

# 1<sup>st</sup> QUARTER 2025 EARNINGS PRESENTATION

May 8, 2025

BRIDGE INVESTMENT GROUP

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#### **Statement Regarding Forward-Looking Information**

This presentation contains statements regarding Apollo Global Management, Inc. ("Apollo"), Bridge, the proposed transactions and other matters that are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended (the "Securities Act"), and Section 21E of the Securities Exchange Act of 1934, as amended. Such forward-looking statements include, but are not limited to, statements regarding our future results of operations and financial position, business strategy and plans and objectives of management for future operations, including, among others, statements regarding expected growth, capital raising, expectations or targets related to financial and non-financial measures, future capital expenditures, fund performance and debt service obligations, as well as statements regarding any future dividends in respect of any tax distributions made by the Operating Company and the anticipated timing and likelihood of completion of the proposed merger transaction with Apollo. All statements in this communication, other than statements of historical fact, are forward-looking statements that may be identified by the use of the words "outlook," "indicator," "may," "will," "should," "expects," "plans," "seek," "anticipates," "plan," "forecasts," "could," "intends," "targets," "projects," "projects," "believes," "estimates," "protential" or "continue" or the negative of these terms or other similar expressions, but not all forward-looking statements include such words. These forward-looking statements are subject to certain risks, uncertainties and assumptions, many of which are beyond the control of Apollo and the Company, that could cause actual results and performance to differ materially from those expressed in such forward-looking statements. Factors and risks that may impact future results and performance include, but are not limited to, those factors and risks described under the section entitled "Risk Factors" in Apollo's and the Company's most recent Annual Report on Form 10-K

The forward-looking statements are subject to certain risks, uncertainties and assumptions, which include, but are not limited to, and in each case as a possible result of the proposed transaction on each of Apollo and the Company: the ultimate outcome of the proposed transaction between Apollo and the Company, including the possibility that the Company's stockholders will not adopt the merger agreement in respect of the proposed transaction; the effect of the announcement of the proposed transaction; the ability to operate Apollo's and the Company's respective businesses, including business disruptions; difficulties in retaining and hiring key personnel and employees; the ability to maintain favorable business relationships with customers and other business partners; the terms and timing of the proposed transaction; the occurrence of any event, change or other circumstance that could give rise to the termination of the merger agreement and the proposed transaction; the anticipated or actual tax treatment of the proposed transaction; the ability to satisfy closing conditions to the completion of the proposed transaction (including the adoption of the merger agreement in respect of the proposed transaction by the Company's stockholders); other risks related to the completion of the proposed transaction and actions related thereto; the ability of Apollo and the Company to integrate the businesses successfully and to achieve anticipated synergies and value creation from the proposed transaction; global market, political and economic conditions, including in the markets in which Apollo and the Company operate; the ability to secure government regulatory approvals on the terms expected, at all or in a timely manner; the global macro-economic environment, including headwinds caused by inflation, rising interest rates, unfavorable currency exchange rates, and potential recessionary or depressionary conditions; cyber-attacks, information security and data privacy; the impact of public health crises, such as pandemics a

These risks, as well as other risks related to the proposed transaction, are included in the Registration Statement (as defined below) and Joint Proxy Statement/Prospectus (as defined below) that was filed with the SEC in connection with the proposed transaction. While the list of factors presented here is, and the list of factors to be presented in the Registration Statement and Joint Proxy Statement/Prospectus are considered representative, no such list should be considered to be a complete statement of all potential risks and uncertainties. Other unknown or unpredictable factors also could have a material adverse effect on Apollo's and the Company's business, financial condition, results of operations and prospects. Accordingly, readers should not place undue reliance on these forward-looking statements. These forward-looking statements are inherently subject to uncertainties, risks and changes in circumstances that are difficult to predict. Except as required by applicable law or regulation, neither Apollo nor the Company undertakes (and each of Apollo and the Company expressly disclaim) any obligation and do not intend to publicly update or review any of these forward-looking statements, whether as a result of new information, future events or otherwise.



### Disclaimer

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#### Additional Information Regarding the Transaction and Where to Find It

This presentation is being made in respect of the proposed transaction between Apollo and the Company. In connection with the proposed transaction, Apollo filed with the SEC a registration statement on Form S-4 on April 11, 2025, which constitutes a prospectus of Apollo for the issuance of Apollo common stock (the "Registration Statement") and which also includes a preliminary proxy statement of the Company for the Company stockholder meeting (together with any amendments or supplements thereto, and together with the Registration Statement, the "Joint Proxy Statement/Prospectus"). Each of Apollo and the Company may also file other relevant documents with the SEC regarding the proposed transaction. This document is not a substitute for the Registration Statement or Joint Proxy Statement/Prospectus or any other document that Apollo or the Company may file with the SEC. The definitive Joint Proxy Statement/Prospectus (if and when available) will be mailed to stockholders of the Company.

