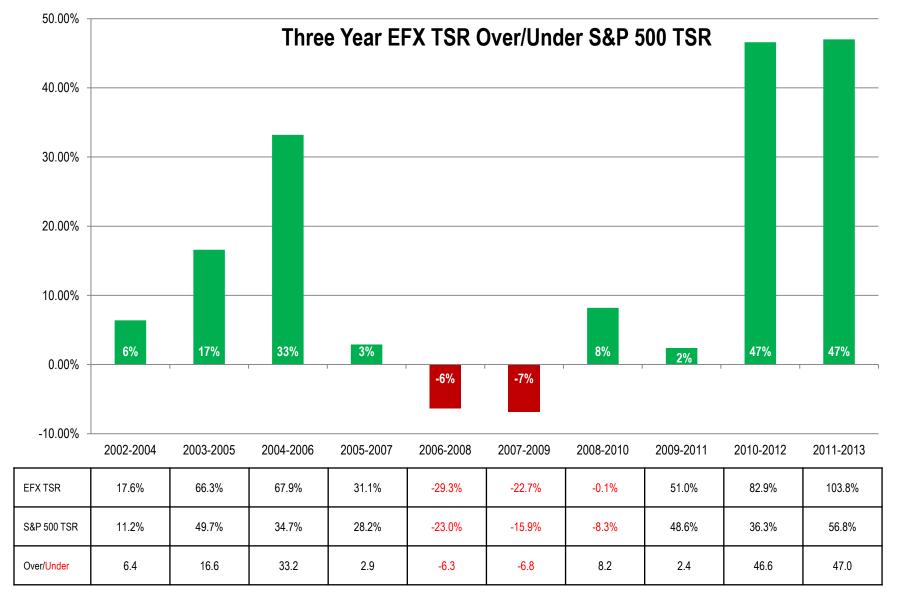
²Excludes impact of valuation multiple expansion or contraction





^{*} Mortgage market growth is based on both internal and external data on total market activity. The external market data is subject to revision in subsequent periods and is used to update our growth analyses.

