

DuPont Interconnect Solutions (ICS)

**Leading Sustainable Materials
Solution Partner for Advanced
Interconnects**



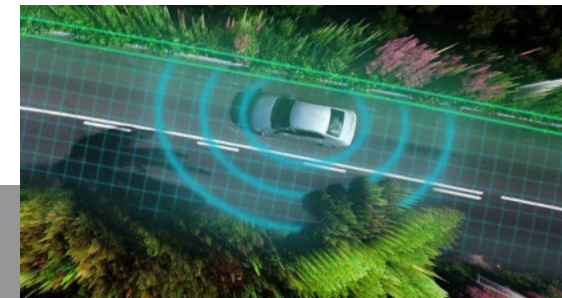
Investor Presentation

November 17, 2021



Interconnect Solutions

Vision: To be the leading sustainable materials solution partner for advanced interconnects



DIFFERENTIATED TECHNOLOGY

- Enabling reliable signal integrity in interconnects by providing total solutions
- Solving our customers' critical interconnect challenges by leveraging our broad portfolio, deep material science expertise and applied science & engineering capabilities

KEY GROWTH DRIVERS



5G
Connectivity



Miniaturization



Electric /
Autonomous
Vehicles



System Reliability

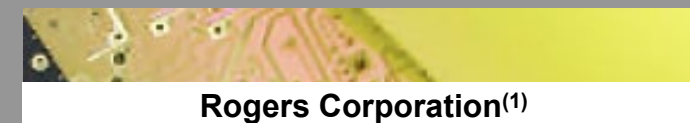
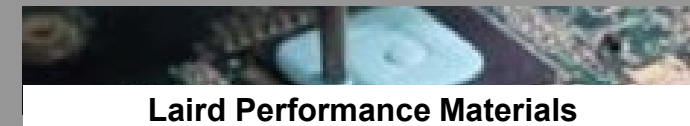


High-Performance
Computing/IoT



Sustainability

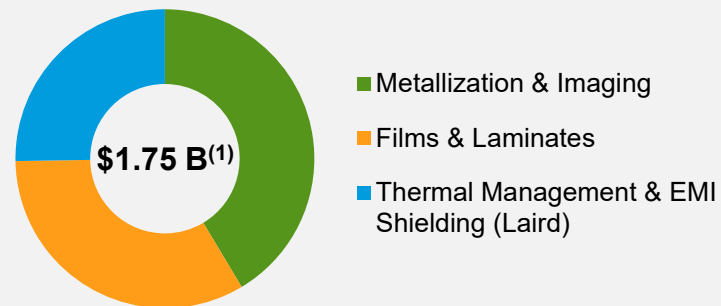
COMPLEMENTARY BUSINESSES



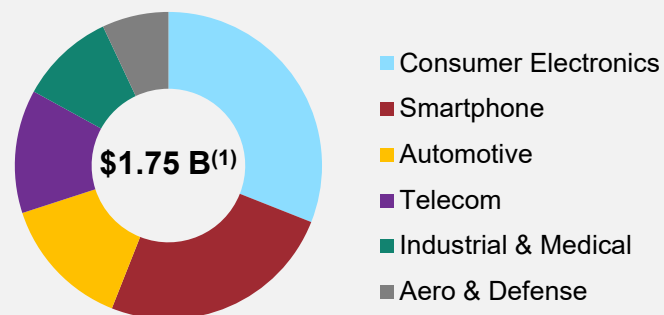
⁽¹⁾ On November 2, 2021, DuPont announced it had entered into a definitive agreement to acquire Rogers Corporation. The transaction is subject to approval by Rogers Corporation's shareholders, regulatory approvals and customary closing conditions.

