

Sonic Automotive, Inc. Reports Record Results

Continuing Operations Quarterly Earnings Per Share of \$0.84

CHARLOTTE, N.C., Feb. 21, 2017 /PRNewswire/ --

Fourth Quarter 2016 Results

- Record Q4 pre-owned units and gross profit of 29,621 and \$41.5 million, respectively
- Record Q4 fixed operations gross profit of \$169.9 million, up 0.5% over the prior year quarter
- Record Q4 F&I gross profit and gross profit per retail unit of \$88.3 million and \$1,363, respectively
- Record Q4 total gross profit of \$371.7 million, up 2.2% over the prior year quarter
- EchoPark® stores retailed 1,330 units, up 74.1% over the prior year quarter

Full Year 2016 Results

- Record annual pre-owned units of 119,174, up 1.8% over the prior year
- Record annual fixed operations gross profit of \$674.1 million, up 1.3% over the prior vear
- Record annual F&I gross profit and gross profit per retail unit of \$343.3 million and \$1,354, respectively
- Record annual total gross profit of \$1.429 billion, up 1.0% over the prior year
- EchoPark® stores retailed 4,865 units, up 50.9% over the prior year

Sonic Automotive, Inc. (NYSE: SAH), one of the nation's largest automotive retailers, today reported financial results for the fourth quarter and full year of 2016.

GAAP Basis

Net income from continuing operations for the fourth quarter of 2016 and 2015 was \$38.0 million, or \$0.84 per diluted share, and \$31.5 million, or \$0.63 per diluted share, respectively. Also included in the reported amounts for the fourth quarter of 2016 and 2015 is a net loss from operations related to EchoPark® of \$1.3 million, or \$0.03 per diluted share, and \$2.2 million, or \$0.04 per diluted share, respectively.

Net income from continuing operations for the full year of 2016 and 2015 was \$94.5 million, or \$2.06 per diluted share, and \$88.1 million, or \$1.73 per diluted share, respectively. Also included in the reported amounts for the full year of 2016 and 2015 is a net loss from operations related to EchoPark[®] of \$7.8 million, or \$0.17 per diluted share, and \$10.8

million, or \$0.21 per diluted share, respectively.

Adjusted Basis

Adjusted net income from continuing operations and related earnings per diluted share are non-GAAP financial measures. The schedules included in this press release reconcile these non-GAAP financial measures to the most directly comparable GAAP financial measures.

Adjusted net income from continuing operations for the fourth quarter of 2016 and 2015 was \$29.8 million, or \$0.66 per diluted share, and \$30.9 million, or \$0.61 per diluted share, respectively. The adjustments in the 2016 quarterly period relate to gains for a settlement with an original equipment manufacturer ("OEM") and the adjustment of physical damage loss accruals offset partially by losses related to fixed asset impairments and lease exit charges. The adjustments in the 2015 quarterly period relate to gains from the disposal of dealership franchises, offset partially by losses related to fixed asset and franchise asset impairments.

Adjusted net income from continuing operations for the full year of 2016 and 2015 was \$92.3 million, or \$2.01 per diluted share, and \$100.2 million, or \$1.97 per diluted share, respectively. The adjustments in the 2016 annual period relate to gains for a settlement with an OEM, partially offset by charges related to physical damage losses, lease exit charges and fixed asset impairments. The adjustments in the 2015 annual period related to charges related to physical damage losses, legal matters, lease exit charges and fixed assets impairments, franchise assets and goodwill, offset partially by gains from the disposal of dealership franchises.

Commentary

Jeff Dyke, Sonic's EVP of Operations, stated, "We are very proud of our record setting performance in the fourth quarter and throughout 2016. During the year, increases in fixed operations and F&I gross profit have been able to overshadow challenges experienced in the new and used vehicle gross profit categories. We are very proud of our team for how they handled these challenges driven by recalls, over-supply of inventory and softening in the Houston, Texas market. The December month was an all-time record breaking month for us and offset a weaker start to the quarter. We sold, grossed, serviced and profited more in December than in any month in our company's history. We believe our brand mix, improvements in the Houston economy and our team's execution of our Playbook strategy helped lead to this record breaking performance. In addition, our stores representing three of our most significant brands, Honda, BMW and Mercedes, were able to outpace industry unit results during the fourth quarter."

"EchoPark[®] continues to improve its performance from an operational and financial standpoint. Several of the original stores in Denver were cash flow positive in the fourth quarter at the store operating level and our first store that has been open the longest was profitable for the year. We have an additional store opening in Colorado Springs in the second quarter that will bring our store count total in Colorado to six. Our next market we expect to open will be in Texas, specifically, the San Antonio market where we anticipate openings of at least three new locations in late 2017. We are excited about our EchoPark[®] performance and the progress we are making from a profit perspective. We also continue to have one of the highest Reputation.com scores for auto retail, and retail in general, as

guests continue to tell us that the goal we set of developing the best guest experience in the industry is being met!"

