

Forward-looking Statements & Regulation G

This presentation contains statements by us and our officers that are "forward-looking statements" within the meaning of the safe harbor provisions of the U.S. Private Securities Litigation Reform Act of 1995. Forward-looking statements can be identified by words such as: "anticipate," "intend," "plan," "believe," "project," "expect," "future," "should," "will" and similar references to future periods. Some forward-looking statements in this presentation may include those regarding our expected construction budgets, estimated commencement and completion dates, expected amenities, and our expected operational performance for Chamonix and American Place, including The Temporary; and our expectations regarding the operation and usage of our available idle sports skins. Forward-looking statements are neither historical facts nor assurances of future performance. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Such risks include, without limitation, our ability to repay our substantial indebtedness; inflation and its potential impacts on labor costs and the price of food, construction, and other materials; the effects of potential disruptions in the supply chains for goods, such as food, lumber, and other materials; general macroeconomic conditions; our ability to effectively manage and control expenses; our ability to complete Chamonix or other construction projects, including American Place, on-time and on-budget; legal or regulatory restrictions, delays, or challenges for our construction projects, including Chamonix and American Place; construction risks, disputes and cost overruns; dependence on existing management; competition; uncertainties over the development and success of our expansion projects; the financial performance of our finished projects and renovations; effectiveness of expense and operating efficiencies; cyber events and their impacts to our operations; and regulatory and business conditions in the gaming industry (including the possible authorization or expansion of gaming in the states we operate or nearby states). Additional information concerning potential factors that could affect our financial condition and results of operations is included in the reports we file with the Securities and Exchange Commission, including, but not limited to, Part I, Item 1A. Risk Factors and Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations of our Annual Report on Form 10-K for the most recently ended fiscal year and our other periodic reports filed with the Securities and Exchange Commission. We are under no obligation to (and expressly disclaim any such obligation to) update or revise our forward-looking statements as a result of new information, future events or otherwise. Actual results may differ materially from those indicated in the forward-looking statements. Therefore, you should not rely on any of these forward-looking statements.

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Our presentation of non-GAAP Measures may be different from the presentation used by other companies, and therefore, comparability may be limited. While excluded from certain non-GAAP Measures, depreciation and amortization expense, interest expense, income taxes and other items have been and will be incurred. Each of these items should also be considered in the overall evaluation of our results. Additionally, our non-GAAP Measures do not consider capital expenditures and other investing activities and should not be considered as a measure of our liquidity. We compensate for these limitations by providing the relevant disclosure of our depreciation and amortization, interest and income taxes, and other items both in our reconciliations to the historical GAAP financial measures and in our consolidated financial statements, all of which should be considered when evaluating our performance.

Our non-GAAP Measures are to be used in addition to, and in conjunction with, results presented in accordance with GAAP. These non-GAAP Measures should not be considered as an alternative to net income, operating income, or any other operating performance measure prescribed by GAAP, nor should these measures be relied upon to the exclusion of GAAP financial measures. These non GAAP Measures reflect additional ways of viewing our operations that we believe, when viewed with our GAAP results and the reconciliations to the corresponding historical GAAP financial measures, provide a more complete understanding of factors and trends affecting our business than could be obtained absent this disclosure. Management strongly encourages investors to review our financial information in its entirety and not to rely on a single financial measure.

Adjusted Segment EBITDA. We utilize Adjusted Segment EBITDA as the measure of segment profitability in assessing performance and allocating resources at the reportable segment level. Adjusted Segment EBITDA is defined as earnings before interest and other non-operating income (expense), taxes, depreciation and amortization, preopening expenses, impairment charges, asset write-offs, recoveries, gain (loss) from asset disposals, project development and acquisition costs, non-cash share-based compensation expense, and corporate-related costs and expenses that are not allocated to each segment.

Same-store Adjusted Segment EBITDA. Same-store Adjusted Segment EBITDA is Adjusted Segment EBITDA further adjusted to exclude the Adjusted Property EBITDA of properties that have not been in operation for a full year. Adjusted Property EBITDA is defined as earnings before interest and other non-operating income (expense), taxes, depreciation and amortization, preopening expenses, impairment charges, asset write-offs, recoveries, gain (loss) from asset disposals, project development and acquisition costs, non-cash share-based compensation expense, and corporate-related costs and expenses that are not allocated to each property.

