



# NeoGenomics

Investor Presentation

February 2022





# Forward-Looking Statements

This presentation has been prepared by NeoGenomics, Inc. (“we,” “us,” “our,” “NeoGenomics” or the “Company”) and is made for informational purposes only and does not constitute an offer to sell or a solicitation of an offer to buy securities, nor shall there be any sale of any securities in any state or jurisdiction in which such offer, solicitation or sale would be unlawful prior to registration or qualification under the securities laws of any such state or jurisdiction. The information set forth herein does not purport to be complete or to contain all of the information you may desire. Statements contained herein are made as of the date of this presentation unless stated otherwise, and neither this presentation, nor any sale of securities, shall under any circumstances create an implication that the information contained herein is correct as of any time after such date or that information will be updated or revised to reflect information that subsequently becomes available or changes occurring after the date hereof.

This presentation contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995 relating to business, operations, and financial conditions of the Company. Words such as, but not limited to, “look forward to,” “believe,” “expect,” “anticipate,” “estimate,” “intend,” “plan,” “would,” “should” and “could,” and similar expressions or words, identify forward-looking statements. Although the Company believes the expectations reflected in such forward-looking statements are based upon reasonable assumptions, there can be no assurance that its expectations will be realized. Actual results could differ materially from those projected in the Company’s forward-looking statements due to numerous known and unknown risks and uncertainties. All forward-looking statements speak only as of the date of this presentation and are qualified in their entirety by this cautionary statement. The Company undertakes no obligation to revise or update this presentation to reflect events or circumstances after the date hereof.

## Non-GAAP Adjusted EBITDA

“Adjusted EBITDA” is defined by NeoGenomics as net income from continuing operations before: (i) interest expense, (ii) tax expense, (iii) depreciation and amortization expense, (iv) non-cash stock-based compensation expense, and, if applicable in a reporting period, (v) acquisition and integration related expenses, (vi) non-cash impairments of intangible assets, (vii) and other significant non-recurring or non-operating (income) or expenses, including any debt financing costs.

# NeoGenomics

We are Focused and Genuine

## Our Common Purpose

We save lives by improving patient care.

## Our Values

Quality, integrity, accountability,  
teamwork, innovation.

## Our Vision

By providing uncompromising  
quality, exceptional service and  
innovative solutions, we are  
becoming the world's leading  
cancer testing and information  
company.



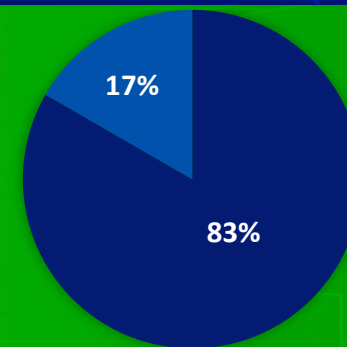
# One Lab. Vital Answers. Transforming Care for Cancer Patients.

- Leading oncology diagnostic company with diversified, “One Lab” approach
- Strong competitive position with long history of market share gains
- Strategic multi-channel foothold in community oncology testing market
- Four synergistic divisions all with double digit growth profiles
- Inivata, our innovative liquid biopsy focused division with a best-in-class diagnostic platform
- Robust and expanding global oncology testing and information market
- World class culture drives high customer satisfaction and strong brand recognition

## FY 2021 Key Figures \*

- Revenue: \$484M
- Y-o-Y Revenue Growth: 16%\*\*
- Tests: 1,086,768
- Unique Patients Tested: >500K

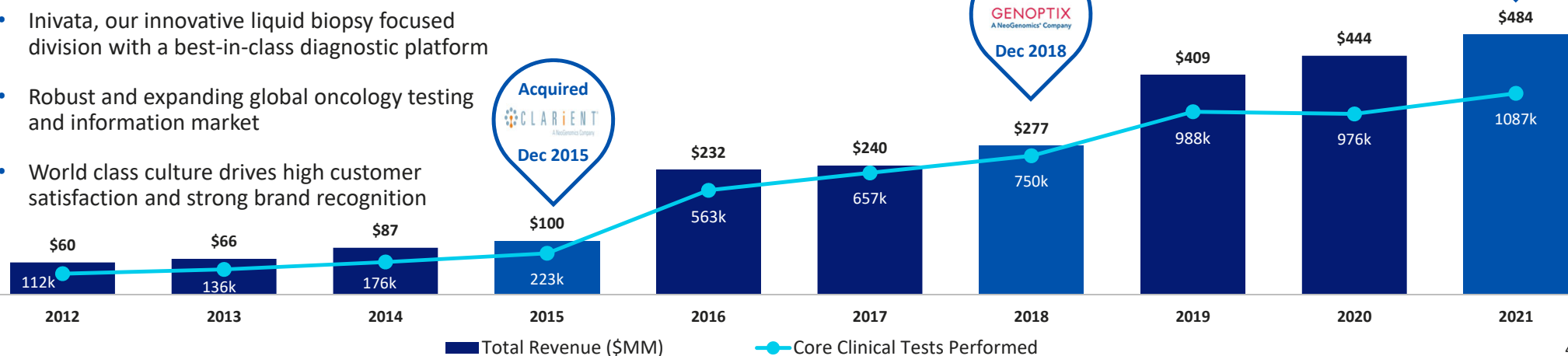
## FY 2021 Revenue Mix \* \*



- Clinical Services
- Pharma Services/Informatics

Acquired  
Inivata  
June 2021

\* Impacted by the COVID-19 pandemic  
\*\* Excluding non-core COVID-19 PCR testing



# One Lab. Vital Answers.

Leading oncology diagnostics company, designed to provide innovative diagnostic and data solutions that bridge oncologists, pathologists and therapeutic development

## Clinical Services Division – US



- Leading oncology reference lab market share for oncologists, pathologists and hospitals
- Comprehensive oncology test menu including all major testing modalities
- National commercial team of >100 people and growing
- A longstanding reputation for service and quality in the community oncology market

## Pharma Services Division – Global



- Leading provider of oncology-focused research and clinical trials services
- Comprehensive support from preclinical and research discovery through FDA filing, approval and launch
- Global footprint (United States, Switzerland, Singapore, China)
- Greater than \$265MM\* of signed contracts in backlog

## Informatics Division



- Formed in 2020 to utilize clinical testing data to address real-world problems for patients and other stakeholders
- Our information platform includes one of the largest cancer-testing databases, covering the complete spectrum of oncology-testing modalities for over 1.9 million patients and growing