Interconnect Solutions: At a glance

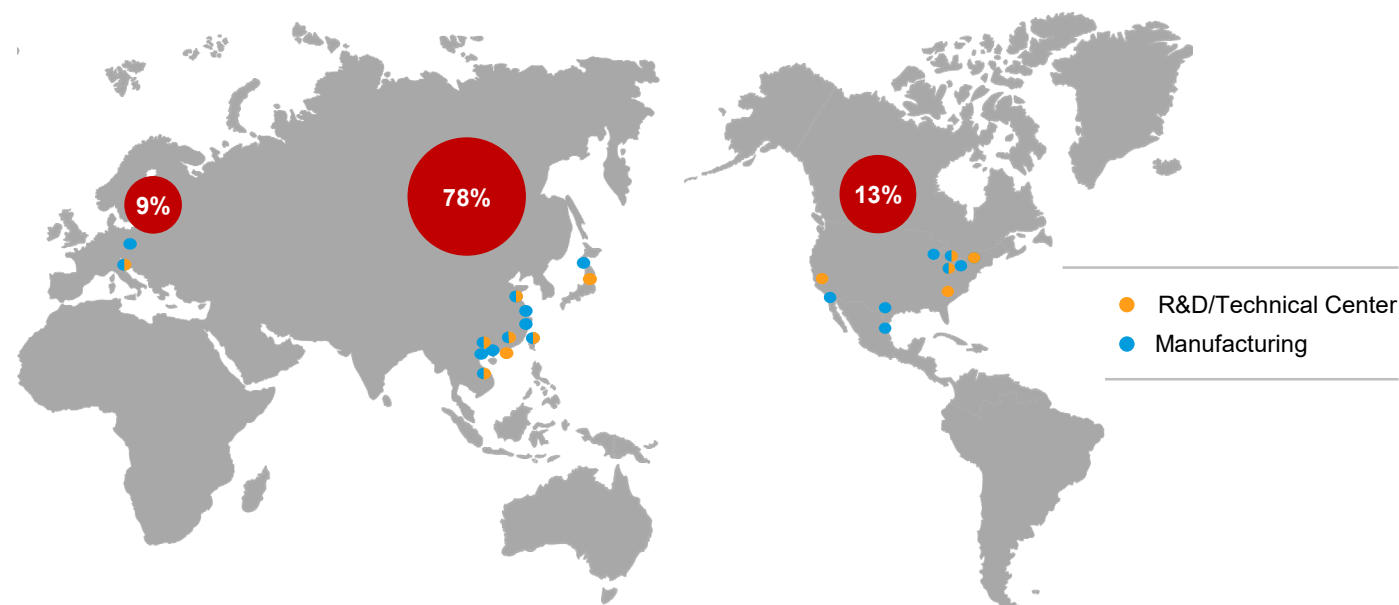
BY PRODUCT LINE



BY MARKET SEGMENT



BY GEOGRAPHY⁽¹⁾



~5,700
COLLEAGUES



19
MANUFACTURING
SITES

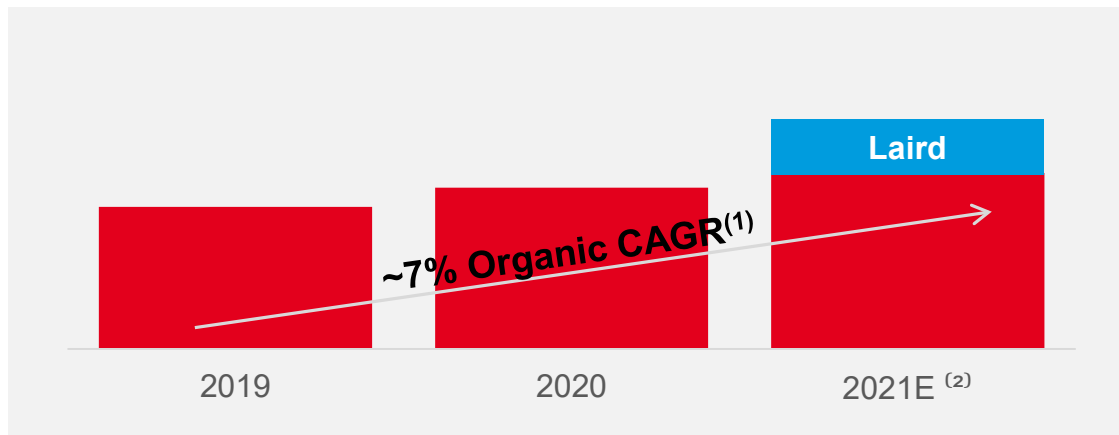


~5%
R&D/REVENUE

Market-leading growth

STRONG FINANCIAL PROFILE AND GROWTH STRATEGY

NET SALES



- Completed Laird acquisition (July 2021); announced Rogers acquisition⁽³⁾
- Outperforming market with 7% organic CAGR⁽¹⁾ since 2019
- Investing in differentiated technology and manufacturing capacity
- Achieving industry-leading profitability across all PCB product lines

