# APOLLO

# Investor Presentation

November 2015

# Forward Looking Statements & Other Important Disclosures



This presentation may contain forward-looking statements that are within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Exchange Act"). These statements include, but are not limited to, discussions related to Apollo Global Management, LLC's ("Apollo", "we", "us", "our" and the "Company"), together with its subsidiaries expectations regarding the performance of its business, liquidity and capital resources and the other non-historical statements. These forward looking statements are based on management's beliefs, as well as assumptions made by, and information currently available to, management. When used in this presentation, the words "believe," "anticipate," "extimate," "expect," "intend" or future or conditional verbs, such as "will," "should," "could," or "may," and variations of such words or similar expressions are intended to identify forward-looking statements are reasonable, it can give no assurance that these expectations will prove to be correct. These statements are subject to certain risks, uncertainties and assumptions, including risks relating to our dependence on certain key personnel, our ability to raise new private equity, credit or real estate funds, market conditions generally, our ability to manage our growth, fund performance, changes in our regulatory environment and tax status, the variability of our revenues, net income and cash flow, our use of leverage to finance our businesses and investments by funds we manage ("Apollo Funds") and litigation risks, among others. We believe these factors include but are not limited to those described under the section entitled "Risk Factors" in the Company's Annual Report on Form 10-K filed with the United States Securities and Exchange Commission ("SEC") on February 27, 2015; as such factors may be updated from time to time in our periodic filings with the SEC. We undertake no obligation to publicly update or review any forward-looking statements, whether as a result of new information, future developments or otherwise,

Information contained herein may include information with respect to prior investment performance of one or more Apollo funds or investments including gross and/or net internal rates of return ("IRR"). Information with respect to prior performance, while a useful tool in evaluating Apollo's investment activities, is not necessarily indicative of actual results that may be achieved for unrealized investments. "Gross IRR" of a private equity fund represents the cumulative investment-related cash flows in the fund itself (and not any one investor in the fund) on the basis of the actual timing of investment inflows and outflows (for unrealized investments assuming disposition on September 30, 2015 or other date specified) aggregated on a gross basis quarterly, and the return is annualized and compounded before management fees, carried interest and certain other fund expenses (including interest incurred by the fund itself) and measures the returns on the fund's investments as a whole without regard to whether all of the returns would, if distributed, be payable to the fund's investors. "Net IRR" of a private equity fund means the "Gross IRR", including returns for related parties which may not pay fees or carried interest, net of management fees, certain fund expenses (including interest incurred by the fund itself) and realized carried interest all offset to the extent of interest income, and measures returns on amounts that, if distributed, would be paid to investors of the fund. To the extent that an Apollo private equity fund exceeds all requirements detailed within the applicable fund agreement, the estimated unrealized value is adjusted such that a percentage of up to 20.0% of the unrealized gain is allocated to the general partner of the fund, thereby reducing the balance attributable to fund investors. "Net IRR" does not represent the return to any fund investor. "Gross IRR" of a credit fund represents the annualized return of a fund based on the actual timing of all cumulative fund cash flows before management fees, carried interest income allocated to the general partner and certain other fund expenses. Calculations may include certain investors that do not pay fees. The terminal value is the net asset value as of the reporting date. Non- U.S. dollar denominated ("USD") fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. "Net IRR" of a credit fund represents the annualized return of a fund after management fees, carried interest income allocated to the general partner and certain other fund expenses, calculated on investors that pay such fees. The terminal value is the net asset value as of the reporting date. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. "Gross IRR" of a real estate fund represents the cumulative investment-related cash flows in the fund itself (and not any one investor in the fund), on the basis of the actual timing of cash inflows and outflows (for unrealized investments assuming disposition on September 30, 2015 or other date specified) starting on the date that each investment closes, and the return is annualized and compounded before management fees, carried interest, and certain other fund expenses (including interest incurred by the fund itself) and measures the returns on the fund's investments as a whole without regard to whether all of the returns would, if distributed, be payable to the fund's investors. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date. "Net IRR" of a real estate fund represents the cumulative cash flows in the fund (and not any one investor in the fund), on the basis of the actual timing of cash inflows received from and outflows paid to investors of the fund (assuming the ending net asset value as of September 30, 2015 or other date specified is paid to investors), excluding certain non-fee and non-carry bearing parties, and the return is annualized and compounded after management fees, carried interest, and certain other expenses (including interest incurred by the fund itself) and measures the returns to investors of the fund as a whole. Non-USD fund cash flows and residual values are converted to USD using the spot rate as of the reporting date.

This presentation contains information regarding Apollo's financial results that is calculated and presented on the basis of methodologies other than in accordance with accounting principles generally accepted in the United States ("non-GAAP measures"). Refer to the definitions slides for the definitions of EI, non-GAAP measures presented herein, and to the reconciliation of EI to the applicable GAAP financial measure set forth on slides 26-28.

This presentation is for informational purposes only and does not constitute an offer to sell, or the solicitation of an offer to buy, any security, product, service of Apollo as well as any Apollo sponsored investment fund, whether an existing or contemplated fund, for which an offer can be made only by such fund's Confidential Private Placement Memorandum and in compliance with applicable law.

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The information contained herein is not intended to provide, and should not be relied upon for, accounting, legal or tax advice or investment recommendations.





Apollo Global Management, LLC is a leading global alternative investment manager in private equity, credit and real estate

Ticker (NYSE)	APO		
Market Capitalization <sup>(1)</sup>	\$7.4 billion		
Total Assets Under Management <sup>(2)</sup>	\$161.8 billion		
AUM CAGR (2004 – 3Q'15)	28%		
LTM Dividend Yield <sup>(3)</sup>	11%		
2016E P/ENI Multiple <sup>(4)</sup>	8.9x		

<sup>(1)</sup> Closing price on October 26, 2015 using 402.8 mm fully-diluted shares outstanding as of September 30, 2015.

<sup>(2)</sup> As of September 30, 2015. Please refer to the definition of Assets Under Management on Slide 27.

<sup>(3)</sup> Based on closing price on October 26, 2015 and last twelve months distributions as of and for the period ended September 30, 2015.

<sup>(4)</sup> Based on mean FactSet sell-side analyst consensus earnings per share estimate for Fiscal Year 2016 as of October 30, 2015.