## Liquid Biopsy Focused Subsidiary – Inivata



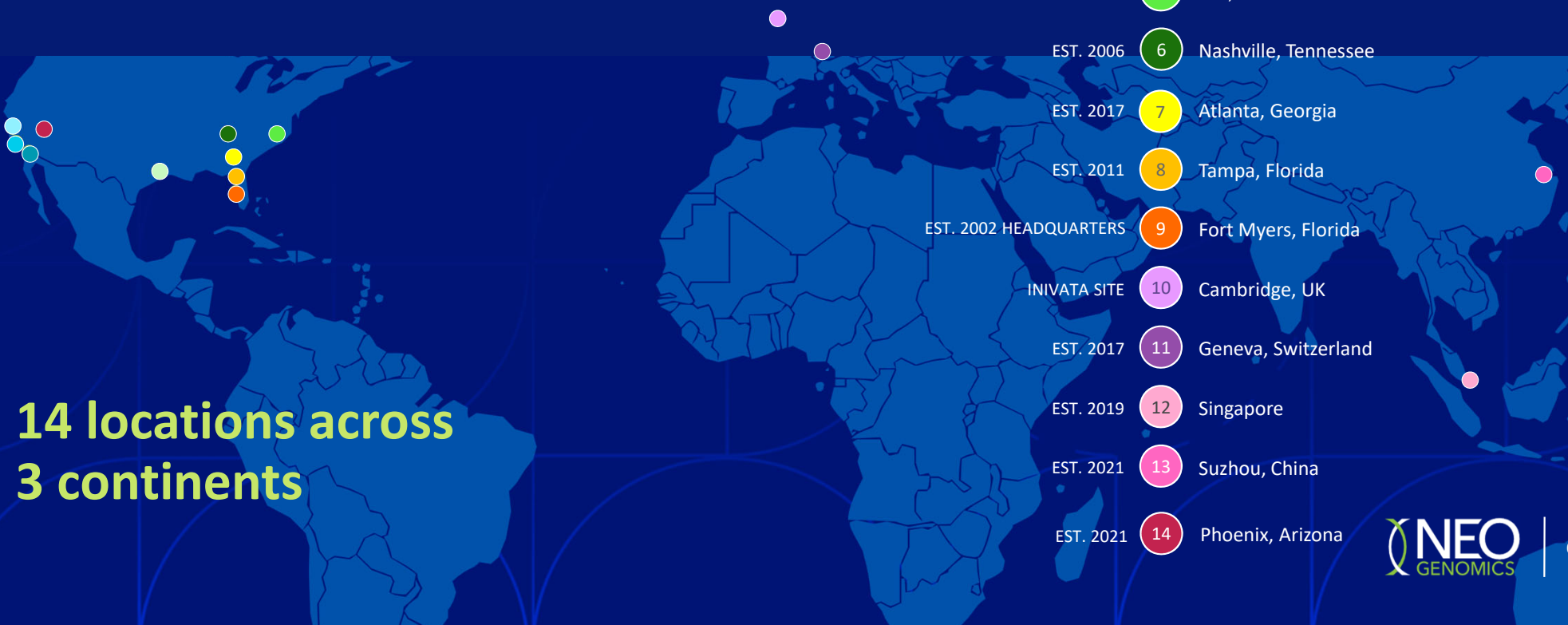
- Acquired Inivata, a leader in liquid biopsy, in June 2021
- World-leading liquid biopsy expertise with highly innovative R&D and commitment to validation and real-world utility
- International footprint with world-class facilities and capabilities including a CLIA certified, CAP accredited laboratory in Research Triangle Park, NC and R&D laboratories in Cambridge, UK

\* As of December 31, 2021.

# NeoGenomics

Leading provider of oncology testing and global oncology research services

**14 locations across  
3 continents**

- 
- EST. 2004 1 Aliso Viejo, California
  - EST. 2004 2 Carlsbad, California
  - EST. 2014 3 La Jolla, California
  - EST. 2001 4 Houston, Texas
  - INIVATA SITE 5 RTP, North Carolina
  - EST. 2006 6 Nashville, Tennessee
  - EST. 2017 7 Atlanta, Georgia
  - EST. 2011 8 Tampa, Florida
  - EST. 2002 HEADQUARTERS 9 Fort Myers, Florida
  - INIVATA SITE 10 Cambridge, UK
  - EST. 2017 11 Geneva, Switzerland
  - EST. 2019 12 Singapore
  - EST. 2021 13 Suzhou, China
  - EST. 2021 14 Phoenix, Arizona

# Oncology Testing Market Tailwinds

Estimated 6% to 8% annual market growth with upside potential

## Demographics

- An aging population is resulting in higher cancer incidence
- Increased cancer survival rates leading to more follow-on testing

## Precision Medicine & Drug Development

- Proliferation and complexity of therapeutic options driving more testing
- Burgeoning oncology drug pipeline underlying current Pharma Services demand and likely to drive demand for future clinical testing
- New platforms and tests (NGS, TMB, MSI, liquid biopsy, etc.) creating more test options for diagnosis, prognosis, and therapy selection

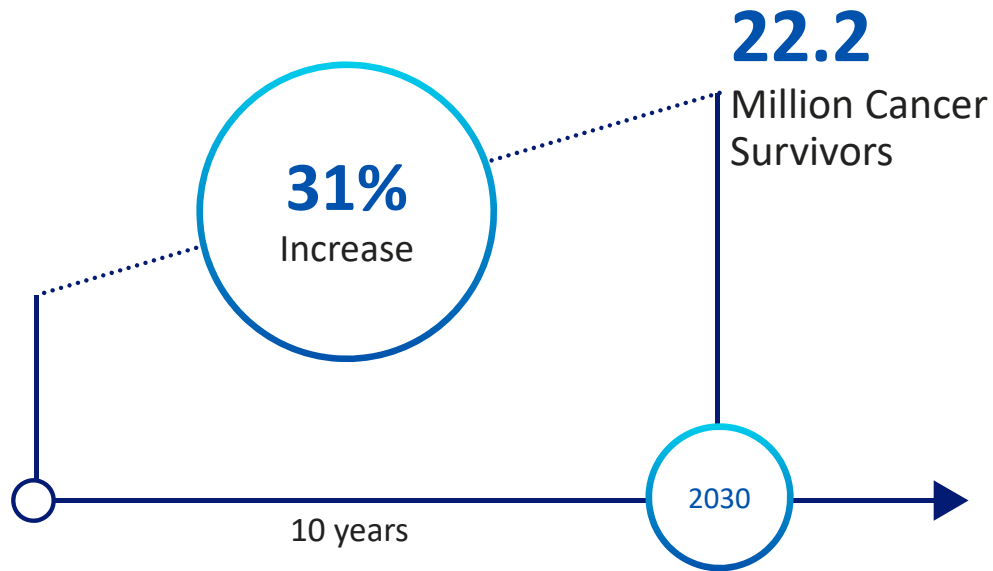
## Upside Potential: Emerging Opportunities

- Promising minimal residual disease tests in development such as our RaDaR assay could create a compelling recurrence monitoring opportunity
- We expect to develop a number of innovative value-add data offerings in our growing Informatics division



# Market Tailwinds: Demographics

An aging population is leading to higher cancer incidence with new precision therapies allowing people to live longer with cancer