INVESTORS ARE URGED TO READ IN THEIR ENTIRETY THE REGISTRATION STATEMENT, THE JOINT PROXY STATEMENT/PROSPECTUS AND ANY OTHER RELEVANT DOCUMENTS THAT MAY BE FILED WITH THE SEC, AS WELL AS ANY AMENDMENTS OR SUPPLEMENTS TO THESE DOCUMENTS, CAREFULLY AND IN THEIR ENTIRETY IF AND WHEN THEY BECOME AVAILABLE BECAUSE THEY CONTAIN OR WILL CONTAIN IMPORTANT INFORMATION ABOUT THE PROPOSED TRANSACTION. Investors can obtain free copies of the Registration Statement and Joint Proxy Statement/Prospectus (if and when available) and other documents containing important information about Apollo, the Company and the proposed transaction through the website maintained by the SEC at http://www.sec.gov. Copies of the documents filed with, or furnished to, the SEC by Apollo will be available free of charge by accessing the Investor Relations section of the Company's website at https://ir.apollo.com. Copies of the documents filed with, or furnished to, the SEC by the Company will be available free of charge by accessing the Investor Relations section of the Company's website at https://www.bridgeig.com. The information included on, or accessible through, Apollo's or the Company's website is not incorporated by reference into this communication.

#### **Participants in the Solicitation**

Apollo, the Company, and certain of their respective directors and executive officers may be deemed to be participants in the solicitation of proxies from the Company's stockholders in respect of the proposed transaction. Information about the directors and executive officers of Apollo, including a description of their direct or indirect interests, by security holdings or otherwise, is contained in its Proxy Statement on Schedule 14A, dated April 25, 2025 (the "Apollo Annual Meeting Proxy Statement"), which is filed with the SEC. Any changes in the holdings of Apollo's securities by Apollo's directors or executive officers from the amounts described in the Apollo Annual Meeting Proxy Statement have been or will be reflected in Initial Statements of Beneficial Ownership of Securities on Form 3 ("Form 3"), Statements of Changes in Beneficial Ownership on Form 4 ("Form 4") or Annual Statements of Changes in Beneficial Ownership of Securities on Form 5 ("Form 5") subsequently filed with the SEC and available at the SEC's website at www.sec.gov. Information about the directors and executive officers of the Company, including a description of their direct or indirect interests, by security holdings or otherwise, is contained in its most recent Annual Report on Form 10-K (the "Annual Report"), which is filed with the SEC. Any changes in the holdings of the Company's securities by the Company's directors or executive officers from the amounts described in the Annual Report have been or will be reflected on Forms 3, Forms 4 or Forms 5, subsequently filed with the SEC and available at the SEC's website at www.sec.gov. Other information regarding the participants in the proxy solicitation and a description of their direct and indirect interests, by security holdings or otherwise, will be contained in the Registration Statement and the Joint Proxy Statement/Prospectus carefully when available before making any voting or investment decisions.



### Disclaimer

#### **Industry Information**

Unless otherwise indicated, information contained in this presentation concerning our industry, competitive position and the markets in which we operate is based on information from independent industry and research organizations, other third-party sources and management estimates. Management estimates are derived from publicly available information released by independent industry analysts and other third-party sources, as well as data from our internal research, and are based on assumptions made by us upon reviewing such data, and our experience in, and knowledge of, such industry and markets, which we believe to be reasonable. In addition, projections, assumptions and estimates of the future performance of the industry in which we operate and our future performance are necessarily subject to uncertainty and risk due to a variety of factors, which could cause results to differ materially from those expressed in the estimates made by the independent parties and by us.

#### Non-GAAP Financial Measures

This presentation uses financial measures that are not presented in accordance with generally accepted accounted principles in the United States ("GAAP"), such as Distributable Earnings, Fee Related Earnings, Fee Related Earnings, Fee Related Revenues and Performance Related Earnings, to supplement financial information presented in accordance with GAAP. There are limitations to the use of the non-GAAP financial measures presented in this presentation. For example, the non-GAAP financial measures may not be comparable to similarly titled measures of other companies. Other companies may calculate non-GAAP financial measures differently than the Company, limiting the usefulness of those measures for comparative purposes.

Throughout this presentation, all current period amounts are preliminary and unaudited.