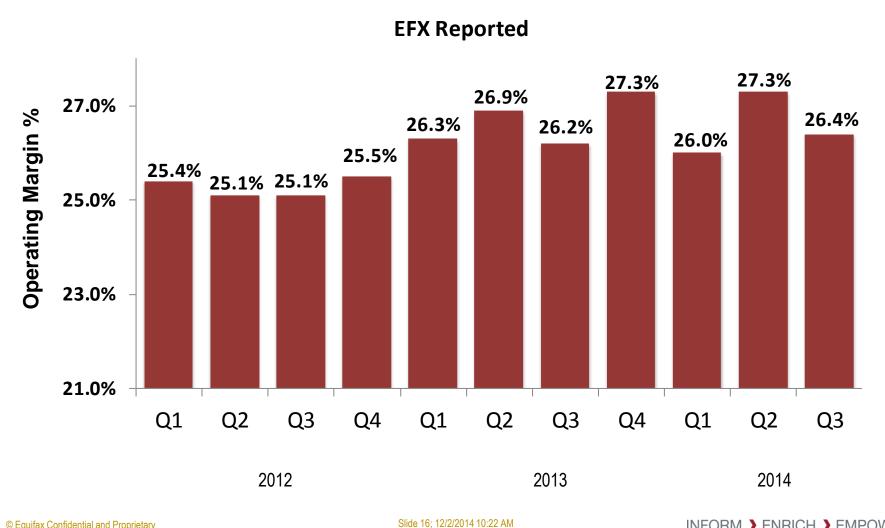




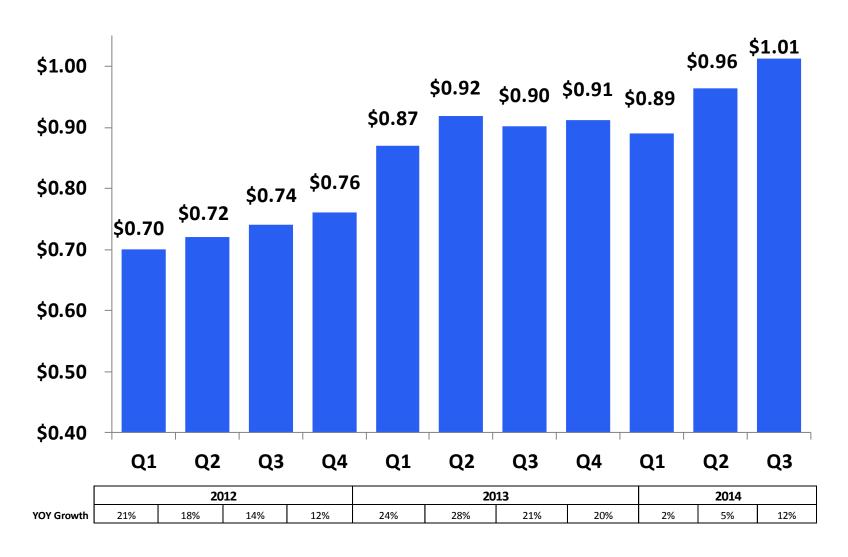














USIS

- Strengthen our foundation of assets and capabilities while investing in adjacencies that enable and feed growth to our core position in key markets.
- Drive growth and share gain by investing in vertical expertise, unique data and analytics (Decision360), and optimizing distribution.

Workforce Solutions

- Transform by growing The Work Number (TWN), increasing record value, and repositioning from BPO to insights.
- Diversify Verification Services (Decision360), grow and transform Employer Services (Insights) and maximize Affordable Care Act (ACA) opportunities.

PSOL

- Adapt to changes in the environment (regulatory pressure, free scores).
- Grow by focusing on executing in the core, building indirect channels, business model innovation, and growing presence in international markets.

International

- Be the #1 or #2 Credit and Marketing information bureau in all markets where we operate.
- Focus on vertical industry growth, anchored by data and analytics, decision solutions (including Collections), and geographic expansion.



Gain deep vertical insights Invest in vertical expertise and capabilities to drive innovation, improve our capabilities and go-to-market efforts

Invest in unique data & analytics

Expand our analytics scope by combining unique data with our Insights Engine to support vertical market expansion

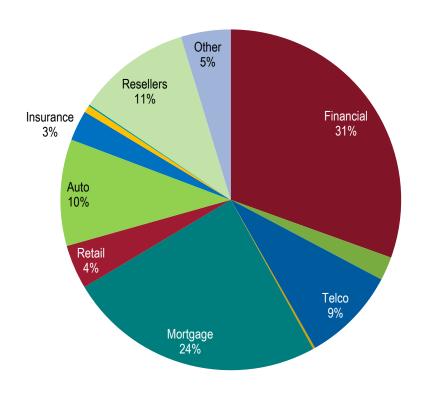
Optimize distribution

Extend Decision360 through USCIS distribution, indirect channels and technology connectors

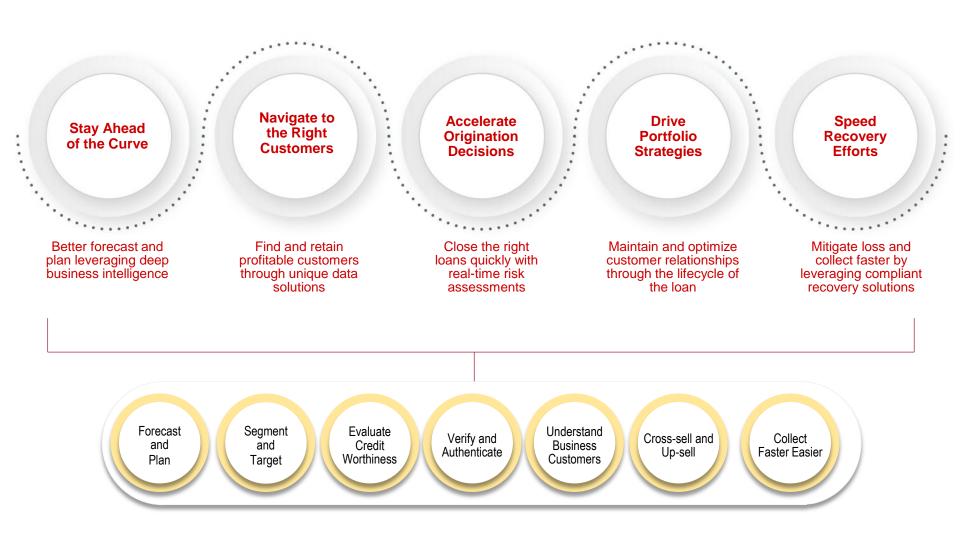
Diversify our portfolio

Extend our assets into value chain adjacencies that feed and anchor Equifax's core business in key verticals

Total USCIS - 2013









Grow and expand TWN

Grow to 75M records by 2017 while enriching the value of our data asset

Continue to diversify Verifications

Diversify through accelerated penetration in home equity, auto, card and government