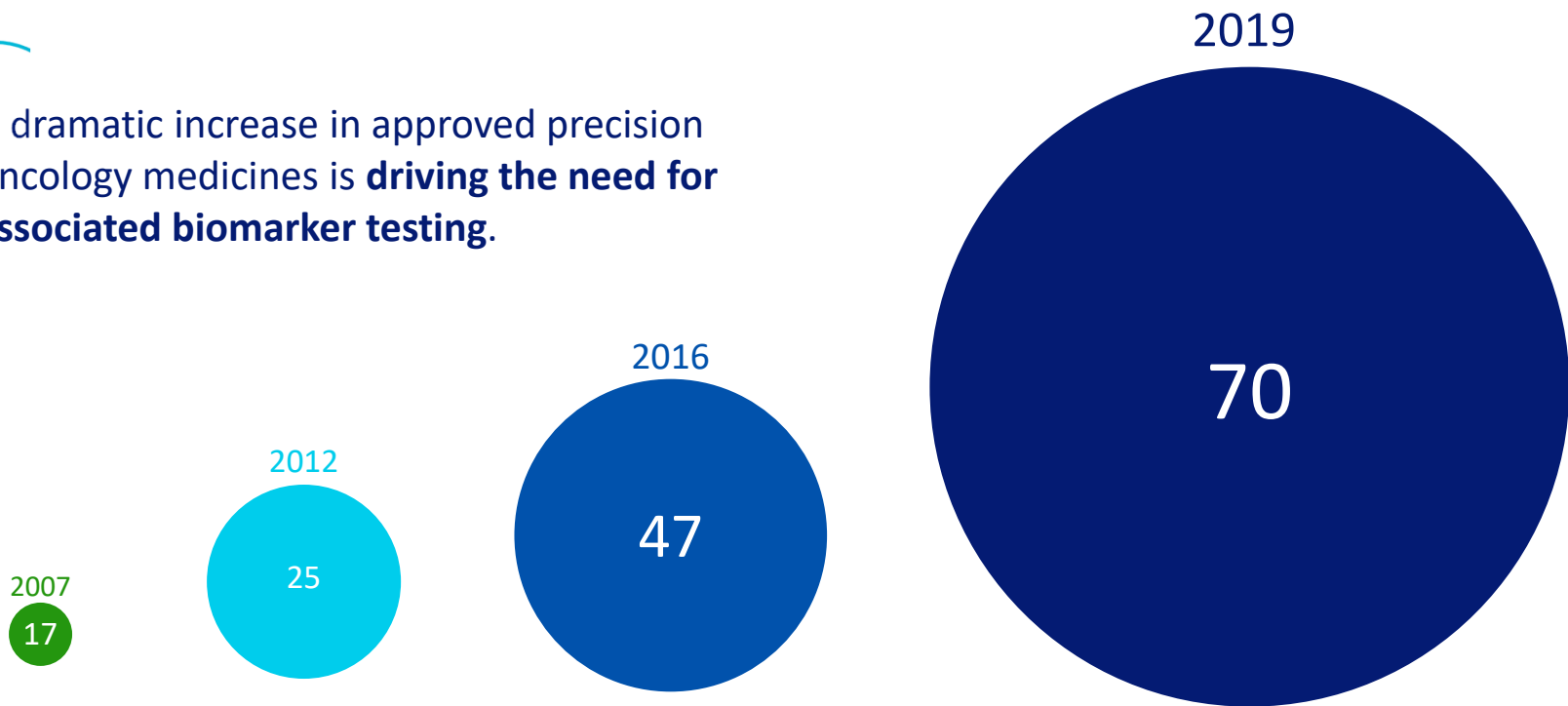


The number of cancer survivors is projected to **increase by 31.4%, to 22.2 million, by 2030.**

# Market Tailwinds: Precision Medicine

Oncology therapies with required or recommended biomarker testing

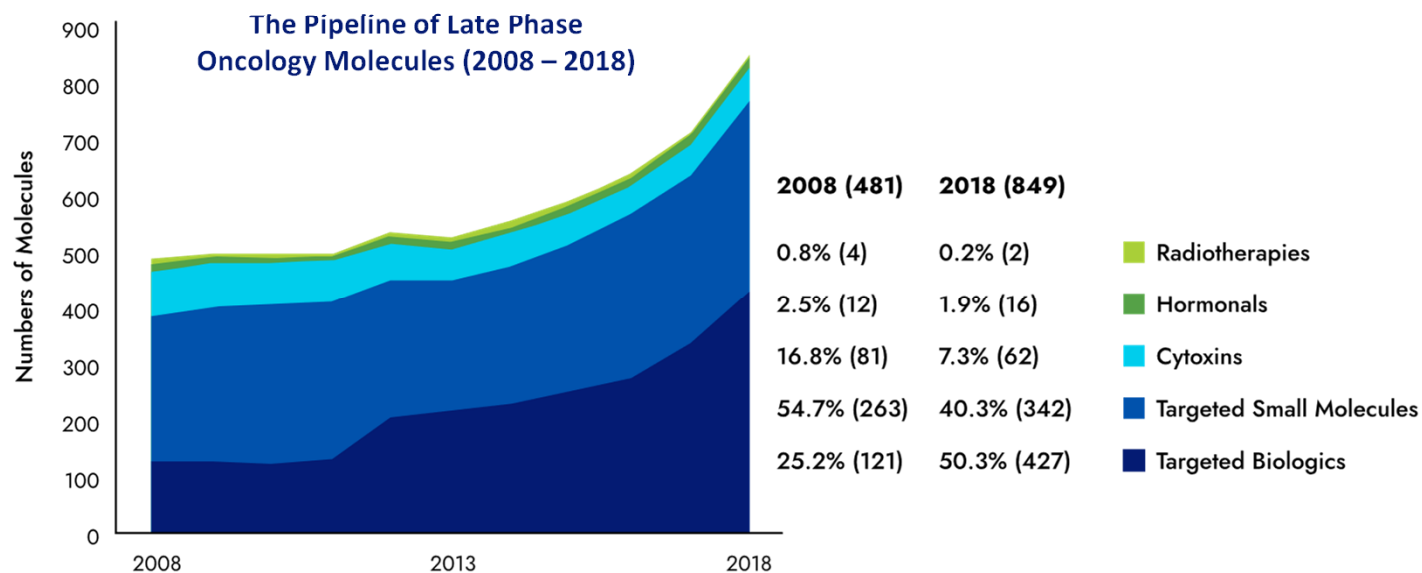
A dramatic increase in approved precision oncology medicines is **driving the need for associated biomarker testing.**



# Market Tailwinds: Drug Development

Diagnostic testing is critical as additional drugs gain approval

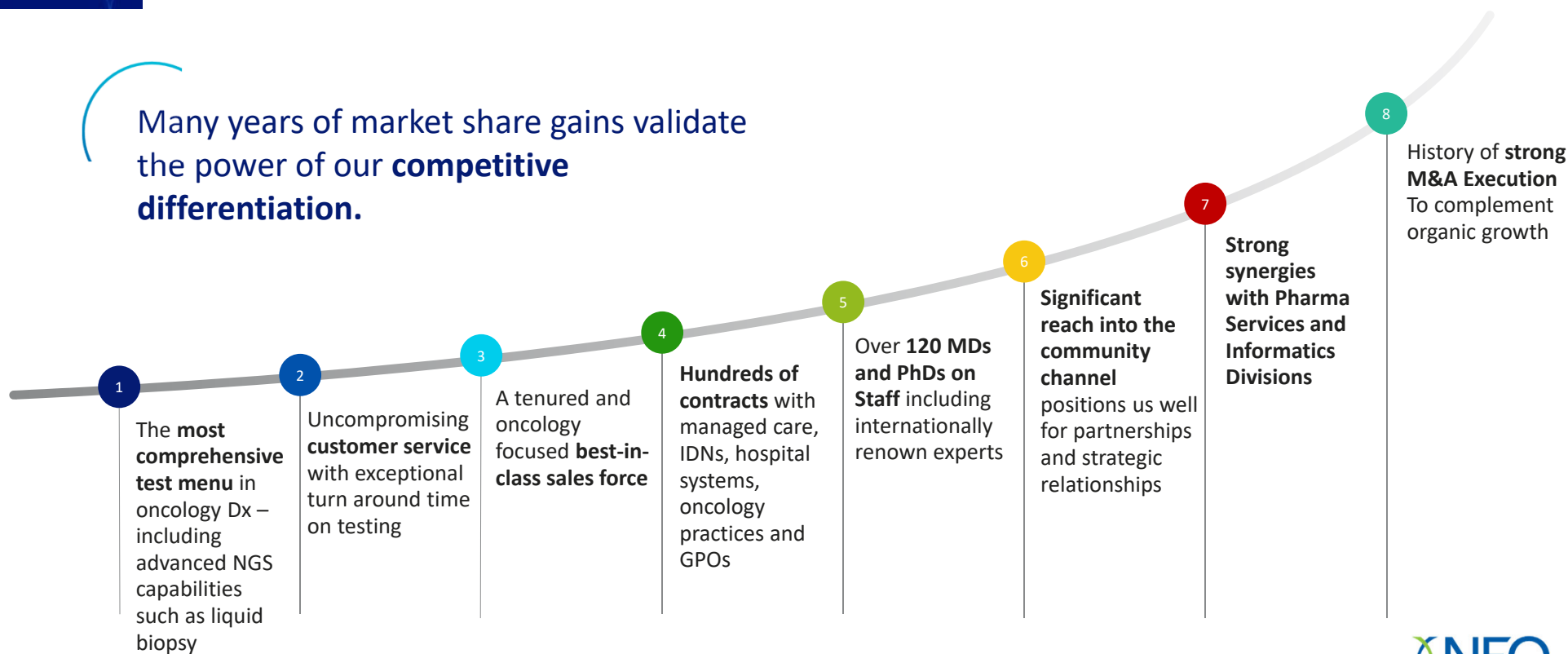
New oncology molecules are being developed at a record pace. **The late phase targeted therapy oncology pipeline increased 100% from 2008 to 2018.**



