Q4 2020

Earnings Presentation

intel

Disclosures

This presentation contains non-GAAP financial measures. Earnings per share (EPS), gross margin, operating margin, and Q1 2021 revenue outlook are presented on a non-GAAP basis unless otherwise indicated. This presentation also includes a non-GAAP free cash flow (FCF) measure. The Appendix provides a reconciliation of these measures to the most directly comparable GAAP financial measure. The non-GAAP financial measures disclosed by Intel should not be considered a substitute for, or superior to, the financial measures prepared in accordance with GAAP. Please refer to "Explanation of Non-GAAP Measures" in Intel's quarterly earnings release for a detailed explanation of the adjustments made to the comparable GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide investors with useful supplemental information.

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Executive Summary

Fifth consecutive record year...

Exceeded October guidance on revenue by \$2.6B and EPS by 42 cents Record full-year revenue for CCG, DCG, NSG, and Mobileye

Improving our execution...

Meeting strong customer demand... Q4 PC unit growth up 33% YoY Ramping SuperFin technology in 3 HVM fabs... 10nm supply unit growth up 4x YoY Strong progress on 7nm

Ice Lake Server now shipping
Alder Lake and Sapphire Rapids sampling to customers

Highest-ever free cash flow of \$21.1B... Raising dividend by 5%

Our Priorities

Improving Our Execution to Strengthen Our Core



- 3rd Gen Intel Xeon Scalable Processors (Ice Lake) shipping
- 11th Gen Intel Core desktop processors (Rocket Lake) shipping
- (Rocket Lake) snipping

 Sapphire Rapids sampling broadly to
 - Alder Lake, Intel's first 10nm CPU for desktop, sampling to customers
 - Habana Gaudi design win with AWS... Goya2 sampling with CSPs expected Q1¹
 - Shipping Intel Iris X^e MAX Graphics and Intel Server GPU

Extending Our Reach to Accelerate Growth



- ~\$6B revenue in networking
- Delivered Gold release of OneAPI developer toolkit
- Mobileye announced new Lidar SoC, software-defined radar and AV test vehicles in four new countries
- ~13,000 deployments of Intel IoT Market Ready Solutions
- Debuted cryogenic quantum computing control chip, Horse Ridge II

Thoughtfully Deploying Your Capital



- 2020 cash from operations \$35.4B and free cash flow of \$21.1B, up 25% YoY
- Returned \$19.8B to shareholders in 2020
- Raising dividend by 5% to \$1.39/share
- Doubled 14/10nm manufacturing capacity since 2017

Financial Highlights

- Q4 Revenue \$20.0B, down 1% YoY...
 \$2.6B above expectations
- Q4 Operating Margin 31.5%, down 4ppt YoY... 5ppt above expectations
- Q4 EPS of \$1.52, flat YoY... \$0.42 above expectations



Exceptional Q4 performance to close a fifth consecutive record year

EPS flat YoY

EPS Drivers Year-Over-Year



Platform Execution¹

- Strong notebook demand, partially offset by decline in server and desktop demand
- ASP down in Data Center and Client
 - Desktop to Notebook... increased entry/education volume
 - DCG competitive pricing environment, customer mix, and SoC volume growth
- 10nm acceleration, partially offset by Tiger Lake sell-through and lower 10nm start-up cost

Adjacencies²

Improved NAND unit cost, partially offset by lower NAND ASP

<u>Spending</u>

Increased investment in 7nm

Capital Allocation³

 Higher ICAP portfolio gains and share buyback partially offset by higher tax

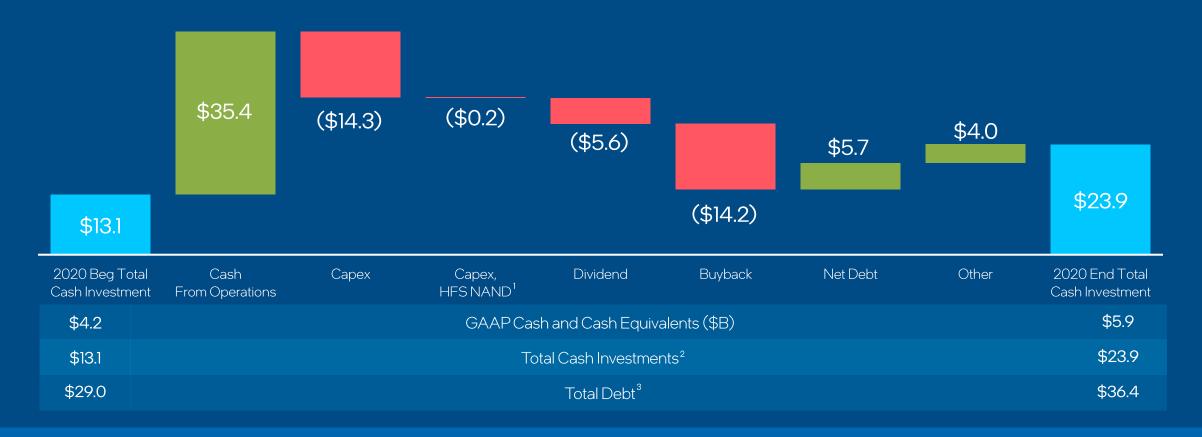
^{1.} Platform includes CCG, DCG and IOTG microprocessors and chipsets.