Adjusted EBITDA. We also utilize Adjusted EBITDA, which is defined as Adjusted Segment EBITDA, net of corporate-related costs and expenses. Although Adjusted EBITDA is not a measure of performance or liquidity calculated in accordance with GAAP, we believe this non-GAAP financial measure provides meaningful supplemental information regarding our performance and liquidity. We utilize this metric or measure internally to focus management on year over year changes in core operating performance, which we consider our ordinary, ongoing and customary operations, and which we believe is useful information to investors. Accordingly, management excludes certain items when analyzing core operating performance, such as the items mentioned above, that management believes are not reflective of ordinary, ongoing and customary operations.

3Q23 Financial Results

- Total revenues increased 72.8% from \$41.4 million to \$71.5 million
 - Includes results from The Temporary, which generated \$23.9 million of revenue in 3Q23
 - Illinois sports skin commenced in August 2023
 - 3Q23 results also included \$5.8 million of accelerated revenues from the termination of two sports skin agreements
- Adjusted EBITDA increased 165.9% from \$7.8 million to \$20.6 million
 - The Temporary contributed \$6.8 million to Adjusted EBITDA in 3Q23

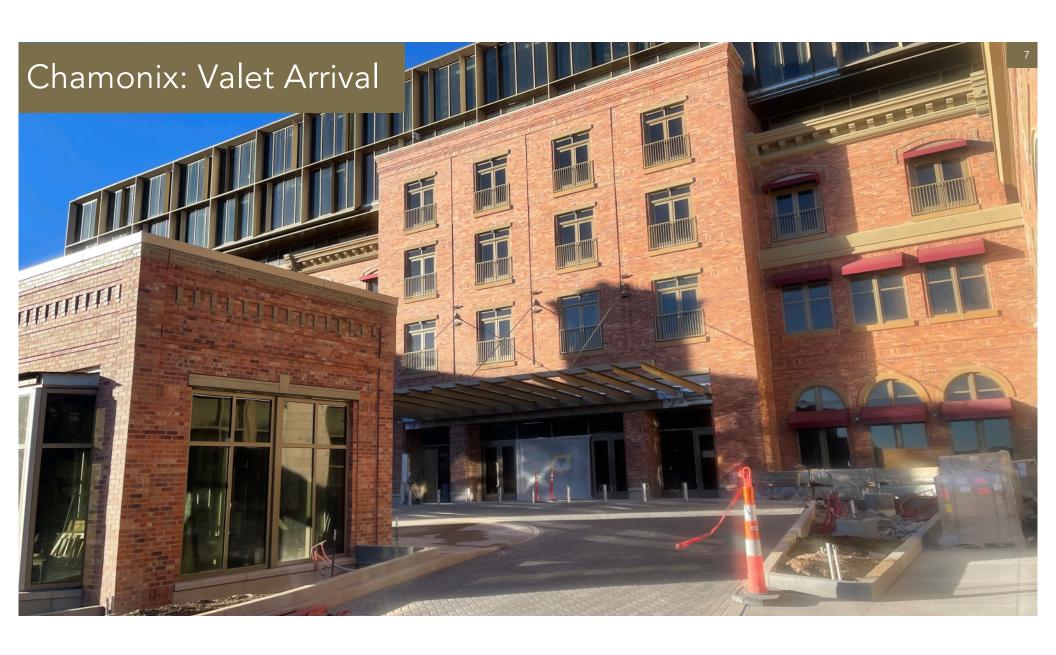
Chamonix: First Luxury Gaming Product in Cripple Creek