# APOLLO

#### Firm Profile(1)

Founded: 1990

**AUM:** \$161.8bn

**Employees:** 933

**Investment Prof.:** 352

**Global Offices:** 15

### **Business Segments**

## **Private Equity** \$38.3bn AUM

- Opportunistic buyouts
- > Distressed buyouts and debt investments
- > Corporate carve-outs

# Credit \$112.8bn AUM

- Drawdown
- Liquid / Performing
- Permanent Capital Vehicles:
- MidCap
- Apollo Investment Corporation
- Closed-End Funds

## **Real Estate** \$10.8bn AUM

- Residential and commercial
- > Global private equity and distressed debt investments
- > Performing fixed income (CMBS, CRE Loans)

#### **Investment Approach**

Value-oriented

Contrarian

Integrated investment platform

Opportunistic across market cycles and capital structures

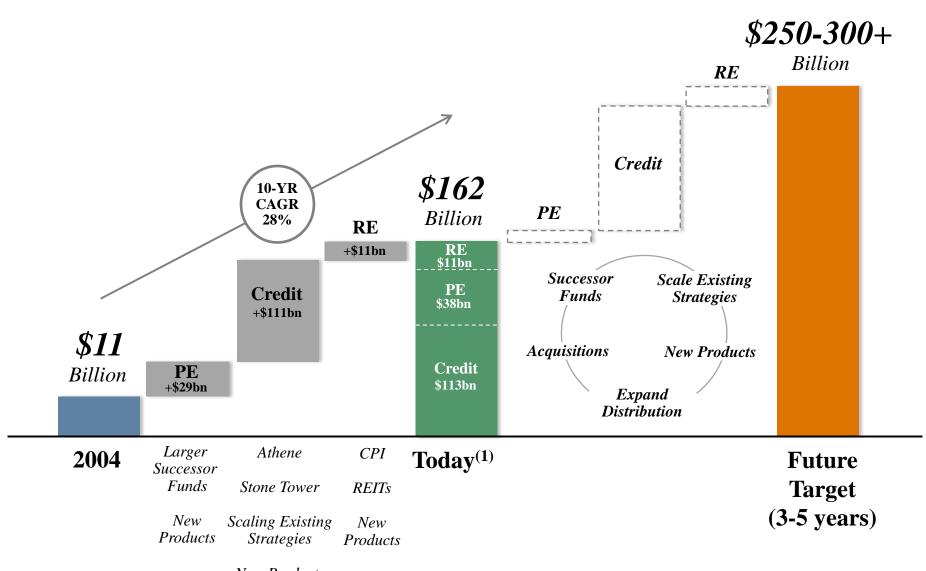
Focus on nine core industries



# Apollo's Platform is Built for Continued Growth and Innovation Apollo

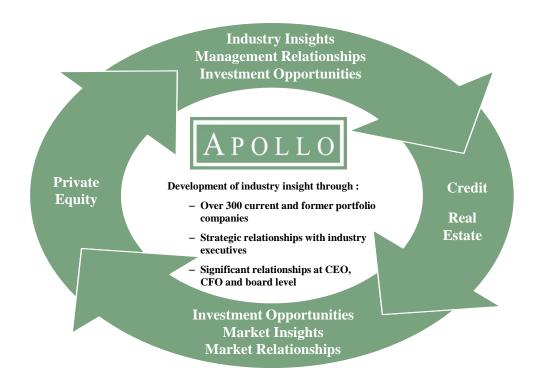


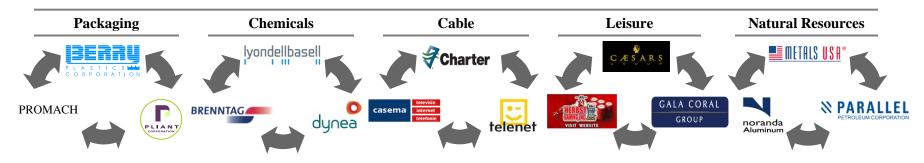
Our stair step growth has been driven by Credit and we believe this trend is likely to continue



# Apollo's Integrated Business Model







Note: The listed companies are a sample of Apollo private equity and credit investments. The list was compiled based on non-performance criteria and are not representative of all transactions of a given type or investment of any Apollo fund generally, and are solely intended to be illustrative of the type of investments across certain core industries that may be made by the Apollo funds. It may include companies which are not currently held in any Apollo fund. There can be no guarantees that any similar investment opportunities will be available or pursued by Apollo in the future. It contains companies which are not currently held in any Apollo portfolio.

# Apollo's Expertise – Nine Core Industries





#### Consumer & Retail

GNC Live Well.









#### Satellite & Wireless



🧢 Constellium

noranda

Aluminum

**⊗ PARALLEL** 

VERITABLE

**E**METALS **Us**a

**BirminghamSteel** 









COLDWELL

Sotheby's

SOURCECORP



































RESOLUTION

Bakelite AG

TOMINCO

**UNIROYAL** 

PQ Corporation

Celanese

MOMENTIVE











































LaSalle Re

WESTERN UNION





































































**BRAAS MONIER** 





















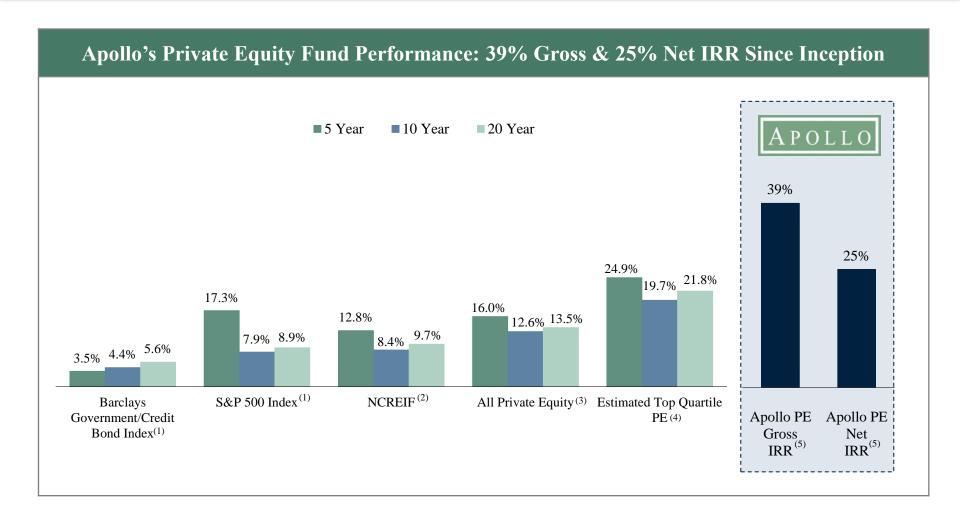




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# Long Track Record of Success in Private Equity





#### Index Definitions

Barclays Government/Credit Bond Index is a commonly used benchmark index for investment grade bonds being traded in the United States with at least one year until maturity. S&P 500 Index is a free floating capitalization-weighted index of the prices of 500 large-cap common stocks actively traded in the United States. NCREIF is a quarterly time series composite total rate of return measure of investment performance of a very large pool of individual commercial real estate properties acquired in the United States private market for investment purposes only.