^{2.} Adjacent Business includes gross margin impact from non-platform products.

^{3.} Capital Alloc. & Other includes impact of changes in share count, tax rate, gains/losses on equity investments, interest and other.

2020 Sources & Uses of Cash

Returned 94% of FCF to Shareholders



Record Cash from Operations of \$35.4B Delivered \$21.1B of Free Cash Flow... Returned \$19.8B to shareholders

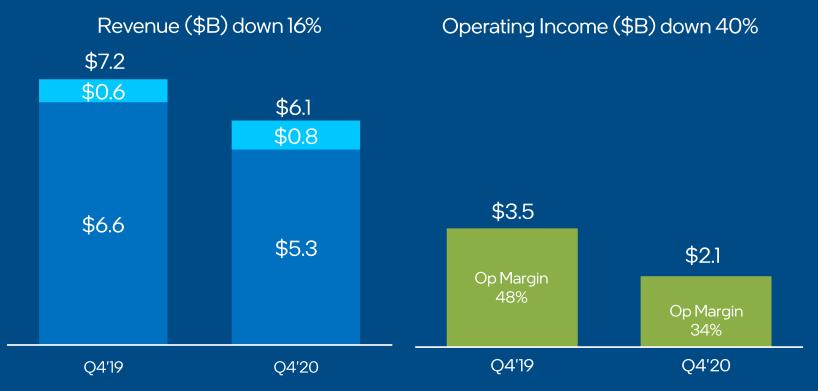
^{1.} NAND capital expenditures subsequent to the held for sale date.

^{2.} Total cash investments include cash and cash equivalents, short-term investments and trading assets.

^{3.} Total debt includes short-term and long-term debt.

Data Center Group

Record full-year revenue... Up 11% YoY



■ Platform ■ Adjacencies

	Q4 YoY Revenue	FY YoY Revenue
Platform	(20%)	8%
Adjacencies	26%	49%

Market Segments	Q4 YoY Revenue	FY YoY Revenue
Cloud SP	(15%)	20%
Ent. & Gov.	(25%)	(8%)
Comms SP	(3%)	17%

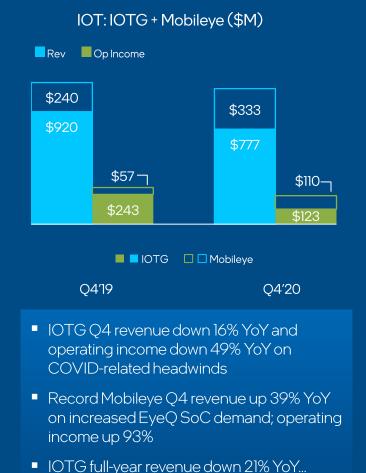
DCG Platform	Q4 YoY	FY YoY
Unit Volumes	(9%)	11%
ASPs	(12%)	(3%)

Q4 platform revenue down on challenging macro/competitive environment and Cloud digestion cycle, partially offset by adjacency growth on continued strong 5G ramp

