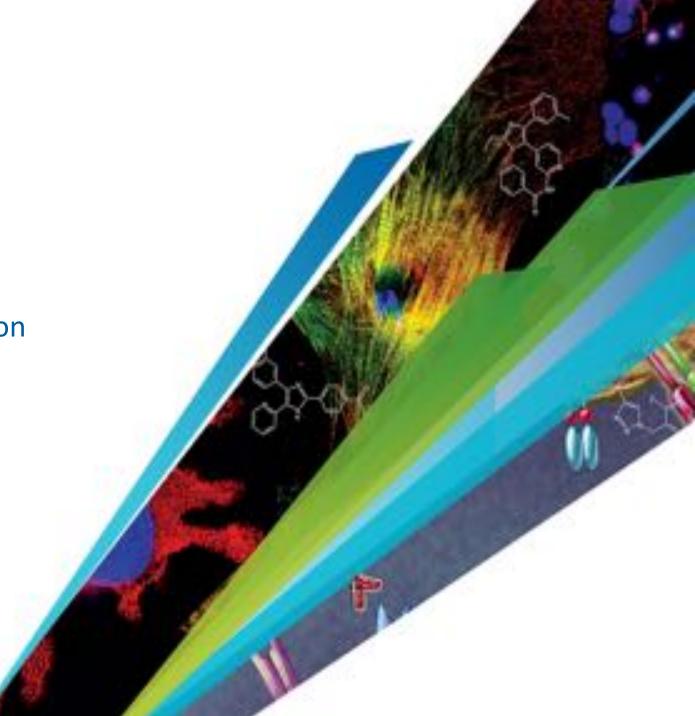
bio-techne®

Investor Day Corporate Presentation

September 7, 2018



Safe Harbor

Cautionary Statements

This presentation contains "forward-looking statements" within the meaning of the federal securities laws. Except for historical information contained herein, the statements in this presentation are forward-looking and made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995. Forward-looking statements made herein relate to, among other things, future sales, earnings, return on equity, cost savings, process improvements, free cash flow, share repurchases, capital expenditures, acquisitions, benefits of investments and partnerships, business strategies and other matters. Such statements can be identified by words such as: "expected," "expects," "forecast," "would," "estimate," "will," or similar references to future periods.

Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Actual results could differ materially from those stated or implied in the forward-looking statements. For a list of factors, risks and uncertainties which could make our actual results differ from expected results, please see our latest Annual Report on Form 10-K. We undertake no obligation to publicly update any forward-looking statement, whether written or oral, as a result of new information, future developments or otherwise.

This presentation also contains non-GAAP financial information. Management uses this information in its internal analysis of results and believes this information may be informative to investors in gauging the quality of our financial performance, identifying trends in our results and providing meaningful period-to-period comparisons. For definitions of applicable non-GAAP financial measures and reconciliations of non-GAAP financial information to GAAP financial information, see the Reconciliations of GAAP to Non-GAAP Financial Measures included in the Company's financial reports on Forms 10-Q and 10-K and related press releases.

2

Turning Strategy into Accelerated Growth

Agenda

- 1. Introduction & Business Overview: Chuck Kummeth, President and CEO
- 2. Protein Sciences Segment: Dave Eansor, President
- 3. Diagnostics and Genomics Segment: Kim Kelderman, President

Break

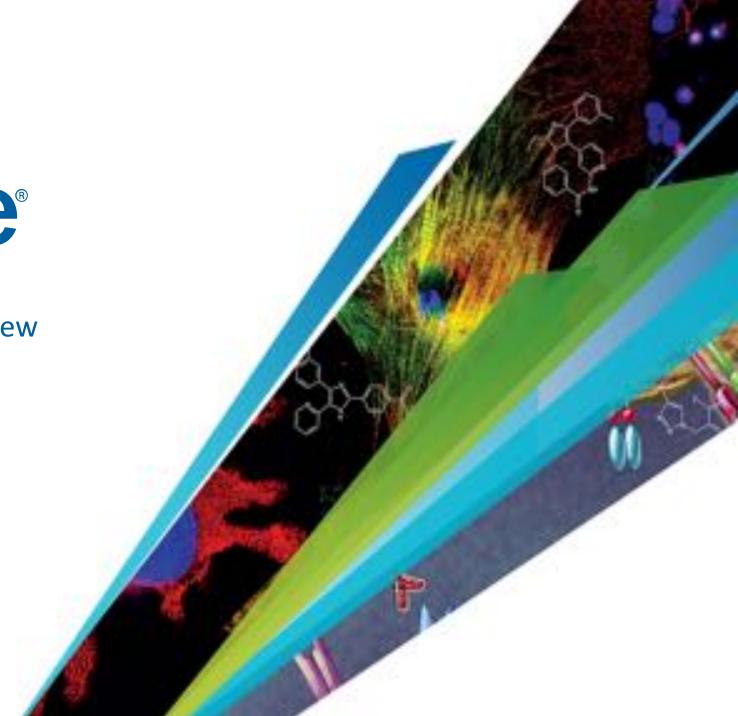
- 4. Exosome Diagnostics: Johan Skog, Vice President
- 5. Digital Solutions: Kevin Smyth, Vice President
- 6. Building Culture: Struan Robertson, Vice President
- 7. Turning Strategy into Financial Returns: Jim Hippel, Chief Financial Officer
- 8. Q&A

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Introduction & Business Overview

Chuck Kummeth

President and CEO



Corporate Leadership Team



Chuck Kummeth
CEO



Jim Hippel
CFO



SVP General Counsel



Struan Robertson VP Human Resources



Kevin SmythVP
Digital Solutions



Dave EansorPresident
Protein Sciences



Bob GavinSVP
Protein Platforms



Kim Kelderman
President
Dx & Genomics



Kevin GouldSVP
Diagnostic Division



Thomas McLain General Manager Exosomedx



Peter Breloer VP APAC



Gary Stapleton VP EMEA



At a Glance:

President and CEO: Chuck Kummeth

Headquarters: Minneapolis, MN

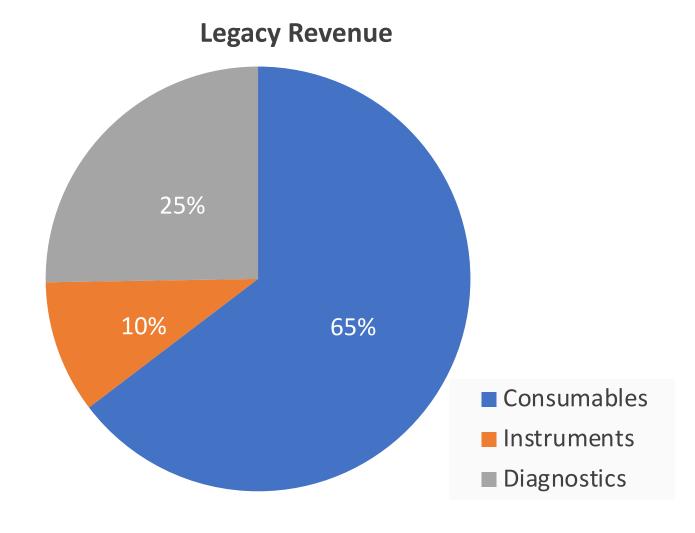
Number of Employees: ~2,100

World Wide Presence: **35 Locations**

FY2018 Revenues: \$643 million

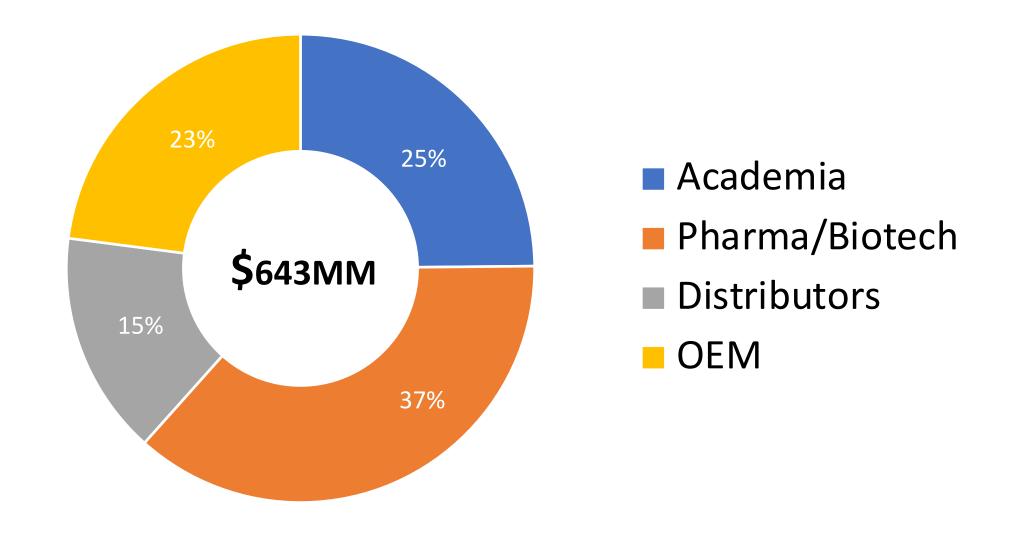
NASDAQ: TECH

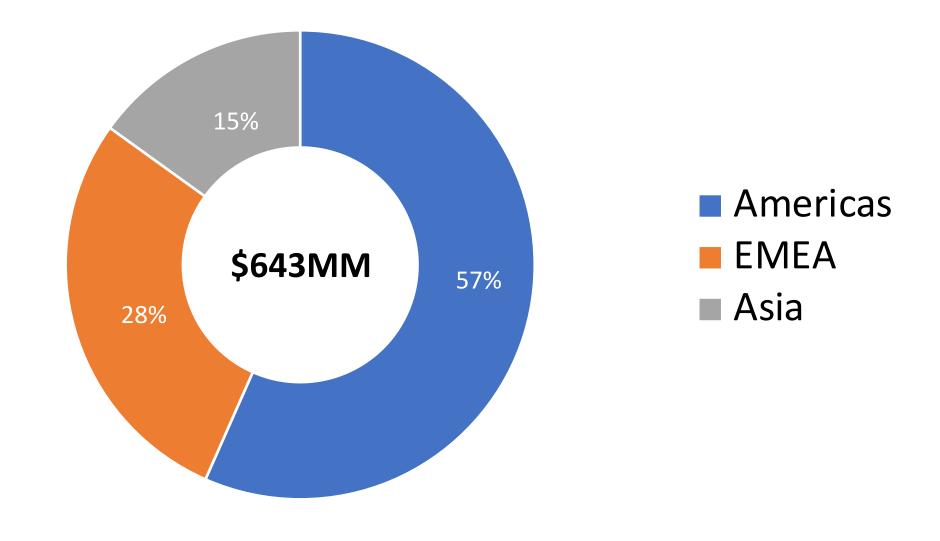
Market Cap: ~\$7B



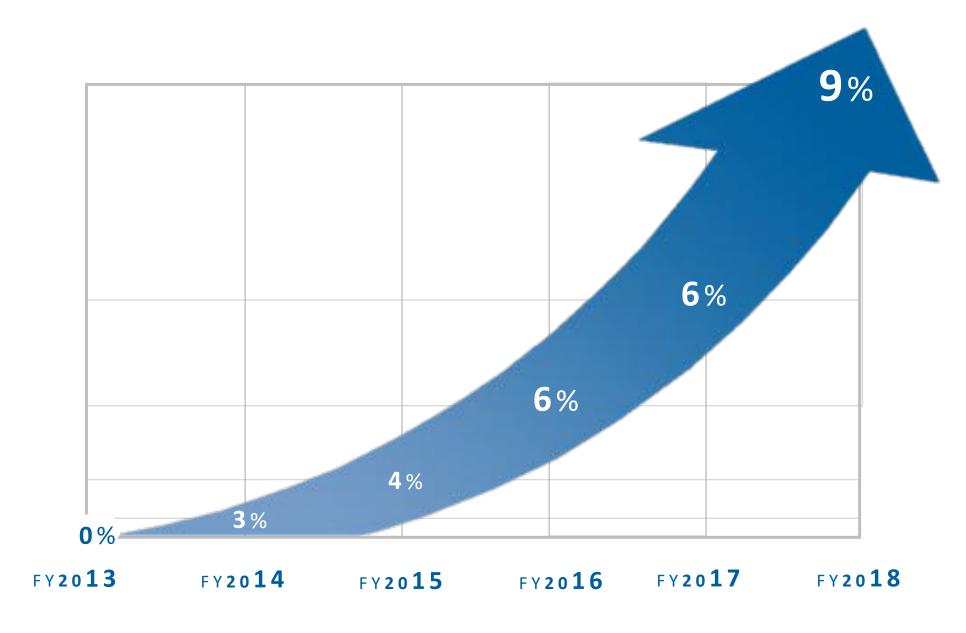


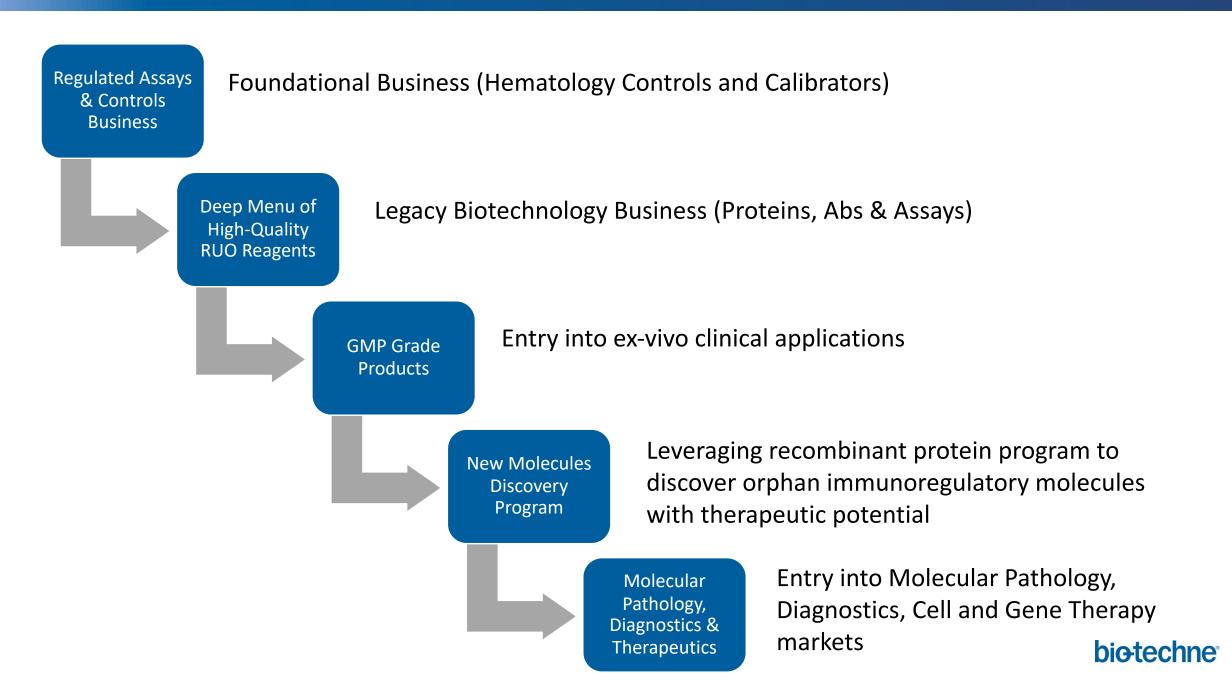
Revenue by Customer Type



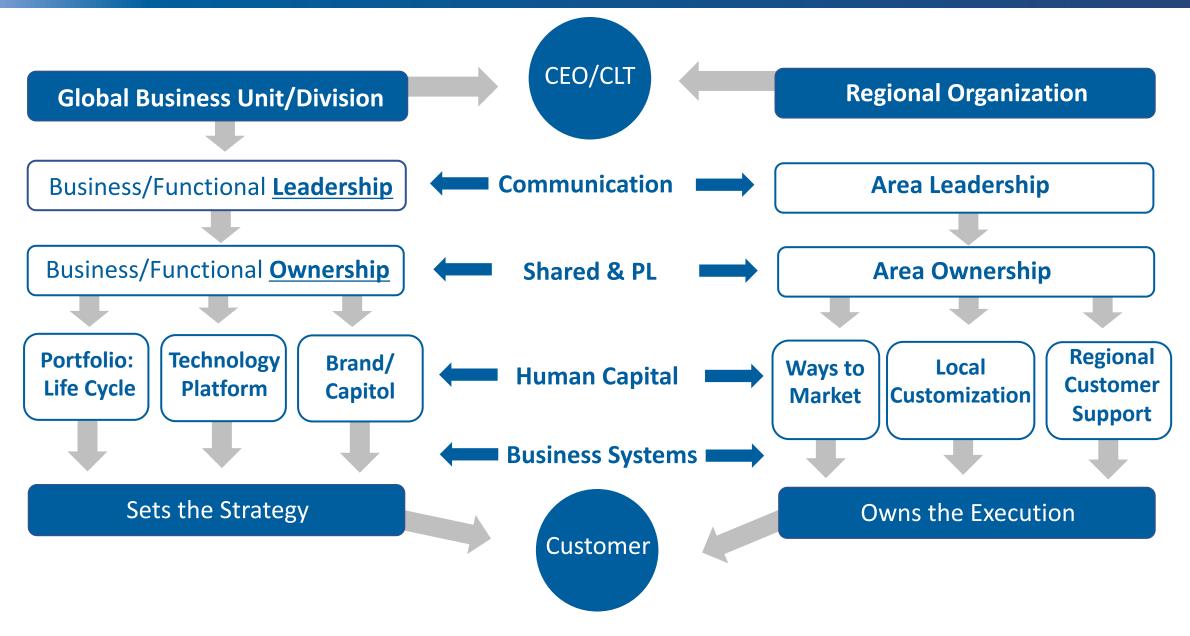


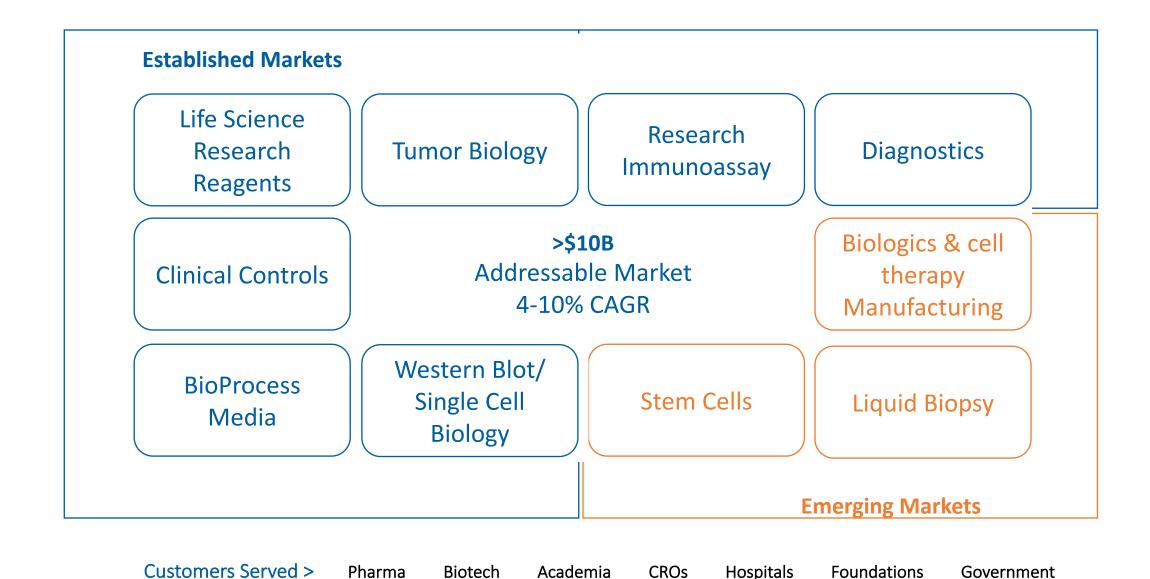






Bio-Techne Global Operating Model





bio-techne[®]

Top Strategies



Geographic Expansion



Core Product Innovation



Gap Filling M&A and Market Expansion



Culture Creation & Talent



Geographic Expansion

Achievements

- China
- EMEA
- APAC
- Subsidiary Model Consolidation
- Korea emphasis of biosimilars

- India market
- India sales reps
- Latin America, expansion with Dx





Core Product Innovation

Achievements

Proteins

- Strong growth
- Animal free & GMP menu

Antibodies

- Web enhancements
- SEO for better customer experience

Extracting greater value from reagents Assays

- Variety of test platforms
- Multiplex menu expansion

IP Protected Automated Protein Analysis

- Market adoption of automated western blot
- Continued adoption of iCE platform for biologics analysis

- GMP reagents for cell and gene therapy
- Alternative technologies for Abs generation
- Use of gene-editing technology to validate Abs
- Next generation Immunoassays
- Next generation tissue analysis
- Tissue culture supplements
- Liquid biopsy Dx, CDx





Gap Filling M&A and Market Expansion

Achievements

- 14 M&A activities to fill product and technology gaps
- ACD, Exosomedx, Quad Technologies to enter clinical markets

- Tuck-ins to expand core in China, Europe and India
- New to the world Protein Analytic tools
- Tissue culture tuck-ins to increase critical mass
- Dx in differentiated markets (oncology, neurology, etc.)