2017 Outlook

B. Scott Smith, the Company's Chief Executive Officer, noted, "The 2016 year proved to be a bit of a roller coaster ride from month-to-month as we believe consumer uncertainty, the effect of recalls and stop-sales made it challenging for all automotive retailers. We expect 2017 to be consistent with the 2016 environment for dealers and anticipate new vehicle industry volume to be between 17.0 million and 17.5 million units. We project diluted earnings per share from continuing operations for 2017 to be between \$2.00 and \$2.10 per share. This range includes the effect of projected EchoPark® results and expansion. We are projecting a loss related to EchoPark® for 2017 of between \$0.23 and \$0.27 per diluted share. We will have additional comments on our 2017 outlook in our earnings call later today."

Dividend

Sonic's Board of Directors approved a quarterly dividend of \$0.05 per share payable in cash for stockholders of record on March 15, 2017. The dividend will be payable on April 14, 2017.

Fourth Quarter Earnings Conference Call

Senior management will host a conference call today at 11:00 A.M. (Eastern) to discuss the quarter's results. To access the live broadcast of the call over the Internet go to: www.sonicautomotive.com, then click on "Our Company," then "Investor Relations," then "Earnings Conference Calls."

Presentation materials for the conference call can be accessed on the Company's website at www.sonicautomotive.com by clicking on the "Investor Relations" tab under "Our Company" and choosing "Webcasts & Presentations."

The conference call will also be available live by dialing in 10 minutes prior to the start of the call at:

Domestic: 1.877.450.3867 International: 1.706.643.0958 Conference ID: 57878967

A conference call replay will be available one hour following the call for seven days and can be accessed by calling:

Domestic: 1.855.859.2056 International: 1.404.537.3406 Conference ID: 57878967

About Sonic Automotive

Sonic Automotive, Inc., a Fortune 500 company based in Charlotte, N.C., is one of the nation's largest automotive retailers. Sonic can be reached on the web at

www.sonicautomotive.com.

Forward Looking Statements

Included herein are forward-looking statements, including statements with respect to anticipated expansion of our EchoPark[®] business, the estimated new vehicle industry volume in 2017 and anticipated diluted earnings per share from continuing operations for the full year ending December 31, 2017. There are many factors that affect management's views about future events and trends of the Company's business. These factors involve risks and uncertainties that could cause actual results or trends to differ materially from management's views, including without limitation, economic conditions in the markets in which we operate, new and used vehicle industry sales volume, the success of our operational strategies, the rate and timing of overall economic recovery or decline, and the risk factors described in the Company's annual report on Form 10-K for the year ending December 31, 2015. The Company does not undertake any obligation to update forward-looking information, except as required under federal securities laws and the rules and regulations of the Securities and Exchange Commission (the "SEC").

Non-GAAP Financial Measures

This press release and the attached financial tables contain certain non-GAAP financial measures as defined under SEC rules, such as adjusted net income from continuing operations and related earnings per diluted share, which exclude certain items disclosed in the attached financial tables. As required by SEC rules, the Company provides reconciliations of these measures to the most directly comparable GAAP financial measures. The Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure, provide a meaningful presentation of the Company's results from its core business operations, and improve the period-to-period comparability of the Company's results from its core business operations.

Sonic Automotive, Inc. Results of Operations (Unaudited)

This release contains certain non-GAAP financial measures (the "Adjusted" amounts) as defined under SEC rules, such as, but not limited to, adjusted income from continuing operations and related earnings per share data. The Company has reconciled these measures to the most directly comparable GAAP measures (the "Reported" amounts) in the release. The

Company believes that these non-GAAP financial measures improve the transparency of the Company's disclosure by providing period-to-period comparability of the Company's results from operations.

		Three Months Ended December 31,		ths Ended per 31,
	2016	2015	2016	2015
	(In tho	usands, except po	er share and unit	data)
Revenues:				
New retail vehicles	\$ 1,396,413	\$ 1,377,661	\$ 5,180,535	\$ 5,205,688
Fleet vehicles	11,914	22,101	53,970	59,713