### **GAAP Income Statement**

GAAP Condensed Consolidated Statements of Operations (Unaudited)

(\$ in thousands, except shares and per share amounts)	Т	Three Months End 2025	ded March 31, 2024
Revenues:		2023	2027
Fund management fees	\$	59,308	\$ 61,105
Property management and leasing fees		16,984	19,937
Construction management fees		1,289	1,697
Development fees		1,046	831
Transaction fees		3,193	6,800
Fund administration fees		4,860	5,058
Insurance premiums		5,786	4,697
Other asset management and property income		3,830	2,665
Total revenues		96,296	102,790
Investment income (loss):			
Performance allocations: realized		4,712	12,969
Performance allocations: unrealized		(12,410)	(61,670)
Total investment loss		(7,698)	(48,701)
Expenses:			
Employee compensation and benefits		64,860	62,840
Performance allocations compensation: realized		2,827	7,407
Performance allocations compensation: unrealized		1,090	3,178
Loss and loss adjustment expenses		11,345	2,682
Third-party operating expenses		2,674	4,037
General and administrative expenses		28,113	11,349
Depreciation and amortization		4,800	5,437
Total expenses		115,709	96,930
Other (expense) income:			
Realized and unrealized (losses) gains, net		(7,478)	(4,230)
Interest income		3,853	5,790
Interest expense		(6,222)	(7,365)
Total other expense		(9,847)	(5,805)
Loss before provision for income taxes		(36,958)	(48,646)
Income tax (expense) benefit		(645)	11,846
Net loss		(37,603)	(36,800)
Net loss attributable to non-controlling interests in Bridge Investment Group Holdings LLC		(13,141)	(41,921)
Net (loss) income attributable to Bridge Investment Group Holdings LLC		(24,462)	5,121
Net loss attributable to non-controlling interests in Bridge Investment Group Holdings Inc.		(12,286)	(4,697)
Net (loss) income attributable to Bridge Investment Group Holdings Inc.	\$	(12,176)	\$ 9,818

### **Financial Results**

- GAAP Net loss was \$37.6 million for the 1st quarter
- GAAP Net loss attributable to Bridge Investment Group Holdings Inc. was \$12.2 million for the 1st quarter
- Loss per share of Class A common stock - basic and diluted was \$0.37 for the 1st quarter, which was partially attributed to approximately \$17.0 million in transaction costs related to the Merger Agreement.

## **Quarter 2025 overview**

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(\$ in MM, except per share data or as noted)	Q1 2025	Q1 2024	YOY Change %	2025	2024	Yoy Change %
Total Revenue	\$96.3	\$102.8	(6)%	\$405.9	\$402.0	1%
Net Loss	\$(37.6)	\$(36.8)	(2)%	\$15.9	\$(56.8)	128%
Loss (Income) per share, Basic	\$(0.37)	\$0.24	(254)%	\$(0.52)	\$(0.24)	(117)%
Fee Related Earnings ("FRE") to the Operating Company	\$24.6	\$33.9	(28)%	\$127.2	\$133.6	(5)%
Distributable Earnings ("DE") of the Operating Company	\$17.0	\$32.2	(47)%	\$113.2	\$133.3	(15)%
After-tax DE per share	\$0.09	\$0.17	(47)%	\$0.61	\$0.73	(16)%