Culture Creation & Talent

Achievements

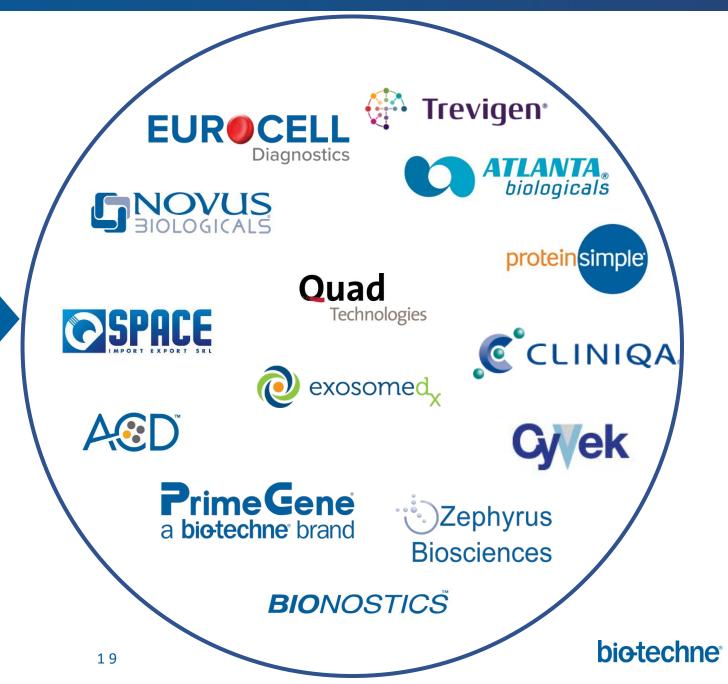
- Created EPIC values culture throughout organization
- Strong leadership team with industry experience

- Continue build the EPIC culture as we continue to grow
- Focusing on collaboration for more innovation



bio-techne®

- Healthy hopper of targets
- Sound prioritization strategy
- Targets that fill gaps
- Targets with ROIC > WACC



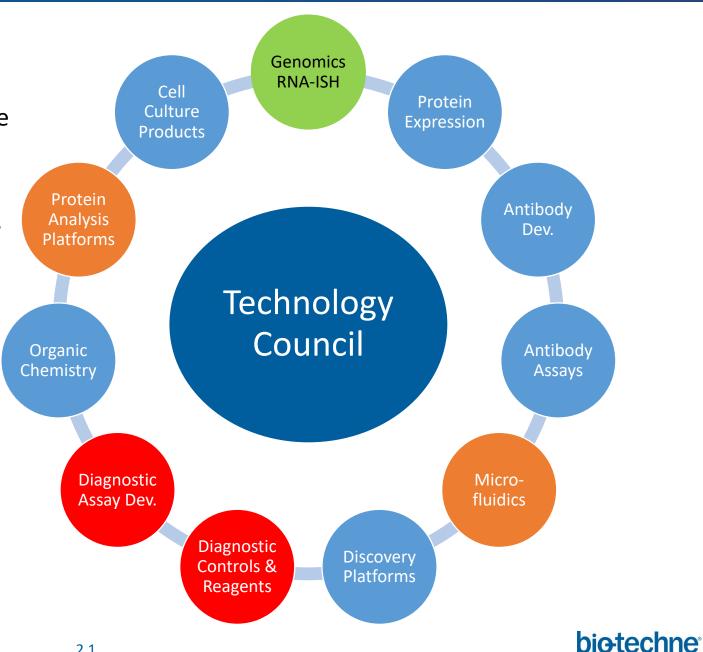
biotechne

Protein Sciences Segment TOCRIS ROSYSTEMS **Reagent Solutions** bio Develop and manufactures biological reagents Quad used in all aspects of life science research biologicals **Technologies Analytical Solutions** Manual and automated protein analysis solutions **RODSYSTEMS** proteinsimple that improve the efficiency of process work streams & quantitate secreted proteins **Diagnostics and Genomics Segment ROD**SYSTEMS **Diagnostics** Develops and manufactures controls, calibrators and **CLINICAL CONTROLS** diagnostic assays for the regulated diagnostic market **Genomics** Advanced, tissue morphology friendly RNA in situ exosomed, hybridization (ISH) assay for transcriptome analysis & prostate cancer molecular diagnostic



Continual Innovation: Bio-Techne Technology Council

- Gather the best technical minds from all divisions to share great ideas
- Comprised of technical leaders in the core competencies of Bio-Techne
- Goals
 - Share ideas across divisions and sites
 - Connect to Key Opinion Leaders for more new ideas
 - Manage technology pipelines
 - Communicate these up and down the organization



Business Segment Portfolio

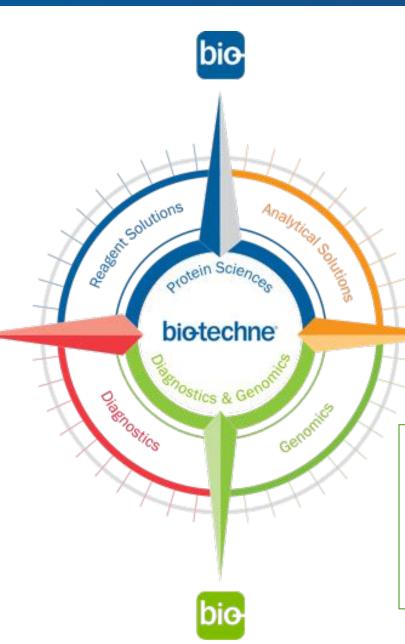
REAGENT SOLUTIONS

- Develops and manufactures biological reagents used in all aspects of life science research
- Research Tools such as: proteins, antibodies & small molecules
- Molecular probes for in situ
 Hybridization research



DIAGNOSTICS

- Develops and manufactures controls, calibrators and diagnostic assays for the regulated diagnostic market
- Product types: hematology controls, blood gases, coagulation, blood chemistry controls and diagnostic assays reagents



ANALYTICAL SOLUTIONS

- Manual and automated protein analysis solutions that improve the efficiency of process work streams & quantitate secreted proteins
- Product types: automated western blot instruments, bioprocess protein purity analyzers, microfluidic imaging instruments, single & multiplex immunoassays and instruments, etc.

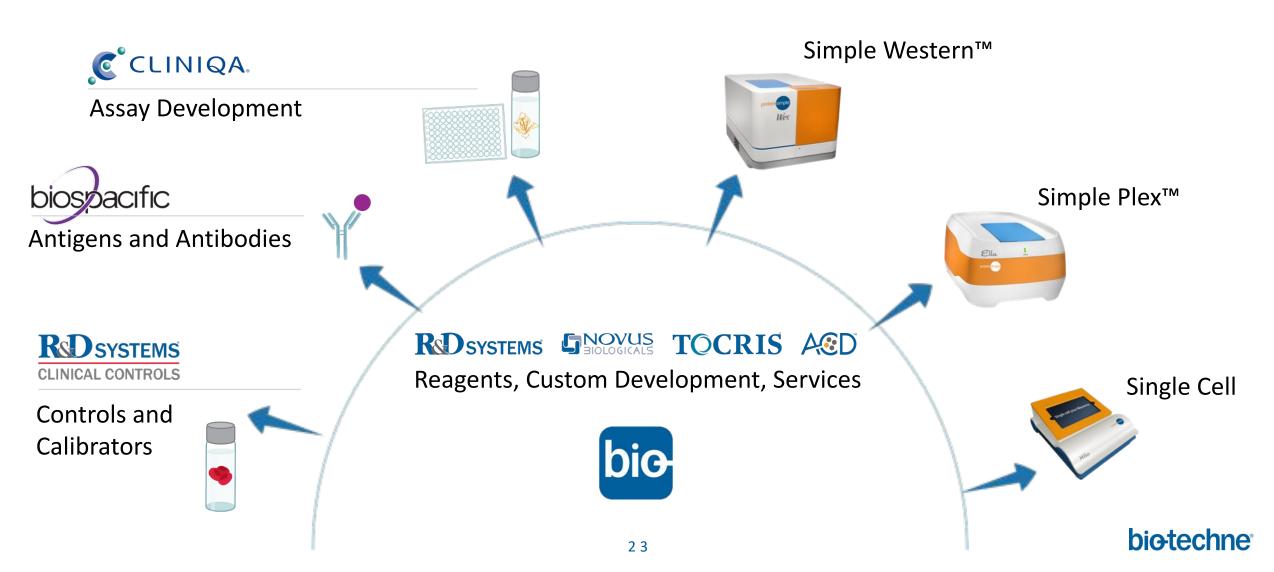
GENOMICS

- Advanced, tissue morphology friendly RNA in situ hybridization (ISH) assay for transcriptome analysis intended for clinical applications
- Exosome-derived gene expression signatures for diagnostic applications; first test (EPI) is an indicator of the need for biopsy in patients with grey-zone PSA results











nnovation

Collaboration

bio-techne®

North America, Europe, and Asia

>300,000
Products

~2,100 Employees

>40 Years

>500,000 Citations

6 Platforms











Our brands bring you >300,000 quality products Nearly 2,100 employees globally

Our companies
have been
manufacturing
and sourcing
reagents for more
than 40 years

Generated using our products

6 instrument platforms that leverage biological content

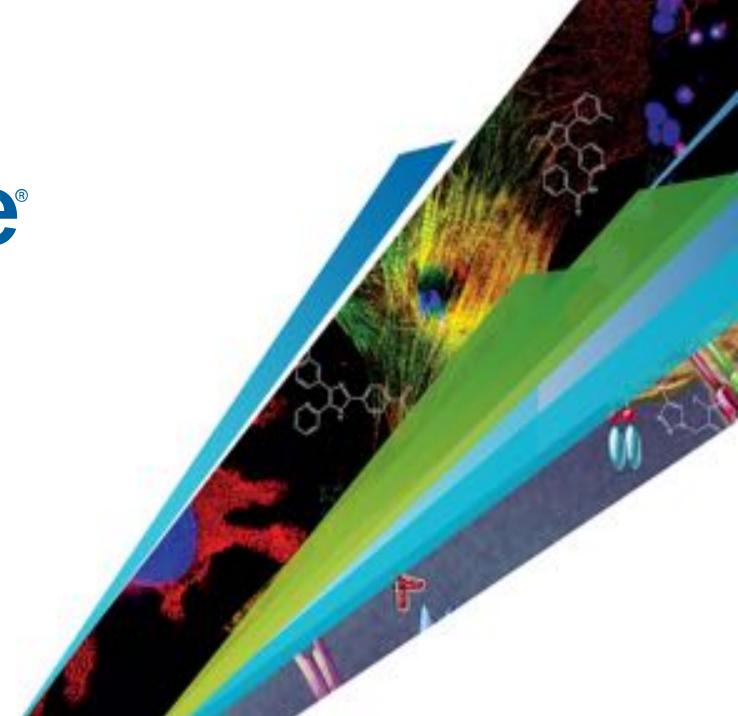


bio-techne®

Protein Sciences Segment

Dave Eansor

President, Protein Sciences



Business Overview

- Largest, most profitable Segment of Bio-Techne
- FY2018 Revenue: \$483M
- FY2018 Op. Income: 44%
- Upper Single Digit Organic Growth
- ~1360 Employees, 8 major sites
- Highest Quality reagents for Life Science Research, Diagnostics and Therapeutic Applications
- World Leader in Proteins, Antibodies, Immunoassay Instruments, Kits and Reagents
- Leading provider of Analytical Solutions for Biologics producers

Key Growth Drivers

- Novel Automated Western Blot Instrumentation & Feature Enhancements
- Multiplex Immunoassay platforms
- Revenue Sharing (with OEM Customers)
- Productive NPD (Novel Proteins, Abs, Assays, Cell Culture products, GMP & Dx content)
- Digital Marketing, Search Engine
 Optimization
- Synergies with Captive Instrument Platforms
- Acquisitions (Trevigen, Atlanta Bio., Quad Tech.)
- Geographic Expansion (esp. China, Central & Southern Europe, Canada, and India)



Why Protein Science?



But life is built from proteins!

A multi-tiered effort to innovate & differentiate while protecting the "core"

Expand the Markets

Take Share Through Product
Differentiation & Value
Addition

Protect the Core







Continue "Ticket to the Ball"
Investments

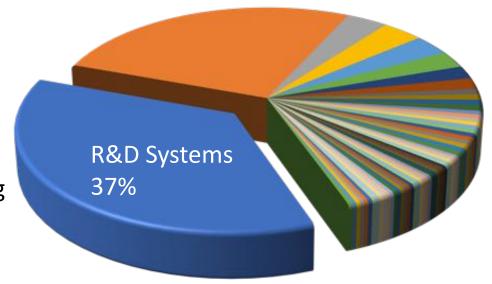




The most widely used proteins in the world

Proteins

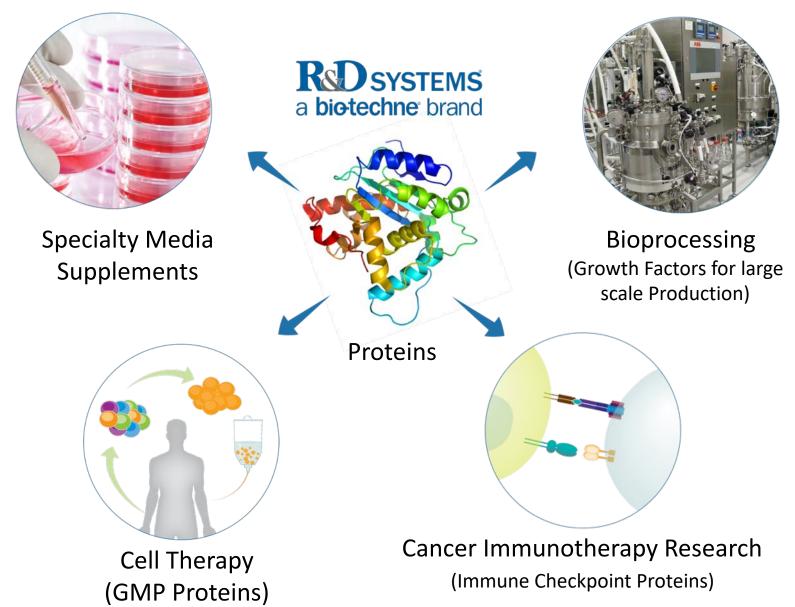
- 3500+ Recombinant Proteins
- Widest Selection of Bioactive proteins
- 95% Developed and Tested In-House
- 45 GMP Proteins for Clinical Manufacturing
- Custom Development Services



2018 Publications220 Manuscripts349 Protein References60 Companies



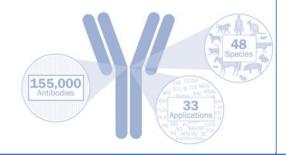
High Value/High Growth Applications for Proteins





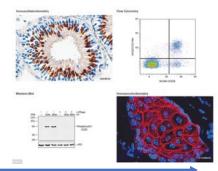
Largest Catalog

- More selection, more results
- Targets
- Species
- Applications



Data-rich Website

- The right choice, the first time
- Data
- Images
- Citations
- Reviews



Reproducible and Validated

- Trusted results, every time
- In-house testing
- Knock-out validation
- 5 pillars of validation



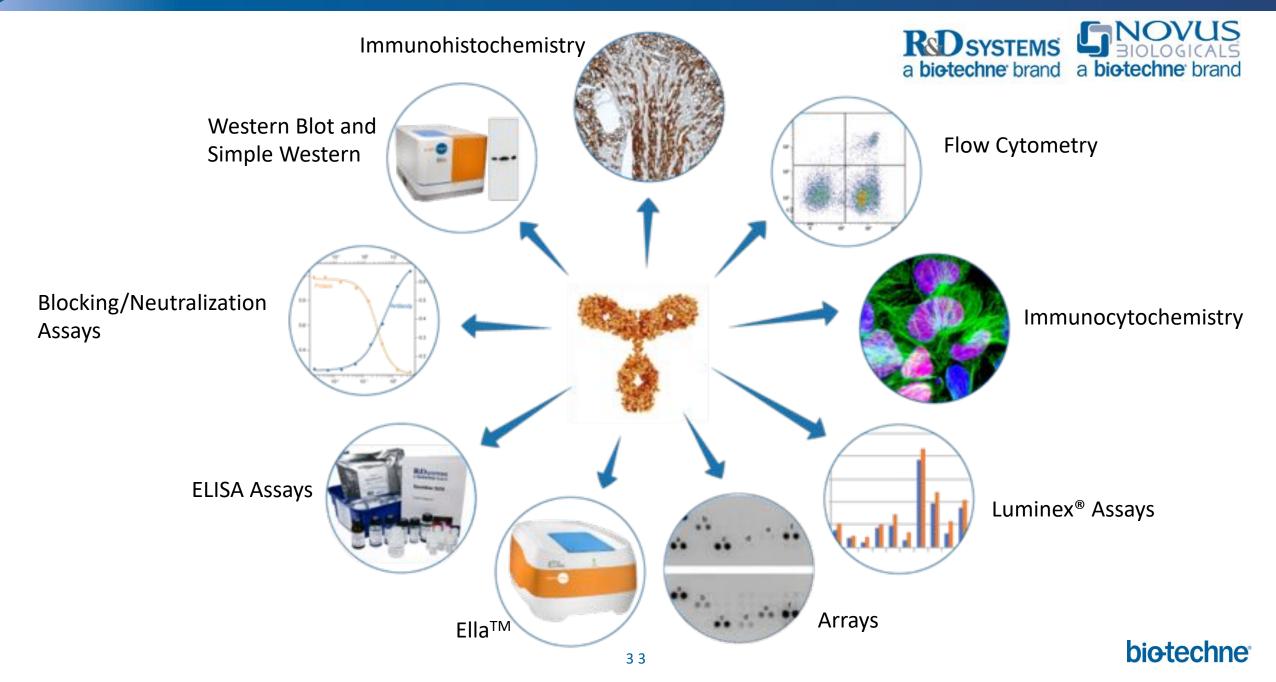
Capabilities and Innovation

- Research and Development
- In-house manufacturing
- Recombinant Antibodies
- Custom services
- GMP