GROWTH STRATEGY

- | | |
|--|---|
| ✓ Aligned to megatrends enabled by interconnects | ✓ Enhancing product performance through materials expertise |
| ✓ Preferred partner with OEMs and leading customers | ✓ Leveraging global footprint and operations excellence |
| ✓ World-class design, application engineering & process capability | ✓ Driving inorganic growth and expanding addressable market |

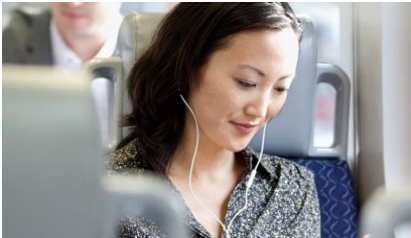
(1) Organic compound annual growth rate.

(2) 2021E reflects the Company's best estimate based on assumptions included as part of the Company's guidance provided as part of its third quarter 2021 earnings call held on November 2, 2021.

(3) On November 2, 2021, DuPont announced it had entered into a definitive agreement to acquire Rogers Corporation. The transaction is subject to approval by Rogers Corporation's shareholders, regulatory approvals and customary closing conditions.

Industry megatrends enabled by interconnects

MEGATRENDS



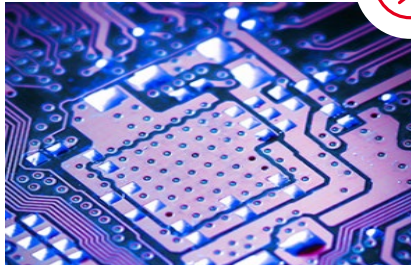
5G Connectivity



Electric / Autonomous Vehicles



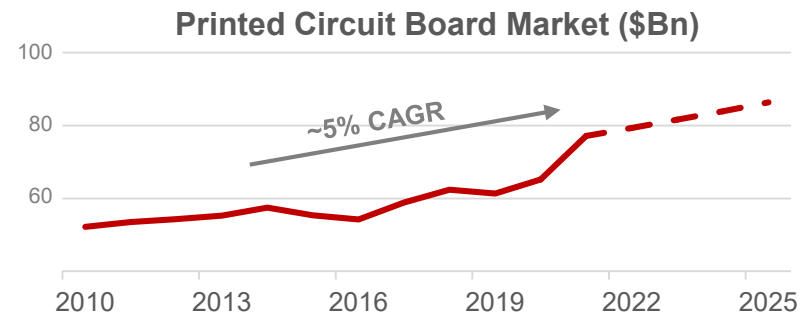
High-Performance Computing / IoT



AI / Big Data / Machine Learning

Source: Prismark, IHS and DuPont analysis

GROWING INTERCONNECT DEMAND



Consistent market growth of ~5%

15%+



5G
CONNECTIVITY

~20-30%



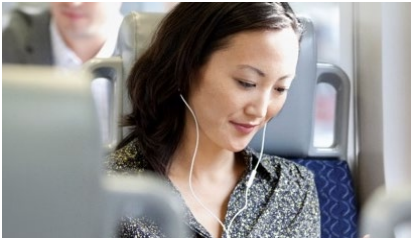
ELECTRIC /
AUTONOMOUS
VEHICLES

5 year CAGR ('21-'25)