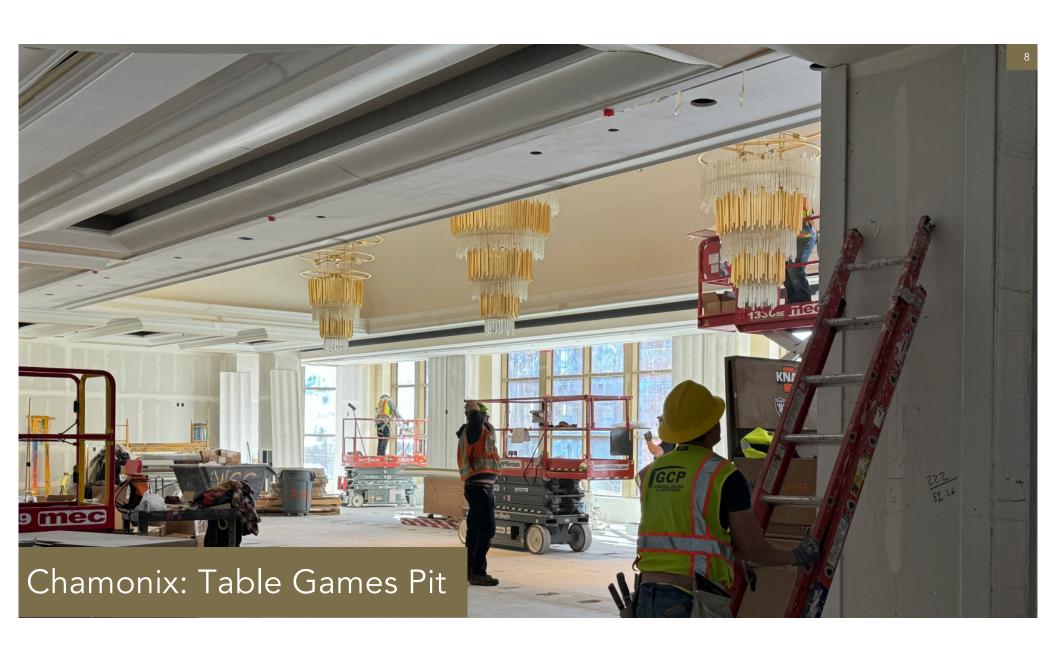


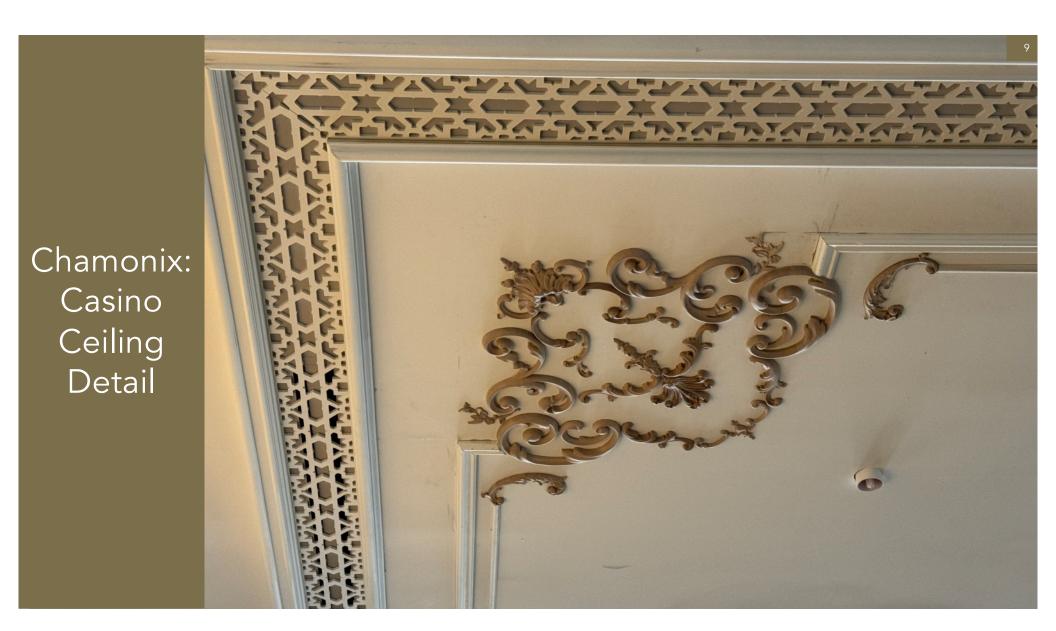


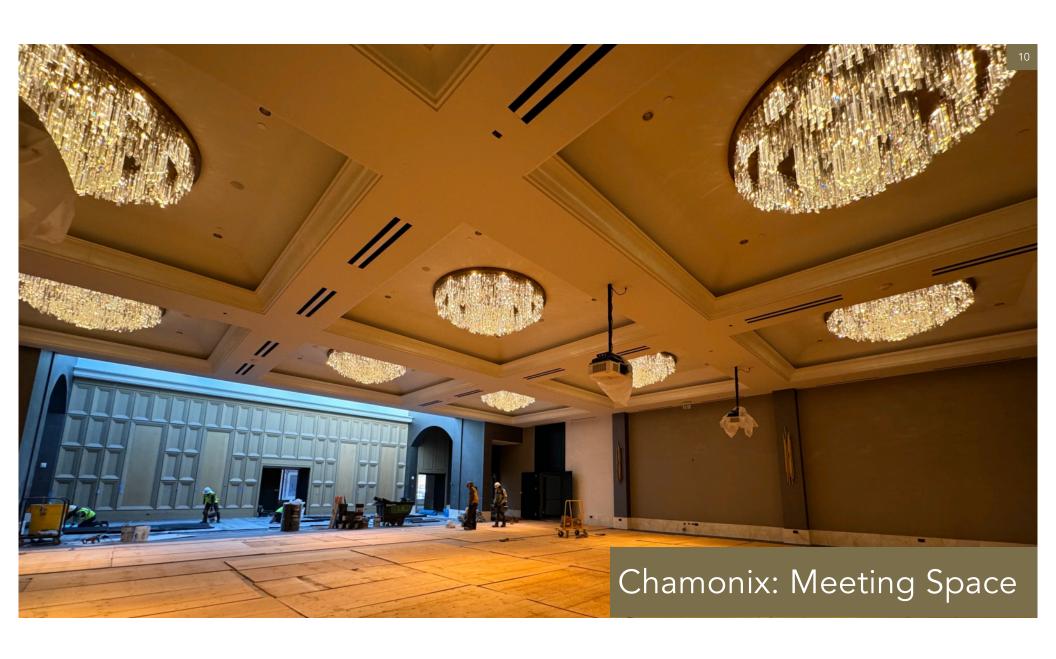
Chamonix: Cripple Creek, Colorado

- \$250 million project which is slated to include:
 - Luxurious new casino
 - Approximately 300 guestrooms, the market's first high-end room product
 - Steakhouse to be operated by Barry Dakake and Yassine Lyoubi
 - Co-owners of Barry's Downtown Prime and former operators of N9NE Steakhouse in Las Vegas
 - Rooftop pool and spa
 - Parking garage
- Opening scheduled for December 26, 2023
- Commercials now airing: <u>https://www.youtube.com/channel/UCBx3GzLWUH_3SW6zCa7xVkA</u>