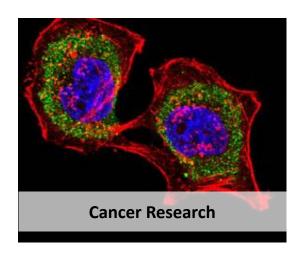


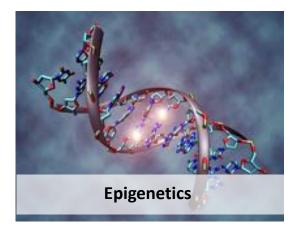


The Versatility of High Quality Antibodies



Small Molecule Research Area Emphasis







Functions

Inhibitors

Activators

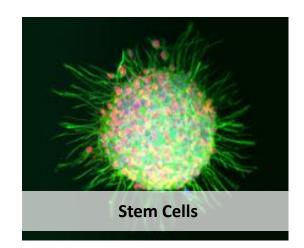
Agonists

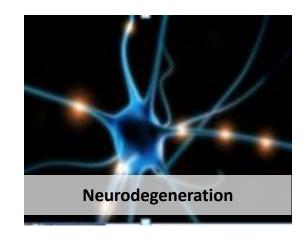
Antagonists

Blockers

Modulators

Ligands







Expanded Offering for Cell & Gene Therapy

Isolate and Culture Verify Differentiate **Investigate** Premium quality GMP proteins Optimized differentiation kits and media Tocris GMP Small Molecules Stem cell-relevant growth factors Small molecules from Tocris Bioscience MagCloudz™ Cell Separation Quickgel™ Cell Activation Cultrex[®] Basement Membrane Matrix Largest breadth of high quality antibodies CryoDefend[™] - stem cell media Proteome Profiler[™] Arrays MimEx™ Adult Stem Cell Technology Luminex[®] multiplex assays Atlanta Biologicals Serum & Media Gold Standard ELISA assays Simple Plex® assay platform •All-in-one verification kits Large selection of lineage-specific antibodies

R&D Systems GMP Proteins for cell therapy manufacturing

```
Activin A
                 GDF-8
                                   IL-4
                                                  NRG1-B1
                                                                      VEGF
BDNF
                 GDF-11
                                   IL-6
                                                  NT-3
                                                                      Wnt-3a
BMP-2
                 GDNF
                                   IL-7
                                                  NT-4
                 GM-CSF
BMP-4
                                   IL-11
                                                  PDGF-BB
                 HGF
BMP-7
                                   IL-12
                                                  Periostin
                                                  SCF/c-kit Ligand
EGF
                                   IL-15
                 IFN-γ
Dkk-1
                 IGF-I
                                   IL-17E
                                                  Sonic Hedgehog
FGF basic
                 IL-1\beta/IL-1F2 •
                                   KGF/FGF-7 •
                                                  TGF-β1
Fibronectin •
                 IL-2
                                   M-CSF
                                                  TGF-β3
                 IL-3
Flt-3 Ligand •
                                                  TNF-α
                                   Noggin
```

Unique to R&D Systems

Note: Custom development of GMP proteins, or conversion of RUO proteins to GMP status are available



GMP Proteins for Immuno-Oncology

- For cell therapy culture: CAR T, Stem Cell Therapy, Regenerative Medicine
- For ex vivo cell culture (not used directly in humans)
- Protein standards for Dx assays
- Growth factors for large scale cell culture for Biopharma & Media
 Manufacturers eg. IGF-1 LR3

GMP Abs

- For Dx immunoassays (esp. via BiosPacific)
- For cell separation applications
- For "Cytokine Storm" assays

IVD & LDT Assay Kits

- For Immunodiagnostics
- For high sensitivity, multiplex immunoassays (Simple Plex™)

GMP Small Molecules

For ex vivo cell culture

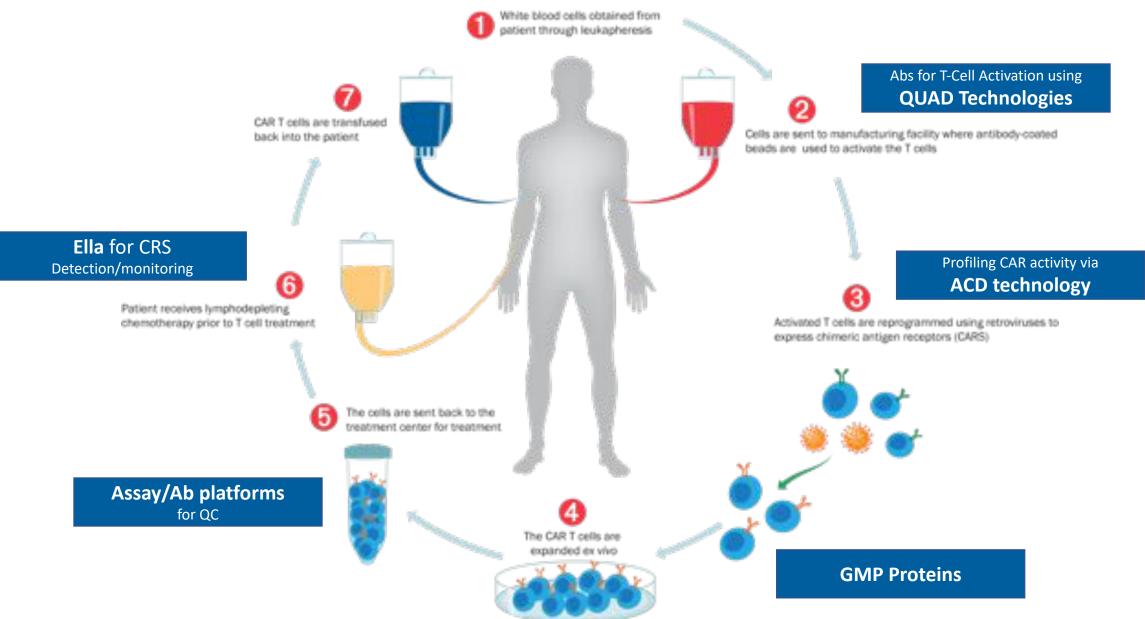




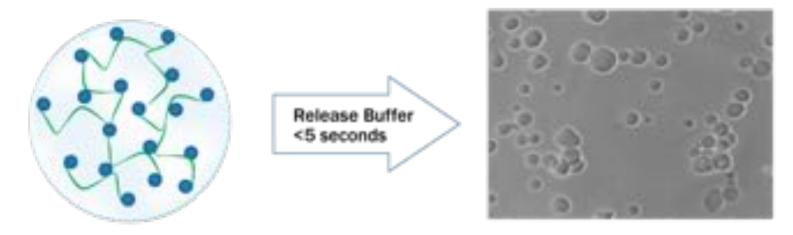




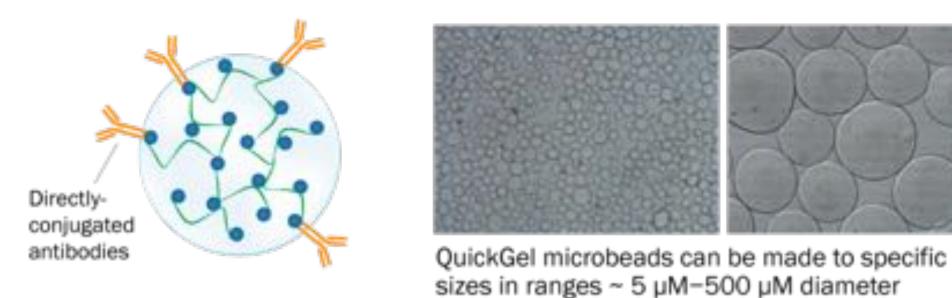
Immune Cell Therapy Opportunities



QuickGelTM: "plug and play" platform for T-cell isolation and activation

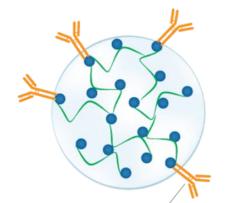


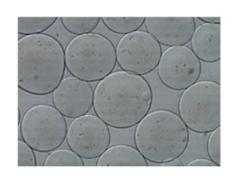
QuickGel microbeads can be created with specific binding funtions



QuickGel™ Microparticles

Only releasable, non-magnetic cell selection technology





Directly-conjugated antibodies



Current RUO cell selection solution

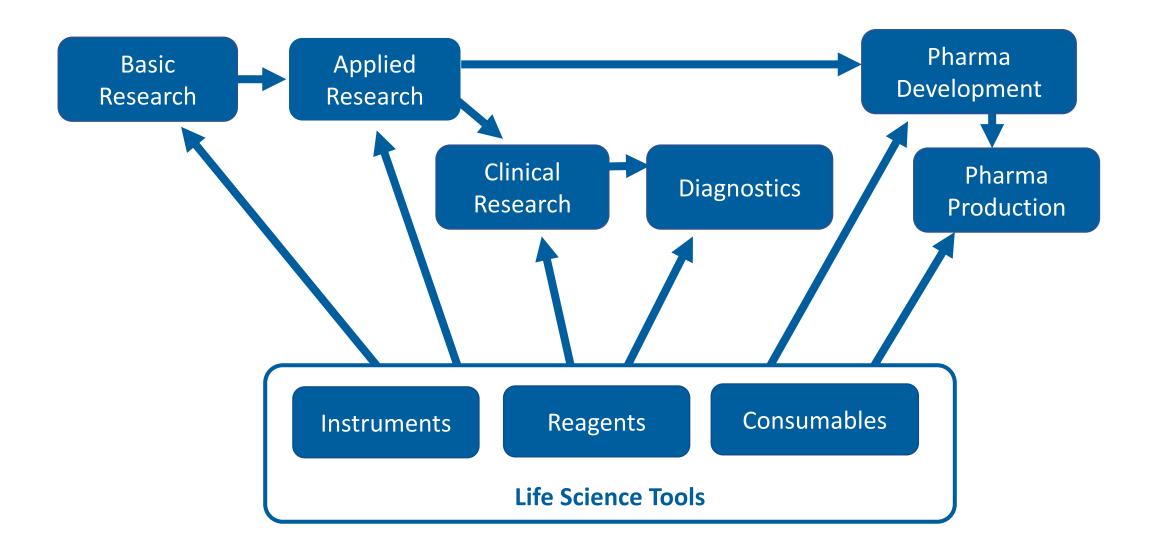


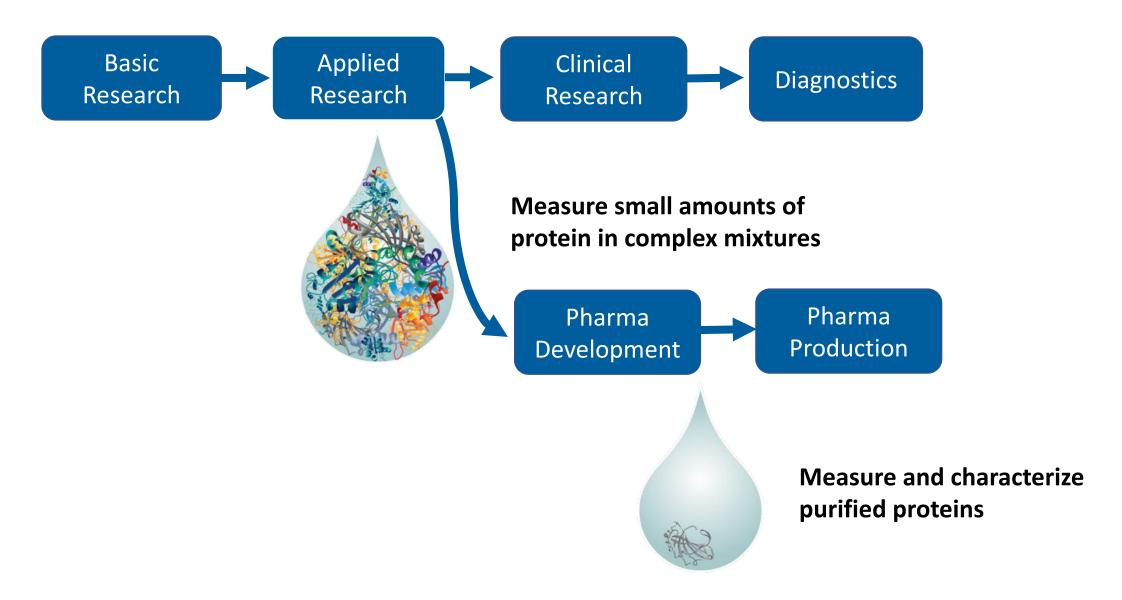
Revolutionizing the clinical workflow

Bringing automation and GMP-compliance to our magnetic bead-free cell separation







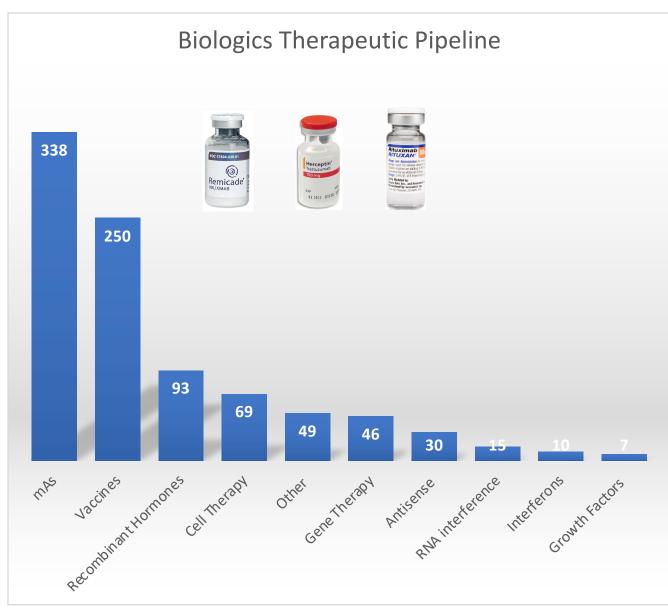


Instruments for Biologics Analysis Drive Pharma Growth

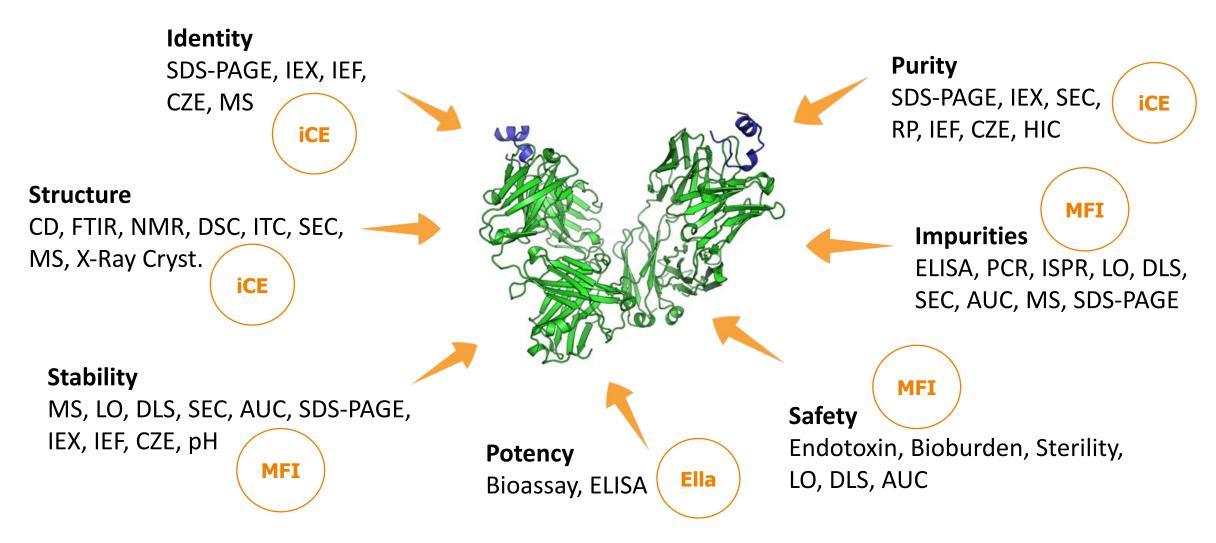


Maurice™

- Biologics are Purified Proteins as Drugs
- ~700 companies worldwide researching and commercializing biologics
- Pipeline of Biologics in Phase I to Application Submission >900



Many analytical techniques are required



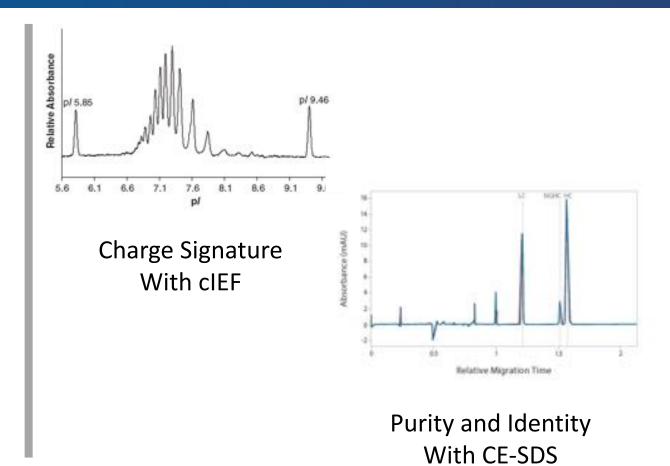
iCE – Is My Drug Pure?



iCE3



Maurice



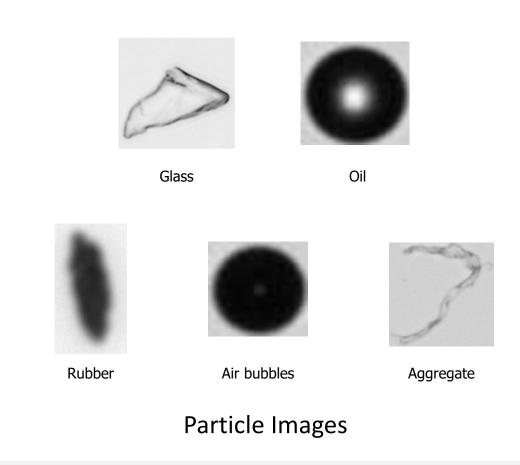
Gold Standard for Charge Heterogeneity (cIEF)

Beachhead in CE-SDS

Installed in development and QC

MFI – Can I Characterize My Contaminant(s)?



