Disclosures

This presentation contains non-GAAP financial measures. Earnings per share (EPS), gross margin, operating margin, and Q1 2021 revenue outlook are presented on a non-GAAP basis unless otherwise indicated. This presentation also includes a non-GAAP free cash flow (FCF) measure. The Appendix provides a reconciliation of these measures to the most directly comparable GAAP financial measure. The non-GAAP financial measures disclosed by Intel should not be considered a substitute for, or superior to, the financial measures prepared in accordance with GAAP. Please refer to “Explanation of Non-GAAP Measures” in Intel’s quarterly earnings release for a detailed explanation of the adjustments made to the comparable GAAP measures, the ways management uses the non-GAAP measures, and the reasons why management believes the non-GAAP measures provide investors with useful supplemental information.

Statements in this presentation that refer to business outlook, future plans, and expectations are forward-looking statements that involve a number of risks and uncertainties. Words such as "anticipate," "expect," "intend," "goals," "plans," "believe," "seek," "estimate," "continue," "committed," "on-track," "positioned," "launching," "may," "will," "would," "should," "could," "to be," "prospects," "going to," and variations of such words and similar expressions are intended to identify such forward-looking statements. Statements that refer to or are based on estimates, forecasts, projections, uncertain events or assumptions, including statements relating to total addressable market (TAM) or market opportunity; future impacts of the COVID-19 pandemic; future macroeconomic conditions; future products and technology and the expected availability and benefits of such products and technology, including with respect to our 10nm and 7nm process technologies, products and product volumes; manufacturing plans, goals, and future progress; future announcements; the pending sale of our NAND memory business to SK hynix expectations regarding capital return practices and share repurchases; supply expectations; and anticipated trends in our businesses or the markets relevant to them; also identify forward-looking statements. Such statements are based on management’s expectations as of January 21, 2021 and involve many risks and uncertainties that could cause actual results to differ materially from those expressed or implied in these forward-looking statements. Important factors that could cause actual results to differ materially from the company’s expectations are set forth in Intel’s earnings release dated January 21, 2021, which is included as an exhibit to Intel’s Form 8-K furnished to the SEC on such date. Additional information regarding these and other factors that could affect Intel’s results is included in Intel’s SEC filings, including the company’s most recent reports on Forms 10-K and 10-Q. Copies of Intel’s Form 10-K, 10-Q and 8-K reports may be obtained by visiting our Investor Relations website at www.intc.com or the SEC’s website at www.sec.gov.

All information in this presentation reflects management’s views as of January 21, 2021. Intel does not undertake, and expressly disclaims any duty, to update any statement made in this presentation, whether as a result of new information, new developments or otherwise, except to the extent that disclosure may be required by law.
Executive Summary

Fifth consecutive record year...
Exceeded October guidance on revenue by $2.6B and EPS by 42 cents
Record full-year revenue for CCG, DCG, NSG, and Mobileye

Improving our execution...
Meeting strong customer demand... Q4 PC unit growth up 33% YoY
Ramping SuperFin technology in 3 HVM fabs... 10nm supply unit growth up 4x YoY
Strong progress on 7nm

Ice Lake Server now shipping
Alder Lake and Sapphire Rapids sampling to customers

Highest-ever free cash flow of $21.1B... Raising dividend by 5%
Our Priorities

Improving Our Execution to Strengthen Our Core

- 3rd Gen Intel Xeon Scalable Processors (Ice Lake) shipping
- 11th Gen Intel Core desktop processors (Rocket Lake) shipping
- Sapphire Rapids sampling broadly to customers
- Alder Lake, Intel’s first 10nm CPU for desktop, sampling to customers
- Habana Gaudi design win with AWS...
- Goya2 sampling with CSPs expected Q1
- Shipping Intel Iris Xe MAX Graphics and Intel Server GPU

Extending Our Reach to Accelerate Growth

- ~$6B revenue in networking
- Delivered Gold release of OneAPI developer toolkit
- Mobileye announced new Lidar SoC, software-defined radar and AV test vehicles in four new countries
- ~13,000 deployments of Intel IoT Market Ready Solutions
- Debuted cryogenic quantum computing control chip, Horse Ridge II

Thoughtfully Deploying Your Capital

- 2020 cash from operations $35.4B and free cash flow of $21.1B, up 25% YoY
- Returned $19.8B to shareholders in 2020
- Raising dividend by 5% to $1.39/share
- Doubled 14/10nm manufacturing capacity since 2017

Financial Highlights

- Q4 Revenue $20.0B, down 1% YoY... $2.6B above expectations

- Q4 Operating Margin 31.5%, down 4ppt YoY... 5ppt above expectations

- Q4 EPS of $1.52, flat YoY... $0.42 above expectations

Exceptional Q4 performance to close a fifth consecutive record year
**EPS flat YoY**

