

3D Silicon™ Lithium-ion Battery Enovix – Rodgers SVAC Merger



February 2021

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Actual events, circumstances, or results are difficult or impossible to predict and may differ materially from those contemplated in any forward-looking statements made in this Presentation and are due to a variety of risks and uncertainties related to Enovix's ability to execute on its technology, including energy density, anode capacity, formation expansion, formation efficiency, cycle swelling, cycle life, or pressure on Si anode expansion; its business strategy and operations, including Fab 1 capacity and schedule, Fab 2 scale up strategy and manufacturing partnership economics, or autoline; attracting and retaining customers; ramping commercial production, developing new products and enhancing existing products; competing effectively, and managing growth and costs. Other risks and uncertainties include changes in domestic and foreign business, market, financial, political and legal conditions; the impact of the Covid-19 pandemic; the inability of the parties to successfully or timely consummate the Proposed Business Combination, including the risk that any required regulatory approvals are not obtained, are delayed or are subject to unanticipated conditions that could adversely affect the combined company or the expected benefits of the Proposed Business Combination or that the approval of the stockholders of RSVAC or Enovix is not obtained; failure to realize the anticipated benefits of the Proposed Business Combination; risks related to the organic and inorganic growth of Enovix's business and the timing of expected business milestones; the effect on Enovix's current and future business; the amount of redemption requests made by RSVAC's stockholders; the ability of RSVAC or the combined company to issue equity or equity-linked securities or obtain debt financing in connection with the Proposed Business Combination or in the future, and those factors discussed in RSVAC or the combined company to issue equity or equity-linked securities or obtained in forward-looking results could differ materially from th

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Industry and Market Data

In this Presentation, we rely on and refer to information and statistics regarding market participants in the sectors in which Enovix competes and other industry data. We obtained this information and statistics from third-party sources, including reports by market research firms and company fillings.

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The financial information and data contained in this Presentation is unaudited and does not conform to Regulation S-X. Accordingly, such information and data may not be included in, may be adjusted in or may be presented differently in, any proxy statement/prospectus or registration statement to be filed by RSVAC with the SEC, and such differences may be material. In particular, all Enovix projected financial information included herein is preliminary and subject to risks and uncertainties. Any variation between Enovix's actual results and the projected financial information included herein may be material. This presentation also contains non-GAAP financial measures and key metrics relating to the combined company's projected future performance. A reconciliation of these non-GAAP financial measures to the corresponding GAAP measures on a forward-looking basis is not available because the various reconciling items are difficult to predict and subject to constant change.

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Important Information About the Proposed Business Combination and Where to Find It

In connection with the proposed business combination, RSVAC intends to file with the SEC a Registration Statement on Form S-4, which will include and serve as a proxy statement/prospectus (the "Form S-4") that will be distributed to holders of RSVAC's common stock in connection with RSVAC's solicitation of proxies for the vote by RSVAC's stockholders with respect to the Proposed Business Combination and other matters as described in the Form S-4. RSVAC will mail a definitive proxy statement (the "Proxy Statement"), when available, to its stockholders. INVESTORS AND SECURITY HOLDERS ARE URGED TO READ THE PROXY STATEMENT, ANY AMENDMENTS OR SUPPLEMENTS THERETO AND ANY OTHER DOCUMENTS FILED WITH THE SEC CAREFULLY AND IN THEIR ENTIRETY WHEN THEY BECOME AVAILABLE BECAUSE THEY WILL CONTAIN IMPORTANT INFORMATION ABOUT RSVAC, ENOVIX AND THE PROPOSED BUSINESS COMBINATION. Investors and security holders may obtain free copies of the preliminary proxy statement/prospectus and the Proxy Statement (when available) and all other documents filed with the SEC by RSVAC through the website maintained by the SEC at http://www.sec.gov, or by directing a request to RSVAC at 535 Eastview Way, Woodside, CA 94062.

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Participants in the Solicitation

RSVAC and Enovix and their respective directors, certain of their respective executive officers and other members of management and employees may be considered participants in the solicitation of proxies with respect to the proposed business combination. Information about the directors and executive officers of RSVAC is set forth in its final prospectus dated December 1, 2020. Additional information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be in the proxy statement/prospectus included in the Form S-4 and other relevant materials to be filed with the SEC regarding the proposed business combination when they become available. Stockholders, potential investors and other interested persons should read the proxy statement/prospectus included in the Form S-4 carefully when it becomes available before making any voting or investment decisions. You may obtain free copies of these documents as indicated above.



Rodgers SVAC Selection Criteria from S-1 **Enovix Corporation**

Green Energy, electrification, storage	✓	Advanced Li-ion batteries.
Public company readiness	Not yet	On-board CFO. Improve business processes. Get SOX-ready. Put three RSVAC executives on board. Use five other RSVAC advisors. Use McKinsey.
Technically dominant product	✓	Sampled highest energy Li-ion batteries for cell phones & watches.
Customer endorsement	✓	\$30 million customer funding.
Excellent employee core values	✓	Smart, honest, hard working, technically excellent, proud of their company.
Excellent company culture	✓	Will not tolerate losing.
Excellent management team	✓	
A formal plan to grow rapidly	✓	
Excellent gross margin	✓	Greater than 40%.
Second product on schedule	✓	Already sampled.
A Silicon Valley Company	✓	Across Highway 880 from Tesla.
A formal plan to meet Street expectations	✓	Signed by CEO and TJ Rodgers.



Transaction Overview

Timeline

- Enovix and Rodgers Silicon Valley Acquisition Corp. expect to enter into a business combination agreement and file a registration statement in March 2021
- The transaction is expected to close in the 2nd quarter of 2021
- Upon the consummation of the business combination, RSVAC will change its name to Enovix and is expected to continue its listing on the NASDAQ under a new ticker symbol "ENVX"

Valuation

- Initial valuation implies a pro forma Enterprise Value of \$1.128 billion
- 1.41x 2025E Revenue of \$801 million
- 3.59x 2025E EBITDA of \$314 million
- Existing Enovix shareholders will receive 72% of the pro forma equity, assuming a \$175 million PIPE issued at \$14.00 per share

Transaction Funding

- The transaction will be funded by a combination of RSVAC cash held in trust and the PIPE offering proceeds
- The transaction will add \$385 million cash to the balance sheet (net of expenses), assuming a \$175 million PIPE and a \$230 million SPAC
- The cash on the balance sheet will build Fab-1, buy and retrofit Fab-2 and cover operating losses through profitability