Targeting High-Growth Segments Enables Us to Outpace the Market

Solving our customers' most critical challenges

MEGATRENDS



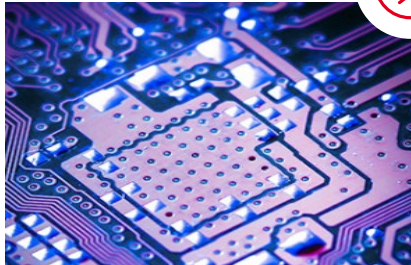
5G Connectivity



Electric / Autonomous Vehicles



High Performance Computing / IoT



AI / Big Data / Machine Learning

KEY INTERCONNECT CHALLENGES



High Speed
High Frequency



EMI Shielding



Miniaturization



High Performance
& Reliability



Thermal
Management



Sustainability

Industry-leading portfolio, well-positioned for growth

Electronic Materials

Assemblies / Components



**COMPREHENSIVE
PORTFOLIO**



Kapton®

- Polyimide films



Riston®

- Photoresist films



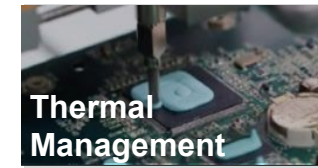
Pyrallux®

- Laminated circuit materials



Metallization

- Plating chemistries



Thermal Management

- Gap fillers
- Specialty films



EMI Shielding

- Multi-function solutions
- Plated solutions

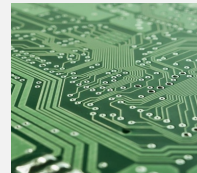


APPLICATIONS

Flexible Circuits



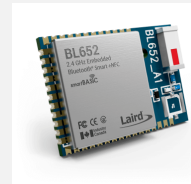
Printed Circuit Boards



Connectors



Components & Modules



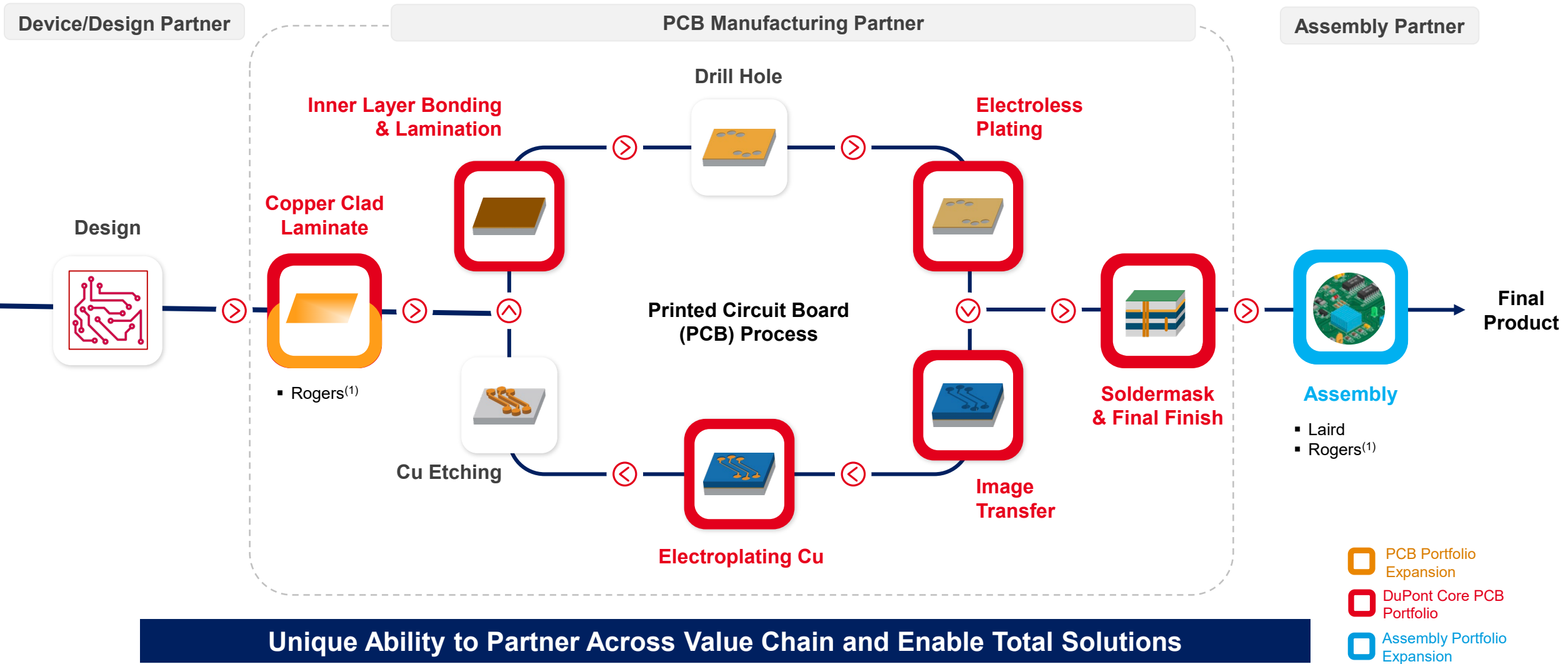
E-motor



**SOURCES OF
COMPETITIVE
ADVANTAGE**

- ➔ PCB design and process expertise
- ➔ Broad materials portfolio
- ➔ World-class applications capability enhanced by materials science
- ➔ Electronics know-how & device expertise
- ➔ Deep OEM engagement
- ➔ Global footprint & reliable supply capability