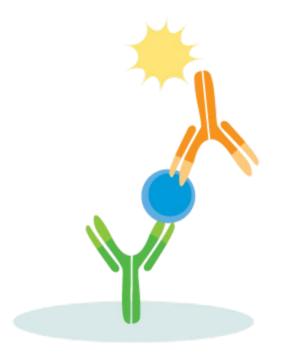


Defined the field for monitoring protein purity

What's in your sample?



Measurement of small amounts of protein in complex mixtures



Usually involves some sort of immunoassay



ELISA

Bio-Techne has revolutionized the two most common techniques



Immunoassays: Different Users, Different Needs

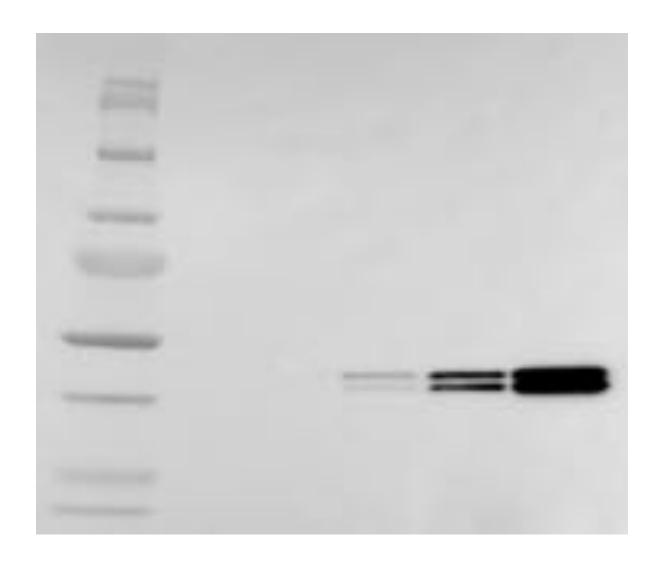
Fully RD SYSTEMS a biotechne brand Validated Quantikine® Simple Plex ™ DuoSet® Luminex® Arrays Simple Western™ FluorChem Alphalmager Single-Cell Homemade Assays

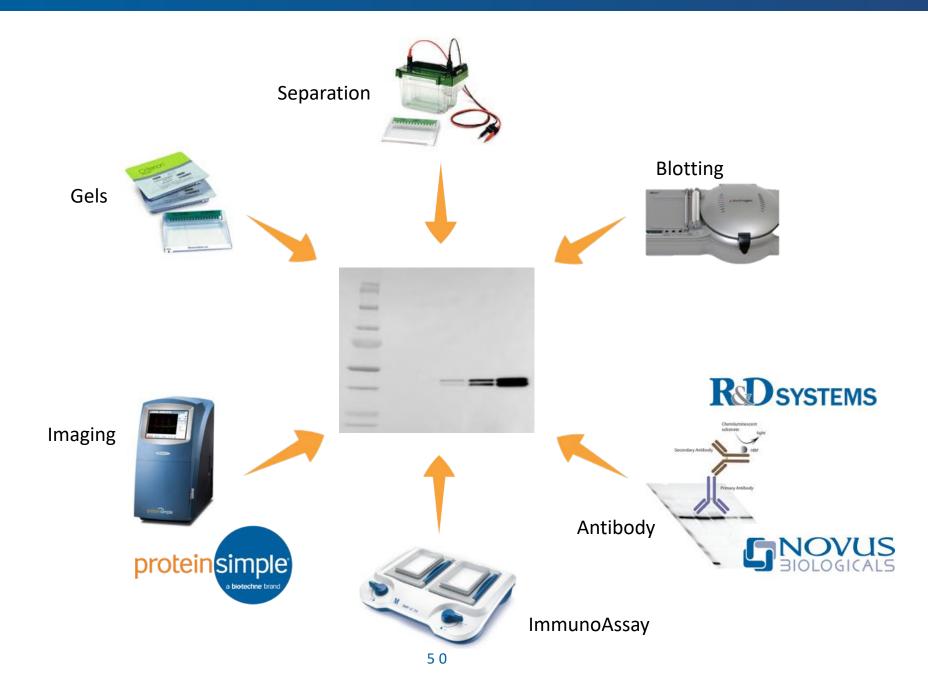
Manual Fully Automated

Western Blot is Ubiquitous

50% of life science researchers regularly do westerns

850,000 researchers world wide





bio-techne[®]

Spend Up to Two Days...



Load gel



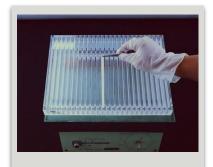
Run gel



Prep gel



Build Sandwich



Membrane Transfer



Primary Probe



Wash



Secondary Probe



Wash Again



Expose



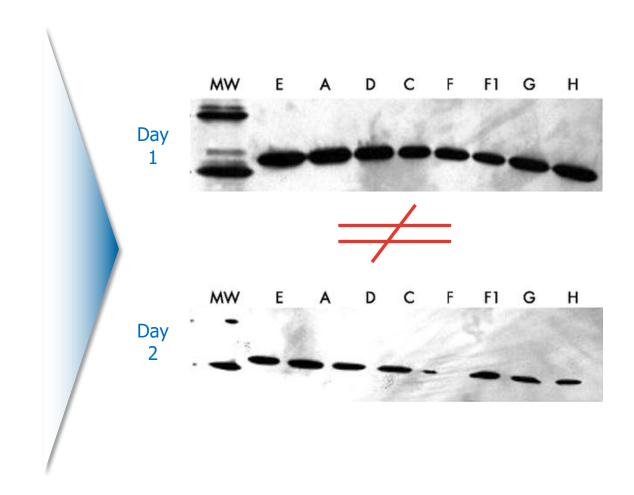


Detect

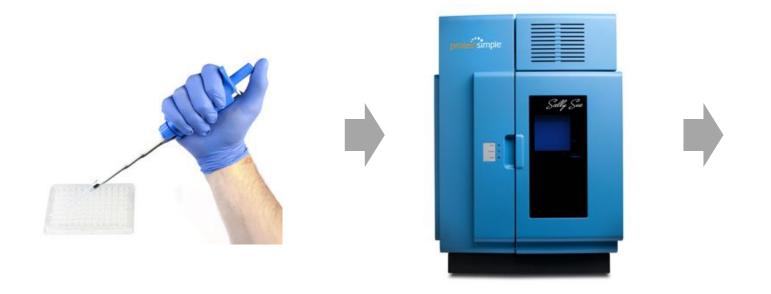


And Get Inconsistent Data!

- **X** Manual
- Time consuming
- **K**Inconsistent
- Non-reproducible
- Semi-quantitative at best







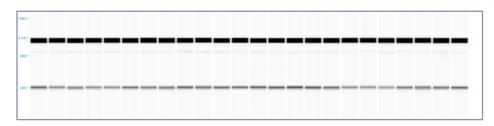
Prepare samples

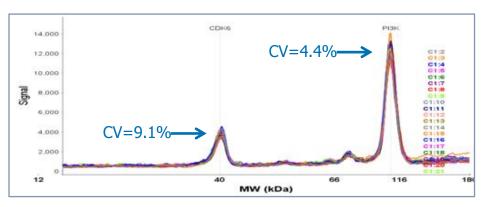
Click start

Results automatically

...with Data you can Rely on

- ✓ Fully automated
- ✓ Fast
- ✓ Consistent
- ✓ Reproducible
- ✓ Fully quantitative







Gel Free, Blot-free, Hands-Free



WesTM 25 samples



Sally SueTM 96 size



Peggy SueTM 96 size/charge



proteinsimple

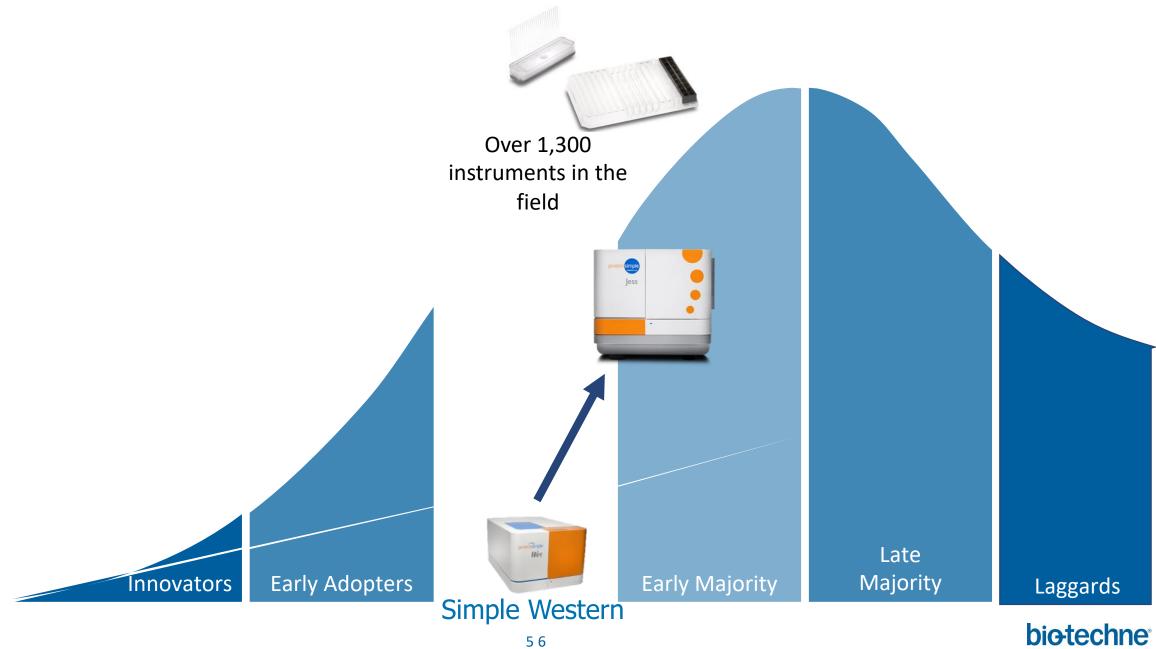
Jess

JessTM
25 samples
+Fluorescence
+Protein Normalization
+Blot Imaging

NanoPro 1000™

96 charge





5 6

~ 2,000,000

ELISAs are performed annually

~1,000,000
Are ELISA kits

Typical lab:

50-100

Plates per year

6-10

Different targets



Sensitive & Accurate **Tedious & Slow**



Traditional ELISA





2. Wash Plate



3. Add Antigen (sample)



4. Wash Plate



5. Add 2° Ab and incubate



6. Wash Plate



7. Add Detection Reagent and incubate



8. Read in plate reader and analyze

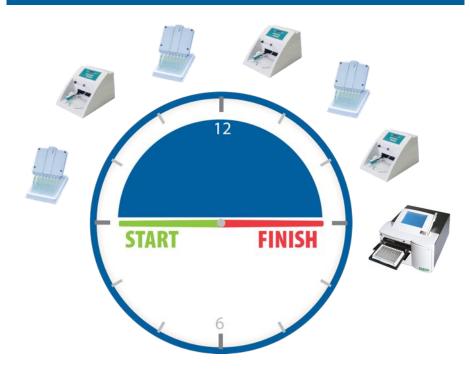


ROSYSTEMS

ROSYSTEMS

RDSYSTEMS

Traditional ELISA



- Up to 8 separate steps
- Each Step adds variability
- May take up to 6 hours
- Requires larger sample volumes

Simple Plex ELISA



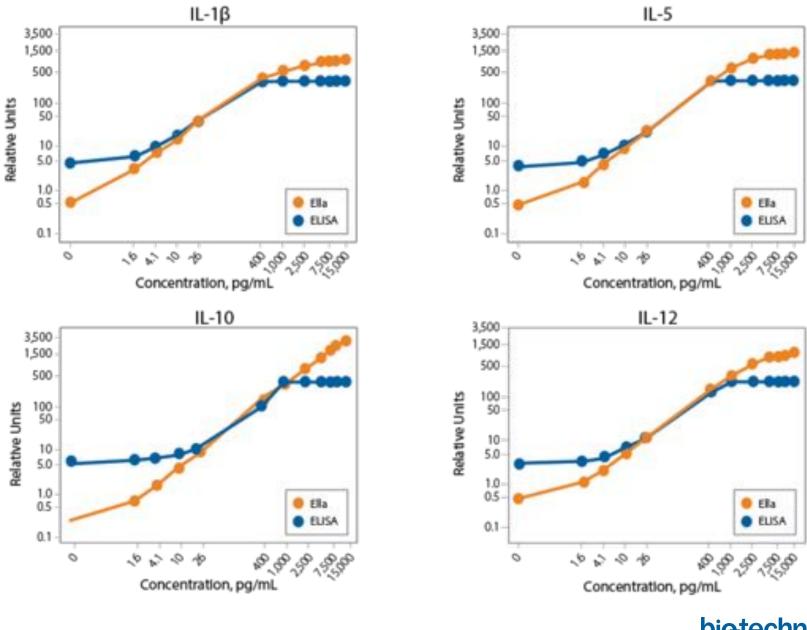
- Only 2 separate steps
- Variability is low
- Only takes up to 1.25 hours
- Requires low sample volume

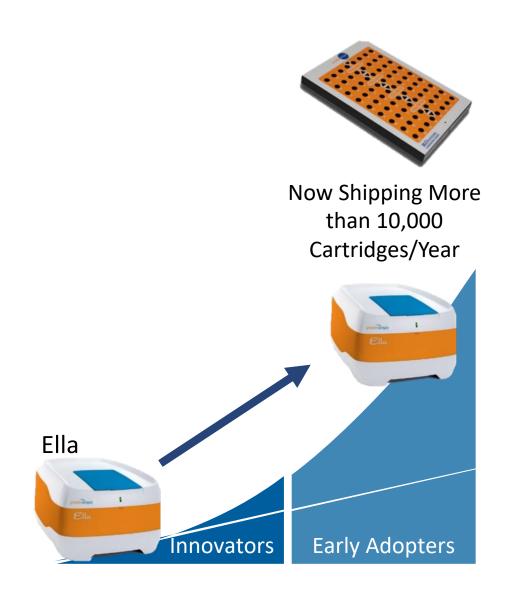


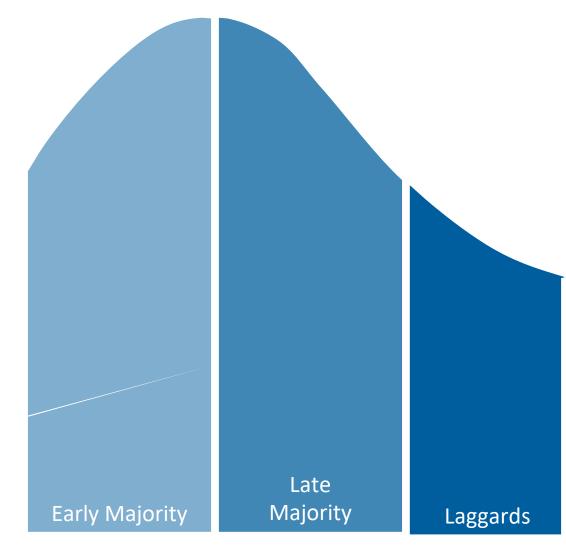


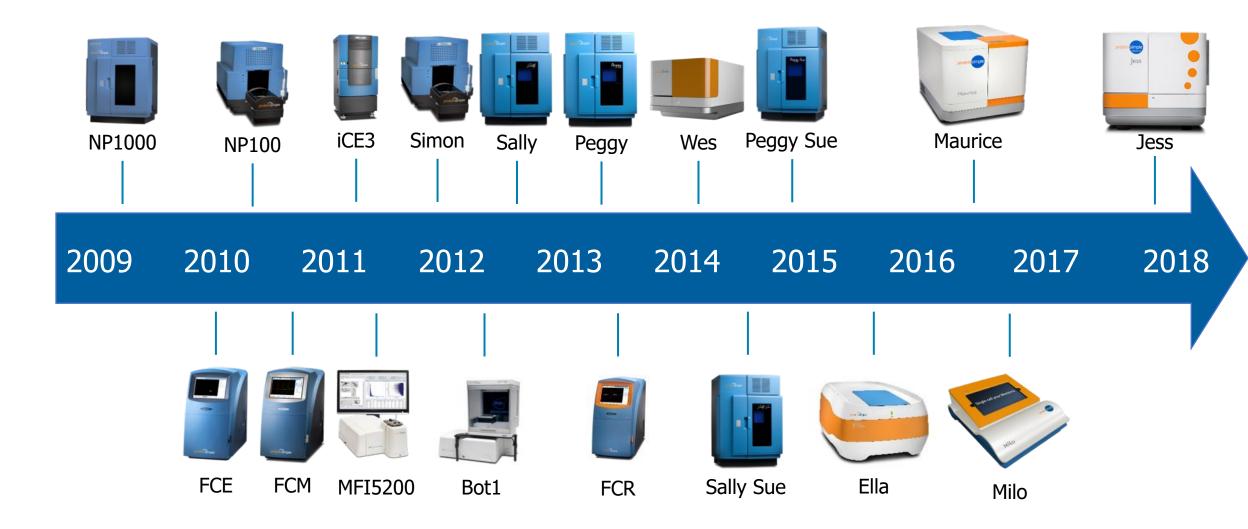
Produces More and Better Data

- Up to 4 targets per sample
- Wider Dynamic Range
- Lower detection limits









Instruments



Bio-Techne will add new instruments to bring new functionality to customers

Consumables



Bio-Techne will add new consumable formats to expand the functionality of installed systems