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VoV Change

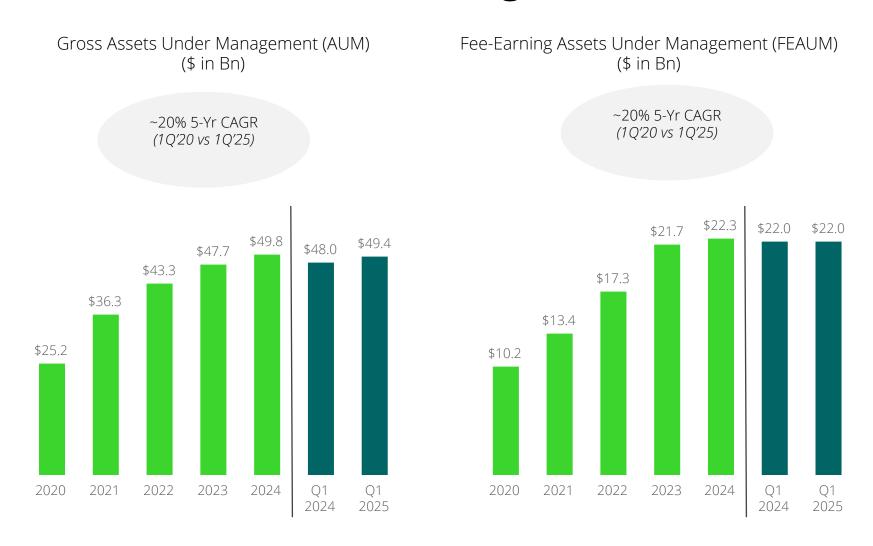
Key Operating **Metrics** 

	Q1 2025	Q1 2024	YoY Change %	LTM Q1 2025	LTM Q1 2024	YoY Change %
Gross AUM	\$49.4 Bn	\$48.0 Bn	3%	\$49.4 Bn	\$48.0 Bn	3%
Fee-Earning AUM	\$22.0 Bn	\$22.0 Bn	—%	\$22.0 Bn	\$22.0 Bn	—%
Capital Raised	\$0.2 Bn	\$0.2 Bn	4%	\$1.9 Bn	\$1.1 Bn	73%
Capital Deployed	\$0.6 Bn	\$0.3 Bn	73%	\$2.1 Bn	\$2.4 Bn	(13)%
Dry Powder	\$3.1 Bn	\$3.1 Bn	—%	\$3.1 Bn	\$3.1 Bn	—%
Realized Performance Allocations	\$4.7	\$13.0	(64)%	\$41.0	\$51.0	(20)%
Unrealized Accrued Performance Allocations	\$327.2	\$320.3	2%	\$327.2	\$320.3	2%

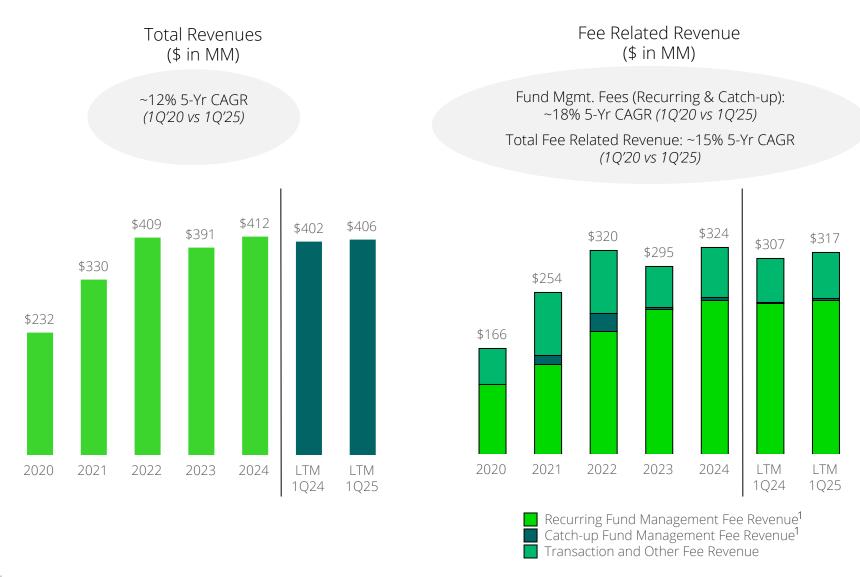
Business Update

- The Company did not declare a quarterly dividend for the guarter ended March 31, 2025. In accordance with the Apollo Merger Agreement, the Company expects to declare and pay a final dividend to the stockholders of the Company in respect of any tax distributions made by the Company prior to the closing of the transactions with Apollo (as described in the Company's Annual Report on Form 10-K for the fiscal year ended December 31, 2024, filed with the U.S. Securities and Exchange Commission on March 7, 2025).
- At the end of the first guarter of 2025, the Company had \$3.1 billion of dry powder, a majority of which is in our real estate equity and credit vehicles.

## **Gross AUM and Fee-Earning AUM**



### **Total Revenues and Fee Related Revenue**



<sup>&</sup>lt;sup>1</sup> Netted out for placement agent fees (allocated pro rata between recurring and catch-up fund management fees).