Please refer to endnotes at the end of this presentation and to Slide 28 for "Important Notes Regarding the Use of Index Comparison."

<sup>(1)</sup> Data as of June 30, 2015. (2) National Council of Real Estate Investment Fiduciaries ("NCREIF") Data as of March 31, 2015. (3) Cambridge Associates LLC U.S. Private Equity Index and Benchmark Statistics, June 30, 2015, the most recent data available. Returns represent End-to-End Pooled Mean Net to Limited Partners (net of fees, expenses and carried interest) for all U.S. Private Equity. (4) Cambridge Associates LLC U.S. Private Equity Index and Benchmark Statistics, June 30, 2015, the most recent data available. Estimated Top Quartile PE numbers are calculated by taking the 5 year, 10 year and 20 year return metrics as described above and adding the average of the delta between Top Quartile IRRs and the Pooled Mean Net to Limited Partners for each vintage year in the selected timeframe. (5) Represents returns of traditional Apollo private equity funds since inception in 1990 through September 30, 2015. Past performance is not indicative of future results.

# Apollo Has a Clear Path for Continued Growth



Apollo will continue to identify opportunities to leverage its existing platform and diversify into areas with meaningful synergies with its core business

#### **Favorable Secular Trends**

- Investors continue to increase allocations to alternatives
- Consolidation of relationships with branded, scale investment managers
- ➤ Increasing constraints on the global financial system
- Emergence of unconstrained credit as an asset class
- New regulatory rules on banks are creating opportunities to lend capital to alternatives

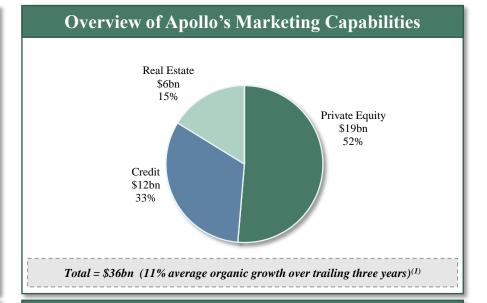
Growth Strategies	Selected Examples				
Scaling Existing Businesses	Athene Asset Management ✓ Natural resources ✓ Multiple credit strategies ✓ Real estate private equity ✓				
New Product Development	MidCap Financial (direct origination) ✓ Flagship credit funds ✓ Strategic Managed accounts ✓				
Geographic Expansion	India private equity and credit build-out √ Asia build-out and joint ventures √ London expansion √				
Expand Distribution Channels	Sub-advisory for mutual fund complexes Retail closed end funds Permanent capital vehicles (e.g., REITS) High net worth raises for credit vehicles				
Strategic Acquisitions and Alliances	Stone Tower√ Gulf Stream √ Venator √ AR Global Investments LLC ("ARGI") (pending transaction) √				

# Proven Ability to Raise Capital Globally



## Overview of Apollo's Marketing Capabilities

- Full-scale solutions provider in alternatives
- Integrated global team structure incorporating:
  - Sales Coverage
  - Product Specialists
  - Investor Relations
- Dedicated client service / investor relations coverage
- Build new relationships and cross-sell across the Apollo platform
- Continue to expand the Apollo brand through multiple distribution channels



# Customized Solutions to Meet Evolving Investor Needs Apollo is Attracting Capital to Invest Across its Platforms

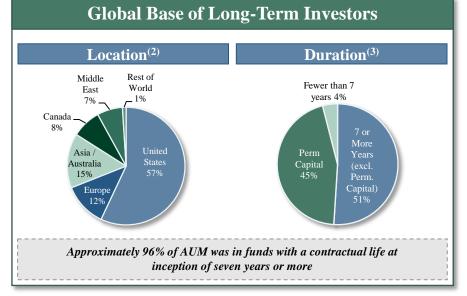
More than \$15bn of AUM in Strategic Investment Accounts



Large Sovereign Wealth Funds

Large U.S. City Pension Plans Other Strategic Mandates

We believe strategic investment accounts enable Apollo's institutional investors to be more opportunistic and well-positioned to capture value in today's market



<sup>(1)</sup> Average organic growth is based on AUM net flows ex acquisitions of \$36.2 billion for the period September 30, 2012 through September 30, 2015, divided by the three year period, over total AUM of \$109.7 billion as of September30, 2012. Note, segment components may not sum due to rounding. (2) AUM by geography represents locations of investors and is based on investor commitments, as of November 1, 2014. (3) AUM duration based on contractual life at inception, as December 31, 2014 as well as the definition of permanent capital. Please refer to endnotes and definitions at the end of this presentation.

# Various Paths For Public Investors to Access Apollo's Expertise Apollo



Publicly Traded Alternative Investment Manager



Ticker: **APO** (NYSE)

**AUM:** 

**Year of Listing:** 

**\$161.8** billion 2011

**Business Development** Company (BDC)



**AINV** (NASDAQ OMX)

\$4.3 billion

2004

**Closed-End** Limited **Partnership** 



**AAA** (Euronext Amsterdam)

\$2.7 billion (NAV)

2006

Real-Estate **Investment** Trusts (REITs)





**AMTG** (NYSE)

> ARI (NYSE)

\$4.1 billion

2011

\$2.5 billion 2009

Closed-End **Funds** (CEFs)



**AFT & AIF** (NYSE)

\$839 million

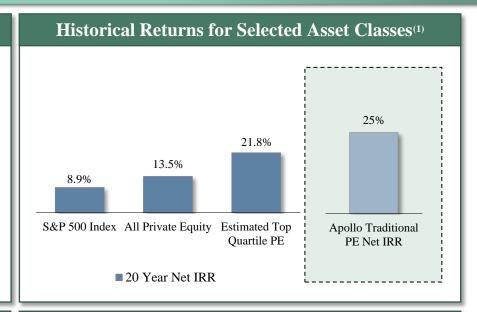
2011 & 2013

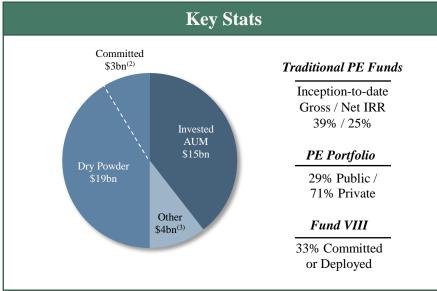
# Private Equity Business Overview

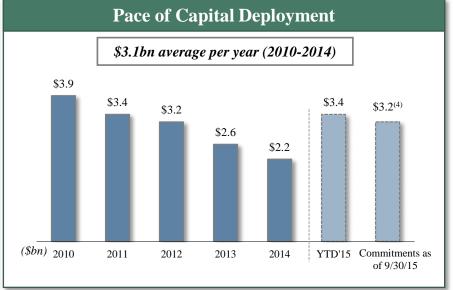


# Highlights

- \$38.3bn in total AUM
  - -\$29.3bn fee-generating, \$10.3bn carry-generating
- \$18.5bn of dry powder
- Value oriented: Buyouts completed at lower EBITDA multiples than industry averages
- Investors have rewarded performance with the largest fundraise since the Financial Crisis
- Significant focus on distressed since inception
  - -\$12 billion+ in nearly 250 distressed investments