**EPS Drivers Year-Over-Year**

- **Q4’19 EPS**
  - $1.52

- **Platform Volume**
  - $0.30

- **Platform ASP**
  - $(0.45)

- **Platform Cost**
  - $(0.01)

- **Adjacent Biz Spending**
  - $0.06

- **Capital Alloc. & Other**
  - $0.18

- **Q4’20 EPS**
  - $1.52

---

**Platform Execution**

- Strong notebook demand, partially offset by decline in server and desktop demand
- ASP down in Data Center and Client
  - Desktop to Notebook... increased entry/education volume
  - DCG competitive pricing environment, customer mix, and SoC volume growth
- 10nm acceleration, partially offset by Tiger Lake sell-through and lower 10nm start-up cost

**Adjacencies**

- Improved NAND unit cost, partially offset by lower NAND ASP

**Spending**

- Increased investment in 7nm

**Capital Allocation**

- Higher ICAP portfolio gains and share buyback partially offset by higher tax

---

1. Platform includes CCG, DCG and IOTG microprocessors and chipsets.
2. Adjacent Business includes gross margin impact from non-platform products.
3. Capital Alloc. & Other includes impact of changes in share count, tax rate, gains/losses on equity investments, interest and other.
## 2020 Sources & Uses of Cash

Returned 94% of FCF to Shareholders

<table>
<thead>
<tr>
<th>2020 End Total Cash Investment</th>
<th>Cash From Operations</th>
<th>Capex</th>
<th>Capex, HFS NAND(^1)</th>
<th>Dividend</th>
<th>Buyback</th>
<th>Net Debt</th>
<th>Other</th>
<th>2020 Beg Total Cash Investment</th>
</tr>
</thead>
<tbody>
<tr>
<td>$23.9</td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$4.2</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$13.1</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td></td>
<td>$29.0</td>
</tr>
</tbody>
</table>

1. NAND capital expenditures subsequent to the held for sale date.
2. Total cash investments include cash and cash equivalents, short-term investments and trading assets.
3. Total debt includes short-term and long-term debt.

### Record Cash from Operations of $35.4B
Delivered $21.1B of Free Cash Flow... Returned $19.8B to shareholders
Q4 platform revenue down on challenging macro/competitive environment and Cloud digestion cycle, partially offset by adjacency growth on continued strong 5G ramp

Q4 operating income down on lower platform revenue and increased investment
Other Data-centric Business Segments
Full-year revenue up 1%

IOT: IOTG + Mobileye ($M)

- IOTG Q4 revenue down 16% YoY and operating income down 49% YoY on COVID-related headwinds
- Record Mobileye Q4 revenue up 39% YoY on increased EyeQ SoC demand, operating income up 93%
- IOTG full-year revenue down 21% YoY... MBLY record full-year revenue; up 10% YoY

NSG ($M)
- Q4'19: Rev $1,217M, Op income $(96)M
- Q4'20: Rev $1,208M, Op income $76M

- NSG Q4 revenue down 1% on lower ASPs offset by bit growth
- Higher Q4 operating income on unit cost improvements
- Record full-year revenue; up 23% YoY

PSG ($M)
- Q4'19: Rev $505M, Op income $(85)M
- Q4'20: Rev $422M, Op income $43M

- PSG revenue down 16% YoY on customer transition to 5G ASICs
- Operating income down 49% YoY on lower revenue
- Full-year revenue down 7% YoY
1. CCG adjacencies include modem, wireless communications, wired connectivity, and (prior to Q3 2020 divestiture) connected home products.
Outlook
Q1 2021 Outlook

**Revenue**

$17.5B

Down 12% YoY

- PC-centric up low single digits YoY
- Data-centric down ~25% YoY
- Excl. NAND from Q1'20: Revenue down 6% YoY
- Data-centric down ~15% YoY

**Operating Margin**

30%

Down 8ppt YoY

- GM 58%, down 4ppt YoY
- (Excl. NAND from Q1'20, down 6.5 ppt YoY)
- Excl. NAND from Q1'20, Operating Margin down 9.5ppt YoY