Extending total solution capability across value chain

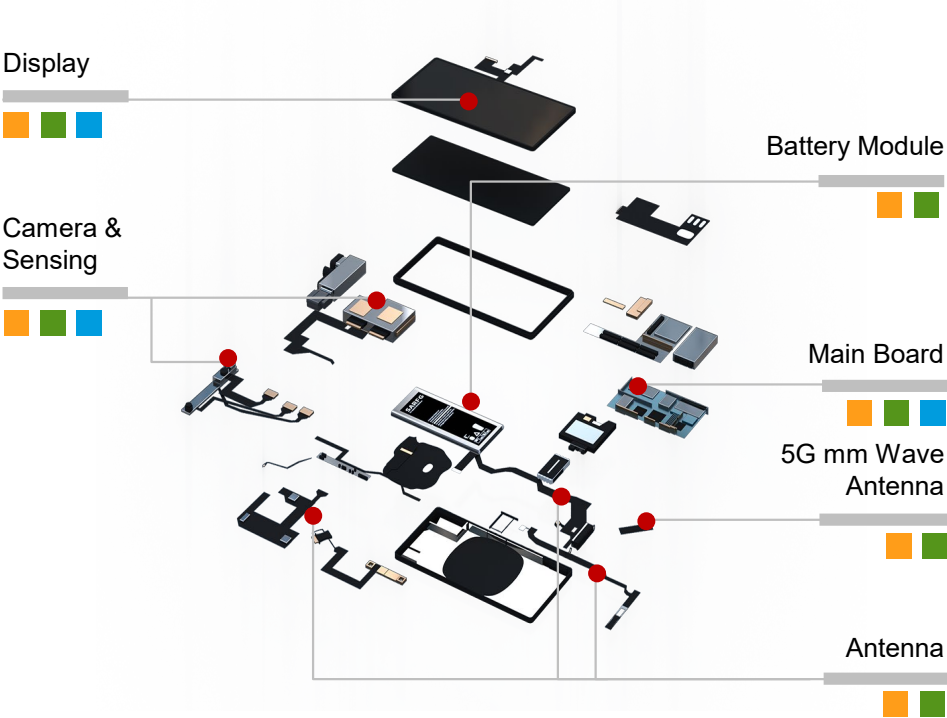


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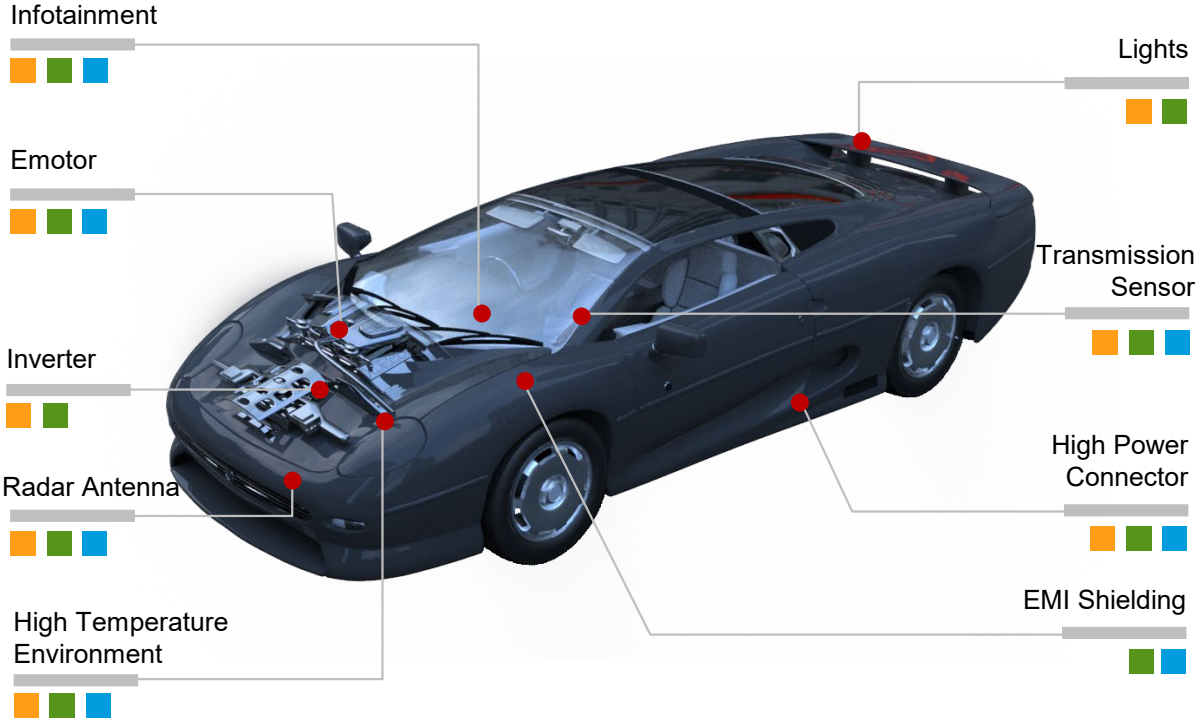
Enabling a broad range of solutions

- Films & Laminates
- Metallization & Imaging
- Thermal Management & EMI Shielding (Laird)

5G SMARTPHONE



ELECTRIC VEHICLE



Content opportunity increasing with next-generation technologies

Key Takeaways



Strong portfolio with leading market position



Winning combination of leading-edge technology and total solutions



Focus on high-growth segments with expanding market potential



World-class design and process capability for OEM engagement



Global technology network and supply capability

Safe Harbor Statement

Overview

Effective August 31, 2017, E. I. du Pont de Nemours and Company ("EID") and The Dow Chemical Company ("TDCC") each merged with subsidiaries of DowDuPont Inc. (n/k/a "DuPont") and, as a result, EID and TDCC became subsidiaries of the Company (the "DWDP Merger"). On April 1, 2019, the Company completed the separation of the materials science business through the spin-off of Dow Inc., ("Dow") including Dow's subsidiary The Dow Chemical Company (the "Dow Distribution"). On June 1, 2019, the Company completed the separation of the agriculture business through the spin-off of Corteva, Inc. ("Corteva") including Corteva's subsidiary E. I. du Pont de Nemours and Company ("EID"), (the "Corteva Distribution and together with the Dow Distribution, the "DWDP Distributions").