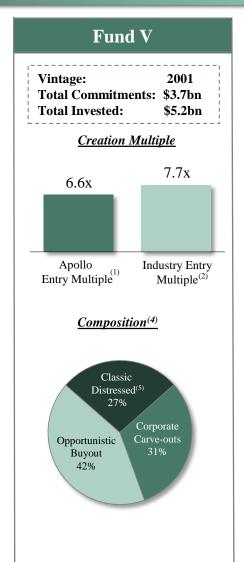


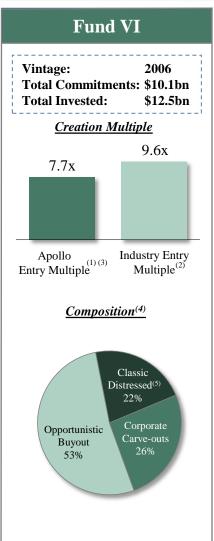


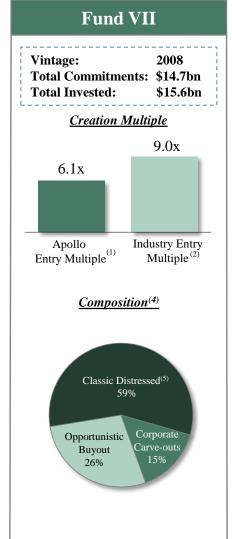


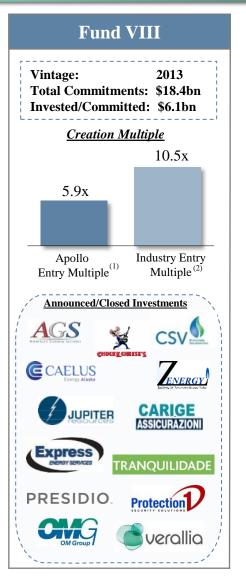
# Apollo's Value-Oriented Approach











Please refer to endnotes and definitions at the end of this presentation

(1) As of September 30, 2015. The average entry multiple is the average of the total enterprise value over an applicable EBITDA. Average entry multiples may incorporate pro forma or other adjustments based on investment team's estimates and/or calculations. (2) S&P LCD database as of September 30, 2015. (3) Where Fund VI invested in the equity and debt of a portfolio company, a capital weighted average creation multiple was used. As of September 30, 2015. (4) As of September 30, 2015. Composition of pie charts is based on total invested capital as per the fund's initial investment strategy at time of acquisition. (5) Classic distressed investments include credit and distressed buyouts.

# Flexible Investment Strategy Helps to Buy Right



### Apollo Funds Rely on Three Investment Strategies to Capture Value Across Market Cycles

#### **Corporate Carve-Out**

- Build de novo businesses with companies in need of a financial partner
- Mitigate downside risk through attractive purchase price and structural protections
- Willing to trade complexity for value
- 21 transactions since inception

#### Select Examples:



#### **Distressed For Control**

- Leader in complex corporate restructurings and bankruptcies
- Pioneered the first out of court restructuring in Europe
- Three main themes over last downturn: levered senior loans, distressed for control, portfolio company debt
- Distressed capabilities enhance our ability to effectively manage capital structures of all of our businesses

#### Select Examples:







Distressed Creation Multiple: 5.7x

#### **Opportunistic Buyouts**

- Focus on industries and geographies that are out of favor or have come under pressure
- Often uncorrelated to macro environment or perceived to be less cyclical
- Aim to enter transactions several turns lower than industry averages, creating value upfront as well as over time

#### Select Examples:













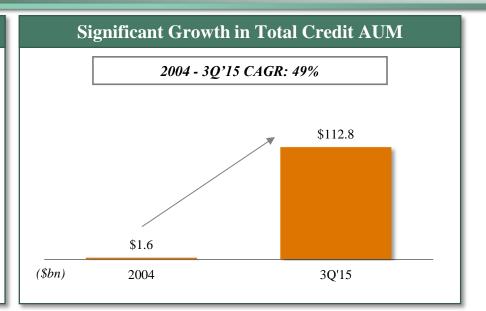
**Buyout Creation Multiple: 7.2x** 

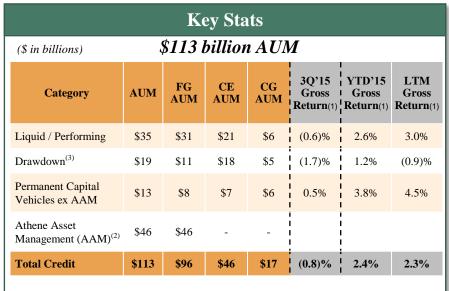
# Credit Business Overview

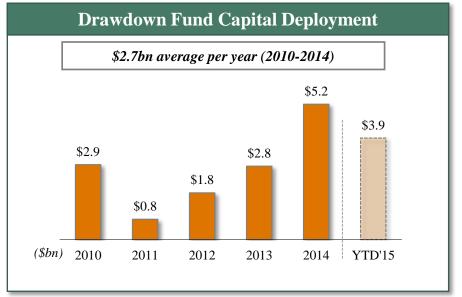


#### Highlights

- \$112.8bn in total AUM
  - -\$94.7bn fee-generating, \$17.2bn carry-generating
- Same value-oriented approach as private equity
- Leverage Apollo's core industry expertise and benefit from integrated platform
- Activities span broad range of credit spectrum from yield to opportunistic funds
- Attractive relative returns with downside protected strategies







(1)Gross return represents gross return as defined in the non-GAP financial information and definitions section of this presentation with the exception of CLO assets in Liquid/Performing which are calculated based on gross return on invested assets, which excludes cash. The 3Q15 Performation and definitions section of this presentation with the exception of CLO assets in Liquid/Performing, Drawdown and Permanent Capital Vehicles ex AAM were 0.71%, (1.8)%, (0.5)%, respectively, and (0.9)% for total credit excluding assets managed by AAM that are not directly invested in Apollo funds or sub-advised by Apollo. The ITM net returns for Liquid/Performing, Drawdown and Permanent Capital Vehicles ex AAM were 2.4%, (0.1)%, (0.4%, respectively, and 1.7% for total credit excluding assets managed by AAM that are not directly invested in Apollo funds or sub-advised by Apollo. (2)4M amounts presented for AAM exclude \$14.6 billion of assets that were either sub-advised by Apollo or invested in funds and investment vehicles managed by Apollo. (3)5(ginficant Drawdown funds and strategic investment accounts ("SIAs") had inception-to-date ("ITD") gross and net IRRs of 17.2% and 13.4%, respectively, as of September 30, 2015. Significant Drawdown funds and SIAs with AUM greater than \$200 million that did not predominantly invest in other Apollo finds or SIAs.