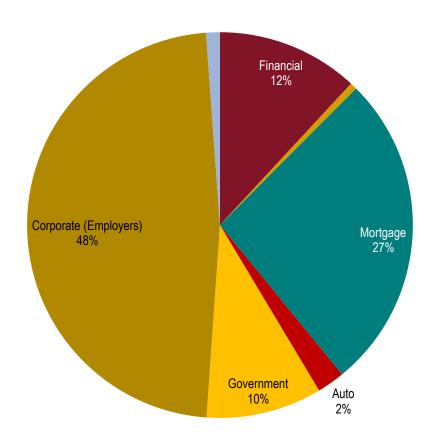
Grow and transform Employer Services

Overcome record low initial jobless claims, through vertical transformation and broader account management to leverage increasing compliance and workforce requirements

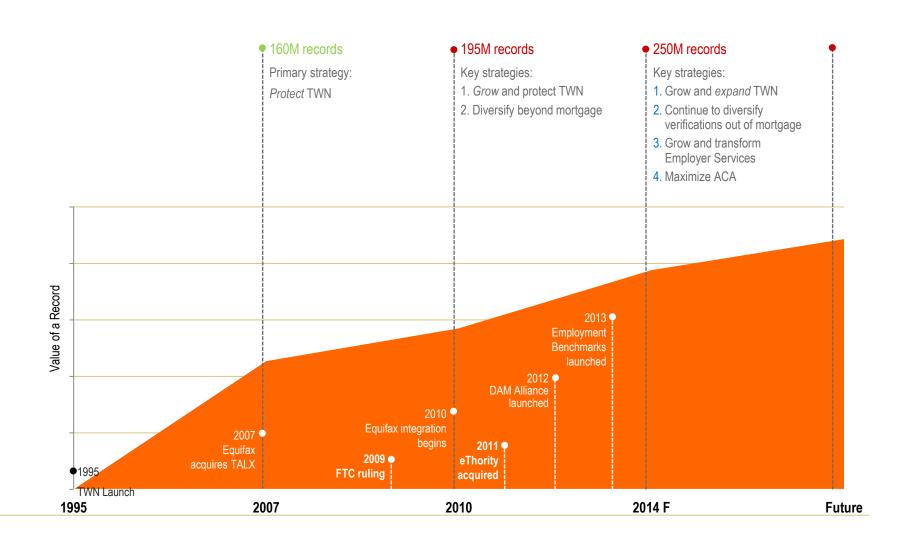
Maximize ACA opportunities

Becoming the de-facto ACA compliance and verifications solution for government and employer clients

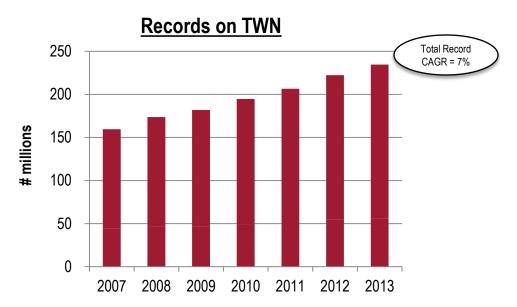
Total Workforce Solutions - 2013

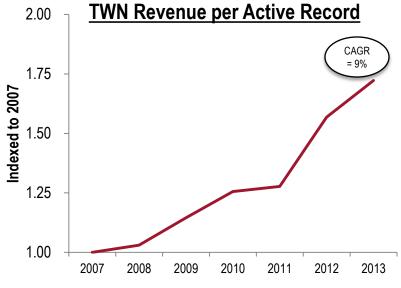


Transformation from TALX to Workforce Solutions









Strategies to Grow Records in the Database

- Direct sales to employers
- Commercial partnerships to access small to mid-size employers
- Technology and process improvement
- Penetration of high value employer services to gain and retain records

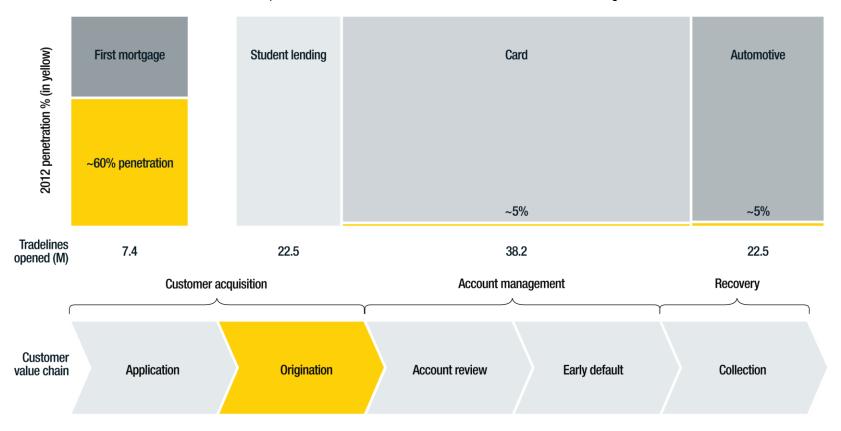
Strategies to Grow Average Revenue per Record

