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4th Quarter Earnings Presentation



Pat Gelsinger
Chief Executive Officer



David Zinsner
Executive Vice President and
Chief Financial Officer

Disclosures

- This presentation contains non-GAAP financial measures. Intel revenue, gross margin, and earnings per share, including year-over-year comparisons, are presented on a non-GAAP basis except with respect to our Q4 2022 and FY 2022 revenue, Q1 2023 revenue outlook, or as otherwise indicated. This presentation also includes a non-GAAP adjusted free cash flow (FCF) measure. The Appendix provides a reconciliation of these measures to the most directly comparable GAAP financial measure. The non-GAAP financial measures disclosed by Intel should not be considered a substitute for, or superior to, the financial measures prepared in accordance with GAAP. Please refer to "Explanation of Non-GAAP Measures" in Intel's quarterly earnings release for a detailed explanation of the adjustments made to the comparable GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide investors with useful supplemental information.
- Statements in this presentation that refer to business outlook, plans, and expectations are forward-looking statements that involve risks and uncertainties. Words such as "accelerate," "achieve," "adjust," "allow," "anticipate," "believe," "committed," "continue," "could," "deliver," "drive," "estimate," "expand," "expect," "focus," "forecast," "future," "goal," "grow," "guide," "improve," "increasing," "manage," "may," "on-track," "opportunity," "outlook," "plan," "positioned," "potential," "progress," "ramp," "refocus," "regain," "roadmap," "sharpen," "should," "support," "will," "would," and variations of such words and similar expressions are intended to identify such forward-looking statements. Statements that refer to or are based on estimates, forecasts, projections, uncertain events or assumptions, including statements relating to Intel's strategy and its anticipated benefits, including our IDM 2.0 strategy, February 2022 Investor Meeting financial model, Smart Capital strategy, the Semiconductor Co-Investment Program, our partnership with Brookfield Asset Management (Brookfield), the transition to an internal foundry model, and updates to our reporting structure; Intel's process and packaging technology, roadmap and schedules, including future node performance and other metrics; manufacturing expansion, financing and investment plans, including the impacts of plans such as our announced investments in the U.S. and abroad; plans, customers, and goals related to Intel's foundry business; financial projections; future dividends; projected costs and yield trends; supply expectations, including regarding industry shortages, constraints, limitations, pricing and sufficiency of future supply; pending transactions, including the acquisition of Tower Semiconductor Ltd., the sale of our NAND memory business, and the wind-down of our Intel Optane memory business; expected completion and impacts of restructuring activities and cost-saving or efficiency initiatives; uncertain events or assumptions, including statements relating to total addressable market, product or customer demand or market opportunity; business plans and financial expectations; future economic conditions, including related to interest rates and inflation, as well as regional or global downturns or recessions; geopolitical conditions, including the impacts of Russia's war on Ukraine; future legislation, including any expectations regarding anticipated financial and other benefits or incentives thereunder; tax- and accounting-related expectations; future responses to and effects of COVID-19, including manufacturing, transportation, and operational restrictions or disruptions; future products, technology, and services, and the expected regulation, availability, production and benefits of such products, technology, and services, including product ramps, and manufacturing plans, goals, timelines, and future progress; future business, social, and environmental performance, goals, measures and strategies; expectations regarding customers, including with respect to designs, wins, orders, and partnerships; projections regarding competitors; and anticipated growth trends in our businesses or the markets relevant to them, including future demand and industry growth, also identify forward-looking statements.
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- All information in this presentation reflects management's views as of January 26, 2023. Intel does not undertake, and expressly disclaims any duty, to update any statement made in this presentation, whether as a result of new information, new developments or otherwise, except to the extent that disclosure may be required by law.