### Non-GAAP financial measures

		Three Mon Marc			Lá	ast Twelve M Marc		
(\$ in thousands)		<u>2025</u>		<u>2024</u>		<u>2025</u>		<u>2024</u>
Fund-level fee revenues								
Fund management fees	\$	59,308	\$	61,184	\$	243,905	\$	238,161
Fee related performance revenue		_		_		6,214		_
Transaction fees		3,193		6,800		23,900		24,890
Total net fund-level fee revenues		62,501		67,984		274,019		263,051
Net earnings from Bridge property operators		415		2,737		5,639		10,598
Development fees		1,046		831		3,592		3,414
Fund administration fees		4,860		5,132		17,787		18,765
Other asset management and property income		3,821		2,665		16,410		11,682
Fee Related Revenues		72,643		79,349		317,447		307,510
Cash-based employee compensation and benefits		(41,838)		(39,909)		(164,345)		(147,950)
Net administrative expenses		(7,414)		(6,216)		(25,858)		(25,874)
Fee Related Expenses		(49,252)		(46,125)		(190,203)		(173,824)
Total Fee Related Earnings		23,391		33,224		127,244		133,686
Total Fee Related Earnings attributable to non-controlling interests		1,174		719		(37)		(71)
Total Fee Related Earnings to the Operating Company		24,565		33,943		127,207		133,615
Realized performance allocations and incentive fees		4,712		12,969		34,751		50,950
Realized performance allocations and incentive fees compensation		(2,827)		(7,407)		(18,964)		(13,458)
Net realized performance allocations attributable to non- controlling interests		(653)		(2,448)		(7,231)		(22,014)
Net insurance (loss) income		(5,559)		2,015		(7,728)		5,841
Earnings from investments in real estate <sup>1</sup>		( <i>3</i> , <i>333</i> )				(,,,20)		752
Net investment and interest income (expense) and realized gain (loss)		(3,263)		(6,901)		(14,792)		(22,417)
Distributable Earnings attributable to the Operating Company	\$	16,975	\$	32,171	\$	113,243	\$	133,269
Distributable After-Tax Earnings per share of Class A common stock —Basic and Diluted	\$	0.09	\$	0.17	\$	0.61	\$	0.73
Weighted-average shares of Class A common stock outstanding—Basic and Diluted	3	5,311,240	3	1,342,979	3	33,489,705	2	27,560,273

### **Fee Related Revenues**

 Q1 2025 decrease in total net fundlevel fee revenues driven by a reduction in management fees due to dispositions in our Credit and Seniors Housing strategies, the conversion of fee basis from invested capital to NAV for Newbury Fund III, which was effective in the third quarter of 2024, as well as the timing of transaction fees from deployment for our Development (Opportunity Zone) and Multifamily strategies

### **Fee Related Earnings**

 Q1 2025 increase in compensation and benefits largely due to merit increases and variable compensation

### **Distributable Earnings**

- Q1 2025 decrease related to timing and amount of realization of performance allocations
- Q1 2025 net insurance loss largely due to claims settled in our captive insurance company during 2025

<sup>&</sup>lt;sup>1</sup> Earnings from investments in real estate is offset by interest expense related to GP Lenders.

## **Fee-earning AUM drivers**



### Deployment (\$ in MM)



Fee-Earning Assets Under Management (\$ in Bn)<sup>1</sup>



- \$209 million of capital raised in Q1 2025 driven by Credit strategies.
  - 87% of inflows were institutional and 13% were from individual investors.
- \$576 million of deployment in Q1 2025 mostly driven by Credit, Multifamily, Seniors Housing and Logistics strategies.
  - Does not include approximately \$277 million of recycled capital activity within Credit strategies.
- Fee-earning AUM decreased 1% in Q1 2025 compared to Q4 2024 primarily due to dispositions in our Credit and Seniors Housing strategies.

AUM and FEAUM as of Q1 2023 includes the acquisition of Newbury Partners, LLC which closed on March 31, 2023.

## Fee related revenue summary

### Management Fees (\$ in MM)



### Fee Related Revenue (\$ in MM)



### Transaction Fees (\$ in MM)



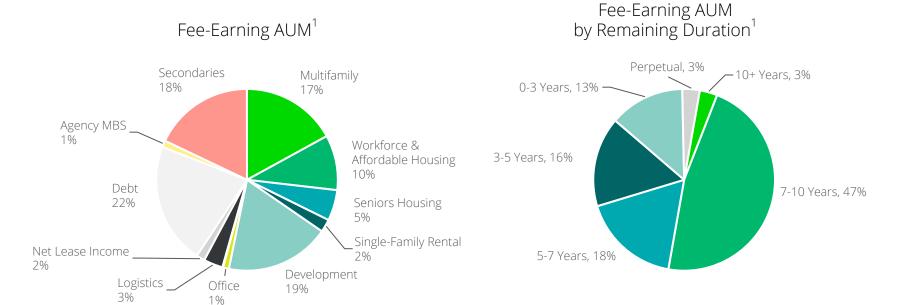


- Catch-up management fees were \$0.1 million in Q1 2025 compared to \$1.1 million in Q4 2024.
- Transaction fees decreased in Q1 2025 compared to Q4 2024 largely due to the timing of deployment in our residential strategies.