Assays



200+ Simple Plex Assays Complete

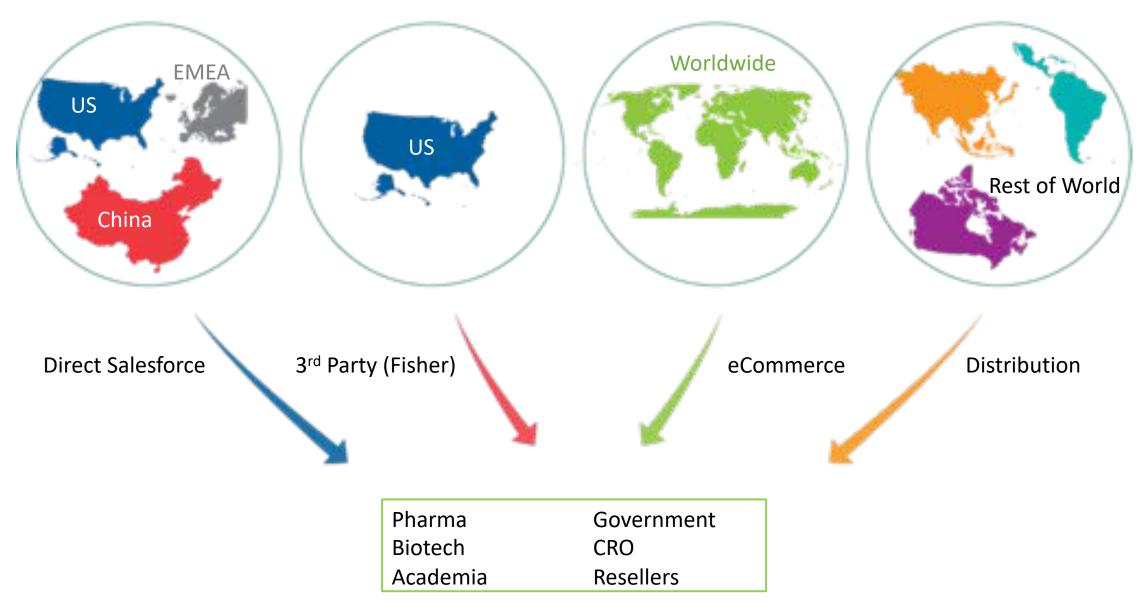


2,000+ Certified Simple Western Antibodies

400+ Certified Single Cell Antibodies

Bio-Techne will add specific assays to deliver complete solutions

Protein Science Segment Channels to Market

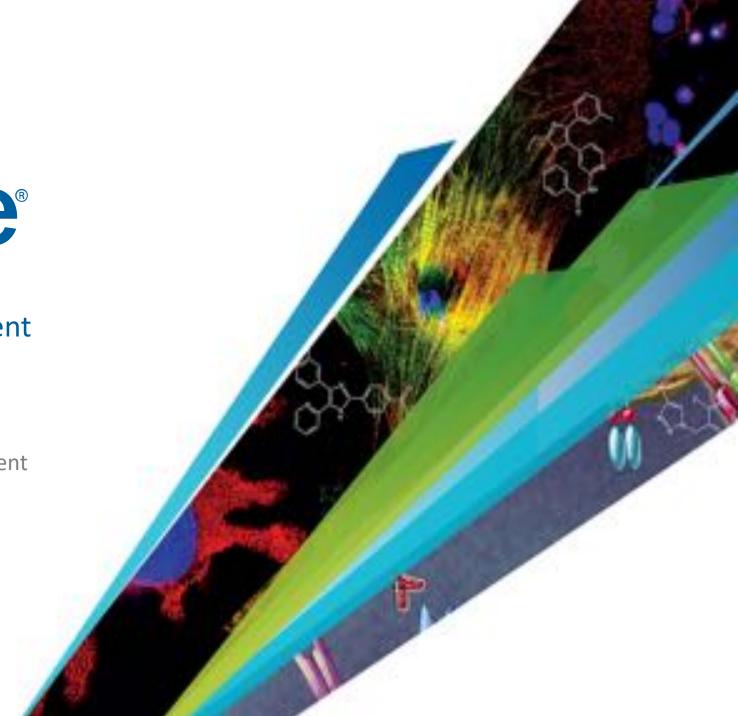


bio-techne®

Diagnostics & Genomics Segment

Kim Kelderman

President, Diagnostics & Genomics Segment



Diagnostics & Genomics Segment

1. Segment overview

2. Business strategy: Diagnostics

- Product overview
- Serviceable Available markets
- Business Priorities:

3. Business strategy: Genomics

- Why ISH?
- Customer Journey,
 RNAscope® expansion
- Unlock Bio-Techne®
 Capabilities in Genomics



Locations & Brands in Bio-Techne's Diagnostics and Genomics Segment



Calibration and control products

- General Chemistry
- Hematology
- Diabetes (Blood glucose, HbA1c)
- Blood Gas/Electrolytes
- Immunochemistry
- Urine Chemistry/Urinalysis
- Coagulation



Biological components

- Cardiac Markers
- Lipids
- Specific Proteins
- Cancer Markers
- TDM
- Toxicology



Instrument companies

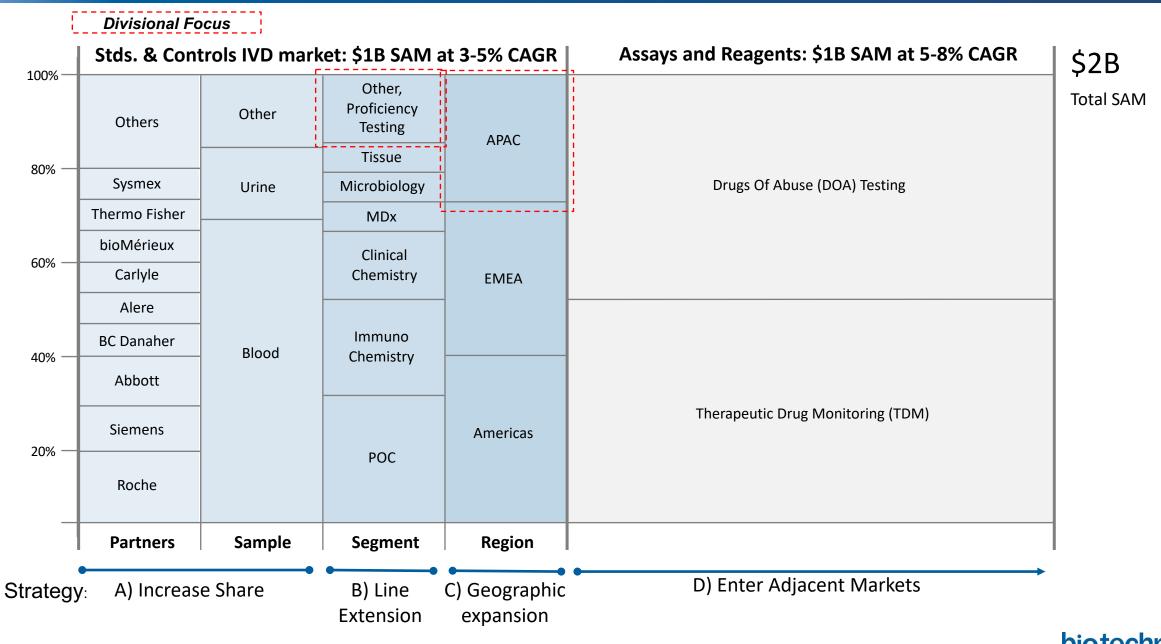


Laboratory instrumentation





Serviceable Addressable Market (SAM)



Diagnostics Division Strategy

Focus on fundamental capabilities to enjoy sustained growth in the core business. Expand into adjacent markets for accelerated growth.

The situation

- Addressable market ~\$1B Quality controls/Calibrators market
- **Deep relationships** with >25 leading IVD companies
- Commercial expertise and a global presence with ~50% of current revenue derived from outside US
- World class development, quality and manufacturing operations, with the highest reputation
- Continuous requests for assay development and reagent manufacturing from existing customers
- Adjacent market for targeted reagents and assays of \$1B

Strategic priorities

Service our core market:

A: Increasing OEM share (share wallet and new customers)

B: Line extensions into Proficiency Testing (PT) products

C: Geographic expansion (China/APAC and EMEA)

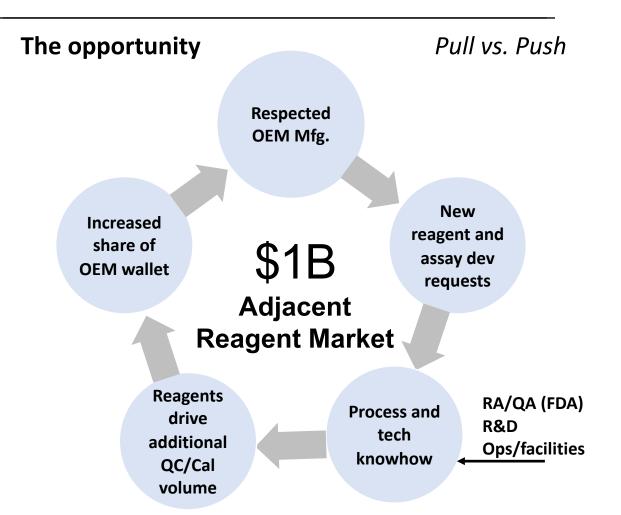
Enter adjacent markets of reagents and assays

D: Driven by requests from OEM customers



Diagnostics Division Strategy

Focus on fundamental capabilities to enjoy sustained growth in the core business. Expand into adjacent markets for accelerated growth.



Critical success factors

- ✓ Not a clinical instrument company and not a competitive threat to the largest IVD companies
- Existing partnerships with the global market leaders:
 Roche, Siemens, Abbott, Danaher, Sysmex, Becton
 Dickenson
- ✓ **Technical and R&D experience:** in both quality controls/calibrators as well as reagents and assay development
- ✓ Operations: modern facilities, compliant to all current regulations with an impeccable quality track record

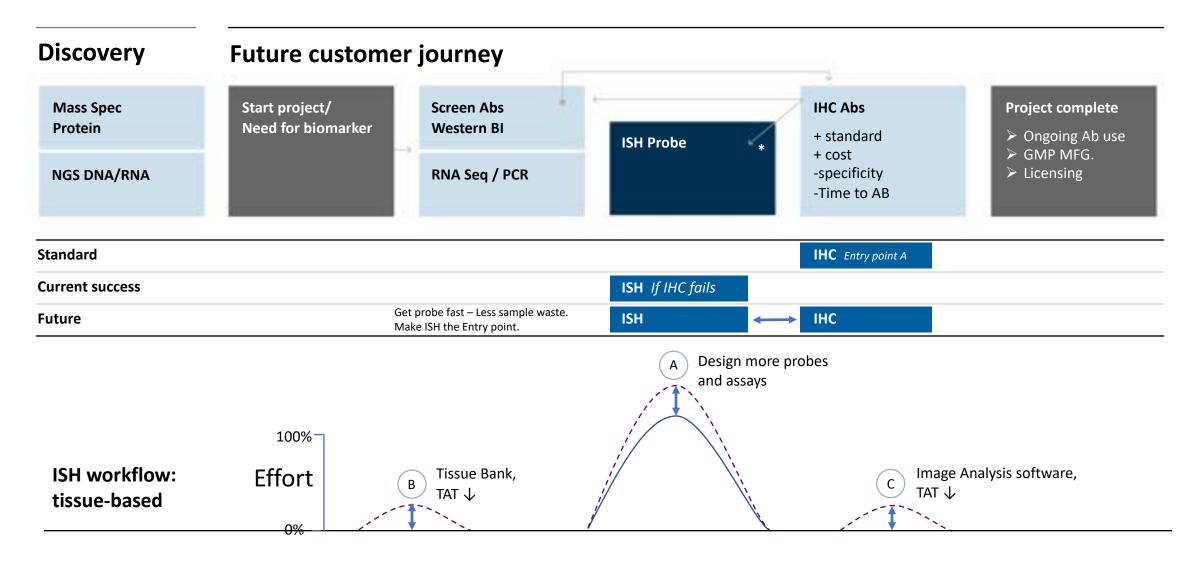
RNA-ISH provides morphological & molecular information Best of both worlds



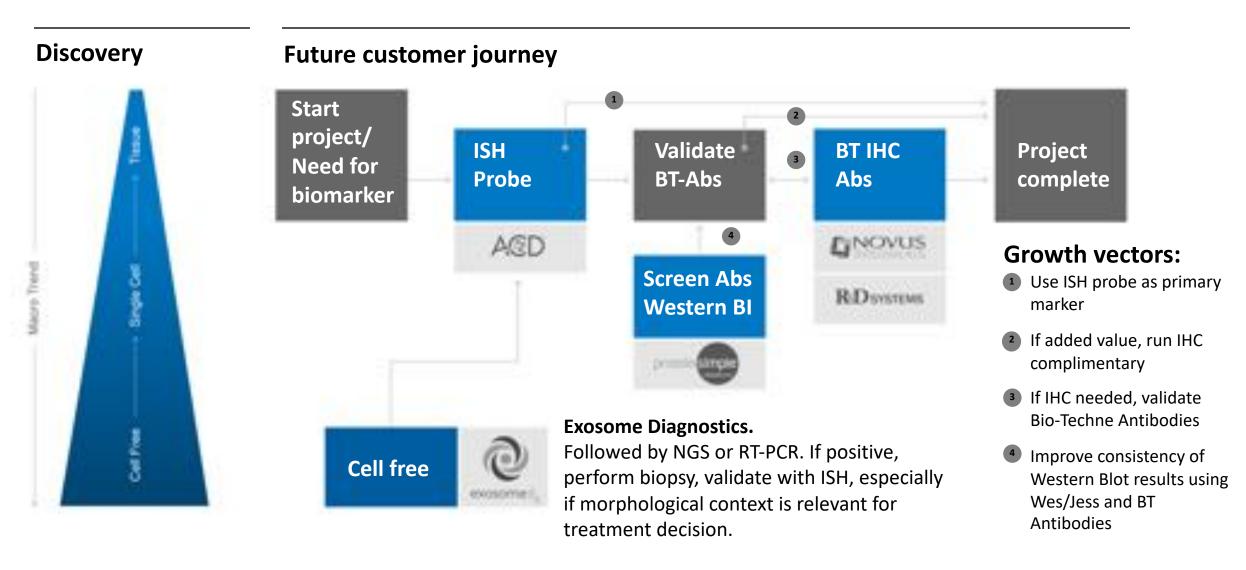


Current Strategy: ACD Standalone

Drive Genomics revenue by providing a better, faster ISH experience



Support the customer journey by linking Bio-Techne Capabilities



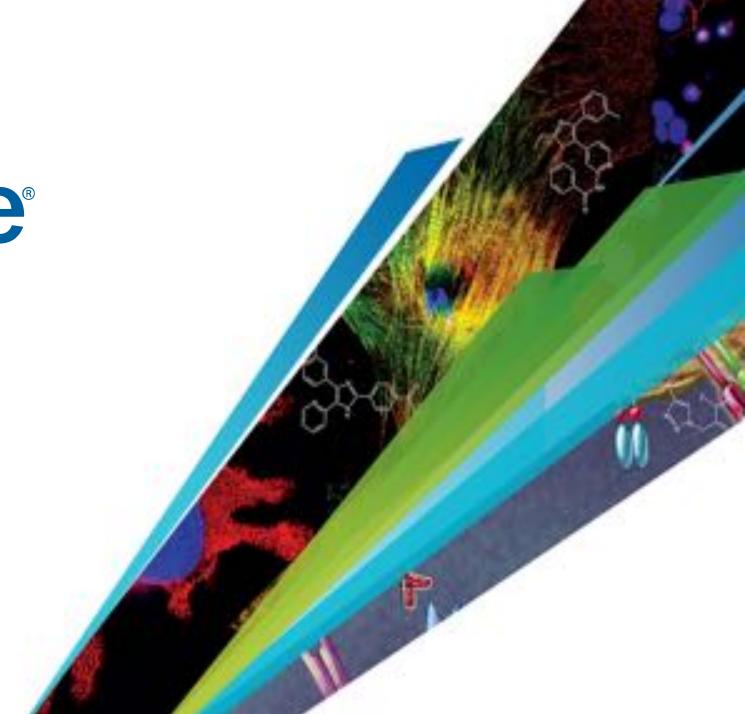


bio-techne®

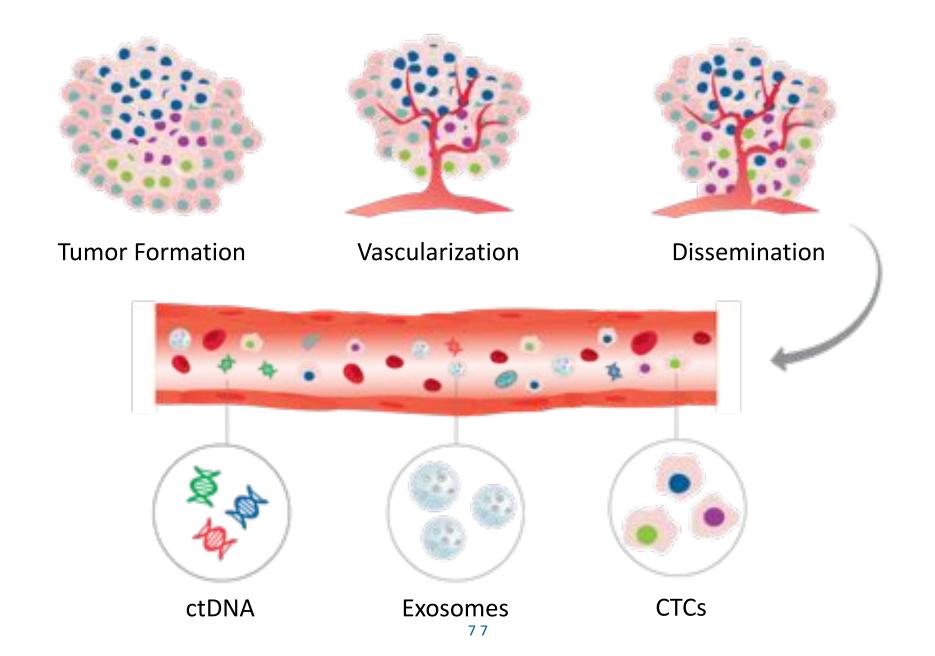
Exosome Diagnostics

Johan Skog, Ph.D.

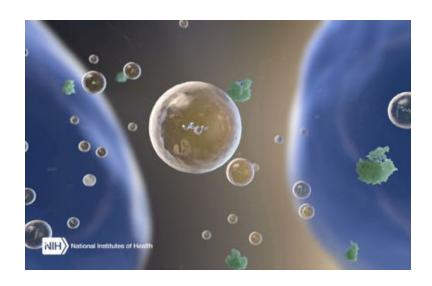
Vice President

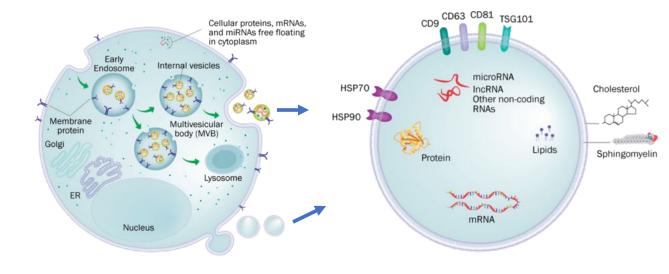


Liquid Biopsies: CTCs, cfDNA & Exosomes



Exosomes are released as a means of intracellular communication





Exosomes are released by all living cells into biofluids and have a biological purpose

- Produced by eukaryote and prokaryote cells
- Play a role in health and disease
- Can deliver molecules not normally secreted from cells

Exosomes play a role in various disease processes

- Stimulate tumor cell growth
- Inhibit immune cells
- Stimulate angiogenesis



Liquid Biopsies: CTCs, cfDNA & Exosomes

Key Properties

Frequency

Ability to Enrich or Select

Quality of Isolated Nucleic Acids

CTCs

Infrequent in early stages of disease

Yes

Good

cfDNA

Difficult to find within "noise" of contaminating DNA

No

Poor due to enzymes exposure

Exosomes

Abundant

Yes

High qualityshielded



Why we Believe this is the **BEST** Method for Early Cancer Detection

Tools with better correlation to the biology

Need: One Reaction

Measurement	Source	Material
Falling Allele Frequencies	Dying Cells	cfDNA
Rising Allele Frequencies	Living Cells	Exosomal RNA

Sensitivity: Why cfDNA alone is insufficient

Median copies/ml (estimated)

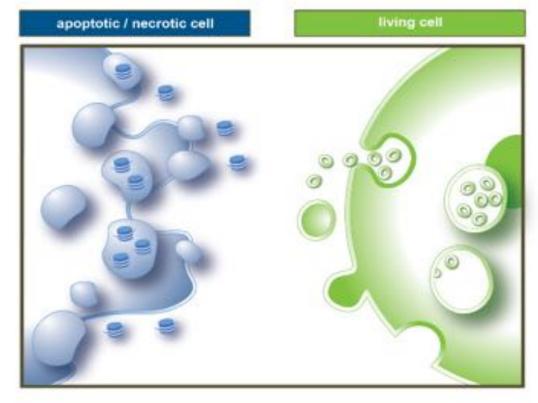
Stage 1 & 2: <1 copy/ml

Stage 3: 10-12 copies/ml

Stage 4: 70 copies/ml

*Chetan Bettegowda et al.