Executive Summary



Q4 revenue at the low-end of guided range

Managing the business through significant industry-wide volatility

Persistent economic headwinds expected through at least first half of 2023

Executing on our commitment to manage costs

Driving to deliver \$3B of cost savings in 2023, \$8-10B annually exiting 2025 Managing FY23 net capital intensity <35% while preserving critical investments

Focused on delivering the long-term strategy

Rebuilding execution; predictable cadence of best-in-class process and products Thoughtful decisions around capital allocation aimed at driving highest ROI

Industry Outlook

Volatility Across All Markets

- Expect 2023 PC TAM at low end of 270-295 range
- 1H23 server consumption TAM down year over year
- Inventory digestion; sell-in well below sell-through



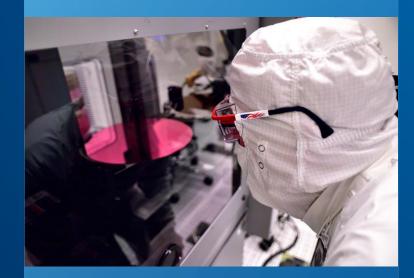
Long-Term Sustainable Demand

- Semi ex-memory to decline ~mid single digits
- PC usage remains strong as economy reopens
- Server TAM expected to return to growth in 2H23

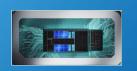


Executing our Strategy

Process and Manufacturing



5 nodes in 4 years: Intel 7 in HVM, Intel 4 ready for manufacturing, Intel 3 on track, Intel 20A, 18A: have taped out with silicon in the fab CCG



Raptor Lake NB introduced Meteor Lake in 2H23 Lunar Lake in 2024 **DCAI**



Sapphire Rapids launched Emerald Rapids in 2H23 Granite and Sierra in 2024 NEX



Record FY22 revenue Expecting share gains to continue in FY23

AXG



Integrating into CCG and DCAI to accelerate scale Flex series now shipping

intel. foundry services



New Intel 3 customer Lifetime deal value >\$4B Working to close Tower mobileye Anted Company



Record FY22 revenue Continued path for growth SuperVision design win

Success starts with our people and execution follows culture

Q4 Financial Highlights¹

\$14.0B

Revenue

Down 28% YoY

Within October outlook range

43.8%

Gross Margin

Down 12.1 ppt YoY

1.2 ppt below October outlook

\$0.10

EPS

Down 92% YoY

\$0.10 below October outlook

Full Year Financial Highlights¹

\$63.1B

Revenue

Down 16% YoY

Within October outlook range

47.3%

Gross Margin

Down 10.8 ppt YoY

0.2 ppt below October outlook

\$1.84

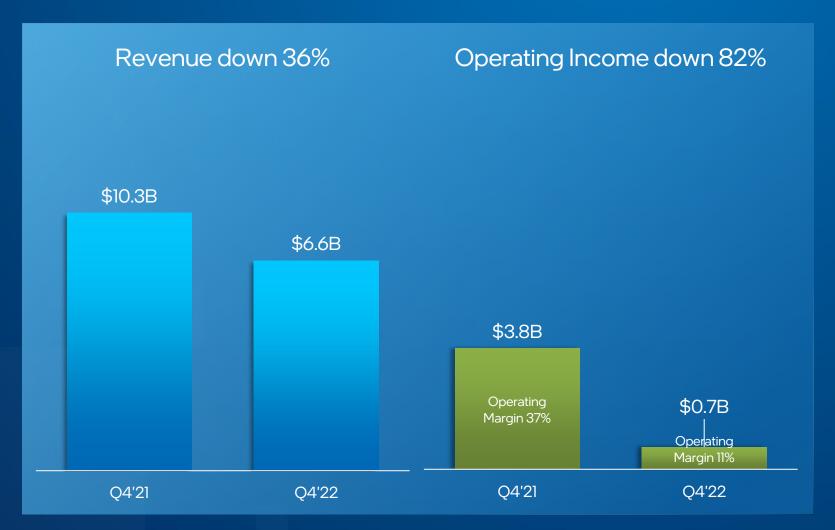
EPS

Down 65% YoY

\$0.11 below October outlook

¹ YoY comparisons exclude share-based compensation and gains/losses on equity investments. Gross margin and EPS comparisons are based on the mid-point of revenue outlook.