Agenda

Enovix Overview & Team Introduction

3D Silicon Li-ion Battery[™] **Technology**

Market & Top-5 Customer Deals

Manufacturing Plans: Fab-1, Fab-2, and Fab-3

Financials

Competition: Lithium Metal Anode Technology

Conclusion

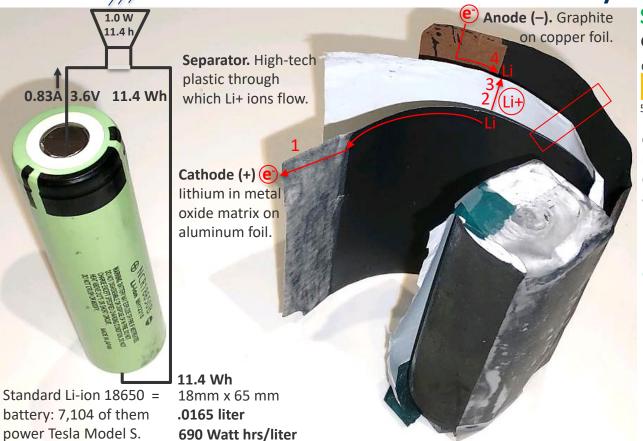




3D Silicon™ Lithium-ion Battery Enovix Overview

February 2021

Lithium-Ion Batteries by TJR



Silicon Anode

Cross section:



Charge. Li atoms on cathode 1) lose e⁻, 2) turn into Li+ ions, 3) diffuse to anode, 4) gain e⁻ at anode, turn back to Li atoms. Energy stored: ~4 electron-volts. Discharge is the opposite.

3D Silicon Cell Architecture



battery: 7,104 of them

power Tesla Model S.

Enovix Overview

Designed, developed and **sampled** Li-ion batteries with **energy densities five years ahead** of current industry production

- Based on (1) Silicon anode technology and (2) 3D Silicon™ Cell Architecture
- Currently sampling batteries with 27% 110% higher energy density than market
- Samples: 44 orders to 20 customers on 4 products

Technology took R&D 13 years (starting in 2007) & \$239 million

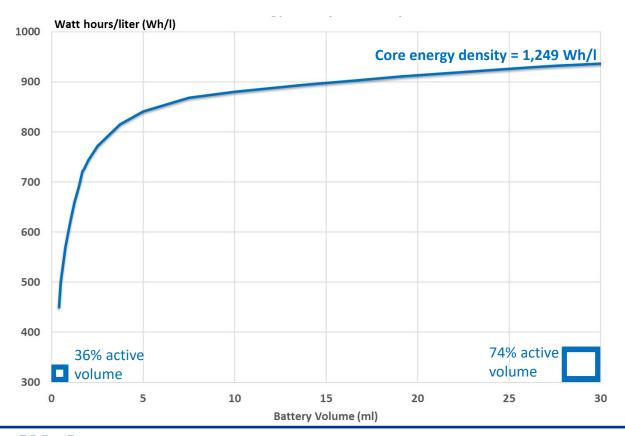
- Funding sources included \$120 million from three strategic partners
 Intel, Qualcomm, Cypress and two Tier-1 customers
- Customers paid for early access to enhance product functionality
- 89 issued patents with an additional 54 pending

Top-5 customer engagement & sampling 2019-2020

- Top-5 customer served market \$240 million per year
- Customer qual, Q4'21; Revenue, Q2'22



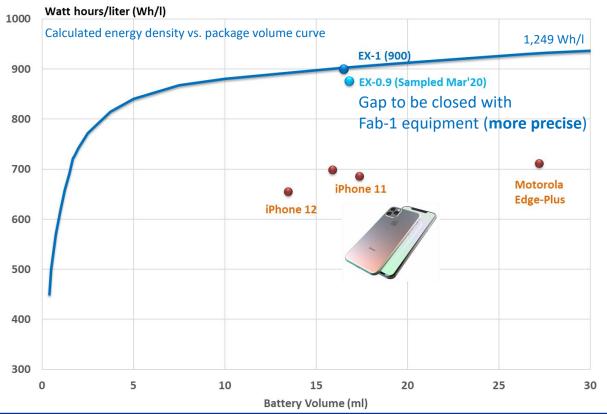
Watt Hours/Liter vs. Battery Size





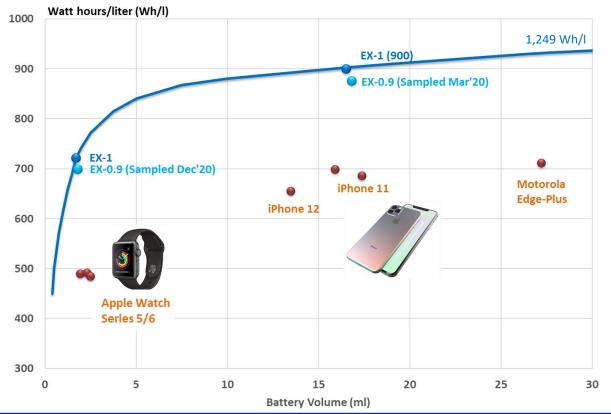
EX-1 Battery: First Products

900 Wh/l state-of-the-art cell phone battery



EX-1 Battery: First Products

Record 722 Wh/l rechargeable watch battery



Enovix Board

Harrold Rust, CEO
Co-founded Enovix 2007

FormFactor: VP Operations 2002-07, ran fab

3D probe cards @ \$300K each, No. 1 in industry

IPO 2003, \$369M revenue 2006

IBM: 17 yrs operations, ran disk-drive fab

BSME UC Davis, MSME Stanford

58 patents



Manny Hernandez (Proposed)
Cypress Semi CFO
SunPower CFO
Managed IPO
Created financial systems
Audit Chairman ON Semiconductor
Chairman BrainChip Inc. (AI)



T.J. Rodgers
Founder & 34-yr CEO Cypress Semi
Chairman of SunPower IPO
Enphase Director in turnaround
Dartmouth: Physics & Chemistry
Stanford: MSEE, PhDEE
Joined Board 2012



Michael (Mitch) Petrick
Riverside Mgmt Group
Nine boards
Mgmt. Committee:
Carlyle Grp, Morgan Stanley
Grinnell: Chemistry & Economics
Chicago: MBA
Joined Board 2018



Greg Reichow
General partner of Eclipse Ventures
Cypress Semi: Fab Quality Director
SunPower: ran solar autoline fab
Tesla VP of Production:
automotive
battery manufacturing
Eight Boards, joined Board 2020