# We Look to Grow at Twice the Market Rate

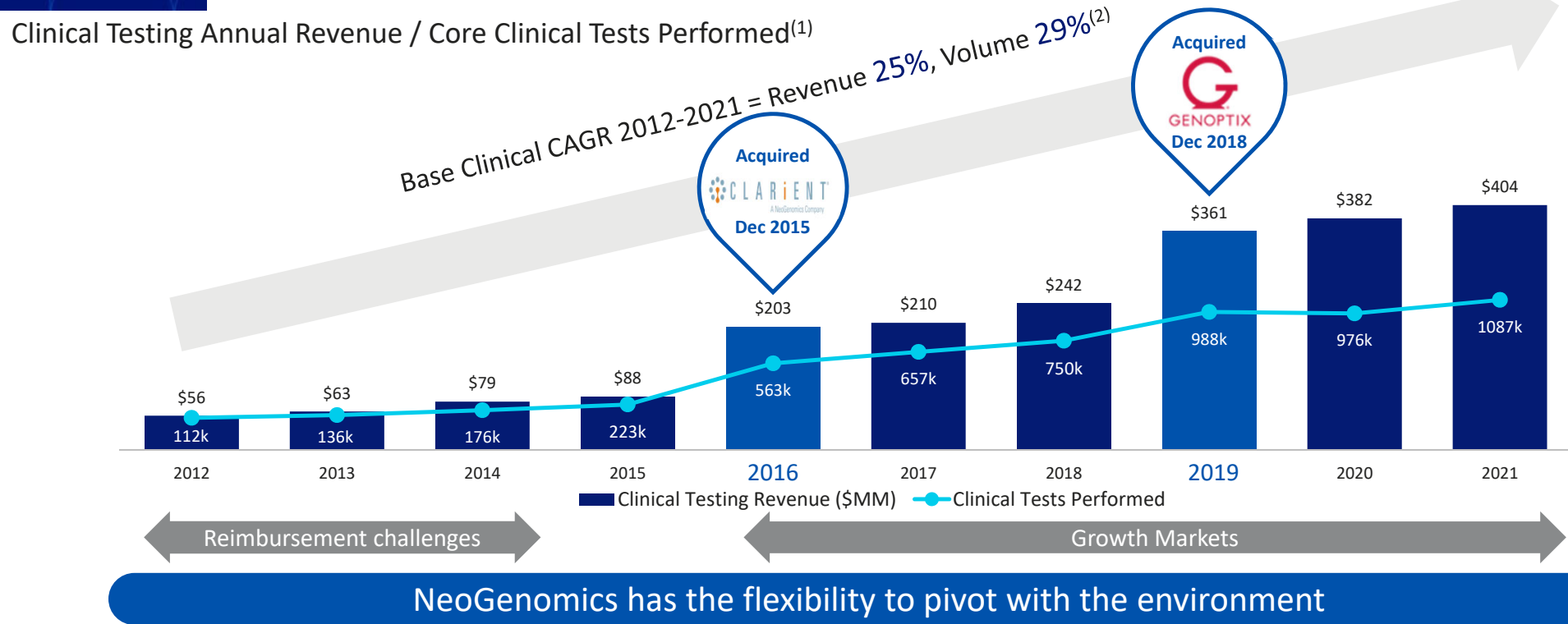
Significant Company-Specific Growth Drivers

Many years of market share gains validate the power of our **competitive differentiation**.



# History of Organic and Inorganic Success

With an ability to succeed in multiple environments



(1) Clinical Revenue presented net of bad debt expense to conform with ASC 606 presentation. Core clinical test count excludes non-core COVID-19 PCR tests.

(2) Base NEO Clinical includes organic clinical revenue and test volume growth and incorporates inorganic contributions from the 2015 acquisition of Clarient (closed Dec. 30th) and the 2018 acquisition of Genoptix (closed Dec. 10th). Base NEO Clinical excludes the impact from Pharma Services and PathLogic (divested on August 1st, 2017).

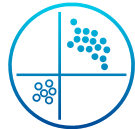
# Comprehensive Solution for Community Oncology

Breadth and depth: “One Lab” oncology offering with a leading position in the community channel

*A Comprehensive Solution for Delivering Oncology Diagnostics to Patients and Physicians in the Community Setting*



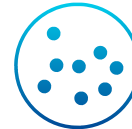
Anatomic Pathology



Flow Cytometry



Cytogenetics



FISH



NGS / Molecular



Community  
Hospital

**Community Channel**

80% to 85% of all cancer patients are treated by community oncologists






Community  
Oncology Office



NeoGenomics works with **>4,400 hospitals, institutions and oncology offices**, most in the community setting, to ensure all patients can benefit from **high-quality** diagnostic tests to support **Precision Medicine**



# A Comprehensive Approach To NGS Testing

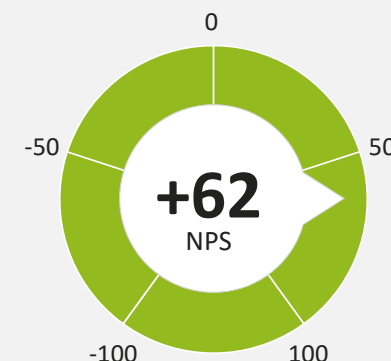
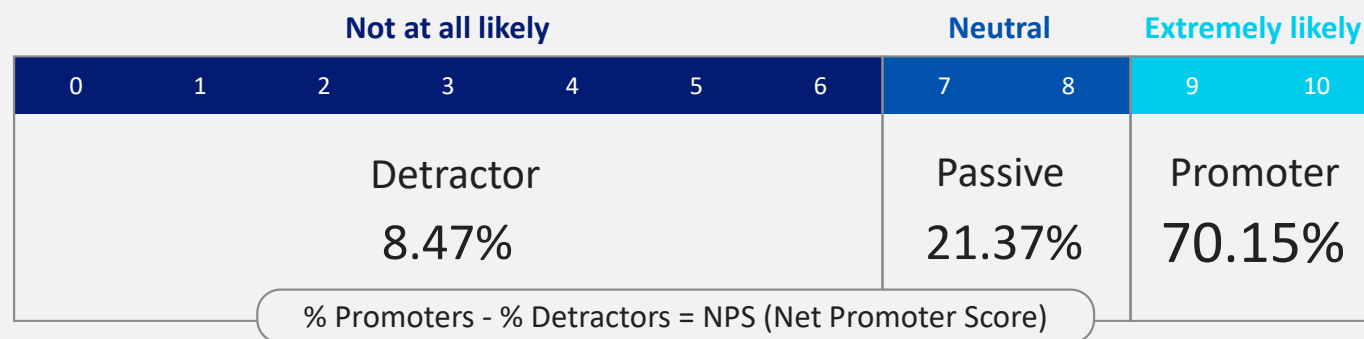
 <b>Targeted Profiles</b>	 <b>Broad Based Profiles</b>	 <b>Liquid Biopsy</b>
<p><b>28 NeoTYPE® targeted profiles</b></p> <ul style="list-style-type: none"> <li>• Multi-Modal</li> <li>• Only appropriate biomarkers</li> <li>• 20 Solid Tumor Profiles</li> <li>• 8 Heme Profiles</li> </ul> <p><b>17 Targeted RNA Fusion Profiles</b></p> <ul style="list-style-type: none"> <li>• High capacity workflow</li> <li>• Only appropriate biomarkers</li> <li>• Detection of novel fusions</li> </ul>	<p><b>Solid Tumor</b></p> <ul style="list-style-type: none"> <li>• Discovery Profile: 336 biomarkers</li> <li>• Precision Profile: 83 biomarkers</li> <li>• Universal NGS Fusion Panel: 252 genes</li> <li>• Whole Exome Sequencing</li> </ul> <p><b>Hematologic Disease</b></p> <ul style="list-style-type: none"> <li>• Discovery Profile: 302 genes</li> <li>• Myeloid Disorders: 63 genes</li> <li>• Lymphoid Disorders: 128 genes</li> </ul>	<p><b>RaDaR Tumor-Informed MRD Test</b></p> <ul style="list-style-type: none"> <li>• 48 variants tracked</li> </ul> <p><b>InVisionFirst® -Lung</b></p> <ul style="list-style-type: none"> <li>• 37 genes</li> <li>• Reflex ordering with NeoTYPE® Lung Tissue</li> </ul> <p><b>NeoLAB® Solid Tumor liquid biopsy</b></p> <ul style="list-style-type: none"> <li>• Pan-cancer for tumor types other than lung</li> </ul>
<div>Flexible</div> <div>Technology Agnostic</div> <div>Appropriate</div>		
<div>Right Test • Right Patient • Right Time</div>		