On February 1, 2021, the Company completed the divestiture of the Nutrition & Biosciences ("N&B") business to International Flavors & Fragrance Inc. ("IFF") in a Reverse Morris Trust transaction (the "N&B Transaction") that resulted in IFF issuing shares to DuPont stockholders. The results of operations of DuPont for all periods presented reflect the historical financial results of N&B as discontinued operations, as applicable. The cash flows related to N&B have not been segregated and are included in the Consolidated Statements of Cash Flows for the applicable periods.

In addition, the Company includes in discontinued operations activity related to the indemnification obligations pertaining to EID legacy liabilities including eligible PFAS costs under the cost sharing arrangement (the "MOU") by and between DuPont, Corteva and The Chemours Company.

On July 1, 2021, DuPont completed the previously announced acquisition of the Laird Performance Materials business, (the "Laird PM Acquisition").

On November 2, 2021, DuPont announced it had entered definitive agreements to acquire Rogers Corporation for cash, (the "Intended Roger Acquisition"). The transaction is subject to approval by Rogers' shareholders, regulatory approvals and customary closing conditions.

On November 2, 2021, the Company announced that it is exploring options (the "In-Scope M&M Businesses Review") to divest a substantial portion of its Mobility & Materials segment (the "In-Scope M&M Businesses").