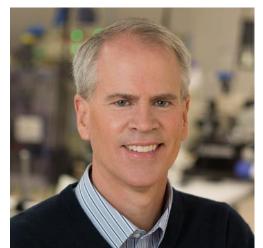


Betsy Atkins
CEO: Baja Corporation
SunPower director at IPO
Prior CEO 3 software companies:
energy, health, networking
Corporate governance: three books
Three boards including Volvo
Joined Board 2020



Dan McCranie (Proposed)
1974-2000: semi EVP & CEO positions
Mkt, Sales and Bus Dev expert
2000-2020: 10 public Semi Co Bds,
Chairman of six, avg 6.4 yrs
Six restructuring programs
Chairman of Freescale & ON
ON Semi Director in turnaround





Enovix Management Team

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BSME UC Davis, MSME Stanford

58 patents



Ashok Lahiri, CTO
Enovix co-founder
Lead Architect
FormFactor & IBM teams
BSChE UC Berkeley
77 patents



Murali Ramasubramanian, VP R&D Enovix co-founder Lead designer 3D battery FormFactor & IBM teams BSChE CECRI, PhDChE S. Carolina 97 patents



Cameron Dales, COO
Joined Enovix 2009
Promoted COO 2018
Symyx: VP & GM (lab automation)
Lockheed (satellites)
BSME Cornell, MS Aero/Astro Stanford
103 patents



Bob Busacca, VP Engineering
Joined Enovix 2014
Promoted VP Mech. Eng. 2020
Symyx: Sr. Dir. R&D
(lab automation platform)
BSME Cornell
18 patents



Ralph Schmitt,
VP Sales & Business Dev.
Joined Enovix 2021
Cypress Semi EVP Mkt & Sales
BSEE Rutgers
Turnaround CEO: Exar-Sipex,
BRCM-PLX (Semi), ToshibaOCZ (SSD), Sensera (Sensors)

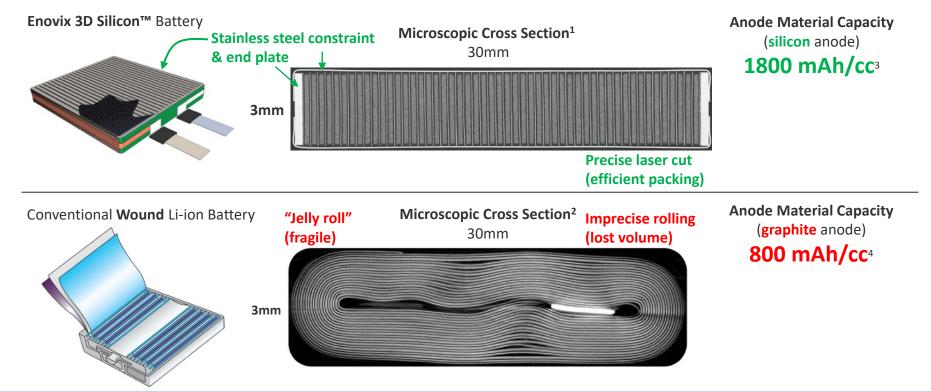


Jesse Griggs, VP Quality Joined Enovix 2020 EaglePicher: battery packs Lockheed BSME Purdue Lean/Six Sigma Black Belt



Enovix 3D Silicon[™] Cell Architecture

Features silicon anode and 3D stainless steel constraint





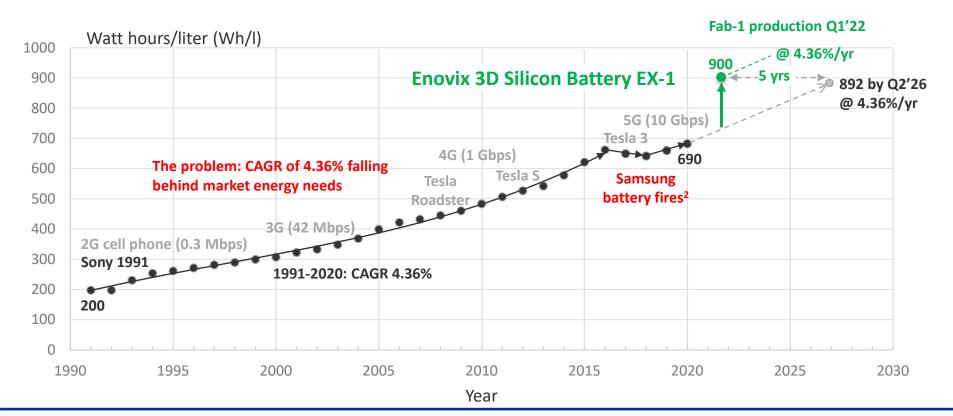
¹Source: Enovix Corporation.

²Source: Journal of The Electrochemical Society.

³De-rated from theoretical capacity of 2194 mAh/cc for Li trapping losses.

Li-ion Battery Energy Density Roadmap¹

Enovix gained 5yrs on the industry with step-change improvement







Marketing & Top-5 Customers

Enovix Battery Benefits¹ In Currently Available Products

Added features often more critical than added battery life

	Garmin Fenix 6X	Snap Spectacles	Motorola Radio	Motorola Razr Phone	Dell XPS 13
Product	1010 - Tollow and the second s		AND CONTRACTOR OF THE PROPERTY		
Current Capacity	450 mAh	134 mAh	3,400 mAh	2,510 mAh	3,520 mAh
Enovix EX-1 Capacity	797 mAh	208 mAh	7,122 mAh	3,996 mAh ²	4,455 mAh
Capacity Increase	1.77x	1.55x	2.10x	1.59x	1.27x
End User Benefit	Adds 16 days to battery life	Allows for added display and increased processor power	Doubles battery life, reduces size, ruggedizes	Replaces two batteries with one Enovix battery	Supports "Always on, all day battery life" ³



¹Calculated improvement based on existing product battery at end of life dimensions and Enovix EX-1 battery.

² Total for 2 Enovix cells to make direct comparison.

³Required by Intel Project Athena next generation laptop architecture program.