**EPS**

$1.10

Down 24% YoY

- Tax Rate 14.5%
- Excl. NAND from Q1'20, EPS down 21% YoY

---

1. Q1 2021 Outlook excludes the NAND memory business.
Reconciliation of Non-GAAP Actuals

<table>
<thead>
<tr>
<th>(In Millions, Except Per Share Amounts)</th>
<th>Three Months Ended</th>
<th>Twelve Months Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Dec 26, 2020</td>
<td>Dec 28, 2019</td>
</tr>
<tr>
<td>GAAP operating income</td>
<td>$5,884</td>
<td>$6,797</td>
</tr>
<tr>
<td>Acquisition-related adjustments</td>
<td>363</td>
<td>318</td>
</tr>
<tr>
<td>Restructuring and other charges</td>
<td>52</td>
<td>105</td>
</tr>
<tr>
<td>Non-GAAP operating income</td>
<td>$6,299</td>
<td>$7,220</td>
</tr>
<tr>
<td>GAAP operating margin</td>
<td>29.5%</td>
<td>33.6%</td>
</tr>
<tr>
<td>Acquisition-related adjustments</td>
<td>1.8%</td>
<td>1.6%</td>
</tr>
<tr>
<td>Restructuring and other charges</td>
<td>0.3%</td>
<td>0.5%</td>
</tr>
<tr>
<td>Non-GAAP operating margin</td>
<td>31.5%</td>
<td>35.7%</td>
</tr>
<tr>
<td>GAAP earnings per share—diluted</td>
<td>$1.42</td>
<td>$1.58</td>
</tr>
<tr>
<td>Acquisition-related adjustments</td>
<td>0.09</td>
<td>0.07</td>
</tr>
<tr>
<td>Restructuring and other charges</td>
<td>0.02</td>
<td>0.02</td>
</tr>
<tr>
<td>(Gains) losses from divestiture</td>
<td>—</td>
<td>(0.16)</td>
</tr>
<tr>
<td>Ongoing mark-to-market on marketable equity securities</td>
<td>0.01</td>
<td>(0.02)</td>
</tr>
<tr>
<td>Income tax effect</td>
<td>(0.02)</td>
<td>0.03</td>
</tr>
<tr>
<td>Non-GAAP earnings per share—diluted</td>
<td>$1.52</td>
<td>$1.52</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>(In Billions)</th>
<th>Twelve Months Ended</th>
</tr>
</thead>
<tbody>
<tr>
<td>GAAP cash from operations</td>
<td>$35.4</td>
</tr>
<tr>
<td>Additions to property, plant and equipment</td>
<td>(14.3)</td>
</tr>
<tr>
<td>Free cash flow</td>
<td>$21.1</td>
</tr>
<tr>
<td>GAAP cash used for investing activities</td>
<td>$(20.8)</td>
</tr>
<tr>
<td>GAAP cash provided by (used for) financing activities</td>
<td>$(12.9)</td>
</tr>
</tbody>
</table>
Reconciliation of Non-GAAP Outlook

<table>
<thead>
<tr>
<th></th>
<th>Q1 2020 Actuals</th>
<th>Q1 2021 Outlook</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>GAAP net revenue</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>GAAP net revenue</td>
<td>$19.8</td>
<td>$18.6</td>
</tr>
<tr>
<td>NAND memory business</td>
<td>(1.2)</td>
<td>(1.1)</td>
</tr>
<tr>
<td><strong>Non-GAAP net revenue</strong></td>
<td>$18.6</td>
<td>$17.5</td>
</tr>
<tr>
<td><strong>GAAP gross margin</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisition-related adjustments</td>
<td>15%</td>
<td>2%</td>
</tr>
<tr>
<td>NAND memory business</td>
<td>2.4%</td>
<td>1%</td>
</tr>
<tr>
<td><strong>Non-GAAP gross margin</strong></td>
<td>64.5%</td>
<td>58%</td>
</tr>
<tr>
<td><strong>GAAP operating margin</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisition-related adjustments</td>
<td>1.7%</td>
<td>2%</td>
</tr>
<tr>
<td>Restructuring and other charges</td>
<td>0.8%</td>
<td>—</td>
</tr>
<tr>
<td>Income tax effect</td>
<td>—</td>
<td>2%</td>
</tr>
<tr>
<td>NAND memory business</td>
<td>1.5%</td>
<td>(1)%</td>
</tr>
<tr>
<td><strong>Non-GAAP operating margin</strong></td>
<td>39.5%</td>
<td>30%</td>
</tr>
<tr>
<td><strong>GAAP earnings per share—diluted</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Acquisition-related adjustments</td>
<td>0.08</td>
<td>0.09</td>
</tr>
<tr>
<td>Restructuring and other charges</td>
<td>0.04</td>
<td>0.01</td>
</tr>
<tr>
<td>Ongoing mark-to-market on marketable equity securities</td>
<td>0.03</td>
<td>—</td>
</tr>
<tr>
<td>Income tax effect</td>
<td>(0.01)</td>
<td>(0.01)</td>
</tr>
<tr>
<td>NAND memory business</td>
<td>(0.05)</td>
<td>(0.02)</td>
</tr>
<tr>
<td><strong>Non-GAAP earnings per share—diluted</strong></td>
<td>$1.40</td>
<td>$1.10</td>
</tr>
</tbody>
</table>