# Apollo's Credit Platform is at the Crossroads of Global Credit Apollo



### Global Credit Themes

**Impact of secular** change on financial re-regulation

**De-leveraging of** global financial balance sheets

**Investor demand** for yield and opportunistic credit

# **Apollo Credit Platform**

Senior Loans

**High Yield** 

Mezzanine

Stressed Credit

**Distressed Credit** 

**Rescue Finance** 

**NPLs** 

**Shipping Assets** 

Aircraft & Energy **Finance** 

**CLOs** 

**RMBS and CMBS** 

Insurance-Linked **Securities** 

**Bank Platforms** 

**RE Platforms** 

**Servicing Platforms** 

Credit platform that is fully integrated with Apollo's leading private equity platform

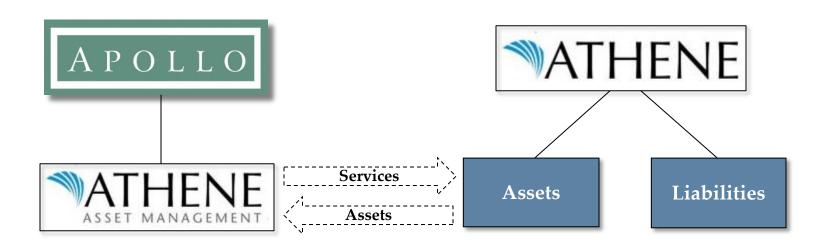
Broad origination and sourcing platform in the U.S. and Europe

Proven ability to develop opportunities before the market

Benefits derived not only through the size of our platform, but also our <u>expertise</u> in leveraged credit

# Athene: Differentiated & Strategically Important Growth Driver Apollo





#### **Athene Asset Management**

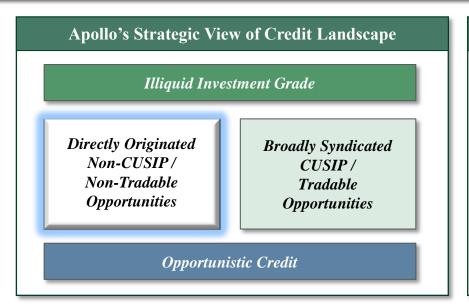
- Athene Asset Management, L.P. ("AAM") is a subsidiary of Apollo and is included within the Credit segment
  - Provides asset allocation services, direct asset management services, and a suite of other services to Athene
  - Team of full-time dedicated investment professionals with deep experience in asset allocation
  - 100% of Athene's portfolio is allocated by AAM
  - Approximately 24% of Athene's portfolio directly managed by Apollo through sub-advisory agreements
  - Apollo business model designed to scale in-line with Athene's assets

#### **Athene Holding Ltd.**

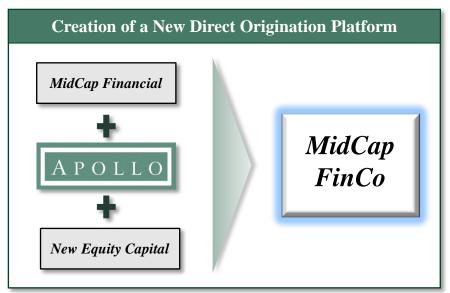
- Athene Holding Ltd. ("Athene") is an insurance holding company focused on fixed annuities with approximately \$60bn in assets and was founded in 2009
  - Earns the spread between its investment return on assets and the rate on its liabilities
  - Originally funded through an Apollo sponsored permanent capital vehicle (AP Alternative Assets, L.P.; Euronext Amsterdam: AAA)
  - Led by seasoned management team with significant insurance experience
  - Completed transformative Aviva USA acquisition in October 2013, adding approximately \$44bn of assets
- Seeks to grow annuity liabilities through three primary channels: retail issuance, institutional issuance, & acquisition

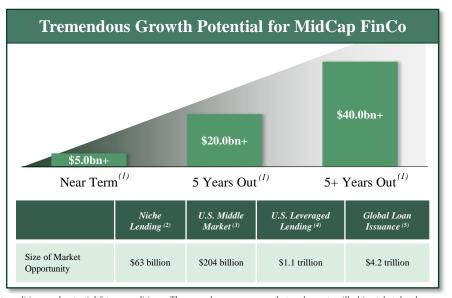
# MidCap: Opportunity to Scale Direct Origination Capability











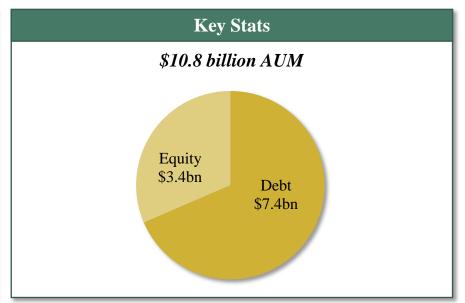
<sup>(1)</sup> The projected balance sheet for MidCap FinCo figures represent best estimates from Apollo based on current market conditions and potential future conditions. There can be no assurance that such events will ultimately take place. (2) Represents direct lending funds and business development companies ("BDCs") managed by publicly traded alternative asset managers, where known (Apollo, Ares, Blackstone/GSO, Fortress and KRR), as well as other public BDCs. Source: company filings and public records and Bloomberg. Represents 12/31/14 asset balances. (3) Represents 2013 Middle Market Loan Issuance. Source: Thomson Reuters LPC Middle Market 4Q13 Review. (5) Represents 2013 global loan issuance. Source: Thomson Reuters LPC 4Q13 Review.