- Penetration and value add in government benefits applications
- Penetration in emerging applications: Card, Auto
- Penetration from system-to-system integration
- New products for specialized applications
- Pricing
- Increase use of historic records



We will continue to penetrate originations and expand our presence along the lending value chain via analytic solutions and channel partners







Customer Journey Renaissance

Drive above-market growth in the core by enhancing the customer journey (through differentiated education and experience) and extending customer life and value (through value based operation)

Attack Indirect Develop new, innovative solutions for our business customers to offer to their consumer customers through TrustedID capabilities

Grow Global

Drive innovation and marketing efficiencies and leverage global capabilities to continue growth in Canada and the U.K. and enter new markets such as LATAM

Business Model Innovation

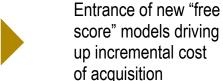
Change the game by embracing new sources of value and monetization such as lead generation using data and content



PAST

PRESENT

Acquisition focused, direct-response driven marketing model



Free credit report → free credit score, free trial-driven marketing



Pressure on "free trial" oriented offers

Rapidly growing, customized indirect market, limited PSOL presence



Indirect market chilled by regulatory changes

Growth of identityfocused products led by LifeLock



Traditional identity products becoming saturated

Emerging businesses in Canada, U.K.



Strong growth in Canada and U.K.

FUTURE

PSOI Transformation

Customer Journey Renaissance (Evolving the core)

- CPA → value-based optimization (CLV)
- One size fits all → customer journeys

Attack Indirect

 Primary Direct → Direct and Indirect, unique offerings

Grow Global

North America → U.K. → New Markets

Business Model Innovation

 Subscription based model → alternate sources of consumer traffic and monetization



Data 360

Accelerate development of 360° consumer view through aggressive acquisition of additional data sources to drive new insights

Expand telco Presence Accelerate revenue via global value propositions across the customer lifecycle: Marketing, Risk, Fraud and Collections

Enhance decision solutions portfolio

Grow revenue and strengthen competitive position with Interconnect, ID Verification/Fraud solutions (eID and Citadel/Siran); execute plan and expand on Collections solutions (TDX/Inffinix)

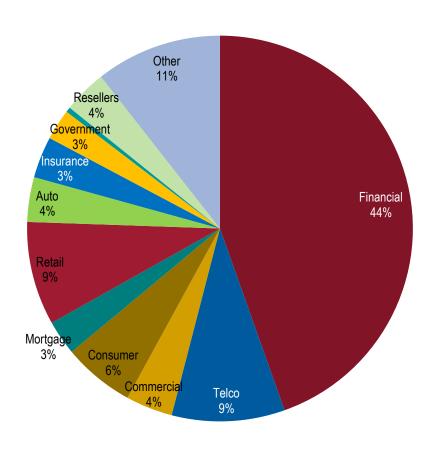
Enter new geographies

Expand presence in Europe and LATAM, focusing on consumer, commercial and PSOL information sources and capabilities

Scalability

Drive common IT and operational platforms that enable scalability and margin sustainability across international markets

Total International - 2013





Decision platforms

Expand across customer lifecycle, improve InterConnect brand

Extend the InterConnect platform

- Attribute Navigator
- Model Integration Tool
- Customer Provisioning Tool

Leverage InterConnect to create new applications

- SME Insights in U.K.
- Public Sector Gateway in U.K.
- Extend Insight Gateway

ID / Fraud

Expand solutions and extend across geographies

Enhance eID with new solutions

- Device reputation
- Biometrics (voice, face)

Expand Fraud platform in to Spain / LATAM

Build unique data exchanges

Collections

Achieve business case and leverage with local capabilities

Bring together Inffinix and TDX solutions

Expand solutions into existing International territories

Extend solutions into high priority new markets

Analytics capabilities

Establish leading systems, infrastructure and tools to enable analytics development

- Implement Analytics Sandbox capabilities
- Enable rapid development of deeper analytics-driven insights

Core Bureau platform

Standardize across markets for efficiency and scale

- Standardized platform
- Accelerate product development and optimize operational efficiency / scalability