# We Are Focused on The Customer

Best-in-class net promoter score

## Q2 2021 Clinical Client Survey

How likely is it that you would recommend this company to a friend or colleague?



### Satisfaction Model

Employee Engagement  
Employee Retention



Customer Satisfaction  
Client Retention >95%



Shareholder Satisfaction  
Achieve Results >Plan

NOTES:  
978 respondents

# Competing Through Focus, Scale and Scope

We enjoy a unique position in the clinical market



## Clinical Reference Labs with Oncology Divisions

Diversified Focus



## Pure Play Oncology Diagnostic Lab Comprehensive Test Menu + Sustainable Growth

Leading Share in U.S. Clinical Oncology Market  
Comprehensive, multi-modality “One Lab” position  
Large and advanced somatic cancer test menu  
Significant reach into all customer segments  
National footprint and extensive payer contracts  
Outstanding client service and partnership models  
Synergistic Pharma, Clinical and Informatics businesses

## Niche Oncology Players

High R&D investment and limited test menus



FOUNDATION  
MEDICINE



TEMPUS



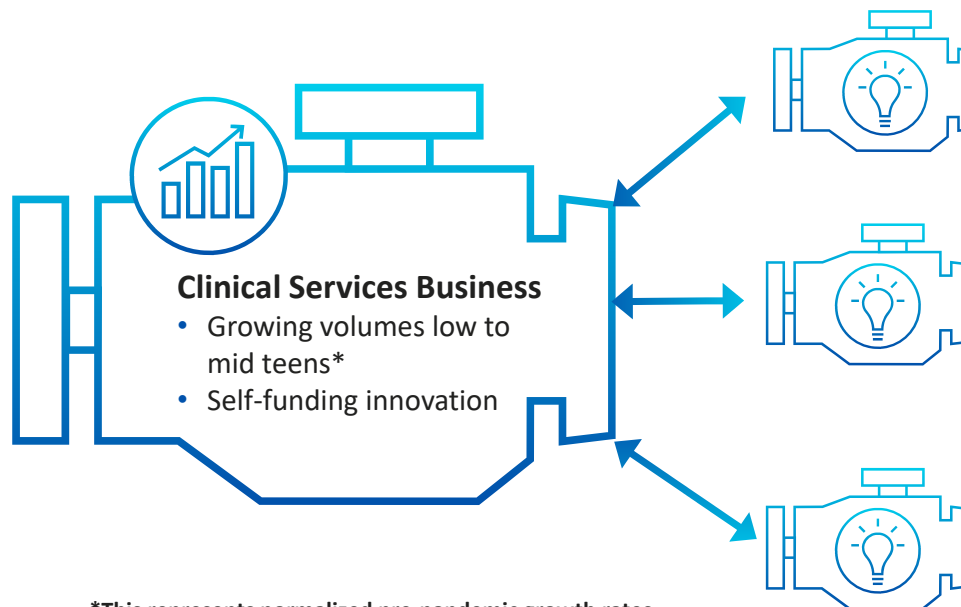
EXACT  
SCIENCES



# Our Core Clinical platform, unlocks and enables enterprise-wide growth opportunities

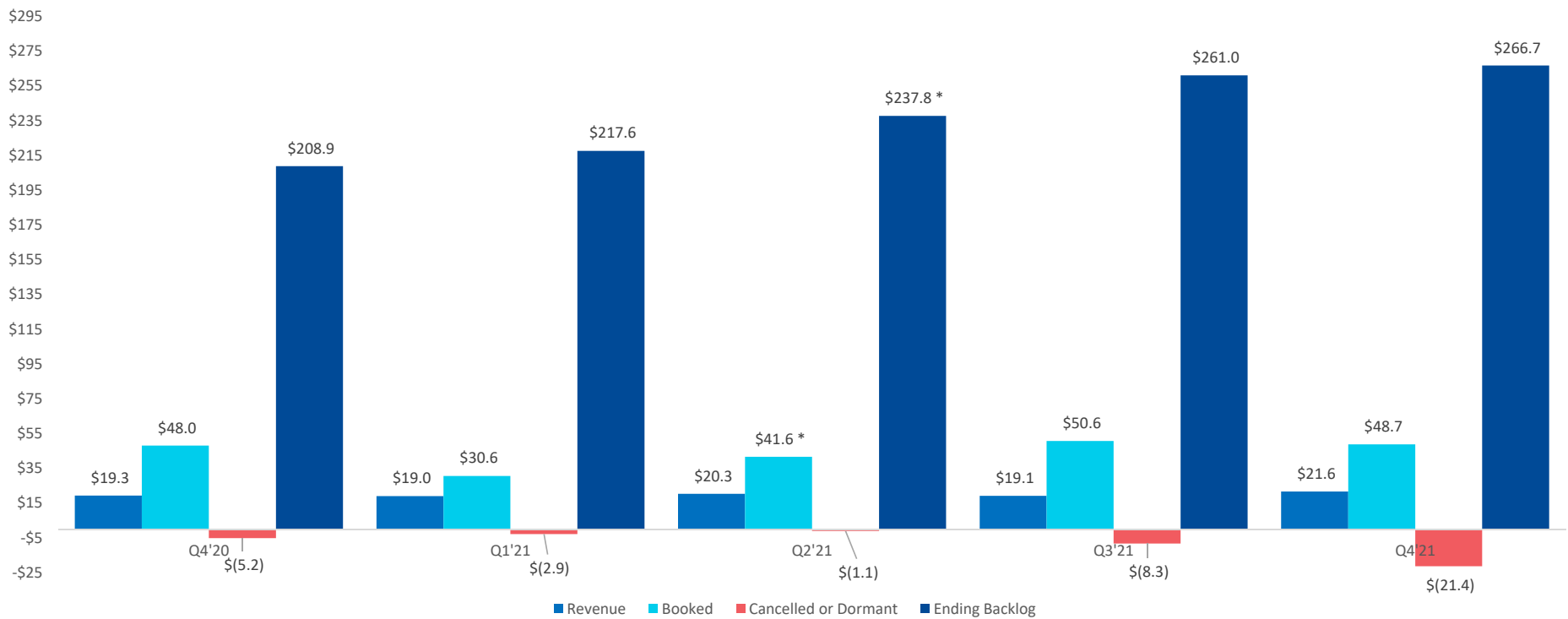
Four important growth areas in the business today are enabled by leveraging the **platform power of our core clinical engine.**