Total new vehicles	4 400 007	4 000 700		
	1,408,327	1,399,762	5,234,505	5,265,401
Used vehicles	651,608	607,430	2,533,122	2,512,024
Wholesale vehicles	57,906	34,579	211,048	155,339
Total vehicles	2,117,841	2,041,771	7,978,675	7,932,764
Parts, service and collision repair	350,726	345,068	1,409,819	1,364,947
Finance, insurance and other, net	88,346	83,796	343,285	326,588
	00,540	05,790	343,203	320,300
Total revenues	2,556,913	2,470,635	9,731,779	9,624,299
Gross profit	371,735	363,848	1,429,274	1,414,612
Selling, general and administrative expenses	(267,135)	(275,002)	(1,110,856)	(1,110,565)
Impairment charges Depreciation and amortization	(1,824) (20,144)	(1,257) (17,846)	(8,063) (77,446)	(17,955) (68,799)
Depreciation and amortization Operating income (loss) Other income (expense):	(20,144) 82,632	(17,846) 69,743	(77,446) 232,909	217,293
Interest expense, floor plan	(7,919)	(5,840)	(27,716)	(21,326)
Interest expense, other, net		, , ,	, ,	,
	(12,546)	(12,275)	(50,106)	(50,910)
Other income (expense), net	5		125	99
Total other income (expense)	(00, 400)	(40.445)	(77.007)	(70.407)
Income (loss) from continuing operations before taxes	(20,460) 62,172	(18,115) 51,628	(77,697) 155,212	(72,137) 145,156
Provision for income taxes for continuing operations - benefit (expense)	(24,131)	(20,121)	(60,696)	(57,065)
Income (loss) from continuing operations	38,041	31,507	94,516	88,091
Income (loss) from discontinued operations	(405)	(449)	(1,323)	(1,780)
Net income (loss)	\$ 37,636	\$ 31,058	\$ 93,193	\$ 86,311
Diluted earnings (loss) per common share:	Φ.	Φ.	Φ.	Φ.
Earnings (loss) per share from continuing operations	\$ 0.84	\$ 0.63	\$ 2.06	\$ 1.73
Earnings (loss) per share from discontinued operations				
oporations	(0.01)	(0.01)	(0.03)	(0.03)
Earnings (loss) per common share	\$ 0.83	\$ 0.62	\$ 2.03	\$ 1.70
Weighted average common shares outstanding	45,341	50,278	45,948	50,883
Gross Margin Data (Continuing Operations):				
New retail vehicles	5.3%	5.4%	5.0%	5.2%
Fleet vehicles	(0.3%)	0.1%	0.3%	(0.3%)
Total new vehicles	5.2%	5.3%	5.0%	5.1%
Used vehicles				
	6.4%	6.4%	6.3%	6.5%

Wholesale vehicles				
	(3.3%)	(5.8%)	(3.5%)	(4.7%)
Parts, service and collision repair	48.4%	49.0%	47.8%	48.8%
Finance, insurance and other	100.0%	100.0%	100.0%	100.0%
Overall gross margin	14.5%	14.7%	14.7%	14.7%
SG&A Expenses (Continuing Operations):				
Compensation	\$ 167,724	\$ 169,510	\$ 674,617	\$ 666,668
Advertising	15,840	15,470	61,674	61,630
Rent	18,638	18,481	73,903	73,539
Other	64,933	71,541	300,662	308,728
Total SG&A expenses	\$ 267,135	\$ 275,002	\$ 1,110,856	\$ 1,110,565
Total SG&A expenses SG&A expenses as % of gross profit	\$	\$	\$	\$
	\$ 267,135	\$ 275,002	\$ 1,110,856	\$ 1,110,565
SG&A expenses as % of gross profit	\$ 267,135 71.9%	\$ 275,002 75.6%	\$ 1,110,856 77.7%	\$ 1,110,565 78.5%
SG&A expenses as % of gross profit Operating Margin %	\$ 267,135 71.9%	\$ 275,002 75.6%	\$ 1,110,856 77.7%	\$ 1,110,565 78.5%
SG&A expenses as % of gross profit Operating Margin % Unit Data (Continuing Operations):	\$ 267,135 71.9% 3.2%	\$ 275,002 75.6% 2.8%	\$ 1,110,856 77.7% 2.4%	\$ 1,110,565 78.5% 2.3%
SG&A expenses as % of gross profit Operating Margin % Unit Data (Continuing Operations): New retail units	\$ 267,135 71.9% 3.2%	\$ 275,002 75.6% 2.8%	\$ 1,110,856 77.7% 2.4%	\$ 1,110,565 78.5% 2.3%
SG&A expenses as % of gross profit Operating Margin % Unit Data (Continuing Operations): New retail units Fleet units	\$ 267,135 71.9% 3.2% 35,188	\$ 275,002 75.6% 2.8% 35,228 628	\$ 1,110,856 77.7% 2.4% 134,288 1,715	\$ 1,110,565 78.5% 2.3% 138,129 1,872

Per Share Data

		Th	ree Months I	Ended Decei	nber 31, 2010	6	
		Income	(Loss)	Income	(Loss)		
	_	From Co	ntinuing	From Dis	continued		
		Opera	ntions	Opera	ations	Net Income (Loss) Per Share	ne (Loss)
	Weighted		Per		Per		Per
	Average		Share		Share		Share
	Shares	Amount	Amount	Amount	Amount	Amount	Amount
		(In	thousands, e	except per sl	nare amounts	re amounts)	
Reported:							
Earnings (loss) and shares		\$		\$		\$	
- , ,	44,764	38,041		(405)		37,636	

Effect of participating securities:

Non-vested restricted stock		(22)		-		(22)	
Basic earnings (loss) and shares	44,764	\$ 38,019	\$ 0.85	\$ (405)	\$ (0.01)	\$ 37,614	\$ 0.84
Effect of dilutive securities:							
Stock compensation plans	577						
Diluted earnings (loss) and shares	45,341	\$ 38,019	\$ 0.84	\$ (405)	\$ (0.01)	\$ 37,614	\$ 0.83
Adjustments:							
OEM Settlement		\$ (14,836)		\$ -		\$ (14,836)	
Impairment charges		1,824		-		1,824	
Storm damage and other		(411)		450		39_	
Total adjustments before taxes		(13,423)		450		(12,973)	
Income tax effect of above adjustments		5,210		(153)		5,057	
Effect of adjustments, net of income taxes		\$ (8,213)	\$ (0.18)	\$ 297	\$ 0.01	\$ (7,916)	\$ (0.17)
Adjusted:							
Earnings (loss) and							
diluted earnings (loss) per share (1)		\$ 29,828	\$ 0.66	\$ (108)	\$ 	\$ 29,720	\$ 0.66

⁽¹⁾ Net loss attributable to EchoPark $^{\!8}$ operations was \$0.03 per fully diluted share in the three months ended December 31, 2016

		Th	ree Months	Ended Decer	mber 31, 201	5	
		From Co	e (Loss) entinuing ations	From Dis	(Loss) continued ations Net Incor		me (Loss)
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount
	<u> </u>		thousands,				7.11104111
Reported:		(,			-,	
Earnings (loss) and shares	49,872	\$ 1,507		\$ (449)		\$ 31,058	
Effect of participating securities:							
Non-vested restricted stock		(13)		-		(13)	
Basic earnings (loss) and shares	49,872	\$ 31,494	\$ 0.63	\$ (449)	\$ (0.01)	\$ 31,045	\$ 0.62
Effect of dilutive securities:							

Stock compensation plan

	406						
Diluted earnings (loss) and shares	50,278	\$ 31,494	\$ 0.63	\$ (449)	\$ (0.01)	\$ 31,045	\$ 0.62
Adjustments:							
Gain on disposal		\$ (2,323)		\$ -		\$ (2,323)	
Impairment charges		1,257				1,257	
Total adjustments before taxes		(1,066)		-		(1,066)	
Income tax effect of above adjustments		415				415	
Effect of adjustments, net of income taxes		\$ (651)	\$ (0.02)	\$ -	\$ -	\$ (651)	\$ (0.02)
Adjusted:							
Earnings (loss) and							
diluted earnings (loss) per share (2)		\$ 30,856	\$ 0.61	\$ (449)	\$ (0.01)	\$ 30,407	\$ 0.60

⁽²⁾ Net loss attributable to EchoPark $^{\!8}$ operations was \$0.04 per fully diluted share in the three months ended December 31, 2015

Per Share Data

		Tw	Twelve Months Ended December 31, 2016				
		Income From Co Opera	ntinuing	From Dis	e (Loss) continued ations	Net Incor	ne (Loss)
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount
	Onarco				nare amounts		Amount
Reported:		(,			-,	
Earnings (loss) and shares	45,637	\$ 94,516		\$ (1,323)		\$ 93,193	
Effect of participating securities:							
Non-vested restricted stock		(52)				(52)	
Basic earnings (loss) and shares	45,637	\$ 94,464	\$ 2.07	\$ (1,323)	\$ (0.03)	\$ 93,141	\$ 2.04
Effect of dilutive securities:							
Stock compensation plans	311						

Diluted earnings (loss) and shares	45,948	\$ 94,464	\$ 2.06	\$ (1,323)	\$ (0.03)	\$ 93,141	\$ 2.03
Adjustments:							
OEM Settlement		\$ (14,836)		\$ -		\$ (14,836)	
Impairment charges		7,913		-		7,913	
Storm damage and other		3,290		927		4,217	
Total adjustments before taxes		(3,633)		927		(2,706)	
Income tax effect of above adjustments		1,394		(341)		1,053	
Effect of adjustments, net of income taxes		\$ (2,239)	\$ (0.05)	\$ 586	\$ 0.01	\$ (1,653)_	\$ (0.04)
Adjusted:							
Earnings (loss) and							
diluted earnings (loss) per share (3)		\$ 92,277	\$ 2.01	\$ (737)	\$ (0.02)	\$ 91,540	\$ 1.99

(3) Net loss attributable to EchoPark $^{\! 8}$ operations was \$0.17 per fully diluted share in the twelve months ended December 31, 2016