### All Other Fees (\$ in MM)



## Long duration capital drives fee visibility



- \$0.2 billion of capital raised in Q1 2025, which increased by 36% year-over-year compared to Q1 2024.
- Commitments on capital raised in the 1st quarter averaged 8.7 years in duration.
- 68% of total FEAUM is greater than 5 years of remaining duration, with a weighted-average FEAUM remaining duration of 6.2 years.<sup>2</sup>
- Over 97% of FEAUM is in long-term, closed end funds with no redemption features.

<sup>&</sup>lt;sup>1</sup> As of March 31, 2025.

<sup>&</sup>lt;sup>2</sup> Weighted-average fund life for closed-end funds as of March 31, 2025.

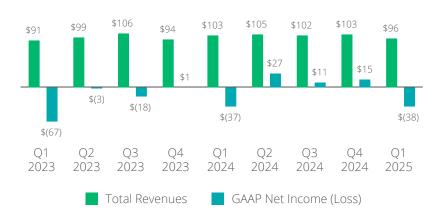
## **Earnings summary**

Fee Related Earnings & Margin (\$ in MM)



- Fee Related Earnings to the Operating Company in Q1 2025 decreased 29% quarter over quarter driven by a reduction in transaction fees and fee related performance revenue, coupled with an increase in cash-based compensation and net administrative expenses.
- Distributable Earnings to the Operating Company decreased 48% quarter over quarter largely due to the timing and amount of realizations and net insurance loss.

Total Revenues & GAAP Net Income (Loss) (\$ in MM)



Fee Related Earnings & Distributable Earnings attributable to the Operating Company (\$ in MM)



Fee Related Earnings attributable to Operating Company
Distributable Earnings attributable to Operating Company

## Performance fee summary

Accrued Performance Allocations (\$ in MM)<sup>1</sup>

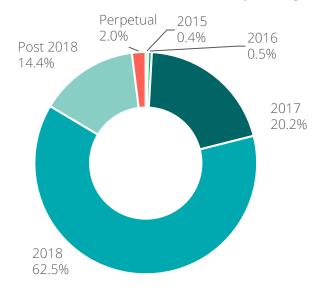


Performance Fees & Realizations (\$ in MM)



Net realized performance fees to the Operating Company
Gross realized performance fees

Net Unrealized Performance Allocations by Vintage<sup>2</sup>



- Carry-eligible AUM of \$18.0 billion<sup>3</sup>, over 82% of FEAUM.
- Accrued performance allocations attributable to the Operating Company is \$122.6 million<sup>2</sup>.
- 82% of accrued performance allocations are related to Multifamily Fund IV and Workforce & Affordable Housing Fund I.
- Pipeline for future performance-driven Distributable Earnings is significant.
- Quarterly realization pace and performance fees will vary based upon market conditions.

<sup>&</sup>lt;sup>1</sup> Based on fair value one quarter in arrears.

<sup>&</sup>lt;sup>2</sup> As of March 31, 2025.

<sup>&</sup>lt;sup>3</sup> Does not include any carried interest related to Newbury Funds I through V.