Q4 operating income down on lower platform revenue and increased investment

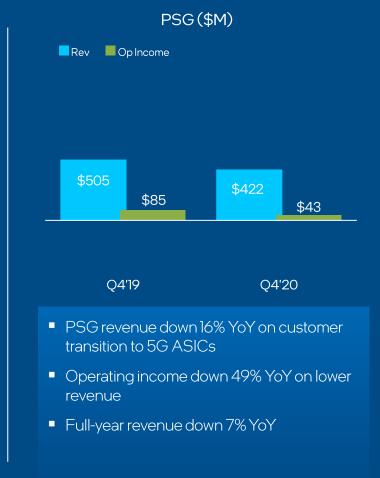
Other Data-centric Business Segments

Full-year revenue up 1%



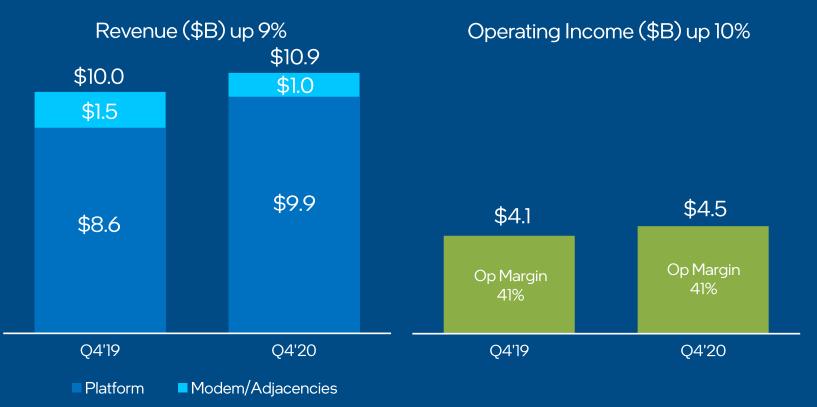
MBLY record full-year revenue; up 10% YoY





Client Computing Group

Fifth straight year of record revenue... Up 8% YoY



	Q4 YoY Revenue	FY YoY Revenue
Platform	16%	9%
Adjacencies ^l	(31%)	(1%)

Market Segments	Q4 YoY Revenue	FY YoY Revenue
Notebook	30%	20%
Desktop	(6%)	(10%)

CCG Platform	Q4 YoY	FY YoY	
PC Volumes	33%	15%	
Notebook ASP	(15%)	(6%)	
Desktop ASP	1%	2%	

Record Q4 revenue on increased platform volume, partially offset by product mix and lower modem volume Higher Q4 operating income on increased volume, partially offset by 10nm acceleration

Outlook

Q12021Outlook¹

Revenue

\$17.5B



PC-centric up low single digits YoY
Data-centric down ~25% YoY

Excl. NAND from Q1'20: Revenue down 6% YoY Data-centric down ~15% YoY

Operating Margin

30%



GM 58%, down 4ppt YoY (Excl. NAND from Q1'20, down 6.5 ppt YoY)

Excl. NAND from Q1'20, Operating Margin down 9.5ppt YoY

EPS

\$1.10



Tax Rate 14.5%

Excl. NAND from Q1'20, EPS down 21% YoY

Reconciliation of Non-GAAP Actuals

	Three Montl	ns Ended	Twelve Months Ended
(In Millions, Except Per Share Amounts)	Dec 26, 2020	Dec 28, 2019	Dec 26, 2020
GAAP operating income	\$5,884	\$6,797	
Acquisition-related adjustments	363	318	
Restructuring and other charges	52	105	
Non-GAAP operating income	<u>\$6,299</u> .	\$7,220	
GAAP operating margin	29.5%	33.6%	
Acquisition-related adjustments	1.8%	1.6%	
Restructuring and other charges	0.3%	0.5%	
Non-GAAP operating margin	31.5%	35.7%	
GAAP earnings per share—diluted	\$1.42	\$1.58	\$4.94
Acquisition-related adjustments	0.09	0.07	0.33
Restructuring and other charges	0.02	0.02	0.05
(Gains) losses from divestiture	_	(0.16)	_
Ongoing mark-to-market on marketable equity securities	0.01	(0.02)	0.03
Income tax effect	(0.02)	0.03	(0.05)
Non-GAAP earnings per share—diluted	\$1.52	\$1.52	\$5.30
			Twelve Months Ended
(In Billions)			Dec 26, 2020
GAAP cash from operations			\$35.4
Additions to property, plant and equipment			(14.3)
Free cash flow			\$21.1
GAAP cash used for investing activities			\$(20.8)
GAAP cash provided by (used for) financing activities			\$(12.9)

Reconciliation of Non-GAAP Outlook

	Q12020 Actuals	Q1 2021 Outlook
(In Billions, Except Per Share Amounts)	/ (Ctual)	Approximately
GAAP net revenue	\$19.8	\$18.6
NAND memory business	(1.2)	(1.1)
Non-GAAP net revenue	\$18.6	\$17.5
GAAP gross margin	60.6%	55%
Acquisition-related adjustments	1.5%	2%
NAND memory business	2.4%	1%
Non-GAAP gross margin	64.5%	58%
GAAP operating margin	35.5%	27%
Acquisition-related adjustments	1.7%	2%
Restructuring and other charges	0.8%	_
Income tax effect	_	2%
NAND memory business	1.5%	(1)%
Non-GAAP operating margin	39.5%	30%
GAAP earnings per share—diluted	\$1.31	\$1.03
Acquisition-related adjustments	0.08	0.09
Restructuring and other charges	0.04	0.01
Ongoing mark-to-market on marketable equity securities	0.03	_
Income tax effect	(0.01)	(0.01)
NAND memory business	(0.05)	(0.02)
Non-GAAP earnings per share—diluted	\$1.40	\$1.10

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