Client Computing Group (CCG)



Revenue

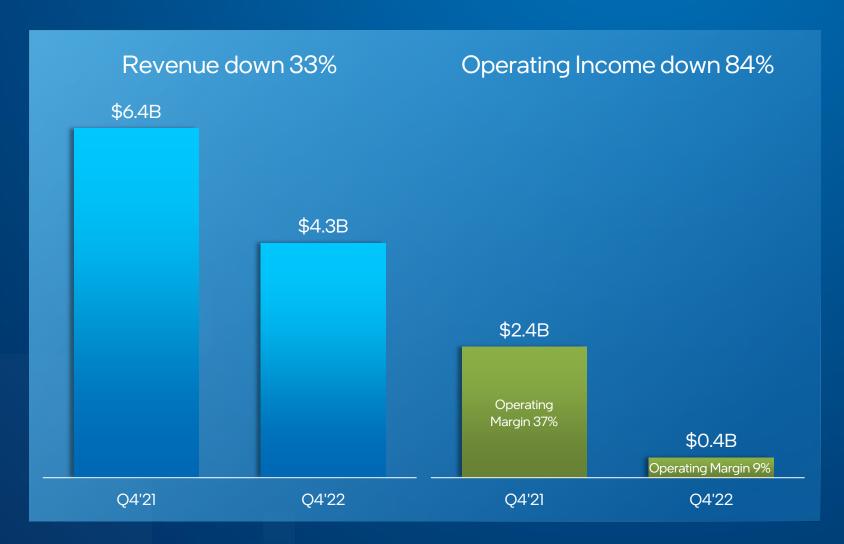
 Lower revenue on PC demand softening primarily in consumer and education, and customer inventory reductions

Operating Income

 Lower operating income on lower revenue, increased Intel 7 mix, higher inventory reserves, and investment in product and process roadmap



Datacenter and Al Group (DCAI)



Revenue

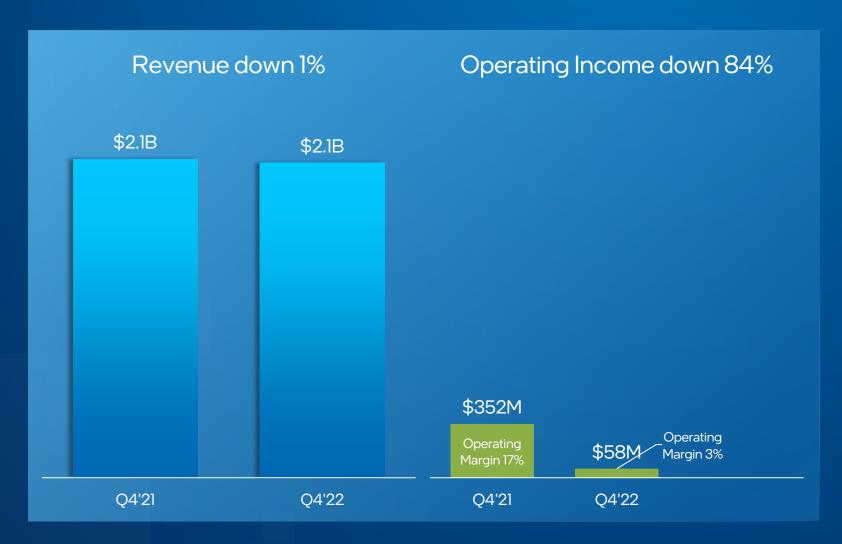
 Lower revenue on TAM contraction and competitive pressure

Operating Income

 Lower operating income on lower revenue, investment in our roadmap and process technology, ramping next generation products, and higher unit costs



Network and Edge Group (NEX)



Revenue

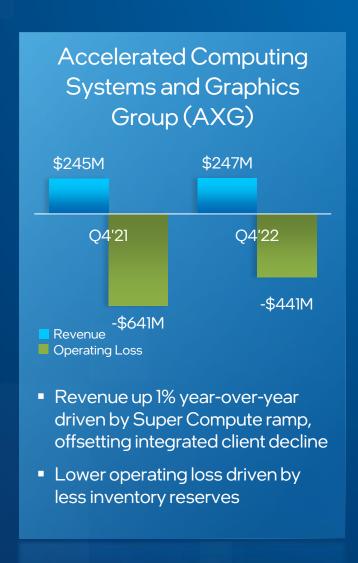
 Slightly lower revenue driven by TAM weakness, offset by ramp of IPU products

Operating Income

 Lower operating income on increased investment in process and product roadmap and segment mix



Other Business Segments







Outlook

Q12023 Outlook¹

\$10.5-11.5B

Revenue

Down 40% YoY

39.0%

Gross Margin

Down 14.1 ppt YoY

(\$0.15)

EPS

Down 117% YoY

¹ Gross margin and EPS outlook are based on the midpoint of revenue outlook. Outlook includes change in depreciable life from 5 to 8 years.