Technology Megatrend Drivers



\$0.36 per Whr

5G CELL PHONES

Faster adoption than 4G

From 12M in 2020 to 350M in 2023²

Artificial Intelligence on cell phones

From 10% to 80% in 20223

Fab-1 and Fab-2

\$1.66 per Whr

WEARABLES

Global smartwatch market

19.6% CAGR to **\$96B** by 2027¹

Fab-1





\$2.50 per Whr

AUGMENTED REALITY (AR/VR)

"I think **AR is that big** (next mass-market technology**).**" – Tim Cook⁴ **AR/VR needs new batteries**

Fab-1

\$0.10 per Whr ELECTRIC VEHICLES

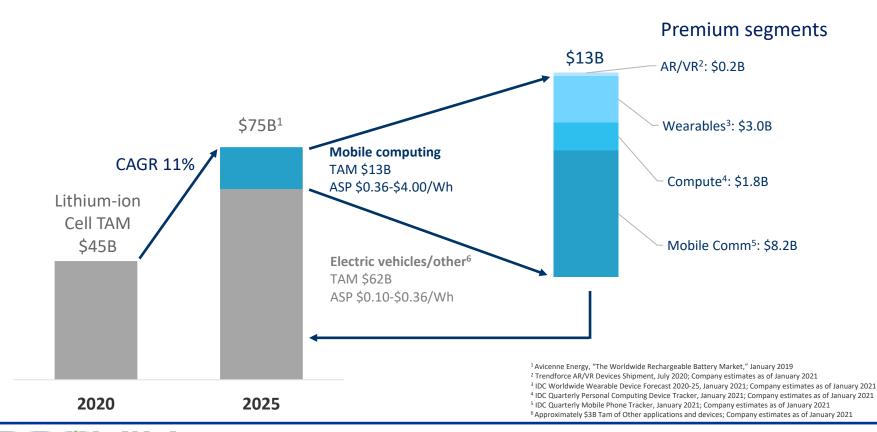
From **2.1M** in 2019 to **8.5M** in 2025⁵

Fab-3 Partnership





First Revenue: Premium Segments of \$75B Market





Top-5 Customer Design Wins

	\$240M of Near-Term Opportunity	Customer Se 2020 Units	erved Market Rev/year
	Laptop market¹ leader Laptop market: \$102B (2017)¹	15M	\$120M
	Product development. Funded Land mobile radio (LMR) market leader (public safety, EMS) ² LMR market: \$18B in 2019 to \$25B in 2022 ³ Product development. Funded	20M	\$88M
	Smartwatch market ⁴ leader Smartwatch market: 19.6% CAGR to \$96B by 2027 ⁵ Product development. Negotiating Supply Agreement	4M	\$16M
	AR/VR augmented/virtual reality market ⁶ leader AR/VR market: \$11B (2017) to \$571B (2025) ⁷ Product development. Funded	2M	\$16M
Đ O	AR platform technology leader AR market: \$6B (2018) to \$198B (2025) ⁸ Product development. Funded	n/a	-





Technology

3D Architecture Enables Silicon Anode

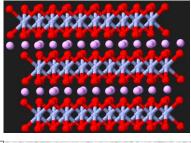
Higher Energy Density: Silicon Anode

LiC₆
Graphite Anode
(Sony 1991)
90µ at 28% Li²

Cu

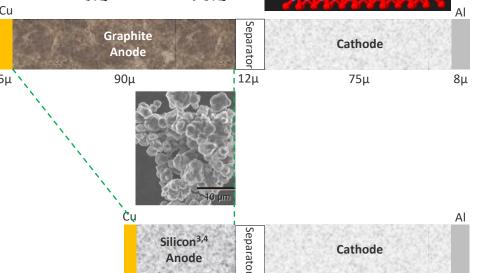
5μ

40µ



LiCoO₂
Cobalt Oxide Cathode

Li₁₅Si₄ Silicon Anode (Enovix 2021) 40µ at 63% Li^{1,2}



12μ

Graphite: 190µ total thickness

$$\frac{190\mu}{140\mu} = 1.36x$$

= 36% more capacity

Silicon: 140µ total thickness



8μ

75µ

¹De-rated from theoretical capacity of 2194 mAh/cc to account for Li-trapping and pre-lithiation

^{3100%} of active anode is elemental silicon

⁴Equivalent Li metal thickness 25 microns

Tesla's Future Anode of Choice: Silicon





Silicon Anodes vs. Graphite Anodes

Graphite anodes have dominated for 30 years

	Conventional Graphite Anode ¹
1. Formation* expansion	LOW Anode material only expands ~10%
2. Formation* efficiency	HIGH (90-95%) Low loss of Li trapped in anode material
3. Cycle swelling	LOW (<10%) Stable anode electrode thickness
4. Cycle life	HIGH (>500 cycles) Stable structure Low Li trapping loss

^{* &}quot;Formation" is the first charging step, when some lithium is permanently trapped in the anode.



Four Killer Problems Faced Silicon Anodes

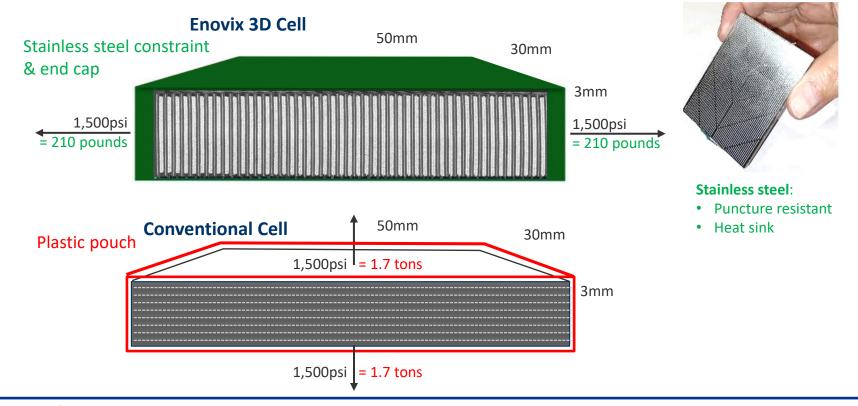
Solving these problems took Enovix 13 years and \$239 million

	Conventional Graphite Anode ¹	Conventional Silicon Anode Problems
1. Formation expansion	LOW Anode material only expands ~10%	HIGH Silicon anodes expand by over 2x when charged
2. Formation efficiency	HIGH (90-95%) Low loss of Li trapped in anode material	LOW (50-60%) About half the Li is permanently trapped in silicon anode ²
3. Cycle swelling	LOW (<10%) Stable anode electrode thickness	HIGH (>20%) Anode repeatedly swells and shrinks battery during cycling
4. Cycle life	HIGH (>500 cycles) Stable structure Low Li trapping loss	LOW (<100 cycles) Silicon particles electrically disconnect & even crack



Prob 1. Formation (First Charging) Expansion Damage

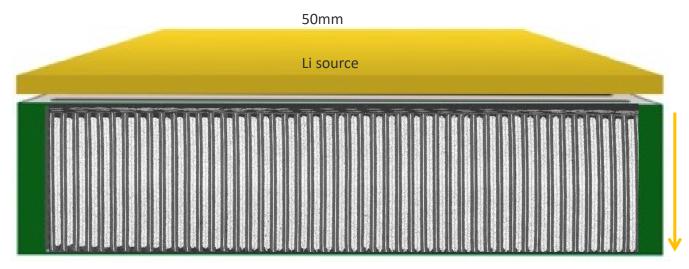
3D Integrated Constraint contains the forces of Si anode expansion