		Twelve Months Ended December 31, 2015					
		Income From Co Opera	ntinuing	From Disc	e (Loss) continued ations	Net Incor	ne (Loss)
	Weighted Average Shares	Amount	Per Share Amount	Amount	Per Share Amount	Amount	Per Share Amount
Reported:		(In	thousands, e	except per sl	nare amounts	s)	
Earnings (loss) and shares	50,489	\$ 88,091		\$ (1,780)		\$ 86,311	
Effect of participating securities:							
Non-vested restricted stock		(36)				(36)	
Basic earnings (loss) and shares	50,489	\$ 88,055	\$ 1.74	\$ (1,780)	\$ (0.03)	\$ 86,275	\$ 1.71
Effect of dilutive securities:							
Stock compensation plans	394						
Diluted earnings (loss) and shares	50,883	\$ 88,055	\$ 1.73	\$ (1,780)	\$ (0.03)	\$ 86,275	\$ 1.70
Adjustments:							
Gain on disposal		\$ (3,279)		\$ -		\$ (3,279)	

Impairment charges						
	17,918		-		17,918	
Storm damage and other	5,138				5,138	
Total adjustments before taxes	19,777		-		19,777	
Income tax effect of above adjustments	(7,713)				(7,713)	
Effect of adjustments, net of income taxes	\$ 12,064	\$ 0.24	\$ -	\$ (0.01)	\$ 12,064	\$ 0.23
Adjusted:						
Earnings (loss) and						
diluted earnings (loss) per share (4)	\$ 100,155	\$ 1.97	\$ (1,780)	\$ (0.04)	\$ 98,375	\$ 1.93

⁽⁴⁾ Net loss attributable to EchoPark® operations was 0.19 per fully diluted share in the twelve months ended December 31, 2015

New Vehicles

Revenue

Gross profit

	Tł	ree Months En	ded De	cember 31,		Better / (W	orse)
		2016		2015		Change	% Change
		(In t	housar	nds, except uni	ts and p	er unit data)	
eported:							
Revenue	\$	1,408,327	\$	1,399,762	\$	8,565	0.6%
Gross profit	\$	73,916	\$	74,209	\$	(293)	(0.4%
Unit sales		35,562		35,856		(294)	(0.8%
Revenue per unit	\$	39,602	\$	39,038	\$	564	1.49
Gross profit per unit	\$	2,079	\$	2,070	\$	9	0.49
Gross profit as a % of revenue		5.2%		5.3%		(10)	bps
	Tw	elve Months Er	nded D	ecember 31,		Better / (W	orse)
		2016			Change	% Change	

5,265,401

267,929

\$

\$

(30,896)

(7,335)

(0.6%)

(2.7%)

\$

\$

5,234,505

260,594

\$

Unit sales									
		136,003		140,001		(3,998)	(2.9%)		
Revenue per unit	œ.	20.400	¢	27.040	\$	070	0.00/		
	\$	38,488	\$	37,610	\$	878	2.3%		
Gross profit per unit	\$	1,916	\$	1,914	\$	2	0.1%		
Gross profit as a % of revenue		5.0%		5.1%		(10)	bps		
	Tł	ree Months En	ded De	ecember 31,		Better / (Worse)			
		2016		2015		Change	% Change		
0 0		(In t	housai	nds, except uni	ts and p	er unit data)			
Same Store:									
Revenue	\$	1,393,218	\$	1,394,423	\$	(1,205)	(0.1%)		
Gross profit	\$	73,391	\$	74,428	\$	(1,037)	(1.4%)		
Unit sales		35,261		35,726		(465)	(1.3%)		
Revenue per unit	\$	39,512	\$	39,031	\$	481	1.2%		
Gross profit per unit	\$	2,081	\$	2,083	\$	(2)	(0.1%)		
Gross profit as a % of revenue		5.3%		5.3%		- bps			
	Tw	elve Months Er	ided D	ecember 31,		Better / (Wo	orse)		
		2016		2015		Change	% Change		
Same Store:		(In t	housai	nds, except uni	ts and p	er unit data)			
Same Store.									
Revenue	\$	5,214,210	\$	5,221,517	\$	(7,307)	(0.1%)		
Gross profit	\$	259,403	\$	266,632	\$	(7,229)	(2.7%)		
Unit sales		135,605		138,901		(3,296)	(2.4%)		
Revenue per unit	\$	38,451	\$	37,592	\$	859	2.3%		
Gross profit per unit	\$	1,913	\$	1,920	\$	(7)	(0.4%)		

5.0%

Used Vehicles

Gross profit as a % of revenue

_	Three Months En	ded December 31,	Better / (Worse)				
	2016	2015	Change	% Change			
_	(In t	housands, except units	s and per unit data)				

5.1%

(10)

bps

Reported:

Revenue									
	\$	651,608	\$	607,430	\$	44,178	7.3%		
Gross profit	\$	41,464	\$	38,772	\$	2,692	6.9%		
Unit sales		29,621		28,220		1,401	5.0%		
Revenue per unit	\$	21,998	\$	21,525	\$	473	2.2%		
Gross profit per unit	\$	1,400	\$	1,374	\$	26	1.9%		
Gross profit as a % of revenue		6.4%		6.4%		-	bps		
	Tw	elve Months Er	nded D	ecember 31,		Better / (Wo	orse)		
		2016		2015		Change	% Change		
eported:		(In t	nousar	nds, except uni	s and p	er unit data)			
Revenue	\$	2,533,122	\$	2,512,024	\$	21,098	0.8%		
Gross profit	\$	158,585	\$	162,042	\$	(3,457)	(2.1%)		
Unit sales		119,174		117,123		2,051	1.8%		
Revenue per unit	\$	21,256	\$	21,448	\$	(192)	(0.9%)		
Gross profit per unit	\$	1,331	\$	1,384	\$	(53)	(3.8%)		
Gross profit as a % of revenue		6.3%		6.5%		(20)	bps		
	Th	ree Months En	ded De			Better / (Wo			
		2016	house	2015		Change % Change la per unit data)			
ame Store:		un t	nousdi	ius, except um	io aiiu β	er unit uata)			
Revenue	\$	632,856	\$	603,026	\$	29,830	4.9%		
Gross profit	\$	38,591	\$	38,681	\$	(90)	(0.2%)		
Unit sales		28,781		28,000		781	2.8%		
Revenue per unit	\$	21,989	\$	21,537	\$	452	2.1%		
Gross profit per unit	\$	1,341	\$	1,381	\$	(40)	(2.9%)		
Gross profit as a % of revenue		6.1%		6.4%		(30)	bps		
	Tw	elve Months Er	nded D	ecember 31, 2015		Better / (Wo			
		2016	houses		Change er unit data)	% Change			
ame Store:		(in t	nousal	ius, except uni	.ə anu β	er unit udta)			
Revenue	\$	2,502,267	\$	2,481,090	\$	21,177	0.9%		
Gross profit	\$	156,841	\$	161,743	\$	(4,902)	(3.0%)		
Unit sales		117,814		115,549		2,265	2.0%		

Revenue per unit				
	\$ 21,239	\$ 21,472	\$ (233)	(1.1%)
Gross profit per unit	\$ 1,331	\$ 1,400	\$ (69)	(4.9%)
Gross profit as a % of revenue	6.3%	6.5%	(20)	bps

Wholesale Vehicles

	Three Months Ended December 31,			Better / (Worse)			
		2016		2015	-	Change	% Change
Reported:		(In ti	housan	ds, except unit	s and p	er unit data)	
Revenue	\$	57,906	\$	34,579	\$	23,327	67.5%
Gross profit (loss)	\$	(1,890)	\$	(2,003)	\$	113	5.6%
Unit sales		9,086		6,594		2,492	37.8%
Revenue per unit	\$	6,373	\$	5,244	\$	1,129	21.5%
Gross profit (loss) per unit	\$	(208)	\$	(304)	\$	96	31.6%
Gross profit (loss) as a % of revenue		(3.3%)		(5.8%)		250	bps
	Twe	elve Months En	ided De	cember 31,		Better / (Wo	
		2016	L	2015		Change	% Change
Reported:		(In ti	nousan	ds, except unit	s and p	er unit data)	
Revenue	\$	211,048	\$	155,339	\$	55,709	35.9%
Gross profit (loss)	\$	(7,316)	\$	(7,368)	\$	52	0.7%
Unit sales		35,098		30,168		4,930	16.3%
Revenue per unit	\$	6,013	\$	5,149	\$	864	16.8%
Gross profit (loss) per unit	\$	(208)	\$	(244)	\$	36	14.8%
Gross profit (loss) as a % of revenue		(3.5%)		(4.7%)		120	bps
	Th	ree Months En	ded Ded	cember 31,		Better / (Wo	orse)
		2016		2015		Change	% Change
Same Store:		(In ti	housan	ds, except unit	s and p	er unit data)	
Revenue	\$	56,696	\$	34,436	\$	22,260	64.6%
Gross profit (loss)	\$	(1,762)	\$	(1,898)	\$	136	7.2%

Unit sales							
		8,845		6,569		2,276	34.6%
Revenue per unit							
	\$	6,410	\$	5,242	\$	1,168	22.3%
Cross modit (loss) man unit							
Gross profit (loss) per unit	\$	(199)	\$	(289)	\$	90	31.1%
	•	(133)	*	(===)	*		
Gross profit (loss) as a % of revenue		(0.40()		(5.50()		0.40	
		(3.1%)		(5.5%)		240	bps

	Twe	elve Months Er	Ended December 31,			Better / (Worse)		
		2016		2015	-	Change	% Change	
		(In t	housan	ds, except unit	s and p	er unit data)		
Same Store:								
Revenue	\$	209,323	\$	153,705	\$	55,618	36.2%	
Gross profit (loss)	\$	(7,062)	\$	(6,969)	\$	(93)	(1.3%)	
Unit sales		34,798		29,869		4,929	16.5%	
Revenue per unit	\$	6,015	\$	5,146	\$	869	16.9%	
Gross profit (loss) per unit	\$	(203)	\$	(233)	\$	30	12.9%	
Gross profit (loss) as a % of revenue		(3.4%)		(4.5%)		110	bps	