Sci Transl Med 6, 224ra24 (2014);



Ann Oncol 2018: 29(3):700-706

Improved EGFR mutation detection using combined exosomal RNA and circulating tumor DNA in NSCLC patient plasma.

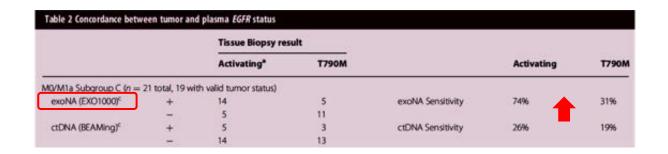
Kruq AK¹, Enderle D¹, Karlovich C², Priewasser T¹, Bentink S¹, Spiel A¹, Brinkmann K¹, Emenegger J¹, Grimm DG¹, Castellanos-Rizaldos E³, Goldman JW⁴, Sequist LV⁵, Soria JC^{6,7}, Camidge DR⁸, Gadgeel SM^{9,10}, Wakelee HA¹¹, Raponi M², Noerholm M¹, Skog J³.

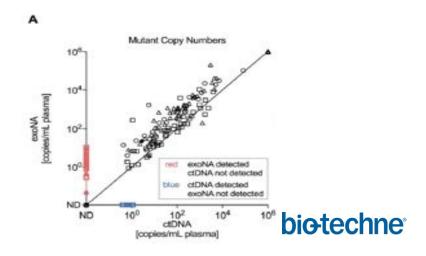
CONCLUSIONS: Combining exoRNA and ctDNA increased the sensitivity for EGFR mutation detection in plasma, with the largest improvement seen in the subgroup of M0/M1a disease patients known to have low levels of ctDNA and poses challenges for mutation detection on ctDNA alone.



Improved clinical sensitivity over ctDNA

Up to 10-fold more copies of the mutations (median)





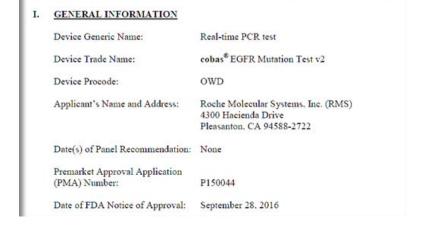
~60% of NSCLC patients become resistant to EGFR inhibitor therapy due to the EGFR T790M mutation

ExoDx®Lung (T790M) vs. Roche cobas® EGFR Mutation Test v2 (US IVD)

Drug resistance T790M mutations in NSCLC patients

- exoRNA and cfDNA = ExoDx®Lung(T790M) CLIA validated qPCR assay
- ctDNA = Roche cobas T790M IVD cleared assay





SUMMARY OF SAFETY AND EFFECTIVENESS DATA (SSED)

ExosomeDx assay
Clinical sensitivity = 92%

N = 210

Clinical specificity = 89%

Roche cobas assay

Clinical sensitivity = **58%**

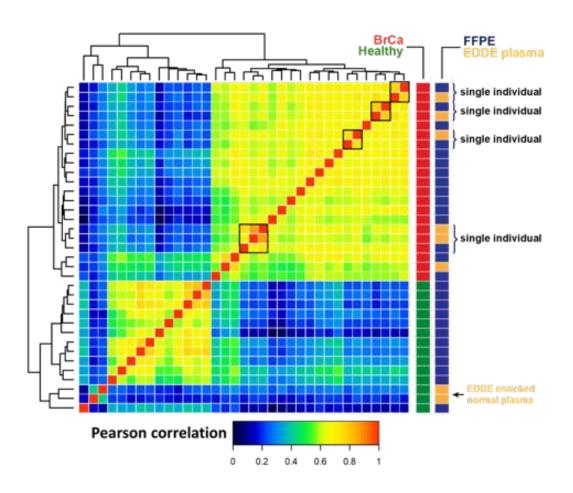
N = 383

Clinical specificity = 80%



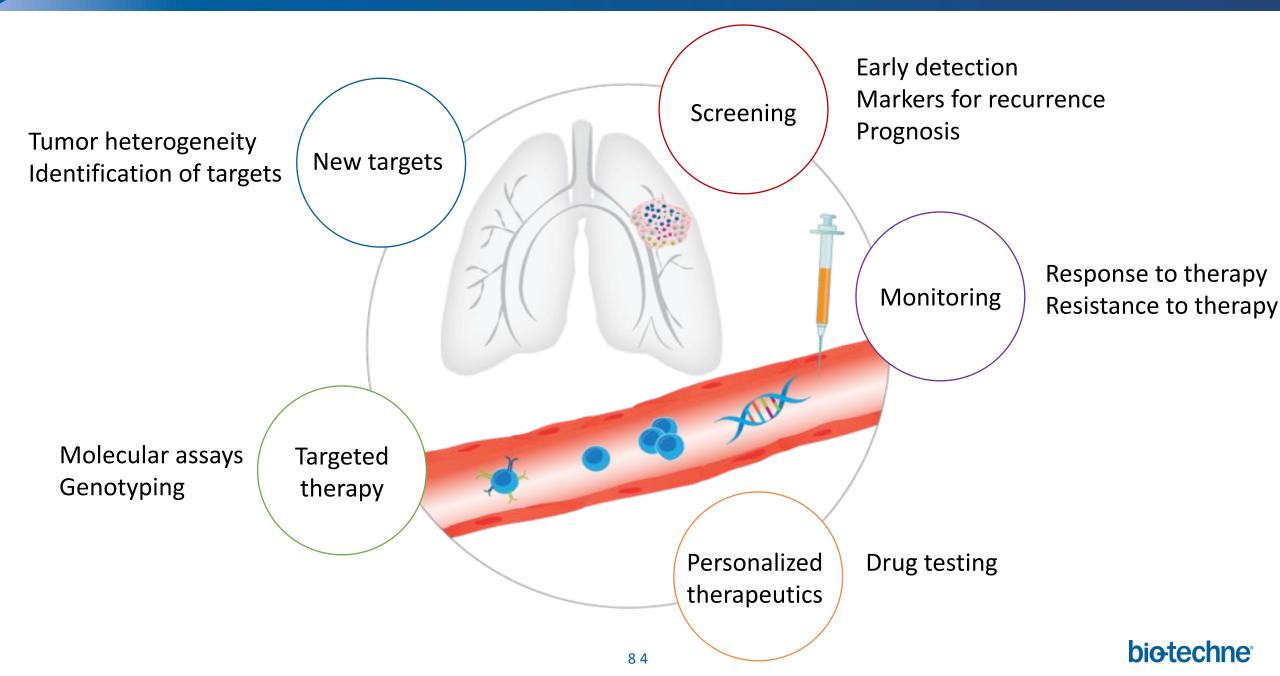
Early Detection (stage I/II) ER+ Breast Cancer:

Exosomes can not only detect clear signature differences, but with positive selection of plasma exosomes using a marker present on the cancer cells the exosome signature is clustering with its parent tissue!

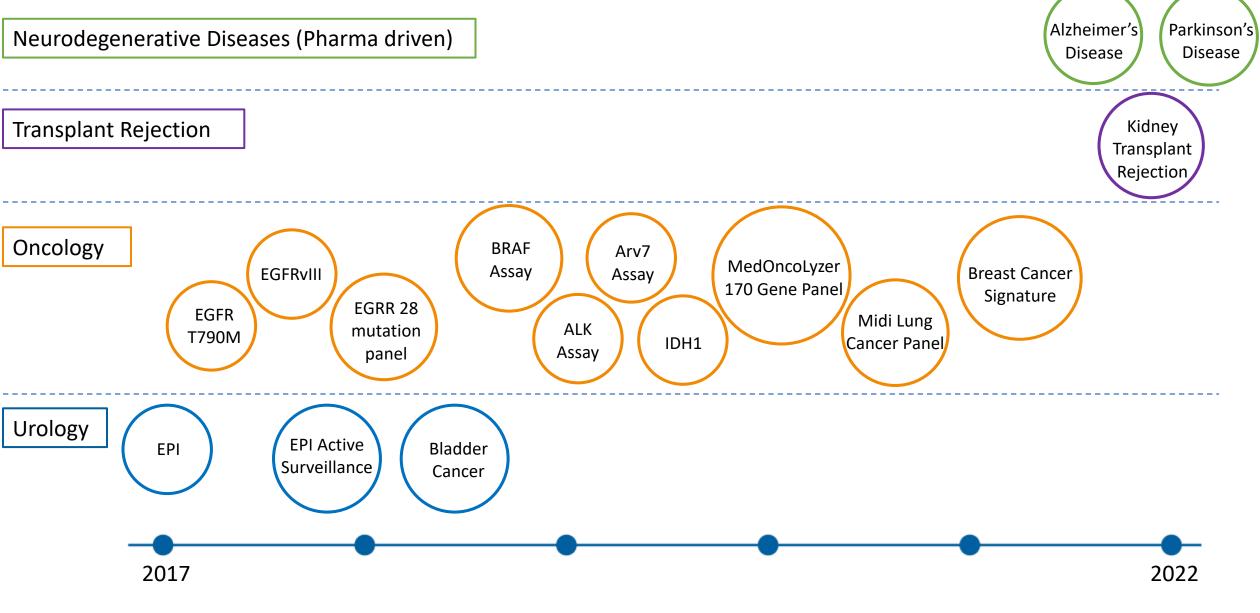


- EDDE BrCa: BrCa-enriched plasma exosomes correlate extremely well with matched FFPE from the same individual
- All BrCa patients correctly identified with plasma exosomes
- Positive BrCa plama samples cluster with their matched FFPE
 - These are plasma and FFPE from the same individual and show high agreement in expression of BrCa marker genes
- Health FFPE and plasma samples cluster separately

Clinical Utility of Liquid Biopsies



Technically and Clinically Validated Tests Drive Rapid Commercial Expansion



Product Development Roadmap

- ExosomeDx[™] plan to continue to change the landscape of liquid biopsies through publications and Pharma projects
 - Sensitive mutation detection
 - Enables RNA analysis
 - Enables enriching for disease specific targets
 - Enables protein analysis of enriched exosomes
- However, for commercial clinical tests we will have a strong effort within our existing commercial footprint
 - Focus on Prostate Cancer (including new intended uses), Bladder Cancer (new test), Kidney Transplant Rejection (new test)
- Urology business will help fund expansion of commercial efforts for the platform









Diagnostic IP – Owned by Exosome Dx

Glioblastoma multiforme



IP granted

Metastatic Prostate Cancer



IP filed

Early Stage Breast Cancer





Parkinson's Disease





Scorecard



Most extensive intellectual property related to exosomes and liquid biopsy

More than **180 patents** across 44 patent families **24 granted**

Established Leader in CDx



Exosome Diagnostics, Intezyne to Develop Exosomal RNA Assay for Novel CRP Inhibitor

ARTICLE: BREAKING NEWS-in Molecular Diagnostics

The company will design and validate a test using its Exolution isolation kit, which can stratify and monitor patients in Intezyne's clinical trials of IT-139.



Exosome Diagnostics Inks RNA-Seq Collaboration With Takeda



Exosome Diagnostics teams with Amgen for liquid biopsy test development



First Molecular test to predict high-grade prostate cancer at initial biopsy

Unparalleled Specificity and
Sensitivity

- Three biomarker gene expression tests to identify aggressiveness of cancer
- 92% Sensitivity, 34% Specificity, NPV 92%

Non-Invasive

- Simple urine catch with no digital rectal exam requirement
- Eliminates biopsy related complications

Extensive Clinical Validation

- Accurately identified the presence of aggressive prostate cancer patients in a multicenter 1,500 patient trial
- Results published in JAMA-2016

Easy to Interpret Results

- Significantly improves decision making with "Yes/No" answer-no second gray zone
- Scoring corresponds to the Gleason Score used to grade cancer cells in biopsied tissue

Seamless Workflow Integration

- Easily integrated into clinical workflow improving patient comfort and compliance
- Report format facilitates clinician-patient consultation

Highly Favorable Economics

- Accelerated reimbursement path leverages both public and private payor models
- Price of \$760 delivers double digit return to payors and high gross margins to ExoDx

IntelliScore Below Cut-Point

DECREASED likelihood of high-grade prostate cancer (Gleason score ≤ 6)

IntelliScore Above Cut-Point

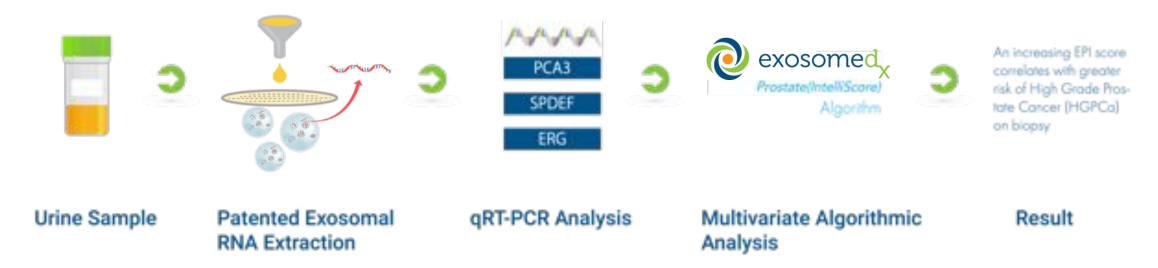
INCREASED likelihood of high-grade prostate cancer (Gleason score ≥ 7)



Intended Use:

The EPITM risk score is used to risk stratify likelihood of high grade (GS \geq 7) prostate cancer on initial biopsy in men 50-years and older, with a PSA 2-10ng/mL.

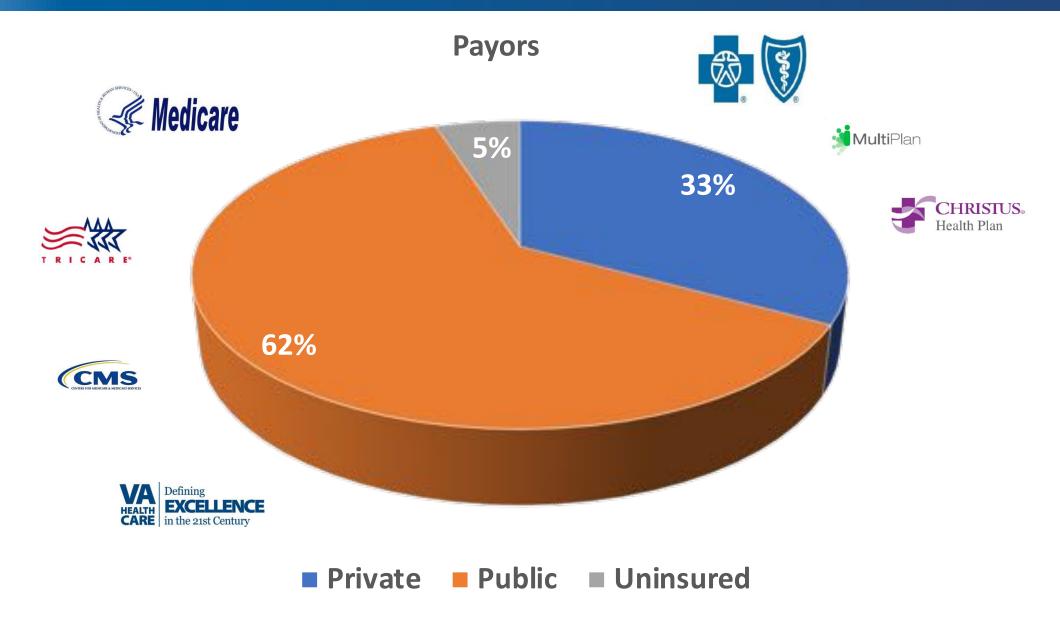
The Workflow:



Commercial Summary EPI

- Q4 2016 World's first exosomal RNA based diagnostic test limited launch in MA, CT and RI
- Q2 2017 Received CPT code for LDT test
- Q2 2017 First of its kind private payer collaboration for coverage with evidence development
- Study completed and positive coverage decision from large BCBS plan in nine months
- Led to combination of PPO, BCBS plan and regional payer coverage decisions
- Coverage success expanding throughout the US in 2019
- Q1 2018 EPI US national launch
- 2018E Fast path to Medicare reimbursement year 1 vs norm of 3 to 5 years
- Q2 2017 Test specific CPT code for LDT test prior to national launch
- Q4 2017 Published national Medicare price for LDT test prior to national launch
- Local coverage determination on track for first year
- 2018E Clear path to NCCN guidelines
- Two clinical validation studies published in top tier journals
 - McKiernan J. et al, JAMA Oncol. 2016, 2(7):882-889
 - European Urology (in press)
 - Awaiting NCCN approval
- Q3 2018 Contracted with private payers covering more than 200 million lives in the US
- Combination of PPOs and regional payers





Commercial Success Driven by World Class Science and Proprietary Technology

World class R&D driving Innovative Medical Applications

- Highly efficient mutation detection by combined exosome RNA and cfDNA analysis
- Exosome RNA enables full transcriptome analysis of disease in biofluids
- Exosome enrichment gives unique opportunities for liquid biopsy analysis within oncology as well as non-oncology applications

Solid patent estate

- Exosomal capture and enrichment methodologies
- Composition of matter
- System patents

Machine learning accelerating Dx test development and commercialization

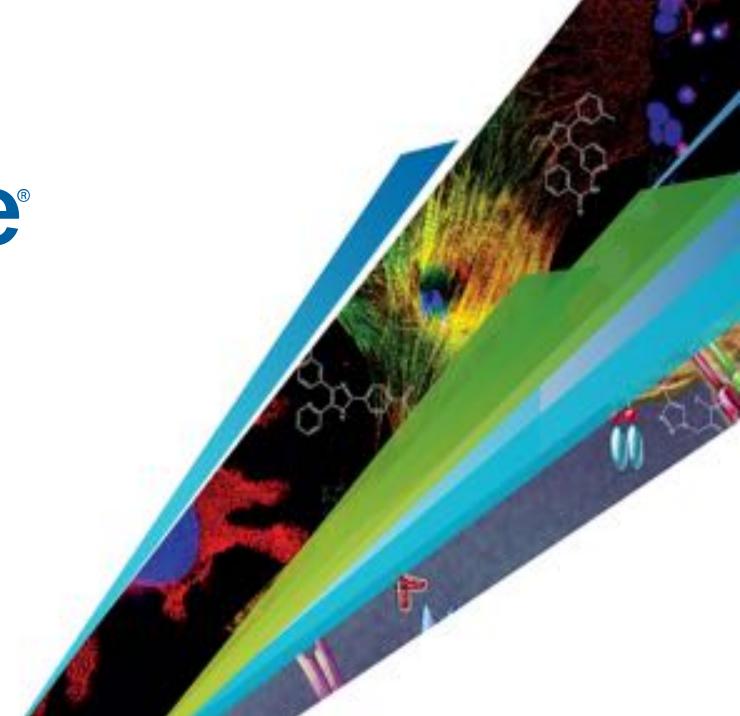
- Predictive algorithm selects genes and mutations optimized for ExoDx platform
- Established commercial channels and reimbursement paths

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Digital Solutions

Kevin Smyth

Vice President, Digital Solutions



What is Digital Solutions at Bio-Techne?