Prob 2: Formation Efficiency: Lithium Loss

"Pre-lithiation" replaces 100% of the lithium lost at formation

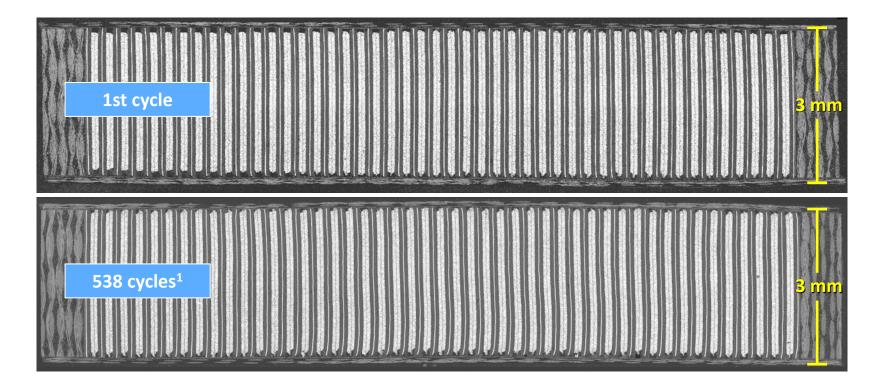


Vertical electrodes only 3mm high allow for fast diffusion of added lithium into silicon

Impractical to diffuse lithium over the long 50mm dimension

Prob 3: Cycle Swelling Controlled by Integrated Constraint

Less than 2% swelling (better than graphite)

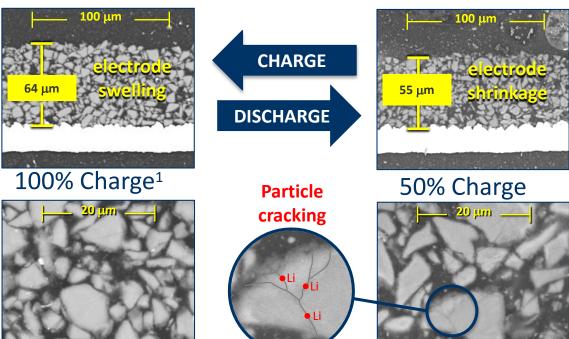




Prob 4: Cycle Swelling Damages Anode Silicon

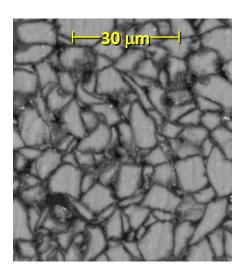
Silicon cracks trap additional lithium limiting cycle life

Conventional Anode: 1 Cycle



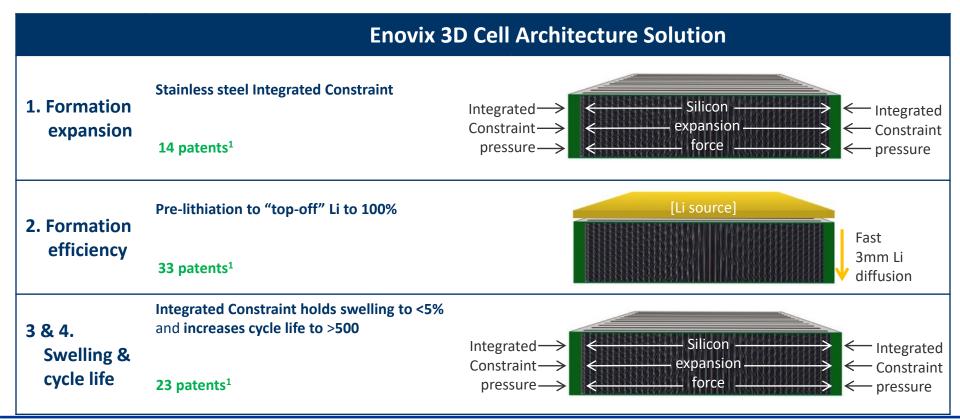
Li trapping

Enovix Anode: 540 Cycles



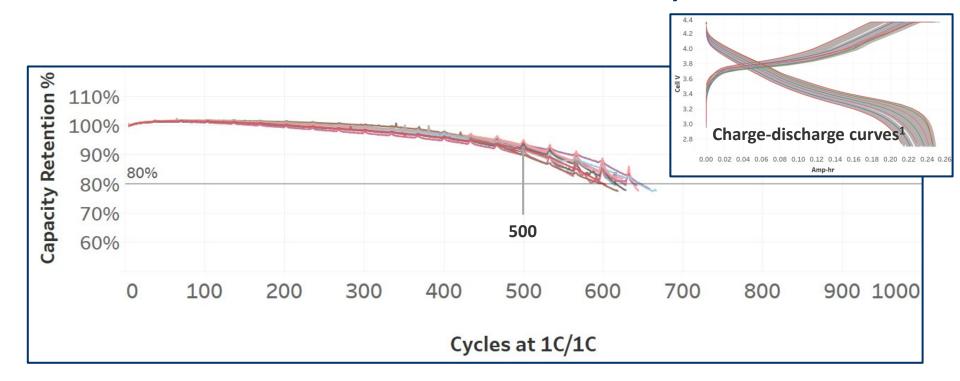
Enovix Solved the Silicon-Anode Problems

Competitive moat: 13 years, \$239 million and 89 issued patents





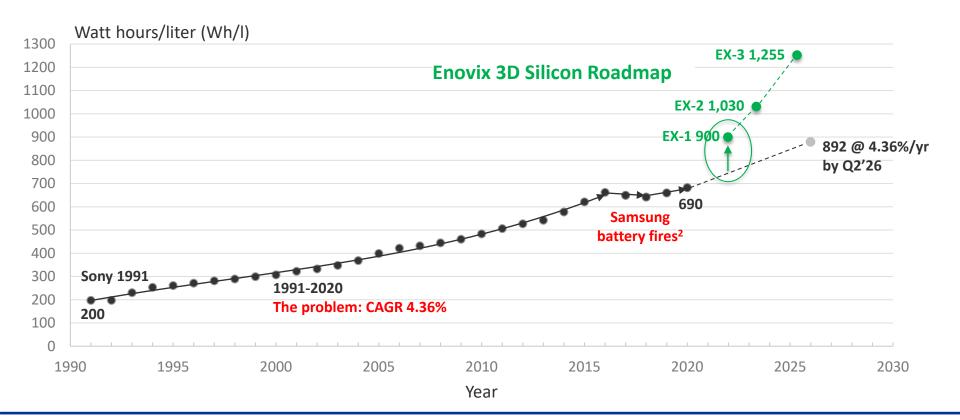
Actual Enovix 3D Silicon Cell Cycle Life