## Compelling fund-level track record

Closed-End Funds (Investment Period Perioding Ending Pate)	As of March 31, 202 Investor Levered Inves Net IRR	25 tor Unlevered Net IRR
(Investment Period Beginning, Ending Date)	Net IRR	Netikk
Equity Strategies Funds		
Multifamily	454.0/	454.0/
Bridge Multifamily I (Mar 2009, Mar 2013)	15.1 %	15.1 %
Bridge Multifamily II (Apr 2012, Apr 2015)	23.0 %	22.5 %
Bridge Multifamily III (Jan 2015, Jan 2018)	18.4 %	17.9 %
Bridge Multifamily IV (Jun 2018, Jun 2021)	11.2 %	11.1 %
Bridge Multifamily V (Jul 2021, to present)	(15.4)%	(14.3)%
Bridge Multifamily Continuation Vehicle (N/A)	15.6 %	15.7 %
Total Multifamily Funds	13.1 %	12.8 %
Workforce & Affordable Housing		
Bridge Workforce Housing I (Aug 2017, Aug 2020)	10.2 %	10.2 %
Bridge Workforce Housing II (Aug 2020, Aug 2024)	(0.6)%	(0.4)%
Total Workforce & Affordable Housing Funds	4.9 %	5.0 %
Seniors Housing		
Bridge Seniors I (Jan 2014, Jan 2018)	(4.1)%	(4.0)%
Bridge Seniors II (Mar 2017, Mar 2020)	(0.8)%	(0.6)%
Bridge Seniors III (Nov 2020, Nov 2024)	6.3 %	6.2 %
Total Seniors Housing Funds	(2.2)%	(2.1)%
Office		
Bridge Office I (Jul 2017, Jul 2020)	***	***
Bridge Office II (Dec 2019, Dec 2022)	(21.3)%	(18.1)%
Total Office Funds	***	***
Secondaries		
Newbury Equity Partners I (Sep 2006, Mar 2013)	8.2 %	8.1 %
Newbury Equity Partners II (Oct 2009, Oct 2015)	14.8 %	14.7 %
Newbury Equity Partners III (Jul 2013, Mar 2019)	13.9 %	12.3 %
Newbury Equity Partners IV (May 2017, Feb 2023)	14.0 %	12.0 %
Newbury Equity Partners V (Nov 2019, to present)	9.8 %	8.3 %
Total Secondaries Funds	11.9 %	11.1 %
Single-Family Rental		
Bridge SFR Predecessor Fund I (Jan 2013, Jan 2015)	15.7 %	15.7 %
Bridge SFR Predecessor Fund II (Jan 2015, Jan 2017)	16.5 %	16.5 %
Bridge SFR Predecessor Fund III (Aug 2019, Aug 2022)	13.4 %	13.4 %
Bridge Single-Family Rental IV (Jan 2022, to present)	9.5 %	9.0 %
Total Single-Family Rental Funds	15.2 %	15.0 %
Logistics Value		
Bridge Logistics Value I (Nov 2021, Dec 2024)	(2.6)%	(1.1)%
Total Logistics Value Fund	(2.6)%	(1.1)%
Opportunity Zone		
Opportunity Zone I (Apr 2019, Dec 2019)	(4.0)%	(3.8)%
Opportunity Zone II (Nov 2019, Jun 2020)	(4.4)%	(4.3)%
Total Opportunity Zone Fund	(4.2)%	(4.0)%
Debt Strategies Funds		
Bridge Debt I (Sep 2014, Sep 2017)	5.9 %	5.9 %
Bridge Debt II (Jul 2016, Jul 2019)	7.1 %	7.0 %
Bridge Debt III (May 2018, May 2021)	8.7 %	8.6 %
Bridge Debt IV (Nov 2020, Nov 2024)	9.3 %	8.9 %
Total Debt Strategies Funds	8.4 %	8.2 %
This is a summary only. Please refer to Appendix for the Notes to Performance		0.2 70

- Strong performance by residential housing funds driven by Bridge's vertical integration.
- Excludes performance for funds currently raising capital, including in Logistics, Net Lease Income, Secondaries, Agency MBS, Renewable Energy, Debt and Opportunity Zones.

This is a summary only. Please refer to Appendix for the Notes to Performance Summary on slide 34 for additional information.

<sup>&</sup>lt;sup>1</sup> Bridge Multifamily V is approximately 71% called with approximately \$0.6 billion of dry powder available to deploy before the end of the investment period in July 2025.

## Distributable earnings and capitalization

(Loss) Earnings Per Share of Class A Common Stock - Diluted

Balance Sheet (\$ in MM) As of March 31, 2025



Assets	
Cash and cash equivalents	\$ 65.1
Restricted cash	11.1
Marketable securities, at fair value	21.4
Receivables from affiliates	32.6
Notes receivable from affiliates	47.7
Other assets	75.8
Other investments	174.8
Accrued performance allocations	327.2
Intangible assets, net	119.1
Goodwill	233.6
Deferred tax assets, net	74.9
Total assets	\$ 1,183.3

### After-Tax Distributable Earnings Per Share



Liabilities	
Accrued performance allocations compensation	\$ 58.7
Accrued compensation and benefits	20.0
Accounts payable and accrued expenses	35.1
Due to affiliates	75.2
General Partner Notes Payable, at fair value	2.5
Insurance loss reserves	30.6
Self-insurance reserves	2.7
Line of credit	14.5
Other liabilities	41.3
Notes payable	447.5
Total liabilities	\$ 728.1

# Company Overview

## **Bridge Investment Group overview**



A leading vertically integrated alternative investment manager, diversified across specialized asset classes



Nationwide, "boots on the ground" team and scalable infrastructure with active asset management, property management, leasing, and construction management



Ranked #13 global private equity real estate firm for fundraising by PERE (June 2024)



Loyal global investor base with ~\$15.8Bn of capital raised over the last five years<sup>2</sup>



Track record of strong organic and inorganic growth with proven ability to grow new business lines