Marketing Communications



Digital Marketing



Sales Enablement



Marketing Operations



Corp IT

Support the Customer Journey





Culture — EPIC —

Customer Experience

- Channel optimization to support revenue growth
- One stop "shopping" focused on customer vs. brand
- Brand strategy driving customers to all relevant brands
- Simplify the experience, inside & out





Innovation

- Deliver the right message, to the right person, at the right time
 - influences 75-80% of revenue
- Biotech focused "consumer like" experience (think Amazon)
- Green field ideation and experimenting

World Class Platforms

- Web customers should be first in all we do
- *Salesforce.com* focus on who interacts with customers
- *ERP* business process efficiency
- Data deliver insights in all areas of our company



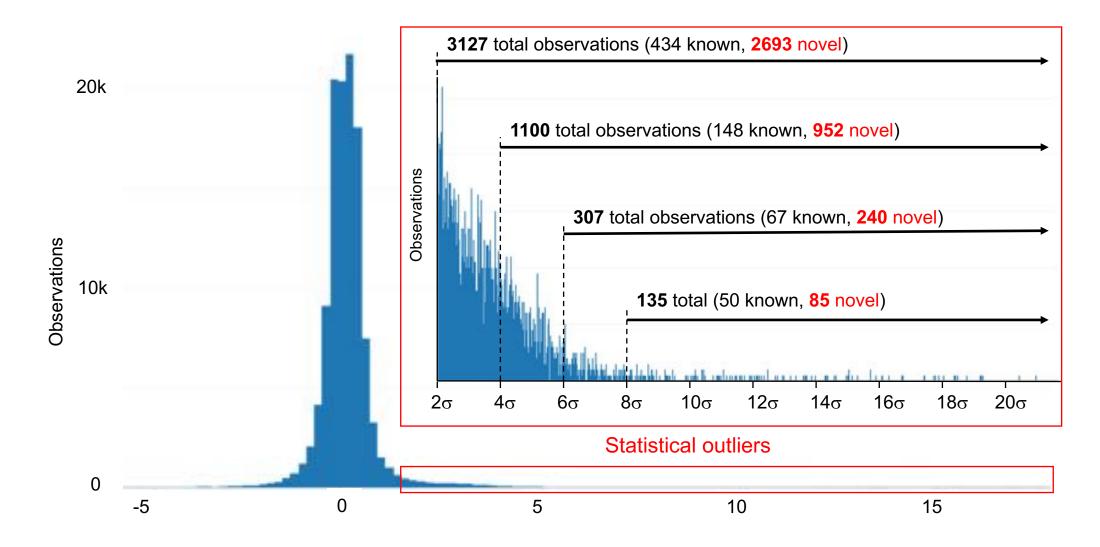




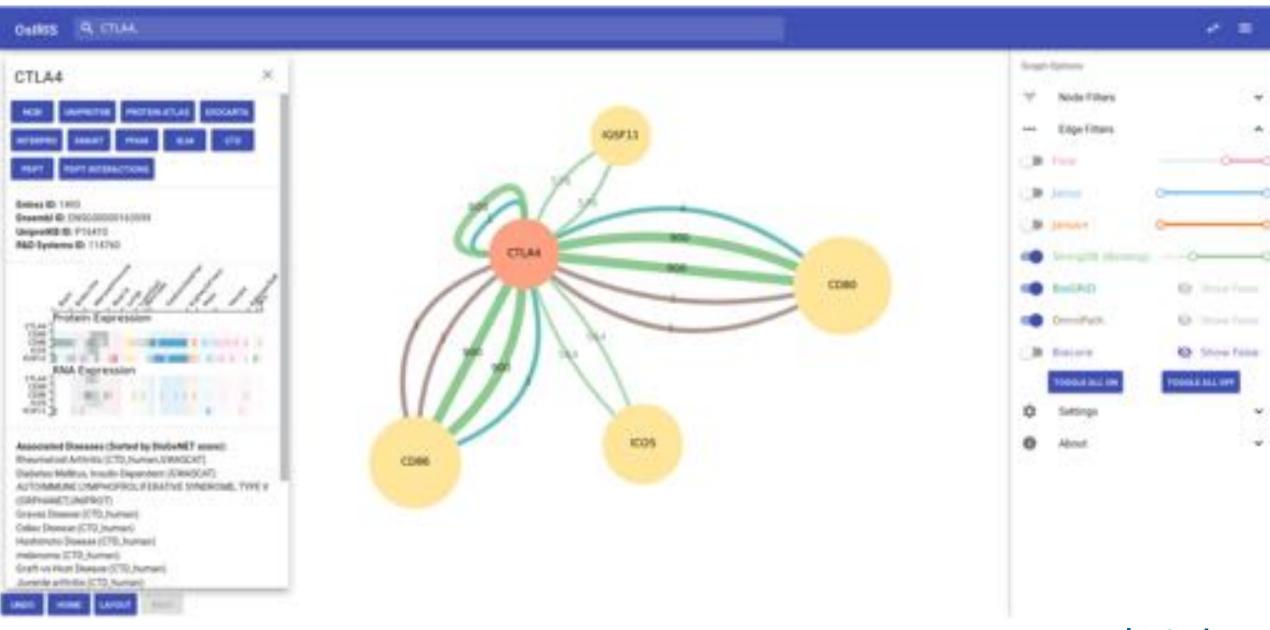




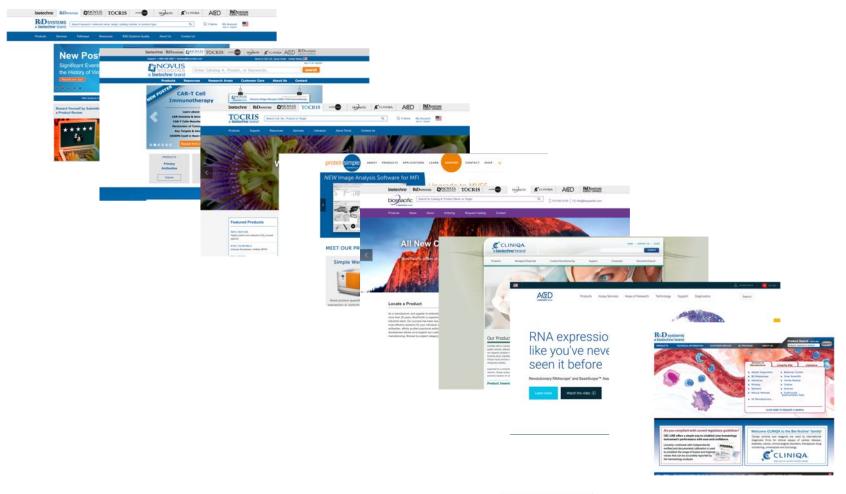




Transforming Data into Insights

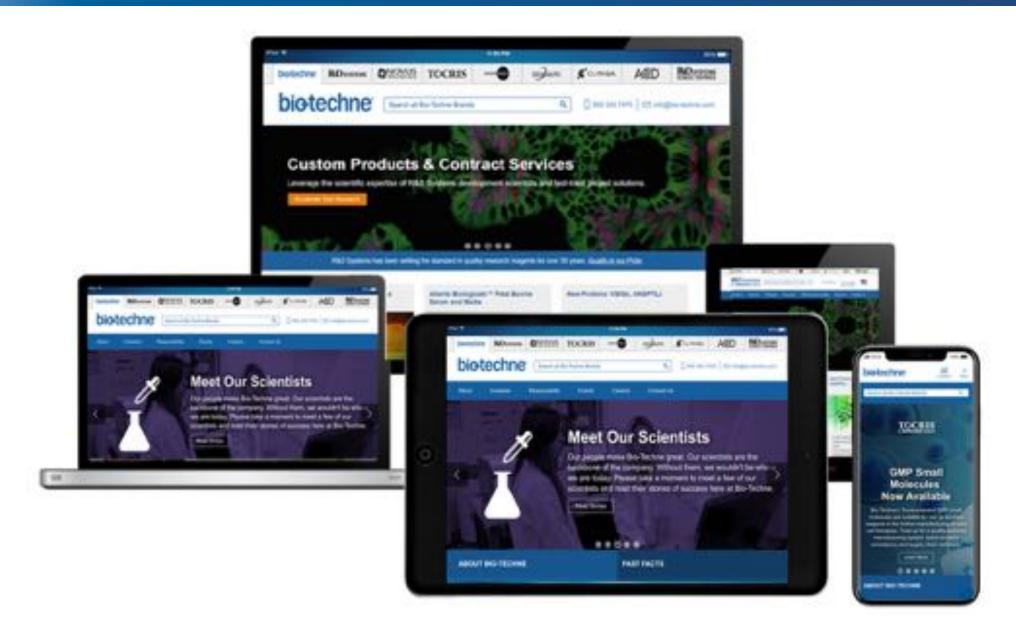


Significant effort consolidating our web presence





Has resulted in a more cohesive experience for our customers



Behind the website, our Digital Marketing team is focusing on the complete customer journey



Objective

Increase the size of our marketable database

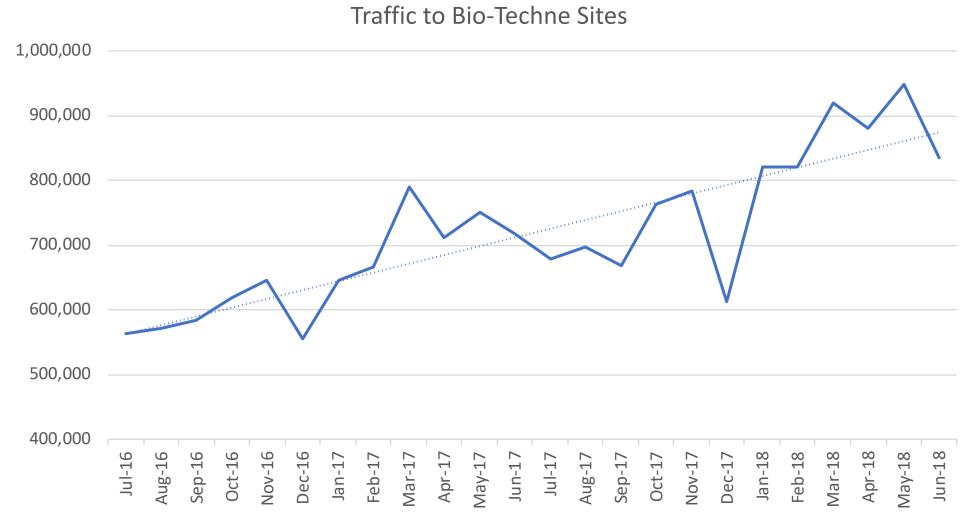
Understand engagement of those aware of our brands/products

Drive increased engagement across all channels

Increase revenue from interest and education

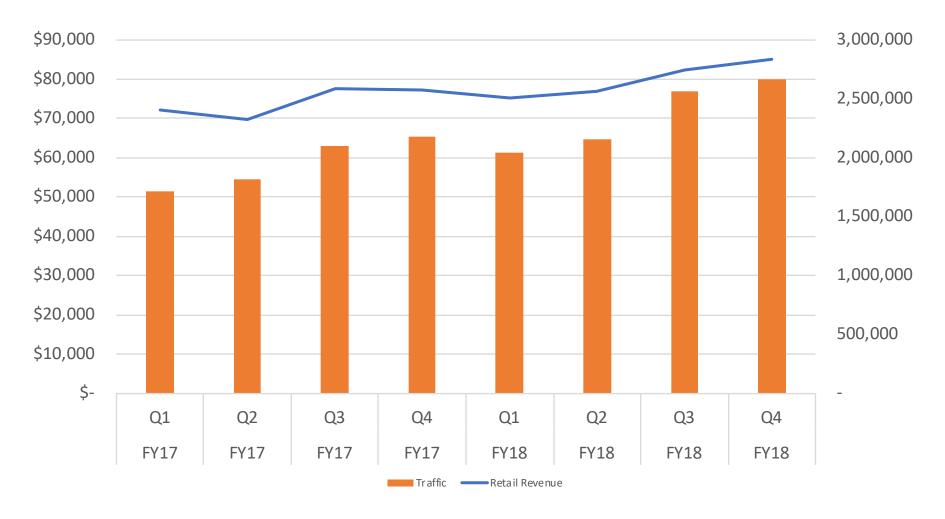
Improve our net promotor score

This focus results in growth of site traffic



Traffic has increased 21% across Bio-Techne domains

Online Order Growth



Traffic to Bio-Techne domains increased 21% YOY supporting retail revenue growth of 8%

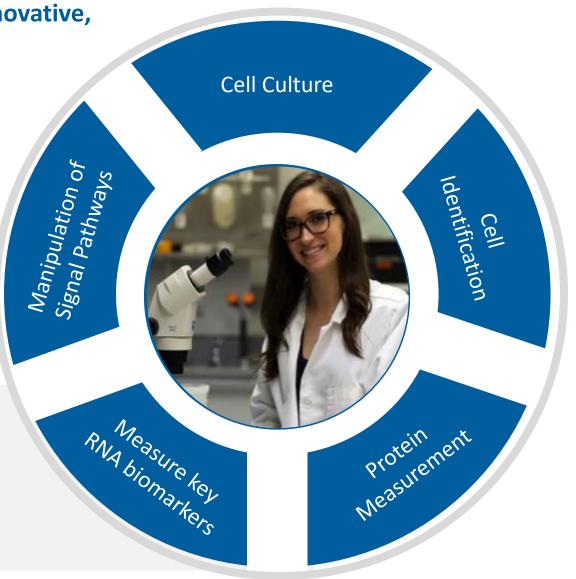
FY19 Strategic Initiative Focus

Improving customer's results by delivering innovative, quality solutions across their entire workflow

- Recent acquisitions & new product offerings continue to fill out the Bio-Techne portfolio with innovative & high quality solutions
- Opportunity to leverage existing relationships to drive increased cross-divisional growth
- Strategic Initiatives will focus on increasing sales through customer penetration

FY19 Strategic Initiatives

- Cell & Gene Therapy
- Neuroscience
- Immuno-oncology



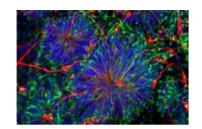
biotechne

Example Immuno-oncology workflow

Cell Culture



Cell Identification



ROSYSTEMS

Protein Measurement

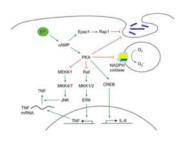




Measure key **RNA** biomarkers



Tools to Better Understand Signal Pathways











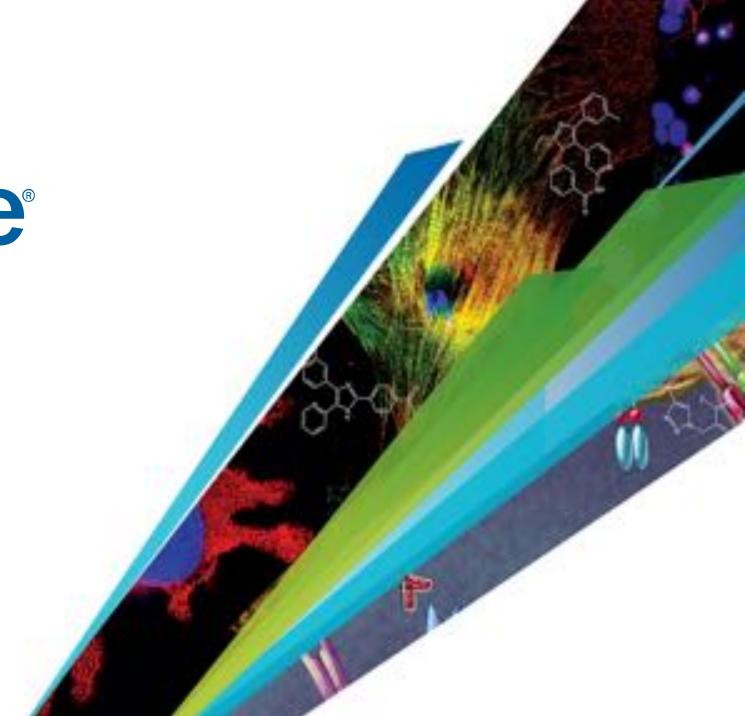


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Building Culture

Struan Robertson

Vice President



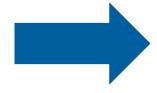




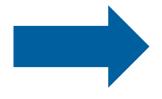
EMPOWERMENT



PASSION



INNOVATION



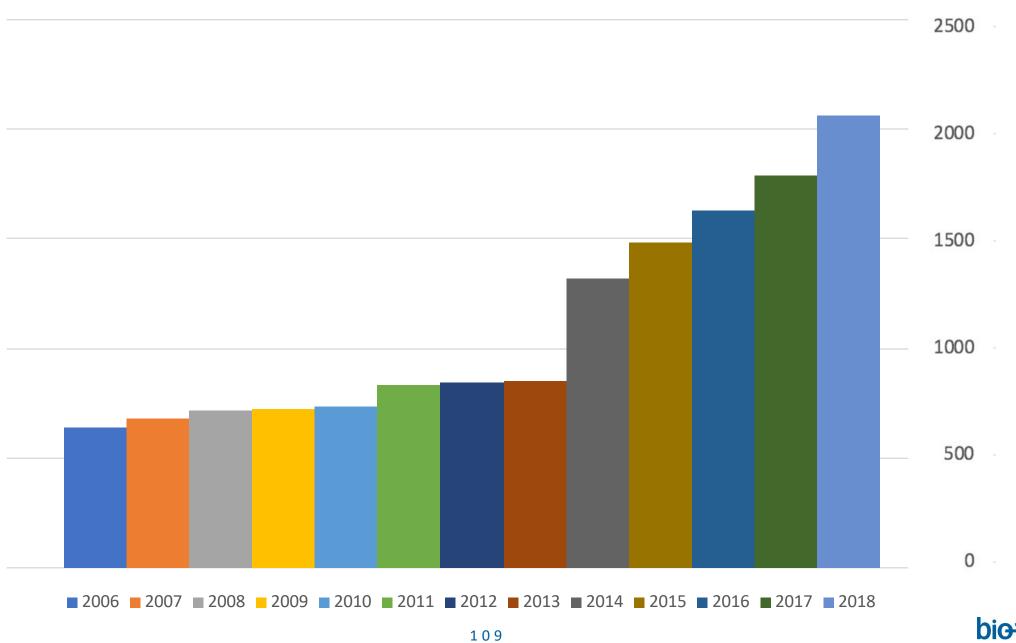
COLLABORATION

FY18 Survey Results

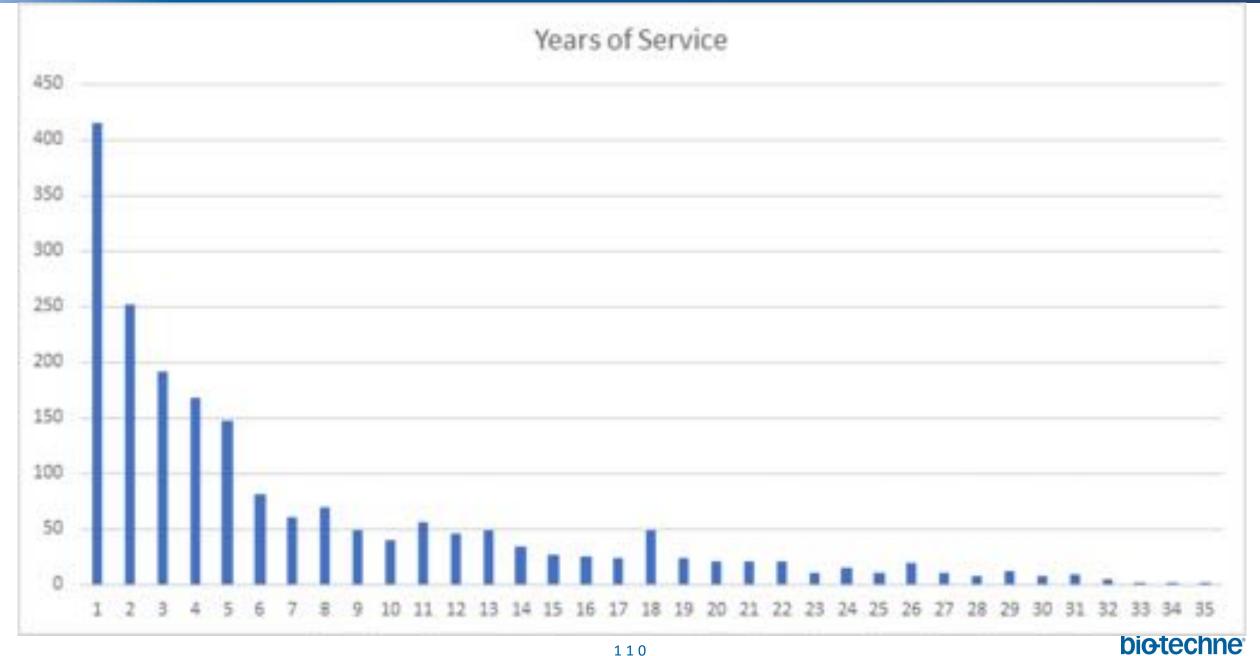


- 1. work-life balance, work flexibility, decision making, results oriented work, and freedom to incorporate ideas at work.
- working together within and across departments, sharing ideas, and depending on others for the completion of work.
- 3. importance of work, work enjoyment, motivation, and the desire to continue working for Bio-Techne.
- 4. Overall view of Bio-Techne management.
- 5. behavior, achievement of goals, and other actions at work including those of managers.
- 6. Adoption and impact of the EPIC values.
- 7. idea generation, methods for innovation, and Bio-Techne's perception among employees as an innovative company.
- 8. company direction, understanding and agreement of employees with the company vision, and alignment of resources to the company vision.
- 9. pay across various levels, rewards for good performance, and benefits for being an employee at Bio-Techne.
- 10. Bio-Techne academy, employee training, understanding of career paths, and the ability to grow as an employee of Bio-Techne.