Enovix Battery Energy Density Roadmap¹

Enovix advanced technologies: EX-2 in Q1'23 and EX-3 in Q1'25



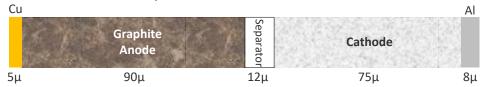


Silicon Anode vs. Lithium Metal Anode

(For the same high-energy cathode)

LiC₆ (28% Li)₂ 90μ anode² @ 800 mAh/cc

Graphite Anode (Sony 1991)



Graphite: 190µ total thickness

 $\text{Li}_{15}\text{Si}_4$ (63% Li), 40 μ anode² @ 1,800 mAh/cc¹

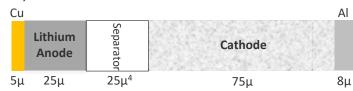
Silicon Anode (Enovix 2021)



Silicon: 140µ total thickness

Li (100% Li)₂ 25μ anode² @ 2,062 mAh/cc

Lithium Metal Anode³
(QuantumScape, Solid Power and six other startups, 2021)



Lithium: 138µ total thickness



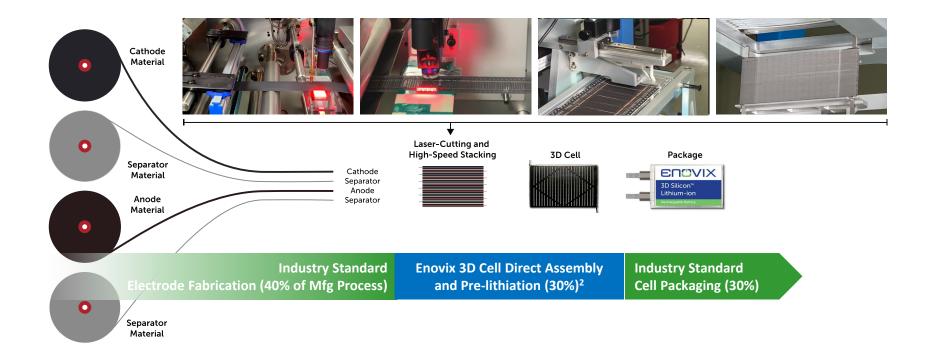
¹De-rated from theoretical capacity of 2100 mAh/cc to account for Li-trapping and pre-lithiation ²Fully lithiated ³QuantumScape, Solid Power, et. al.