Appendix

Reconciliation of Non-GAAP Actuals

	Three Months Ended	
(In Billions, Except Per Share Amounts)	Dec 31, 2022	Dec 25, 2021
GAAPrevenue	\$14.0	\$20.5
NAND memory business		(1.0)
Non-GAAP revenue	\$14.0	\$19.!
GAAP gross margin percentage	39.2%	53.6%
Acquisition-related adjustments	2.3%	1.6%
Share-based compensation	1.1%	0.49
Optane inventory impairment	1.2%	9
NAND memory business	%	0.29
Non-GAAP gross margin percentage	43.8%	55.89
GAAP earnings (loss) per share—diluted ¹	\$(0.16)	\$1.13
Acquisition-related adjustments	0.09	0.0
Share-based compensation	0.18	0.
Optane inventory impairment	0.04	
Restructuring and other charges	0.11	0.0
(Gains) losses on equity investments, net	(0.04)	(0.09
(Gains) losses from divestiture	(0.01)	
NAND memory business		(0.08
Tax Reform	(0.06)	
Income tax effects	(0.05)	(0.02
Non-GAAP earnings per share—diluted	\$0.10	\$1.18

¹ For the three months ended December 31, 2022, the impact of non-controlling interest to our non-GAAP adjustments is insignificant and thus is not included in our reconciliation of non-GAAP measures.

Reconciliation of Non-GAAP FY Actuals

	Full-year 2022 Actuals	Full-year 2021 Actuals
(In Billions, Except Per Share Amounts)		
GAAPrevenue	\$63.1	\$79.0
NAND memory business		(4.3)
Non-GAAP revenue	\$63.1	\$74.7
GAAP gross margin percentage	42.6%	55.4%
Acquisition-related adjustments	2.1%	1.6%
Share-based compensation	1.0%	0.4%
Patent settlement	0.3%	
Optane inventory impairment	1.1%	
NAND memory business	<u>-</u>	0.6%
Non-GAAP gross margin percentage	47.3%	58.1%
GAAP earnings per share—dilutedt ¹	\$1.94	\$4.86
Acquisition-related adjustments	0.37	0.36
Share-based compensation	0.76	0.50
Patent settlement	0.05	- -
Optane inventory impairment	0.18	<u>-</u> -
Restructuring and other charges		0.64
(Gains) losses on equity investments, net	(1.04)	(0.67)
(Gains) losses from divestiture	(0.28)	
NAND memory business		(0.33)
Tax Reform	(0.20)	
Income tax effects	0.06	(0.06)
Non-GAAP earnings per share—diluted	\$1.84	\$5.30

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Reconciliation of Non-GAAP Q1 Outlook

	Q12022 Actuals	Q12023 Outlook	
(In Billions, Except Per Share Amounts)		Approximately	
GAAP gross margin percentage	50.4%	34.1%	
Acquisition-related adjustments	1.9%	3.3%	
Share-based compensation	0.8%	1.6%	
Non-GAAP gross margin percentage	53.1%	39.0%	
GAAP earnings (loss) per share—diluted ¹	\$1.98	(\$0.80)	
Acquisition-related adjustments	0.10	0.11	
Share-based compensation	0.17	0.20	
Restructuring and other charges	(0.30)	(0.03)	
(Gains) losses on equity investments, net	(1.05)	(0.01)	
(Gains) losses from divestiture	(0.27)	(0.01)	
Tax Reform	(0.09)		
Income tax effects	0.33	0.39	
Non-GAAP earnings (loss) per share—diluted	<u> </u>	(\$0.15)	

¹ The impact of non-controlling interest to our non-GAAP adjustments in Q1 2023 is expected to be insignificant and thus is not included in our reconciliation of non-GAAP measures. Outlook contemplates the change in depreciable life from 5 to 8 years and a fixed long-term projected non-GAAP tax rate.

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