# Real Estate Business Overview



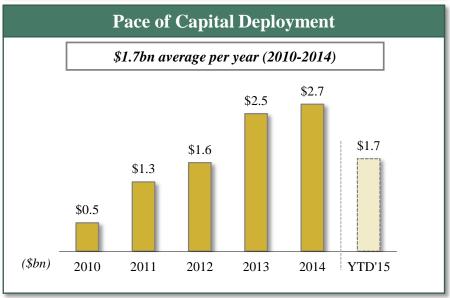
#### **Highlights**

- \$10.8bn in total AUM, including \$7.1bn in fee generating
- Global platform with a presence in North America, Europe and Asia
- Value-oriented approach for equity investments targeting the acquisition and recapitalization of RE portfolios, platforms and operating companies
- Originates and acquires commercial RE debt investments throughout the capital structure and across property types
- Manages Apollo Commercial Real Estate Finance, Inc. (NYSE:ARI), a REIT that originates and acquires commercial real estate debt and securities



#### **Select Investment Strategies**

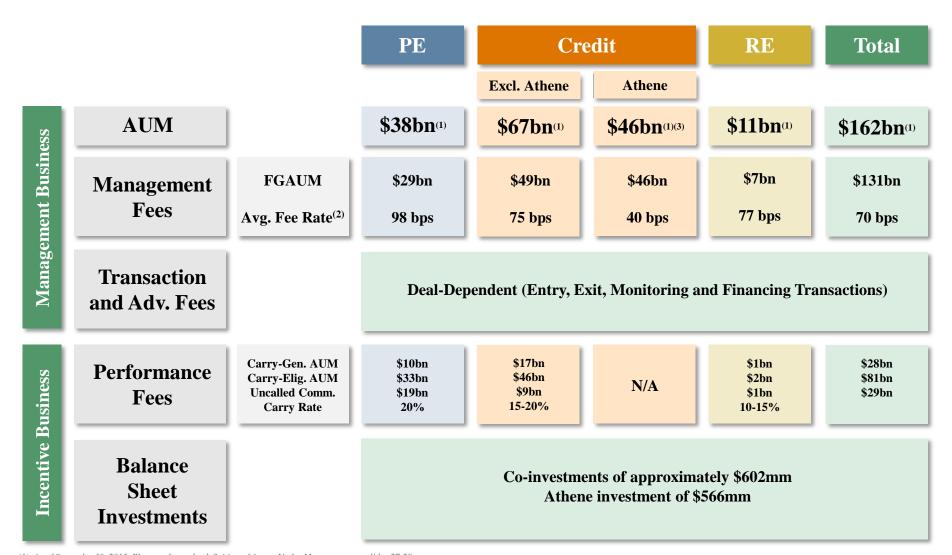
- Hospitality
- Mezzanine lending
- Single family homes for rent
- Non-performing loans
- CMBS
- Condominium conversion



# **Drivers of Our Business**



Business Model Driven by Management Business, Incentive Business and Balance Sheet, Across Three Segments



<sup>(1)</sup> As of September 30, 2015. Please refer to the definition of Assets Under Management on slides 27-28.

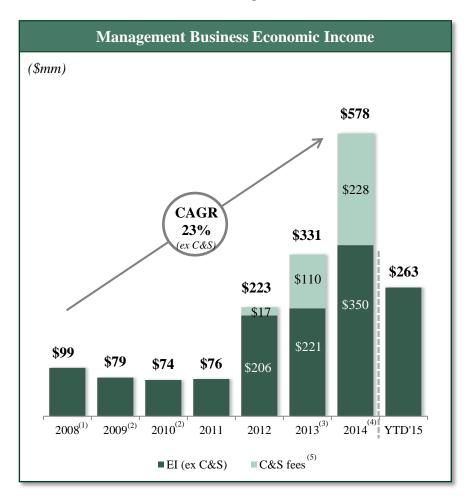
<sup>(2)</sup> Calculated based on FY2014 management fees divided by simple average Fee-Generating AUM over the period.

<sup>(3)</sup> Excludes \$15 billion of Apollo sub-advised assets.

# Strong and Growing Management Business



# Growth in Fee-Generating AUM and Focus on Operating Margins has Driven Strong Growth in Management Business Economic Income and Cash Earnings





<sup>(1)</sup> Excludes one time charges in 2008 of \$306mm associated with issuance of convertible notes to our strategic partners and related professional fees for IPO preparation.

<sup>(2)</sup> Adjusted for \$200mm associated with a litigation settlement in 2008 and subsequent insurance reimbursements in 2009 and 2010 of \$37mm and \$163mm, respectively. Additionally, excludes one time gain from debt repurchase of \$36mm in 2009 and a bargain purchase gain related to the CPI acquisition of \$24mm in 2010.

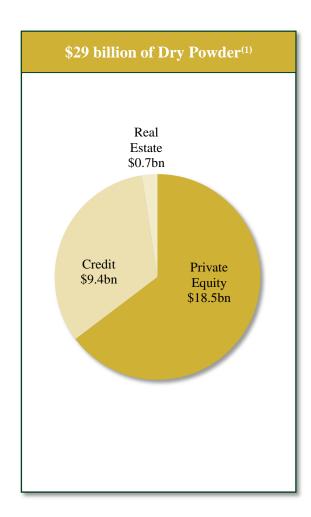
<sup>(3)</sup> Includes impact of Stone Tower acquisition during 2012.

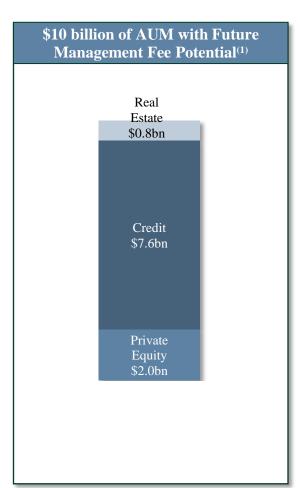
<sup>(4)</sup> Includes impact of Athene's acquisition of Aviva during 2013.

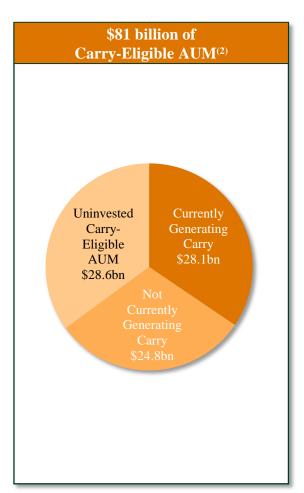
<sup>(5)</sup> C&S fee represents monitoring fee paid by Athene to Apollo by delivery of common shares of Athene Holding Ltd., calculated based on Athene's capital and surplus, as definied in Apollo's transaction and advisory services agreement with Athene. This fee ceased at the end of the fourth quarter of 2014.

# Future Carry and Fee Potential









Please refer to the endnotes and definitions at the end of this presentation. Past performance is not indicative of future results.

<sup>(1)</sup> Based on capital available for investment or reinvestment subject to the provisions of the applicable limited partnership agreements. Please refer to the definition of AUM with Future Management Fee Potential on Slide 28.

<sup>(2)</sup> Potential distributions of carried interest to the general partner are subject to terms and conditions outlined in the respective fund limited partnership agreements. Please refer to the definition of Carry-Eligible AUM on Slide 27.