Parts, Service and Collision Repair ("Fixed Operations")

	Thr	ee Months En	ded Dec	ember 31,	Better / (Worse)			
		2016		2015	Change		% Change	
Reported:				(In thousa	nds)			
Revenue								
Customer pay	\$	139,550	\$	145,787	\$	(6,237)	(4.3%)	
Warranty		67,656		58,923		8,733	14.8%	
Wholesale parts		43,337		44,602		(1,265)	(2.8%)	
Internal, sublet and other		100,183		95,756		4,427	4.6%	
Total	\$	350,726	\$	345,068	\$	5,658	1.6%	
Gross profit								
Customer pay	\$	73,958	\$	79,475	\$	(5,517)	(6.9%)	
Warranty		36,973		31,795		5,178	16.3%	

Wholesale parts								
		7,450		7,917		(467)	(5.9%)	
Internal, sublet and other		51,519		49,887		1,632	3.3%	
Total	\$	169,900	\$	169,074	\$	826	0.5%	
Gross profit as a % of revenue								
Customer pay		53.0%		54.5%		(150)	bps	
Warranty		54.6%		54.0%		60	bps	
Wholesale parts		17.2%		17.8%		(60)	bps	
Internal, sublet and other		51.4%		52.1%		(70)	bps	
Total		48.4%		49.0%		(60)	bps	
	Twe	elve Months En	ded De			Better / (Worse)		
Reported:		2016		2015 (In thousan	ıds)	Change	% Change	
Revenue				(iii tiiououi	143)			
Customer pay	\$	582,557	\$	577,265	\$	5,292	0.9%	
Warranty		240,415		228,093		12,322	5.4%	
Wholesale parts		176,870		181,296		(4,426)	(2.4%)	
Internal, sublet and other		409,977		378,293		31,684	8.4%	
Total	\$	1,409,819	\$	1,364,947	\$	44,872	3.3%	
Gross profit								
Customer pay	\$	314,791	\$	316,026	\$	(1,235)	(0.4%)	
Warranty		129,924		126,571		3,353	2.6%	
Wholesale parts		30,754		32,249		(1,495)	(4.6%)	
Internal, sublet and other		198,657		190,575		8,082	4.2%	
Total	\$	674,126	\$	665,421	\$	8,705	1.3%	
Gross profit as a % of revenue								
Customer pay		54.0%		54.7%		(70)	bps	
Warranty		54.0%		55.5%		(150)	bps	
Wholesale parts		17.4%		17.8%		(40)	bps	

Internal, sublet and other				
	48.5%	50.4%	(190)	bps
Total	47.8%	48.8%	(100)	bps

Parts, Service and Collision Repair ("Fixed Operations")

	Thr	ee Months End	ded De	cember 31,		Better / (Worse)			
		2016		2015		Change	% Change		
Same Store:				(In thousar	nds)				
Revenue									
Customer pay	\$	138,954	\$	145,057	\$	(6,103)	(4.2%)		
Warranty		67,386		58,637		8,749	14.9%		
Wholesale parts		43,320		44,353		(1,033)	(2.3%)		
Internal, sublet and other		98,692		95,272		3,420	3.6%		
Total	\$	348,352	\$	343,319	\$	5,033	1.5%		
Gross profit				_					
Customer pay	\$	73,667	\$	79,057	\$	(5,390)	(6.8%)		
Warranty		36,802		31,641		5,161	16.3%		
Wholesale parts		7,448		7,864		(416)	(5.3%)		
Internal, sublet and other		50,876		49,713		1,163	2.3%		
Total	\$	168,793	\$	168,275	\$	518	0.3%		
Gross profit as a % of revenue									
Customer pay		53.0%		54.5%		(150)	bps		
Warranty		54.6%		54.0%		60	bps		
Wholesale parts		17.2%		17.7%		(50)	bps		
Internal, sublet and other		51.6%		52.2%		(60)	bps		
Total		48.5%		49.0%		(50)	bps		
	Twe	lve Months En	ded De	ecember 31,		Better / (Wo	orse)		
		2016		2015		Change	% Change		

Same Store:	(In thousands)						
Revenue							
Customer pay	\$	581,642	\$	569,924	\$	11,718	2.1%
Warranty		240,065		225,572		14,493	6.4%
Wholesale parts		176,850		178,958		(2,108)	(1.2%)
Internal, sublet and other		407,371		374,003		33,368	8.9%
Total	\$	1,405,928	\$	1,348,457	\$	57,471	4.3%
Gross profit							
Customer pay	\$	314,342	\$	311,926	\$	2,416	0.8%
Warranty		129,721		125,255		4,466	3.6%
Wholesale parts		30,752		31,770		(1,018)	(3.2%)
Internal, sublet and other		196,758		188,423		8,335	4.4%
Total	\$	671,573	\$	657,374	\$	14,199	2.2%
Gross profit as a % of revenue							
Customer pay		54.0%		54.7%		(70)	bps
Warranty							
Wholesale parts		54.0%		55.5%		(150)	bps
·		17.4%		17.8%		(40)	bps
Internal, sublet and other		48.3%		50.4%		(210)	bps
Total		47.8%		48.8%		(100)	bps