⁴Ceramic separator thicker than plastic separator; 25µ thinnest projected



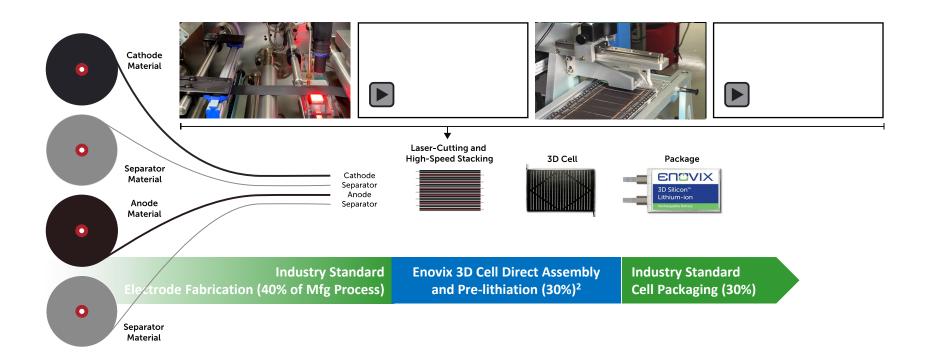
Manufacturing Plans

Fab-1 Will Make a 3D Battery Every 2.0 Seconds¹

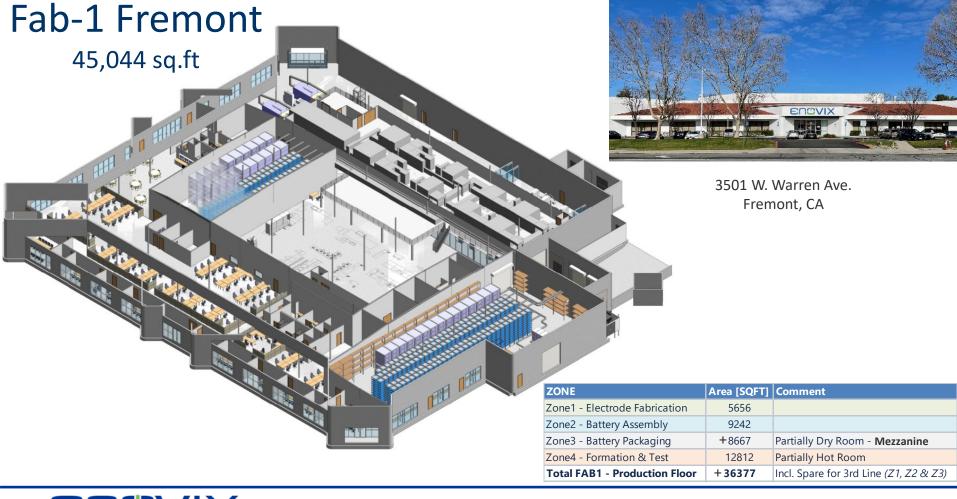




Fab-1 Will Make a 3D Battery Every 2.0 Seconds¹







Current Research & Development Area

Built and Tested >20,000 Batteries



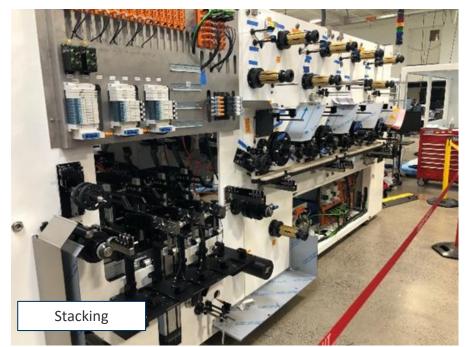


At Vendor Factory Acceptance Test (FAT)¹





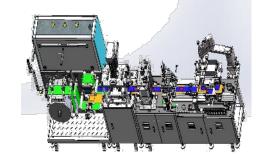








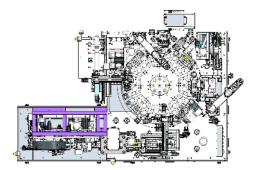


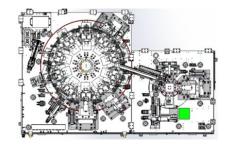






















ASRS Robot

Formation Cabinets



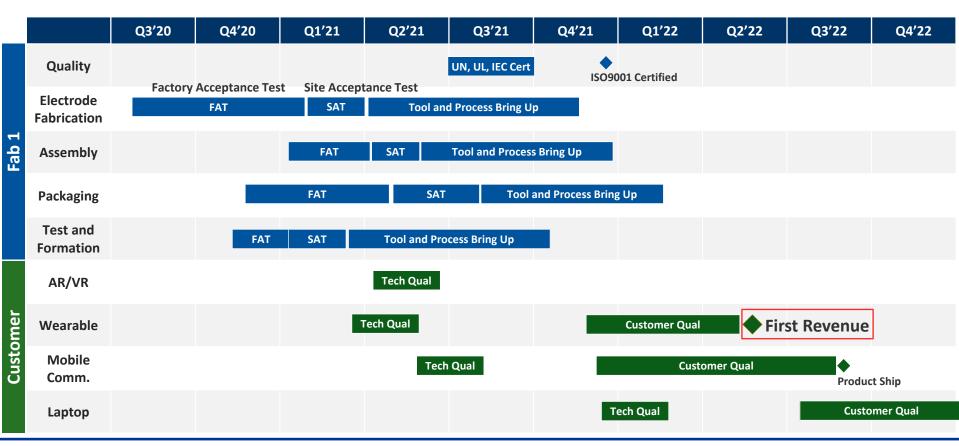
Fab1 in Progress



Dec '20

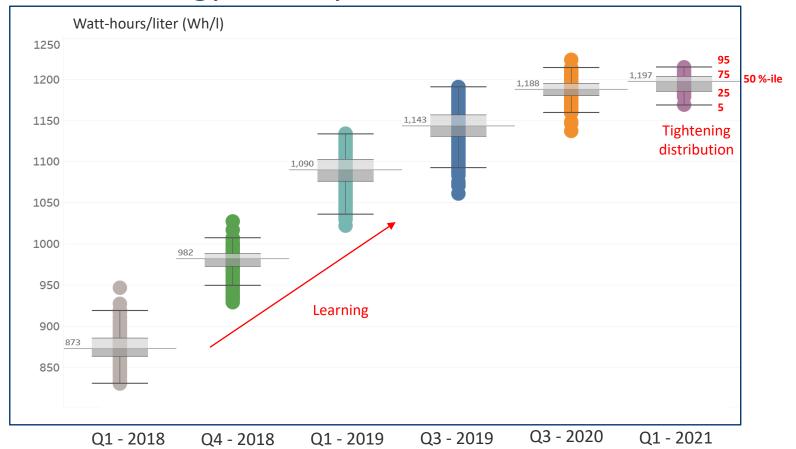


Fab 1 Schedule





Core Energy Density Distributions 2018-2021







Scale-Up Strategy

Fab Scale-Up Strategy

	Fab-1	Fab-2	Fab-3 ²
Production Site	Fremont	Buy fab & upgrade	JV / licensing in automotive
First Revenue	Q2'22	Q2′23	2025
Revenue (2025)	\$220M ¹	\$581M	
Capacity (cells)	45M/yr	89M/yr	
Capacity (Wh)	254 MWh	1.53 GWh	35 GWh
Cash Flow Trough	(\$208M)	(\$327M)	



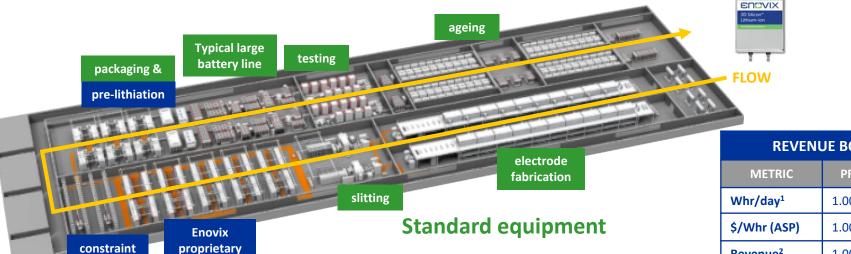
Fab-2 Status 22 identified candidate facilities for acquisition and/or Retrofit





Enovix Factory Retrofit Concept

Equipment set: ~70% standard + ~30% Enovix-specific



Enovix 3D equipment

processes

REVENUE BOOST					
METRIC	PRE	POST			
Whr/day¹	1.00	1.30x			
\$/Whr (ASP)	1.00	1.27x			
Revenue ²	1.00	1.65x			

JV DEAL CONCEPT			
Enovix input	Technology		
Partner input	Fab + capital \$		
Result	50%/50% shared output		



application

¹An automotive watt-hour-per-battery JV partner would capture only the 1.3x production increase but not the price-per-Whr premium.

²A consumer JV partner would capture an additional 27% premium for higher prices on a premium product.



Financials

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			1011011					
	F	ully own	ed Fab-1	and Fab-	2	Compet	itor Data ¹	
(All \$M unless noted)	2021	2022	2023	2024	2025	Low	High	
Revenue	7 ²	11	176	410	801			
GM%			14%	46%	52%	20%	35%	
Operating Expense	35	34	47	83	157			
Opex%			26%	20%	20%	8%	13%	
Operating Income	-31	-61	-21	105	257			
Op Inc%			-12%	26%	32%	12%	22%	
EBITDA	-29	-49	6	140	314			
Сарех	58	117	87	156	80			
Free Cash Flow	-88	-165	-81	-16	235			

-311

-327

-230

-92



-65

Enovix vs. QuantumScape Published Plans

Comparison to the most prominent & well funded competitor

Parameter	Enovix	QuantumScape	Enovix Advantage
Year Founded	2007	2010	First-mover advantage (FMA)
Technology	Silicon Anode & 3D Architecture	Lithium Metal Anode & Ceramic Separator	Manufacturing feasibility demo'ed for both Enovix technologies
Customer Samples ¹	2018-2020	N/A	20 customers/4 products
Revenue >\$100M	2023 (\$176M)	2026 (\$275M)	FMA
Revenue 2025	\$801M	\$39M	FMA
First Profitable Year	2024	2027	FMA