# Strong, Stable Balance Sheet



- At September 30, 2015, Apollo had \$836 million in total cash, \$1,168 million of investments, and \$322 million of net carried interest receivable for a total net value of \$2.3 billion, or \$5.71 per DE share outstanding.
- Long-term debt of \$1.0 billion, includes \$500 million in senior notes due 2024 and \$500 million of term loan due 2019.
- Apollo has a \$500 million revolving credit facility expiring in 2019 that remained undrawn as of September 30, 2015.
- Unfunded future commitments totaled \$642 million as of September 30, 2015, of which \$321 million related to Fund VIII.

#### Summary Balance Sheet

(\$ in millions)	3Q'15	
Cash	\$836	
Investments <sup>(1)</sup>	1,168	K
Carry Receivable <sup>(1)</sup>	689	
Profit Sharing Payable	(367)	
Total Net Value	\$2,326	
Debt	(\$1,031)	
Unfunded Future Commitments	\$642	

	(\$ in millions)	3Q'15
4	Athene/AAA	\$566
	GP Co-Investments / Other Investments <sup>(2)</sup>	602
	<b>Total Investments</b>	\$1,168

S&P and Fitch
A / A- rated

Undrawn
Credit Facility
\$500 million

<sup>(1)</sup> Investments and Carry Receivable are presented on an unconsolidated basis.

<sup>(2)</sup> Represents realized gains from our general partner investments in the funds we manage (excluding AAA) and other balance sheet investments.



# APOLLO

#### **Investor Relations Contacts**

#### **Gary Stein**

Head of Corporate Communications gstein@apollolp.com 212-822-0467

#### **Noah Gunn**

Investor Relations Manager ngunn@apollolp.com 212-822-0540

# APO's Financial Summary – Combined Segments



	For the Three M Septembe		For the Year Ended December 31,			
\$ in millions (except per share data)	2015 2014		2014	2013	2013 2012	
Total Assets under Management <sup>(1)</sup>			l I			
Private Equity	\$38,256	\$46,423	\$41,299	\$50,158	\$39,061	
Credit	112,781	108,282	108,960	101,580	65,318	
Real Estate	10,782	9,195	9,538	9,439	9,000	
TOTAL AUM	\$161,819	\$163,900	\$159,797	\$161,177	\$113,379	
Management Business Revenues						
Management Fees from Affiliates	227	228	901	731	623	
Advisory and Transaction Fees from Affiliates, net	9	71	316	196	150	
Carried Interest Income from Affiliates (from AINV)	9	12	41	37	38	
Total Management Business Revenues	245	311	1,258	964	811	
Management Business Expenses	163	169	688	664	563	
Other Management Business Income / (Loss)	(3)	(4)	29	24	6	
Management Business EI	79	138	599	354	254	
Incentive Business						
Carried Interest Income from Affiliates	64	70	365	2,859	2,164	
Profit Sharing Expense	12	7	265	1,112	846	
Other Income/(Loss)	78	4	56	88	88	
Incentive Business EI	26	67	156	1,835	1,406	
Total EI	105	71	755	2,189	1,660	
Total EI per share <sup>(2)</sup>	\$0.26	\$0.18	\$1.89	\$5.56	\$4.30	
Cash Distributions Earned in the Respective Period	\$0.35	\$0.73	\$2.89	\$3.98	\$1.94	

<sup>(1)</sup> As of September 30, 2015 and 2014 and December 31, 2014, 2013, and 2012.

 $<sup>(2) \ \</sup>textit{Based on applicable fully-diluted shares outstanding as of the end of the period specified.}$ 

# Reconciliation of Non-GAAP Measures to GAAP



(\$ in thousands)	3Q'14	4Q'14	1Q'15	2Q'15	3Q'15	YTD'14	YTD'15
Economic Income	\$71,327	\$142,617	\$102,069	\$157,533	\$105,194	\$612,434	\$364,796
Income tax provision	(29,376)	(50,283)	(5,514)	(9,092)	(6,591)	(96,962)	(21,197)
Net income attributable to Non-Controlling Interests in Apollo Operating Group	(42,955)	(54,632)	(48,012)	(83,148)	(55,347)	(350,050)	(186,507)
Transaction related charges and equity-based compensation <sup>(1)</sup>	3,214	(15,520)	(17,616)	(8,865)	(2,205)	(19,375)	(28,686)
Net Income Attributable to Apollo Global Management, LLC	\$2,210	\$22,182	\$30,927	\$56,428	\$41,051	\$146,047	\$128,406

<sup>(1)</sup> Transaction-related charges include equity-based compensation charges, the amortization of intangible assets, contingent consideration and certain other charges associated with acquisitions. Equity-based compensation adjustment represents non-cash revenues and expenses related to equity awards granted by unconsolidated affiliates to employees of the Company.

# **Endnotes & Definitions**



#### **Definitions:**

"Assets Under Management", or "AUM", refers to the assets we manage for the funds, partnerships and accounts to which we provide investment management services, including, without limitation, capital that such funds, partnerships and accounts have the right to call from investors pursuant to capital commitments. Our AUM equals the sum of:

- i) the fair value of the investments of the private equity funds, partnerships and accounts we manage plus the capital that such funds, partnerships and accounts are entitled to call from investors pursuant to capital commitments;
- ii) the net asset value, or "NAV," of the credit funds, partnerships and accounts for which we provide investment management services, other than certain collateralized loan obligations ("CLOs") and collateralized debt obligations ("CDOs"), which have a fee-generating basis other than the mark-to-market value of the underlying assets, plus used or available leverage and/or capital commitments;
- iii) the gross asset value or net asset value of the real estate funds, partnerships and accounts we manage, and the structured portfolio company investments of the funds, partnerships and accounts we manage, which includes the leverage used by such structured portfolio company investments;
- iv) the incremental value associated with the reinsurance investments of the portfolio company assets we manage; and
- v) the fair value of any other assets that we manage for the funds, partnerships and accounts to which we provide investment management services, plus unused credit facilities, including capital commitments to such funds, partnerships and accounts for investments that may require pre-qualification before investment plus any other capital commitments to such funds, partnerships and accounts available for investment that are not otherwise included in the clauses above.

Our AUM measure includes Assets Under Management for which we charge either no or nominal fees. Our definition of AUM is not based on any definition of Assets Under Management contained in our operating agreement or in any of our Apollo fund management agreements. Given the differences in the investment strategies and structures among other alternative investment managers, our calculation of AUM may differ from the calculations employed by other investment managers and, as a result, this measure may not be directly comparable to similar measures presented by other investment managers.

We use AUM as a performance measurement of our investment activities, as well as to monitor fund size in relation to professional resource and infrastructure needs.