Finance, Insurance and Other, Net ("F&I")

	Three Months Ended December 31,		Better / (Worse)				
		2016		2015	- C	hange	% Change
			(In thou	ısands, excep	t per uni	t data)	
Reported:							
Revenue	\$	88,346	\$	83,796	\$	4,550	5.4%
Gross profit per retail unit (excludes fleet)	\$	1,363	\$	1,321	\$	42	3.2%

	Twelve Months Ended December 31,			Better / (Worse)			
		2016		2015		Change	% Change
Percentado			(In tho	usands, excep	t per ur	it data)	
Reported:							
Revenue	\$	343,285	\$	326,588	\$	16,697	5.1%
	Ψ	343,203	Ψ	320,300	Ψ	10,097	J. 1 /0
Gross profit per retail unit (excludes fleet)	\$	1,354	\$	1,279	\$	75	5.9%
	Three Months Ended December 31,				Better / (Wors		orse)
		2016		2015		Change	% Change
Same Store:			(In tho	usands, excep	t per ur	nit data)	
Same Store:							
Revenue	\$	85,445	\$	83,393	\$	2,052	2.5%
Gross profit per retail unit (excludes fleet)	\$	1,342	\$	1,322	\$	20	1.5%
	Twelve Months Ended December 31,					Better / (We	
	2016			2015		Change	% Change
Same Store:			(In tho	usands, excep	t per ur	nit data)	
Revenue	\$	338,733	\$	323,556	\$	15,177	4.7%
Gross profit per retail unit (excludes fleet)	\$	1,346	\$	1,281	\$	65	5.1%

Selling, General and Administrative ("SG&A") Expenses

OEM Settlement

	Three Months Ende	Three Months Ended December 31,		
	2016	2015	Change	% Change
Reported:		ls)		
Compensation	\$ 167,724	\$ 169,510	\$ 1,786	1.1%
Advertising	15,840	15,470	(370)	(2.4%)
Rent	18,638	18,481	(157)	(0.8%)
Other	64,933	71,541	6,608	9.2%
Total SG&A expenses	\$ 	\$ 275,002	\$ 7,867	2.9%
Adjustments:				

14,836

Storm damage and other				
Gain on disposal	411 -	- 2,323		
Total SG&A adjustments	\$ 15,247	\$ 2,323		
Adjusted:				
Total adjusted SG&A expenses	\$ 282,382	\$ 277,325	\$ (5,057)	(1.8%)
Reported:				
SG&A expenses as a % of gross profit				
Compensation	45.1%	46.6%	150	bps
Advertising	4.3%	4.3%	0	bps
Rent	5.0%	5.1%	10	bps
Other	17.5%	19.6%	210	bps
Total SG&A expenses as a % of gross profit	71.9%	75.6%	370	bps
Adjustments:				
OEM Settlement	4.0%	0.0%		
Storm damage and other	0.1%	0.0%		
Gain on disposal	0.0%	0.6%		
Total effect of adjustments	4.1%	0.6%		
Adjusted:				
Total adjusted SG&A as a % of gross profit	76.0%	76.2%	20	bps
	Twelve Months Ended December 31,		Better / (Wo	
	2016	2015	Change	% Change
Reported:		(In thousands	5)	
Compensation	\$ 674,617	\$ 666,668	\$ (7,949)	(1.2%)
Advertising	61,674	61,630	(44)	(0.1%)
Rent	73,903	73,539	(364)	(0.5%)
Other	300,662	308,728	8,066	2.6%
Total SG&A expenses	\$ 1,110,856	\$ 1,110,565	\$ (291)	(0.0%)

Adjustments:				
OEM Settlement	\$ 14,836	\$ -		
Storm damage and other	(3,290)	(5,138)		
Gain on disposal		3,279		
Total SG&A adjustments	\$ 11,546	\$ (1,859)		
Adjusted:				
Total adjusted SG&A expenses	\$ 1,122,402	\$ 1,108,706	\$ (13,696)	(1.2%)
Reported:				
SG&A expenses as a % of gross profit				
Compensation	47.2%	47.1%	(10)	bps
Advertising	4.3%	4.4%	10	bps
Rent	5.2%	5.2%	0	bps
Other	21.0%	21.8%	80	bps
Total SG&A expenses as a % of gross profit	77.7%	78.5%	80	bps
Adjustments:				
OEM Settlement	1.0%	0.0%		
Storm damage and other	(0.2%)	(0.3%)		
Gain on disposal	0.0%	0.2%		
Total effect of adjustments	0.8%	(0.1%)		
Adjusted:				
Total adjusted SG&A as a % of gross profit	78.5%	78.4%	(10)	bps

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