21% of our Employees have less than one year at Bio-Techne



Standardize

- Recruiting Process
- PerformanceManagement
- Offboarding
- Employee Relations

Localize

- Community Service
- Employee Relations
- Employee Events

Centralize

- HR Administration
- Manager Toolkit
- Compensation & Benefits
- Centralized HRIS

In-Source

- Recruiting
- Employee Engagement
- Employee Development

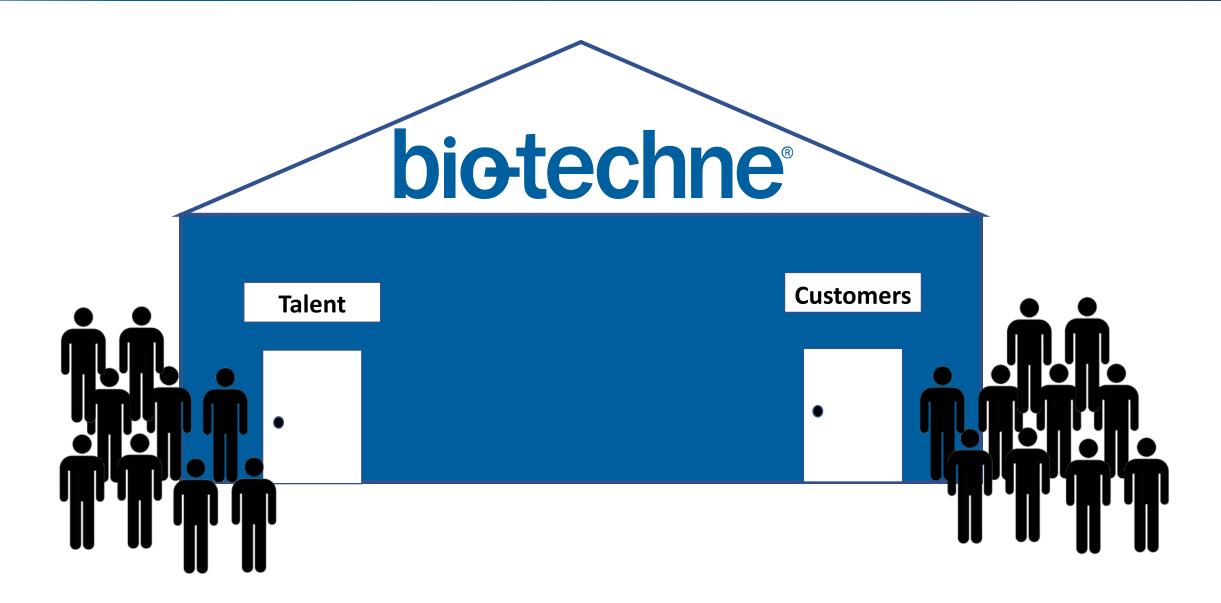
Harmonize

- Orientation/Onboarding
- EPIC Culture
- Learning & Development

Out-Source

- Some Recruitment
- Some Learning & Development
- Some Benefit Admin



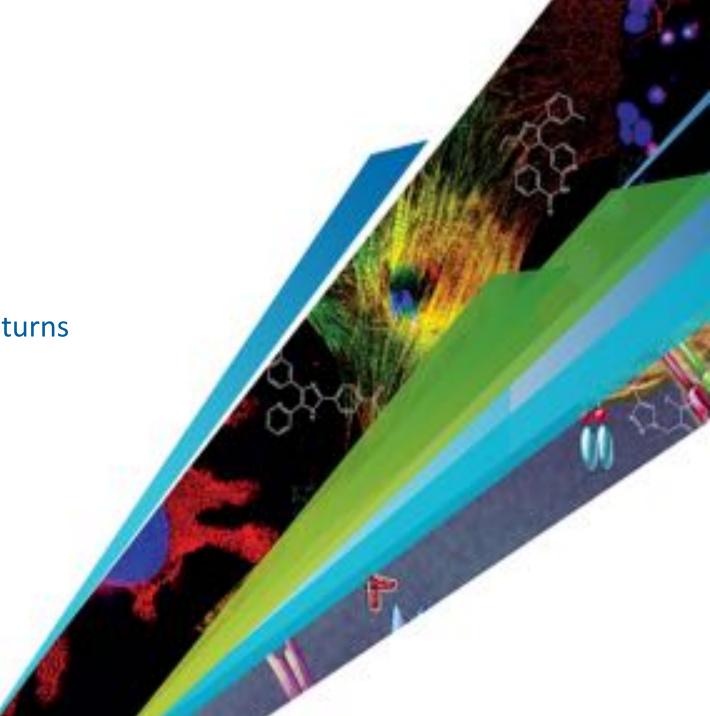


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Turning Strategy into Financial Returns

Jim Hippel

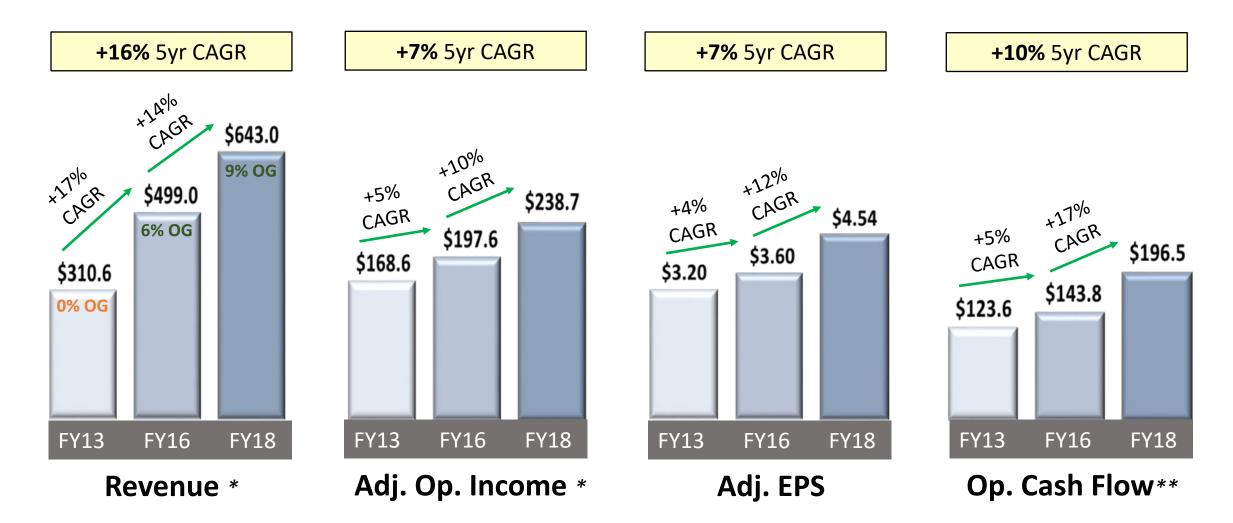
Chief Financial Officer



Key messages

- Our strategy has already created solid financial returns
- Our strong balance sheet and cash flows will allow for continued execution of our M&A capital allocation strategy
- Our diversified portfolio and access to capital allow for potential acceleration of financial performance over the next 5+ years

Results of our strategy so far...



Early investments have delivered recent accelerated financial performance



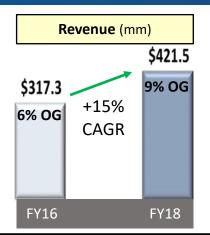
^{*} All figures except EPS are expressed in millions.

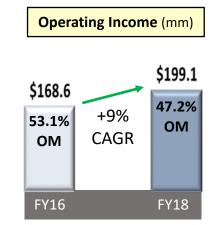
^{**} Operating cash flow excludes acquisition earn-out payments

How our strategy has driven financial performance by segment...

Biotechnology

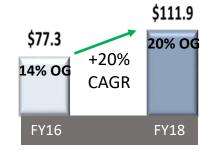
- Organic growth in the segments "core reagents" has averaged ~6%, while ACD's TTM revenue has grown from ~\$25mm at the end of FY16 to over \$50mm at the end of FY18.
- Adj. OM% in the "core reagents" has remained ~53%. The decrease in OM is attributable to acquisitions, namely ACD.
- ACD was losing money in FY16, exited FY18 @ 14% OM.

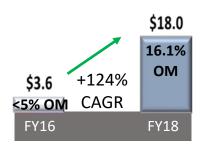




Protein Platforms

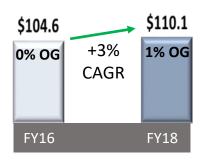
- Strong growth in ICE/MFI driven superior technology in a fast growing Biologics market.
- Simple Western now beyond early adopters and Simple Plex in high demand from big Pharma for their clinical trials.
- On course to strategic goal of \$200mm Rev and 30% OM.

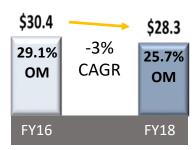




Diagnostics

- Growth pressured by OEM industry consolidation driving inventory reductions on controls.
- Continued steady Hematology growth offset by decline in Glucose controls.
- Pricing pressure from Glucose OEM customers and unfavorable mix has caused margins to decline.

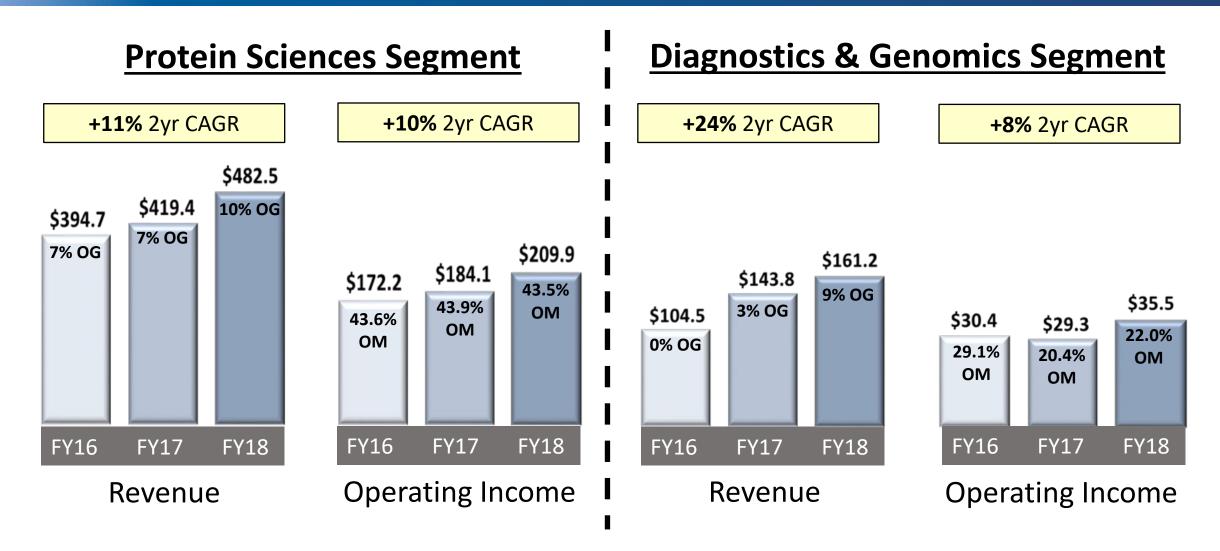






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Accelerating profitable growth in both segments



~\$800mm capital deployed since FY16

\$96mm directly to Shareholders

~ \$48mm per year in dividends

\$35mm CAPEX to support organic growth

- Facility expansions
- Equipment to support new production
- ERP systems & Website development

\$663mm in acquisitions to expand portfolio & end-markets

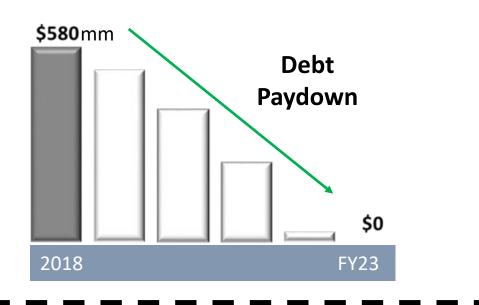
\$575mm Entry into Genomics w/ Tissue & Liquid Biopsy solutions (ACD / ExosomeDx)

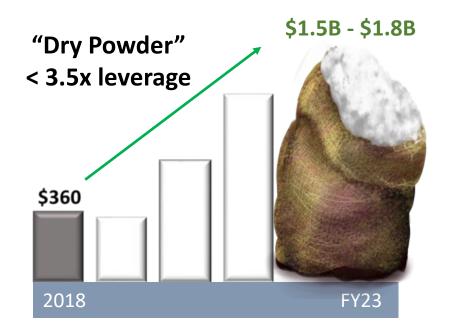
• \$81mm Tissue culture reagents tools for Cell Therapy workflow (Trevigen / Atlanta Biologicals / Quad Tech.)

• \$7mm Other geo-expansion



Long term capital deployment strategy remains focused on M&A



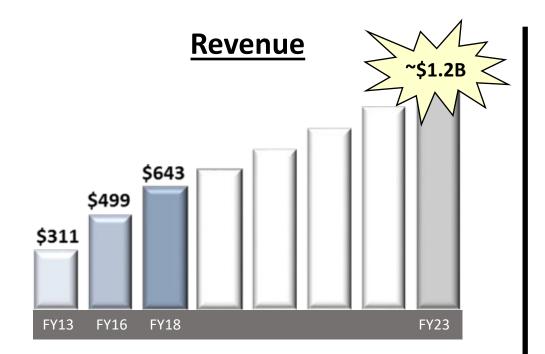


Key criteria on our acquisition filter

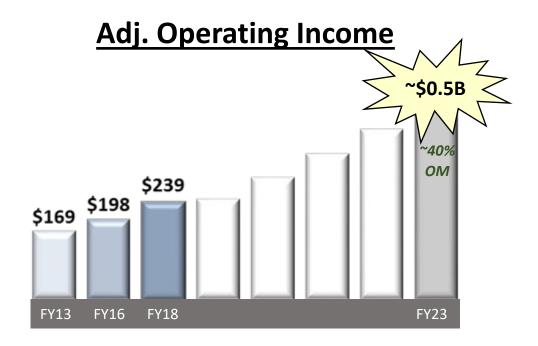


Process, perseverance, and patience needed to be successful in M&A





Analytical SolutionsReagent Solutions	Rev CAGR +15-20% +5-7%
Protein Sciences Segment	+8-11%
 Diagnostics Genomics ACD Genomics Exosomedx 	+4-6% +20-30% ~ \$150mm
Diagnostics & Genomics Segment	~ +20%



Analytical SolutionsReagent Solutions	OM% in 5yrs ~ 30% +50%
Protein Sciences Segment	mid 40s%
 Diagnostics 	~ 30%
 Genomics ACD 	mid 30s%
Genomics – Exosomedx	~ 30%
Diagnostics & Genomics Segment	low 30s%

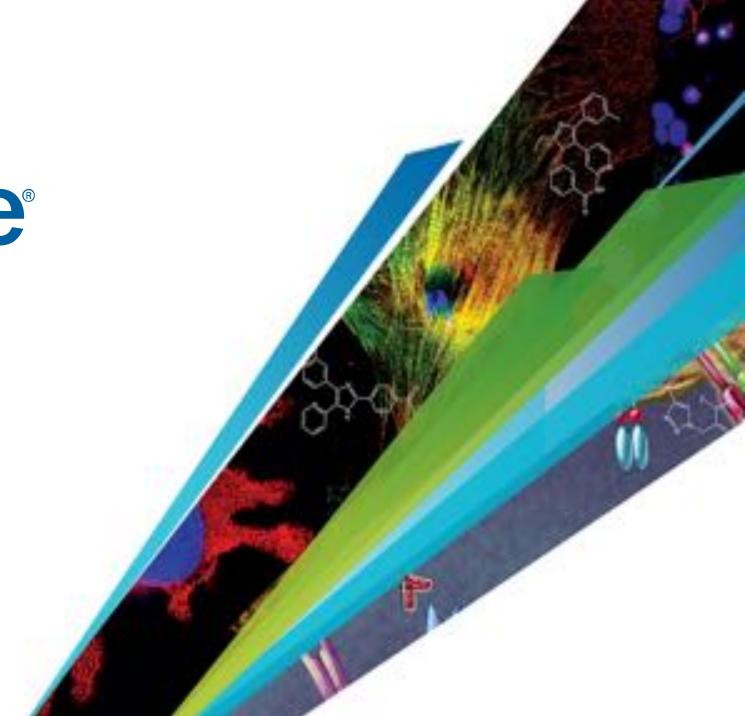


^{*} All figures are expressed in millions.

^{**} Assumes no further unannounced acquisitions

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Q&A



THANK YOU