**These initiatives are expected to enable sustained growth through 2025+**



\*This represents normalized pre-pandemic growth rates

# Rapidly Growing Pharma Services Business

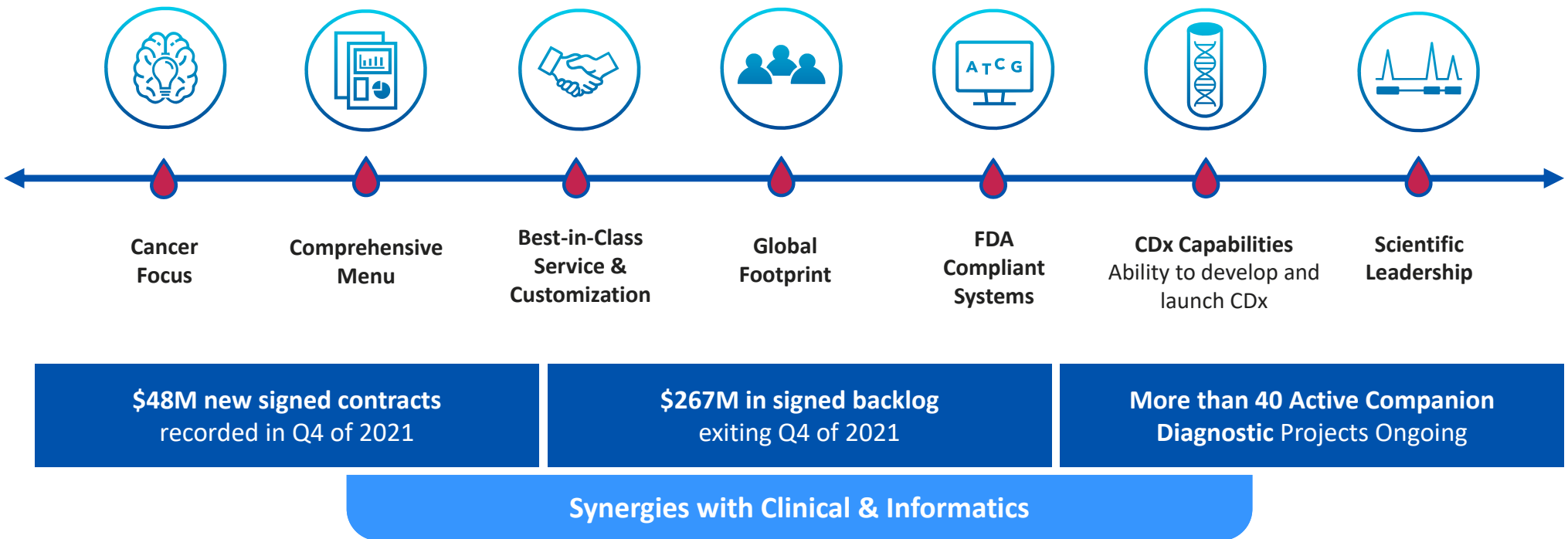


The Company defines Dormant Projects as projects with no activity for 12 months or longer that have not officially been cancelled by the Sponsor

\*Amount includes a contribution from acquired Invitae backlog

# Uniquely Positioned: Pharma Services

Factors driving pharma services success in the oncology marketplace



# Core Informatics Products & Services

Building technology products and solutions to accelerate precision medicine



## NeoAccelerate

- Site Design & Selection
- Cohort Builder (1Q 2022)
- Trial Matching



## NeoEngage

- Real-world Insights
- Lab Alerts, Digital Signals
- Sponsored Testing Programs



## NeoPixel

- Image Bank
- Image Analysis
- AI Algorithm Support



## Precision Oncology Database®

Core Dataset: 1.9M patients, 8,000 new patients per week

# Trapelo

Single lab agnostic CDS for all molecular testing and results



## CDS for Testing and Ordering

- Molecular testing
- Lab agnostic
- Payer connectivity



## Actionable Results Viewer

- Evidence-based



## Payer QuickPath

- Streamlined Prior Authorization for testing and treatment

## Precision Oncology Knowledgebase

- 200+ oncology Journals monitored daily
- 100,000+ journal articles reviewed/year
- 12,000+ conference abstracts and presentations reviewed/year
- 1,800+ predictive articles and conference abstracts
- 1,300+ marker driven clinical trials fully curated

# Inivata Review: One Leading Liquid Biopsy Platform with Multiple Applications

## InVision | LIQUID BIOPSY PLATFORM

Specifically designed for liquid biopsy

Optimized for high sensitivity

Robust customizable approach

### InVisionFirst LUNG

- 37 gene panel for advanced NSCLC
- SNV, Indels, CNV and fusions
- CAP / CLIA lab
- Medicare reimbursed test
- Turnaround time within 5 calendar days



### RaDaR™ RESIDUAL DISEASE AND RECURRENCE

- Personalized assay / multi-tumor
- 48 markers derived from tissue analysis
- CAP / CLIA lab from late 2020
- Turnaround time within 7 calendar days
- Sensitivity: 10ppm / 0.001VAF%



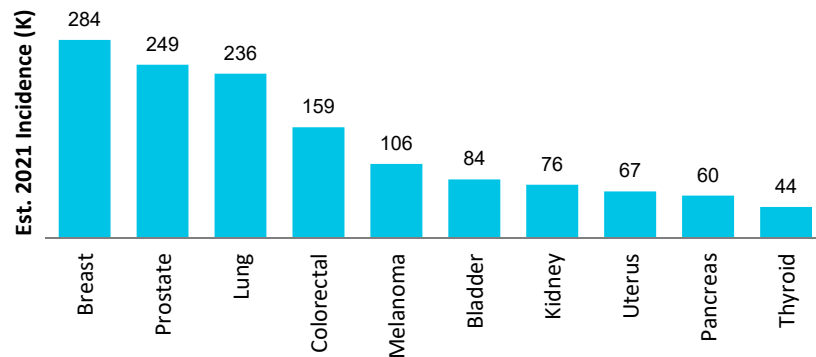
*R&D Capabilities*

*Regulatory Capabilities*

*Reimbursement Capabilities*

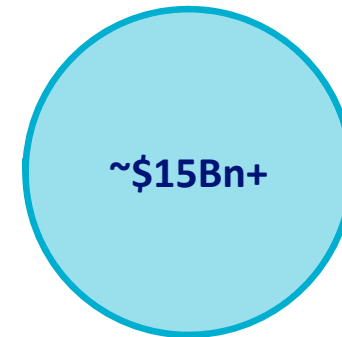
# The Real Clinical Need for MRD Across Cancer Types Creates a ~\$15Bn+ Opportunity

More than 1.3mm new patients per year may be addressable by MRD across the top 10 solid tumors in the U.S.



Source: American Cancer Society – Facts & Figures 2021

Estimated Annual Market Opportunity



80% to 85% of all cancer patients are treated by community oncologists

*MRD to gain more importance as tools to monitor response to therapies and recurrence, as cancers become more treatable or are viewed as chronic diseases.*

# RaDaR Review: Sensitivity Matters

RaDaR is Designed to Directly Address the Key Needs in the MRD Market



## Sensitivity is the Key Differentiator

- Levels of ctDNA in the blood correlates with tumor volume / stage
- Many ctDNA tests have difficulty detecting ctDNA in early-stage disease
- Levels of ctDNA are further decreased by surgical excision or treatment
- MRD detection is very challenging
- For recurrence detecting ctDNA levels will rise from very low levels:
  - Better sensitivity = earlier detection of relapse

## RaDaR Maximizes Sensitivity

- Inherent high sensitivity of InVision platform vs competitor technology
- Very deep sequencing enables higher sensitivity
- Personalized assay targeting 48 variants known to be present in the cancer increases sensitivity
- Replicate analysis approach improves sensitivity and specificity
- Analytics optimized to enhance detection

**RaDaR offers significantly increased sensitivity versus competitors, allowing better targeting of adjuvant Rx and earlier detection of relapse.**