Cautionary Statement Regarding Forward Looking Statements

This communication contains "forward-looking statements" within the meaning of the federal securities laws, including Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. In this context, forward-looking statements often address expected future business and financial performance and financial condition, and often contain words such as "expect," "anticipate," "intend," "plan," "believe," "seek," "see," "will," "would," "target," and similar expressions and variations or negatives of these words.

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On July 1, 2021, DuPont completed the previously announced acquisition (the "Laird PM Acquisition") of the Laird Performance Materials business ("Laird PM").

On November 2, 2021, DuPont announced it has entered definitive agreements to acquire Rogers Corporation for cash, (the "Intended Rogers Acquisition"). The transaction is subject to approval by Rogers' shareholders, regulatory approvals and customary closing conditions.

On November 2, 2021, DuPont announced that it has initiated a divestiture process (the "In-Scope M&M Divestiture Process") related to a substantial portion of its Mobility & Materials segment, (the "In-Scope M&M Businesses"). The outcome of which, including the entry into definitive agreements, is subject to approval of the DuPont Board of Directors.

Forward-looking statements address matters that are, to varying degrees, uncertain and subject to risks, uncertainties and assumptions, many of which that are beyond DuPont's control, that could cause actual results to differ materially from those expressed in any forward-looking statements. Forward-looking statements are not guarantees of future results. Some of the important factors that could cause DuPont's actual results to differ materially from those projected in any such forward-looking statements include, but are not limited to: (i) in connection with the Intended Rogers Acquisition, the failure to (x) obtain the necessary approval from Rogers shareholders, regulatory approvals, or anticipated tax treatment, or (y) satisfy any of the other conditions to closing; (ii) the possibility that unforeseen liabilities, future capital expenditures, revenues, expenses, earnings, synergies, economic performance, indebtedness, financial condition, losses, future prospects, business and management strategies could impact the value, timing or pursuit of the closing of the Intended Rogers Acquisition; (iii) the timing and outcome of the In-Scope M&M Divestiture Process and the risks, costs and ability to realize benefits from the pursuit of any disposition of the In-Scope M&M Businesses resulting therefrom; (iv) the ability to achieve expected benefits, synergies and operating efficiencies in connection with the Laird PM Acquisition within the expected time frames or at all or to successfully integrate Laird PM; (v) ability to achieve anticipated tax treatments in connection with the N&B Transaction, Laird PM Acquisition or the DWDP Distributions; (vi) changes in relevant tax and other laws; (vii) indemnification of certain legacy liabilities of EID in connection with the Corteva Distribution; (viii) risks and costs related to the performance under and impact of the cost sharing arrangement by and between DuPont, Corteva and The Chemours Company related to future eligible PFAS costs; (ix) failure to effectively manage acquisitions, divestitures, alliances, joint ventures and other portfolio changes, including meeting conditions under the Letter Agreement entered in connection with the Corteva Distribution, related to the transfer of certain levels of assets and businesses; (x) uncertainty as to the long-term value of DuPont common stock; (xi) risks and uncertainties related to the novel coronavirus (COVID-19) and the responses thereto (such as voluntary and in some cases, mandatory quarantines as well as shut downs and other restrictions on travel and commercial, social and other activities) on DuPont's business, results of operations, access to sources of liquidity and financial condition which depend on highly uncertain and unpredictable future developments, including, but not limited to, the duration and spread of the COVID-19 outbreak, its severity, the actions to contain the virus or treat its impact, and how quickly and to what extent normal economic and operating conditions resume; and (xii) other risks to DuPont's business, operations; each as further discussed in detail in and results of operations as discussed in DuPont's annual report on Form 10-K for the year ended December 31, 2020 and its subsequent reports on Form 10-Q and Form 8-K. Unlisted factors may present significant additional obstacles to the realization of forward-looking statements. Consequences of material differences in results as compared with those anticipated in the forward-looking statements could include, among other things, business or supply chain disruption, operational problems, financial loss, legal liability to third parties and similar risks, any of which could have a material adverse effect on DuPont's consolidated financial condition, results of operations, credit rating or liquidity. You should not place undue reliance on forward-looking statements, which speak only as of the date they are made. DuPont assumes no obligation to publicly provide revisions or updates to any forward-looking statements whether as a result of new information, future developments or otherwise, should circumstances change, except as otherwise required by securities and other applicable laws.





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