Conclusion

Conclusion

Enovix is the best positioned to become a major player in next-generation Li-ion batteries:

Early start 2007

Successful 13-year, \$239 million, 89-patent silicon anode development

Demonstrated 900 Wh/l technology

Fab-1 being equipped now

Key customers invested in Enovix for early access

20 customers sampled

Strong management & board

Funding: \$230 million SPAC deal signed, plus \$175 million PIPE financing





Thank you





Appendix



Transaction Overview

(\$ and shares in millions, except per share data)

Key Transaction Terms

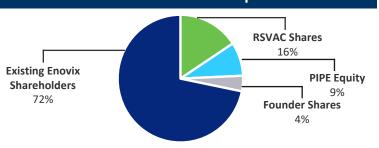
- The contemplated business combination prices Enovix's enterprise value at \$1.128 billion, representing 1.41x 2025E revenue
- The resulting implied equity value is \$1.513 billion, after adding \$385 million in pro forma cash to the balance sheet
- Executed subscription agreements for committed equity capital for a \$175 million PIPE issued at \$14.00 per share

Illustrative Pro Forma Valuation

	Others ⁽¹⁾	PIPE
Pro Forma Shares Outstanding	133.75	12.50
Illustrative Share Price at Closing	\$10.00	\$14.00
Equity Value	\$1,513	
Less: Net Cash	(\$385) ⁽²⁾	
Enterprise Value	\$1,128	
Transaction Multiples	Metric	
EV / 2025E Revenue	\$801	1.41x

Illustrative Sources and Uses				
Sources	\$	%		
Shareholder Rollover	\$1,050	69%		
RSVAC Cash in Trust	230	15%		
PIPE Equity	175	12%		
Founder Shares	58	4%		
Total Sources	\$1,513	100%		
Uses	\$	%		
Shareholder Rollover	\$1,050	69%		
Cash to Balance Sheet	385	25%		
Estimated Fees & Expenses	20	1%		
Founder Shares	58	4%		
Total Uses	\$1,513	100%		

Pro Forma Ownership⁽³⁾





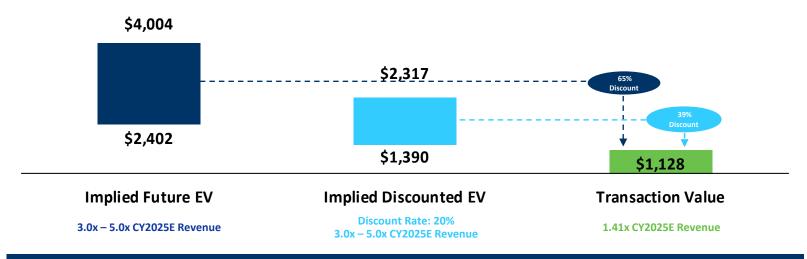
⁽²⁾ Based on \$230 million cash in trust (assuming no redemptions), and 12.5 million PIPE shares at \$14.00 / share, less \$20 million in transaction expenses.



⁽³⁾ Ownership calculated on a per share basis.

Transaction Priced at a Discount to Peers

(\$ in millions)

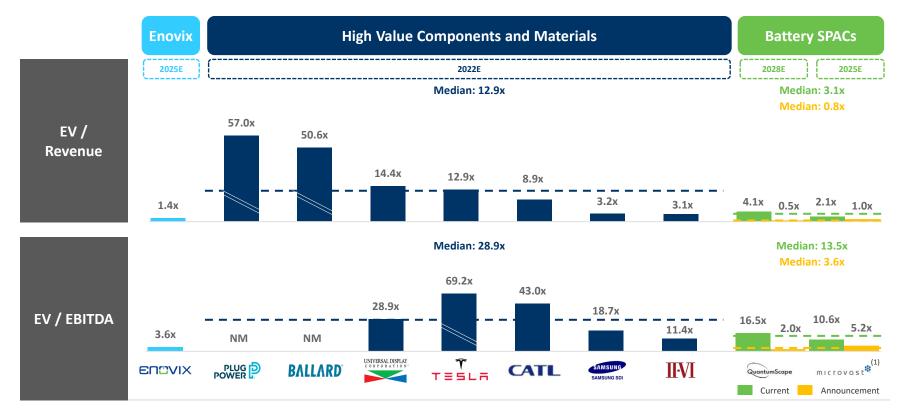


Summary of Approach

- Implied Future EV: apply a multiple range of 3.0x 5.0x (discount to median of Enovix's peers) to Enovix's CY2025E Revenue of \$801 million to arrive at Implied Future Enterprise Value
- Implied Discounted EV: the Implied Future Enterprise Value is discounted 3 years back to today to arrive at an Implied Discounted Enterprise Value, which is further discounted to arrive at our Transaction Value of \$1.128 billion



Valuation Benchmarking



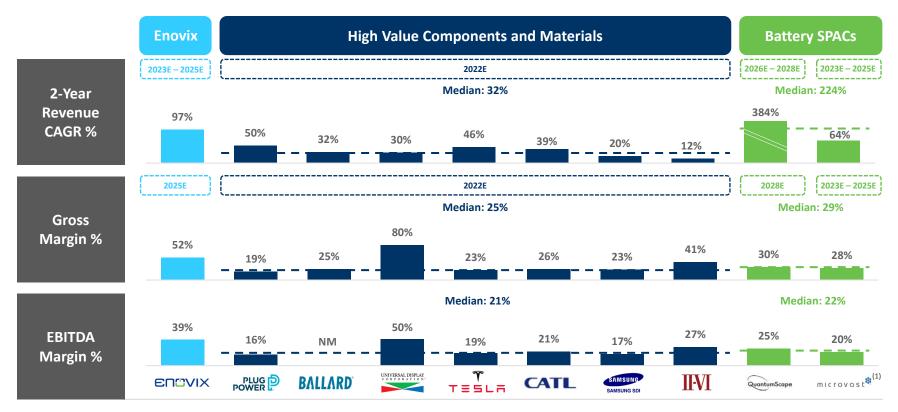


⁽¹⁾ Source: FactSet, S&P Capital IQ, Business Combination Announcement Presentations.

Note: Market data as of February 19, 2021.

⁽³⁾ Tuscan Holdings Corp. and Microvast signed a definitive agreement to enter a busin combination, announced on February 1, 2021. Microvast's market capitalization is calculated using the post-merger share count.

Operational Benchmarking





Source: FactSet and S&P Capital IQ as of February 19, 2021, Business Combination Announcement Presentations.

⁽²⁾ Gross Margin % and EBITDA Margin % are the average of 2023E - 2025E.