# The RaDaR Assay Shows Excellent Sensitivity

## Published Data Cross Trial Comparisons



	RaDaR	Company A	Company B
<b>Lung Cancer</b>			
Study	LUCID, AACR 2020	TRACERx, Nature 2017	TRACERx, AACR 2020
Variants tracked	48	12 – 30	50 – 200
Cohort size	90 patients	96 patients	88 patients
<b>Median lead time from ctDNA to clinical recurrence</b>	<b>203 days</b>	<b>70 days</b>	<b>136 days</b> (for baseline+ cases)
<b>Breast Cancer</b>			
Study	Cutts et al, AACR 2021	Coombes et al, 2019	
Variants tracked	48	16	
Cohort size	22 patients	49 patients	
<b>Median lead time from ctDNA to clinical recurrence (range)</b>	<b>12.89 months</b> (3.72 – 26.04 months)	<b>8.9 months</b> (0.5 – 24.0 months)	

**NOTE:** Cross trial comparisons are of limited utility and introduce inherent uncertainty

# Leading Oncology Diagnostics Company

Guided By Science And Passion For Patient Care



We are a leader in the field of **diagnostic testing** with a significant share of patient test volume in the US



Our **extensive patient database** allows us to optimize the pairing of patients with clinical trials



We act as a **collaborative partner** to pathologists, oncologists and biopharma to deliver best-in-class services for all



We are oncology experts focused on developing foundational and **innovative oncology laboratory diagnostic services**

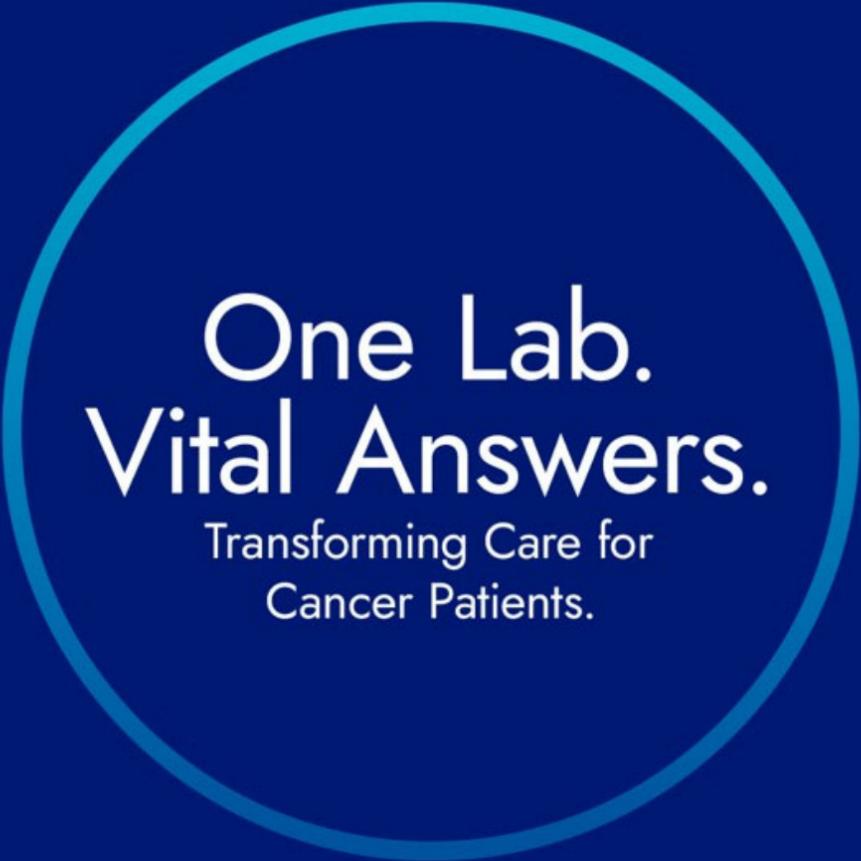


Our work is **founded in science, driven by data**, and upheld to the **highest standards**



By helping the community oncology field, we **improve lives**

When you invest in NeoGenomics, you invest in **all of oncology**



One Lab.  
Vital Answers.

Transforming Care for  
Cancer Patients.

# Appendix

# Balance Sheet, December 31, 2021

(unaudited, in thousands)

	As of December 31,	
	2021	2020
<b>ASSETS</b>		
<b>Current Assets</b>		
Cash and cash equivalents	\$ 316,827	\$ 228,713
Marketable securities, at fair value	198,563	67,546
Accounts receivable, net	112,130	106,843
Inventories	23,395	29,526
Prepaid assets	12,354	11,547
Assets held for sale	10,050	—
Other current assets	8,189	4,555
Total current assets	681,508	448,730
Property and equipment (net of accumulated depreciation of \$109,952 and \$92,895, respectively)	109,465	85,873
Operating lease right-of-use assets	102,197	45,786
Intangible assets, net	442,325	120,653
Goodwill	527,115	211,083
Restricted cash	—	21,919
Investment in non-consolidated affiliate	—	29,555
Prepaid lease asset	—	20,229
Other assets	7,168	4,503
Total non-current assets	1,188,270	539,601
Total assets	\$ 1,869,778	\$ 988,331
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
<b>Current liabilities</b>		
Accounts payable and other current liabilities	\$ 79,213	\$ 65,375
Current portion of equipment financing obligations	1,135	2,841
Current portion of operating lease liabilities	6,884	4,967
Total current liabilities	87,232	73,183
<b>Long-term liabilities</b>		
Convertible senior notes, net	532,483	168,120
Operating lease liabilities	72,289	42,296
Deferred income tax liabilities, net	55,475	5,415
Other long-term liabilities	14,022	5,023
Total long-term liabilities	674,269	220,854
Total liabilities	761,501	294,037
<b>Stockholders' equity</b>		
Total stockholders' equity	1,108,277	694,294
Total liabilities and stockholders' equity	\$ 1,869,778	\$ 988,331

# Income Statement, December 31, 2021

(unaudited, in thousands)

	Three Months Ended December 31,		Years Ended December 31,	
	2021	2020	2021	2020
<b>NET REVENUE</b>				
Clinical Services	\$ 104,053	\$ 106,738	\$ 404,172	\$ 382,337
Pharma Services	21,679	19,259	80,157	62,111
Total net revenue	125,732	125,997	484,329	444,448
<b>COST OF REVENUE</b>	80,475	68,544	297,269	258,555
<b>GROSS PROFIT</b>	45,257	57,453	187,060	185,893
Operating expenses:				
General and administrative	62,394	36,709	221,347	143,794
Research and development	8,513	2,100	21,873	8,229
Sales and marketing	15,917	13,105	62,594	47,862
Total operating expenses	86,824	51,914	305,814	199,885
<b>(LOSS) INCOME FROM OPERATIONS</b>	(41,567)	5,539	(118,754)	(13,992)
Interest expense, net	1,707	2,194	5,082	7,019
Other expense (income), net	930	(267)	499	(7,906)
Gain on investment in and loan receivable from non-consolidated affiliate, net	—	(3,955)	(109,260)	(3,955)
Loss on extinguishment of debt	—	—	—	1,400
Loss on termination of cash flow hedge	—	—	—	3,506
(Loss) income before taxes	(44,204)	7,567	(15,075)	(14,056)
Income tax benefit	(2,445)	(7,850)	(6,728)	(18,228)
<b>NET (LOSS) INCOME</b>	<u>\$ (41,759)</u>	<u>\$ 15,417</u>	<u>\$ (8,347)</u>	<u>\$ 4,172</u>
<b>NET (LOSS) INCOME PER SHARE</b>				
Basic	\$ (0.34)	\$ 0.14	\$ (0.07)	\$ 0.04
Diluted	\$ (0.34)	\$ 0.13	\$ (0.07)	\$ 0.04
<b>WEIGHTED AVERAGE COMMON SHARES OUTSTANDING</b>				
Basic	123,082	111,200	119,962	108,579
Diluted	123,082	114,236	119,962	111,794