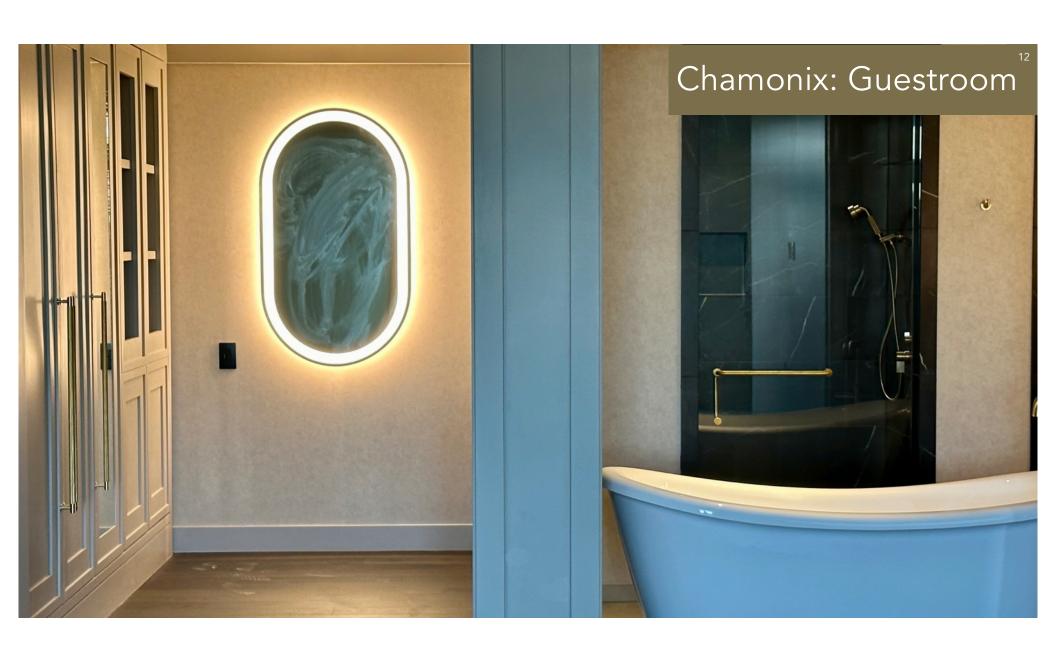


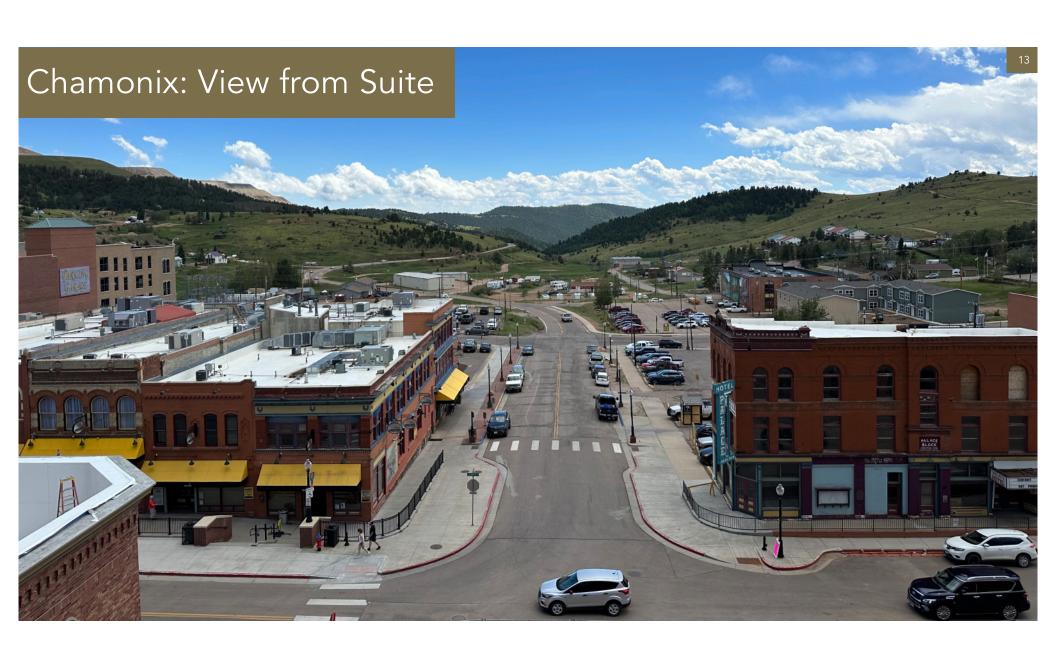












Supplemental Information

Segment Revenues, Adjusted Segment EBITDA and Adjusted EBITDA (In thousands, unaudited)