"AUM with Future Management Fee Potential" refers to the committed uninvested capital portion of total AUM not currently earning management fees. The amount depends on the specific terms and conditions of each fund

"Fee-Generating AUM" consists of assets we manage for the funds, partnerships and accounts to which we provide investment management services and on which we earn management fees, monitoring fees pursuant to management or other fee agreements on a basis that varies among the Apollo funds, partnerships and accounts we manage. Management fees are normally based on "net asset value," "gross assets," "adjusted par asset value," "adjusted cost of all unrealized portfolio investments," "adjusted assets," "stockholders' equity," "invested capital" or "capital contributions," each as defined in the applicable management agreement. Monitoring fees, also referred to as advisory fees, with respect to the structured portfolio company investments of the funds, partnerships and accounts we manage, are generally based on the total value of such structured portfolio company investments, which normally includes leverage, less any portion of such total value that is already considered in Fee-Generating AUM.

"Carry-Eligible AUM" refers to the AUM that may eventually produce carried interest income. All funds for which we are entitled to receive a carried interest income allocation are included in Carry-Eligible AUM, which consists of the following:

- "Carry-Generating AUM" refers to funds' invested capital that is currently above its hurdle rate or preferred return, and the funds' profit is allocated to the general partner in accordance with the applicable limited partnership agreements or other governing agreements.
- "AUM Not Currently Generating Carry" refers to funds' invested capital that is currently below its hurdle rate or preferred return.
- "Uninvested Carry-Eligible AUM" refers to available capital for investment or reinvestment subject to the provisions of applicable limited partnership agreements or other governing agreements that are not currently part of the NAV or fair value of investments that may eventually produce carried interest income, which would be allocated to the general partner.

# Endnotes & Definitions (continued)



Permanent Capital — refers to (a) assets that are managed by Apollo Capital Management, L.P., (b) assets that are owned by or related to MidCap FinCo Limited and managed by Apollo Capital Management, L.P., and (c) assets of publicly traded vehicles managed by Apollo such as AP Alternative Assets, L.P. ("AAA"), Apollo Investment Corporation ("AINV"), Apollo Commercial Real Estate Finance, Inc. ("ART"), Apollo Residential Mortgage, Inc. ("AMTG"), Apollo Tactical Income Fund Inc. ("AIF"), and Apollo Senior Floating Rate Fund Inc. ("AFT"), in each case that do not have redemption provisions or a requirement to return capital to investors upon exiting the investments made with such capital, except as required by applicable law. The investment management arrangements of AINV, AIF and AFT have one year terms, are reviewed annually and remain in effect only if approved by the boards of directors of such companies or by the affirmative vote of the holders of a majority of the outstanding voting shares of such companies or by the affirmative vote of the holders of a majority of the outstanding voting shares of such companies or by the affirmative vote of the longers of an addition, the investment management arrangements of AINV, AIF and AFT may be terminated in certain circumstances upon 60 days' written notice. The investment management arrangements of ARI and AMTG have one year terms and are reviewed annually by each company's board of directors and may be terminated under certain circumstances by an affirmative vote of at least two-thirds of such company's independent directors. The investment management arrangements between MidCap FinCo Limited and Apollo Capital Management, L.P. and Athene and Athene Asset Management, L.P. may also be terminated under certain circumstances.

"Economic Income" (previously referred to as Economic Net Income), or "EI", as well as "Economic Net Income" (previously referred to as ENI After Taxes), or "ENI", are key performance measures used by management in evaluating the performance of Apollo's private equity, credit and real estate segments. Management uses these performance measures in making key operating decisions such as the following:

- Decisions related to the allocation of resources such as staffing decisions including hiring and locations for deployment of the new hires;
- Decisions related to capital deployment such as providing capital to facilitate growth for the business and/or to facilitate expansion into new businesses; and
- Decisions related to expenses, such as determining annual discretionary bonuses and equity-based compensation awards to its employees. With respect to compensation, management seeks to align the interests of certain professionals and selected other individuals with those of the investors in the funds and those of Apollo's shareholders by providing such individuals a profit sharing interest in the carried interest income earned in relation to the funds. To achieve that objective, a certain amount of compensation is based on Apollo's performance and growth for the year.

EI represents segment income (loss) before income tax provision excluding transaction-related charges arising from the 2007 private placement, and any acquisitions. Transaction-related charges includes equity-based compensation charges, the amortization of intangible assets, contingent consideration and certain other charges associated with acquisitions. In addition, segment data excludes non-cash revenue and expense related to equity awards granted by unconsolidated affiliates to employees of the Company, as well as the assets, liabilities and operating results of the funds and VIEs that are included in the consolidated financial statements.

ENI represents EI adjusted to reflect income tax provision on EI that has been calculated assuming that all income is allocated to Apollo Global Management, LLC, which would occur following an exchange of all AOG Units for Class A shares of Apollo Global Management, LLC. The economic assumptions and methodologies that impact the implied income tax provision are similar to those methodologies and certain assumptions used in calculating the income tax provision for Apollo's consolidated statements of operations under U.S. GAAP.

"Distributable Earnings", or "DE", as well as "DE After Taxes and Related Payables" are derived from Apollo's segment reported results, and are supplemental measures to assess performance and amounts available for distribution to Class A shareholders, holders of RSUs that participate in distributions and holders of AOG Units. DE represents the amount of net realized earnings without the effects of the consolidation of any of the affiliated funds. DE, which is a component of EI, is the sum across all segments of (i) total management fees and advisory and transaction fees, excluding monitoring fees received from Athene based on its capital and surplus (as defined in Apollo's transaction advisory services agreement with Athene), (ii) other income (loss), excluding the gains (losses) arising from the reversal of a portion of the tax receivable agreement liability, (iii) realized carried interest income, and (iv) realized investment income, less (i) compensation expense, excluding the expense related to equity-based awards, (ii) realized profit sharing expense, and (iii) non-compensation expenses, excluding depreciation and amortization expense. DE After Taxes and Related Payables represents DE less estimated current corporate, local and non-U.S. taxes as well as the payable under Apollo's tax receivable agreement.

#### **Important Notes Regarding the Use of Index Comparisons**

Index performance and yield data are shown for illustrative purposes only and have limitations when used for comparison or for other purposes due to, among other matters, volatility, credit or other factors (such as number and types of securities). It may not be possible to directly invest in one or more of these indices and the holdings of any fund managed by Apollo may differ markedly from the holdings of any such index in terms of levels of diversification, types of securities or assets represented and other significant factors. Indices are unmanaged, do not charge any fees or expenses, assume reinvestment of income and do not employ special investment techniques such as leveraging or short selling. No such index is indicative of the future results of any fund managed by Apollo.

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