# Statements of Cash Flows, December 31, 2021

(unaudited, in thousands)

	Years Ended December 31,	
	2021	2020
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>		
Net (loss) income	\$ (8,347)	\$ 4,172
Adjustments to reconcile net (loss) income to net cash provided by operating activities:		
Depreciation	30,192	25,904
Amortization of intangibles	23,160	9,817
Non-cash stock-based compensation	22,458	10,212
Non-cash operating lease expense	8,716	6,168
Gain on investment in and loan receivable from non-consolidated affiliate, net	(109,260)	(3,955)
Amortization of convertible debt discount and debt issue costs	2,741	4,523
Loss on debt extinguishment	—	1,400
Loss on termination of cash flow hedge	—	3,506
Write off of COVID-19 PCR testing inventory and equipment	6,061	—
Other non-cash items	2,156	1,460
Changes in assets and liabilities, net:	(4,600)	(61,747)
Net cash (used in) provided by operating activities	<u>\$ (26,723)</u>	<u>\$ 1,460</u>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>		
Purchases of marketable securities	(196,791)	(73,101)
Proceeds from sales and maturities of marketable securities	62,970	5,356
Purchases of property and equipment	(64,142)	(29,096)
Business acquisitions, net of cash acquired	(419,404)	(37,000)
Loan receivable from non-consolidated affiliate	(15,000)	—
Investment in non-consolidated affiliate	—	(25,600)
Net cash used in investing activities	<u>\$ (632,367)</u>	<u>\$ (159,441)</u>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>		
Repayment of equipment financing obligations	(3,047)	(5,615)
Repayment of term loan	—	(97,540)
Cash flow hedge termination	—	(3,317)
Issuance of common stock, net	15,080	20,310
Proceeds from issuance of convertible debt, net of issuance costs	334,410	194,466
Premiums paid for capped call transactions	(29,291)	—
Proceeds from equity offering, net of issuance costs	408,133	127,293
Net cash provided by financing activities	<u>\$ 725,285</u>	<u>\$ 235,597</u>
Net change in cash and cash equivalents	<u>\$ 66,195</u>	<u>\$ 77,616</u>
Cash and cash equivalents, beginning of year	250,632	173,016
Cash, cash equivalents and restricted cash, end of year	<u>\$ 316,827</u>	<u>\$ 250,632</u>
<b>Reconciliation of cash, cash equivalents and restricted cash to the Condensed Consolidated Balance Sheets:</b>		
Cash and cash equivalents	\$ 316,827	\$ 228,713
Restricted cash	—	21,919
<b>Total cash, cash equivalents and restricted cash</b>	<u>\$ 316,827</u>	<u>\$ 250,632</u>

# Segment Results, December 31, 2021

(unaudited, in thousands)

	Three Months Ended December 31,			Years Ended December 31,		
	2021	2020	% Change	2021	2020	% Change
<b>Clinical Services:</b>						
Clinical Revenue	\$ 104,053	\$ 106,738	(2.5)%	\$ 404,172	\$ 382,337	5.7 %
Cost of revenue <sup>(12)</sup>	66,002	57,242	15.3 %	244,360	215,529	13.4 %
Gross profit	\$ 38,051	\$ 49,496	(23.1)%	\$ 159,812	\$ 166,808	(4.2)%
Gross margin	36.6 %	46.4 %		39.5 %	43.6 %	
<b>Pharma Services:</b>						
Pharma Revenue	\$ 21,679	\$ 19,259	12.6 %	\$ 80,157	\$ 62,111	29.1 %
Cost of revenue <sup>(13)</sup>	14,473	11,302	28.1 %	52,909	43,026	23.0 %
Gross profit	\$ 7,206	\$ 7,957	(9.4)%	\$ 27,248	\$ 19,085	42.8 %
Gross margin	33.2 %	41.3 %		34.0 %	30.7 %	

<sup>(12)</sup> Clinical Services cost of revenue for the three months ended December 31, 2021 includes \$4.3 million of amortization of acquired Inivata developed technology intangible assets. Clinical Services cost of revenue for the year ended December 31, 2021 includes \$9.2 million of amortization of acquired Inivata developed technology intangible assets and write-offs of \$5.3 million for COVID-19 PCR testing inventory.

<sup>(13)</sup> Pharma Services cost of revenue for the three months ended December 31, 2021 includes \$0.6 million of amortization of acquired Inivata developed technology intangible assets. Pharma Services cost of revenue for the year ended December 31, 2021 includes \$1.2 million of amortization of acquired Inivata developed technology intangible assets.

## Segment Results continued, December 31, 2021

(unaudited, in thousands)

	Three Months Ended December 31,			Years Ended December 31,		
	2021	2020	% Change	2021	2020	% Change
<b>Clinical<sup>(14)</sup>:</b>						
Requisitions (cases) received	159,553	153,170	4.2 %	633,451	559,420	13.2 %
Number of tests performed	271,760	265,391	2.4 %	1,086,768	976,069	11.3 %
Average number of tests/requisition	1.70	1.73	(1.7)%	1.72	1.74	(1.1)%
Testing revenue <sup>(14)</sup>	\$ 104,053	\$ 97,828	6.4 %	\$ 402,615	\$ 354,508	13.6 %
Average revenue/requisition	\$ 652	\$ 639	2.0 %	\$ 636	\$ 634	0.3 %
Average revenue/test	\$ 383	\$ 369	3.8 %	\$ 370	\$ 363	1.9 %
Cost of revenue <sup>(14)</sup>	\$ 61,739	\$ 52,358	17.9 %	\$ 227,196	\$ 199,003	14.2 %
Average cost/requisition	\$ 387	\$ 342	13.2 %	\$ 359	\$ 356	0.8 %
Average cost/test	\$ 227	\$ 197	15.2 %	\$ 209	\$ 204	2.5 %

<sup>(14)</sup> Excludes requisitions, tests, revenue, and costs of revenue for Pharma Services and COVID-19 PCR tests. In addition, cost of revenue for the year ended December 31, 2021 excludes amortization for acquired Inivata developed technology intangible assets.

# Adjusted EBITDA, December 31, 2021

(unaudited, in thousands)

	Three Months Ended December 31.		Years Ended December 31.	
	2021	2020	2021	2020
<b>Net (loss) income (GAAP)</b>	\$ (41,759)	\$ 15,417	\$ (8,347)	\$ 4,172
<i>Adjustments to net (loss) income:</i>				
Interest expense, net	1,707	2,194	5,082	7,019
Income tax benefit	(2,445)	(7,850)	(6,728)	(18,228)
Amortization of intangibles	8,477	2,430	23,160	9,817
Depreciation	8,385	7,199	30,192	25,904
<b>EBITDA (non-GAAP)</b>	(25,635)	19,390	43,359	28,684
<i>Further adjustments to EBITDA:</i>				
Acquisition and integration related expenses	2,338	220	15,683	2,073
Write-off of COVID-19 PCR testing inventory and equipment	—	—	6,061	—
New headquarters moving expenses	378	—	1,521	—
Non-cash stock-based compensation expense	10,062	2,675	22,458	10,212
Gain on investment in and loan receivable from non-consolidated affiliate, net	—	(3,955)	(109,260)	(3,955)
Loss contingency for regulatory matter	700	—	11,200	—
Loss on extinguishment of debt	—	—	—	1,400
Other significant expenses (income), net <sup>(4)</sup>	2,372	(71)	4,817	(3,572)
<b>Adjusted EBITDA (non-GAAP)</b>	<u>\$ (9,785)</u>	<u>\$ 18,259</u>	<u>\$ (4,161)</u>	<u>\$ 34,842</u>

<sup>(4)</sup> Other significant expenses (income), net, includes strategic deal costs, Chief Executive Officer (“CEO”) transition costs, amounts received related to the CARES Act, cash flow hedge termination fees, debt retirement fees, and certain non-recurring items.