	 Three Mor Septem		Nine Months Ended September 30,				
	2023	2022		2023		2022	
Revenues							
Midwest & South	\$ 52,553	\$ 29,620	\$	143,267	\$	92,501	
West	11,085	10,675		27,297		28,600	
Contracted Sports Wagering	7,905	1,098		10,467		6,098	
	\$ 71,543	\$ 41,393	\$	181,031	\$	127,199	
Adjusted Segment EBITDA(1) and Adjusted EBITDA							
Midwest & South	\$ 11,750	\$ 5,578	\$	31,830	\$	21,816	
West	2,308	2,316		2,538		4,508	
Contracted Sports Wagering	7,852	1,083		10,373		6,047	
Adjusted Segment EBITDA	 21,910	 8,977		44,741		32,371	
Corporate	(1,280)	(1,219)		(3,479)		(4,130)	
Adjusted EBITDA	\$ 20,630	\$ 7,758	\$	41,262	\$	28,241	

⁽¹⁾ The Company utilizes Adjusted Segment EBITDA as the measure of segment operating profitability in assessing performance and allocating resources at the reportable segment level.

Supplemental Information

Same-store Revenues and Adjusted Segment EBITDA

(In thousands, unaudited)

)		Three Mo Septem			Increase /		Nine Mon Septem	Increase /		
Reporting segments		2023		2022	(Decrease)	_	2023		2022	(Decrease)
Midwest & South	- 15				(20000)	- 107				(2 ccr cust)
Midwest & South										
same-store total revenues(1)	\$	28,663	\$	29,620	(3.2)%	\$	88,629	\$	92,501	(4.2)%
The Temporary by American Place		23,890		_	N.M.		54,638			N.M.
Midwest & South total revenues	\$	52,553	\$	29,620	77.4 %	\$	143,267	\$	92,501	54.9 %
			-							
Midwest & South same-store										
Adjusted Segment EBITDA ⁽¹⁾	\$	4,966	\$	5,578	(11.0)%	\$	17,341	\$	21,816	(20.5)%
The Temporary by American Place		6,784		_	N.M.	7	14,489			N.M.
Midwest & South										
Adjusted Segment EBITDA	\$	11,750	\$	5,578	110.6 %	\$	31,830	\$	21,816	45.9 %
	82		20			0.0				
Contracted Sports Wagering										
Contracted Sports Wagering										
same-store total revenues(2)	\$	1,370	\$	1,098	24.8 %	\$	3,932	\$	4,457	(11.8)%
Accelerated revenues due to										
contract terminations(3)		5,794		-	N.M.		5,794		1,641	253.1 %
Illinois		741			N.M.		741			N.M.
Contracted Sports Wagering	100					- 107	30	200	3/4	
total revenues	\$	7,905	\$	1,098	619.9 %	\$	10,467	\$	6,098	71.6 %
Contracted Sports Wagering same-store										
Adjusted Segment EBITDA(2)	\$	1,336	\$	1,083	23.4 %	\$	3,857	\$	4,406	(12.5)%
Accelerated revenues due to										
contract terminations(3)		5,794		-	N.M.		5,794		1,641	253.1 %
Illinois		722		_	N.M.	40	722		_	N.M.
Contracted Sports Wagering				1-20-2-20-2-20-2					20.00000000	
Adjusted Segment EBITDA	\$	7,852	\$	1,083	625.0 %	\$	10,373	\$	6,047	71.5 %

N.M. Not meaningful

⁽¹⁾ Same-store operations exclude results from The Temporary by American Place, which opened on February 17, 2023.

⁽²⁾ Same-store operations exclude results from Illinois, which contractually commenced on August 15, 2023. For enhanced comparability, we also excluded accelerated revenues due to contract terminations from same-store operations.

⁽³⁾ For enhanced comparability, we also excluded accelerated revenues due to contract terminations from same-store operations. Such adjustments reflect two sports skins that ceased operations in the third quarter of 2023, and two sports skins that ceased operations in the second quarter of 2022.

GAAP Reconciliation

Reconciliation of Net Loss and Operating Income to Adjusted EBITDA (In thousands, unaudited)

	 Three Mor Septem				Nine Mon Septem				
	2023		2022		2023	part 1	2022		
Net income (loss)	\$ 4,593	\$	(3,577)	\$	(12,422)	\$	(7,822)		
Income tax (benefit) provision	(74)		29		452		(16)		
Interest expense, net	5,867		5,838		16,319		19,225		
Loss on modification of debt			105		_		4,530		
Gain on settlements	 (29)				(384)				
Operating income	10,357		2,395	-	3,965		15,917		
Project development costs, net	21		(149)		45		33		
Preopening costs	1,051		2,594		12,634		4,914		
Depreciation and amortization	8,468		2,386		22,482		6,012		
Loss on disposal of assets	7				7		3		
Stock-based compensation	726		532		2,129		1,362		
Adjusted EBITDA	\$ 20,630	\$	7,758	\$	41,262	\$	28,241		

GAAP Reconciliation

Reconciliation of Net Loss and Operating Income (Loss) to Adjusted Segment EBITDA and Adjusted EBITDA (In thousands, unaudited)

Three Months Ended September 30, 2023

	Op Iı	erating ncome Loss)	•	reciation and rtization	Dis	ss on posal	Project velopment Costs	opening Costs	Cor	Stock- Based npensation	EBI A	djusted legment ITDA and djusted BITDA
Reporting segments												
Midwest & South	\$	4,156	\$	7,828	\$	7	\$ _	\$ (241)	\$	_	\$	11,750
West		406		610		_	_	1,292		_		2,308
Contracted Sports												
Wagering		7,852										7,852
		12,414		8,438		7		1,051				21,910
Other operations												
Corporate		(2,057)		30		_	21	_		726		(1,280)
_	\$	10,357	\$	8,468	\$	7	\$ 21	\$ 1,051	\$	726	\$	20,630

Three Months Ended September 30, 2022

	perating Income (Loss)	preciation and ortization	Project velopment Costs	Pı	reopening Costs	Co	Stock- Based mpensation	EBI A	Adjusted Segment ITDA and Adjusted EBITDA
Reporting segments									
Midwest & South	\$ 2,062	\$ 1,279	\$ 	\$	2,237	\$	_	\$	5,578
West	1,138	821	_		357		_		2,316
Contracted Sports Wagering	1,083		_						1,083
	4,283	2,100			2,594				8,977
Other operations									
Corporate	(1,888)	286	(149)		_		532		(1,219)
-	\$ 2,395	\$ 2,386	\$ (149)	\$	2,594	\$	532	\$	7,758

GAAP Reconciliation

Reconciliation of Net Loss and Operating Income (Loss) to Adjusted Segment EBITDA and Adjusted EBITDA (In thousands, unaudited)

Nine Months Ended September 30, 2023

	Operati Incom (Loss	ıe	•	oreciation and ortization	Dis	ss on posal Assets	Project velopment Costs	eopening Costs	Stock- Based npensation	EB A	Adjusted Segment ITDA and Adjusted EBITDA
Reporting segments											
Midwest & South	\$ 1,32	22	\$	20,640	\$	7	\$ _	\$ 9,861	\$ _	\$	31,830
West	(1,9	85)		1,750		_	_	2,773	_		2,538
Contracted Sports											
Wagering	10,3	73		_				_	_		10,373
	9,7	10		22,390		7		12,634			44,741
Other operations											
Corporate	(5,74	45)		92		_	45	_	2,129		(3,479)
•	\$ 3,90	65	\$	22,482	\$	7	\$ 45	\$ 12,634	\$ 2,129	\$	41,262

Nine Months Ended September 30, 2022

	Operating Income (Loss)	Depreciation and Amortization	Loss / (gain) on Disposal of Assets	Project Development Costs	Preopening Costs	Stock- Based Compensation	Adjusted Segment EBITDA and Adjusted EBITDA
Reporting segments							
Midwest & South	\$ 14,088	\$ 3,831	\$ 8	\$ —	\$ 3,889	\$ —	\$ 21,816
West	1,655	1,833	(5)	_	1,025	_	4,508
Contracted Sports							
Wagering	6,047	_		_		_	6,047
	21,790	5,664	3		4,914		32,371
Other operations							
Corporate	(5,873)	348	_	33	_	1,362	(4,130)
	\$ 15,917	\$ 6,012	\$ 3	\$ 33	\$ 4,914	\$ 1,362	\$ 28,241