Experienced and aligned management team leading a deep and talented organization

\$49.4Bn

Gross AUM

~18%

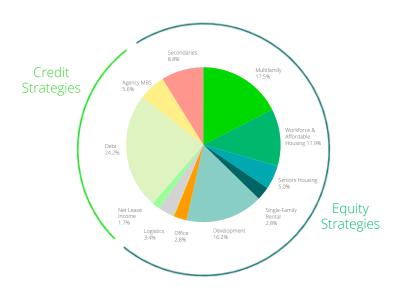
1Q20-1Q25 Recurring Fund Management Fees CAGR<sup>2</sup>

\$113.2MM

LTM Q1 2025 Pre-Tax Distributable Earnings ~\$700MM

Principal, Employee, and Affiliate Capital Commitments

### AUM by Strategy<sup>1</sup>



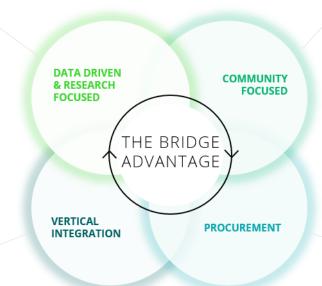
Key Stats<sup>1</sup>

As of March 31, 2025. From April 1, 2020 through March 31, 2025.

### Bridge's differentiated approach drives results

Data-driven approach to market selection, incorporating intel from our local ~2,250 on the ground colleagues¹ and macroeconomic factors and trends to help identify prime growth markets with long-term growth potential.

Our vertically integrated Omodel allows us to maintain control over the value chain and promotes knowledge sharing, while also providing quality operating execution at a lower cost.



 We seek to provide lifeenhancing social & community programs at certain real estate assets to advance social and economic mobility, environmental sustainability and equity and inclusion.

Citizenship initiatives, including charitable giving and diversity & inclusion are embedded into firm governance and structure.

 Streamlined platform-wide procurement process provides substantial economies of scale and cost efficiencies.

<sup>&</sup>lt;sup>1</sup>Plus approximately 2,800 professionals employed through a professional employment organization at sites managed by Bridge Senior Living.

### **GAAP** condensed consolidated balance sheets

	As	of	
(\$ in thousands)	March 31, 2025	De	cember 31, 2024
Assets	(Unaudited)		(Audited)
Cash and cash equivalents	\$ 65,134	\$	90,599
Restricted cash	11,131		11,832
Marketable securities, at fair value	21,397		21,119
Receivables from affiliates	32,599		54,310
Notes receivable from affiliates	47,703		41,878
Other assets	75,754		75,057
Other investments	174,836		181,160
Accrued performance allocations	327,150		339,560
Intangible assets, net	119,053		123,139
Goodwill	233,584		233,584
Deferred tax assets, net	74,913		75,142
Total assets	\$ 1,183,254	\$	1,247,380
Liabilities and equity			
Accrued performance allocations compensation	\$ 58,699	\$	57,610
Accrued compensation and benefits	20,047		53,215
Accounts payable and accrued expenses	35,136		39,188
Due to affiliates	75,159		73,693
General Partner Notes Payable, at fair value	2,455		2,782
Insurance loss reserves	30,582		21,260
Self-insurance reserves	2,695		2,844
Line of credit	14,500		_
Other liabilities	41,347		43,565
Notes payable	447,507		447,325
Total liabilities	\$ 728,127	\$	741,482
Total equity	\$ 455,127	\$	505,898
Total liabilities and equity	\$ 1,183,254	\$	1,247,380

### **Unaudited Historical Non-GAAP Measures**

					Thr	ee Months End	ded			
(\$ in thousands)	3/3	31/2023	6/30/2023	9/30/2023	12/31/2023	3/31/2024	6/30/2024	9/30/2024	12/31/2024	3/31/2025
Net income (loss)	\$	(67,431) \$	(2,760) \$	(17,894)	\$ 677	\$ (36,800)	\$ 27,494	\$ 10,583	\$ 15,440 \$	(37,603)
Income tax expense (benefit)		(5,844)	7,468	1,107	3,396	(11,846)	9,996	(2,433)	5,779	645
Income (loss) before provision for income taxes		(73,275)	4,708	(16,787)	4,073	(48,646)	37,490	8,150	21,219	(36,958)
Depreciation and amortization		1,093	5,118	5,275	4,873	5,437	4,510	4,997	4,928	4,800
Impact of fund consolidation		_	2,259	1,314	287	335	(2,664)	(710)	(194)	(67)
Less: Unrealized performance allocations		107,025	19,284	50,940	(4,519)	61,670	(18,533)	(612)	(93)	12,410
Plus: Unrealized performance allocations compensation		(14,670)	(4,649)	1,788	6,961	3,178	(1,150)	759	1,273	1,090
Less: Unrealized (gains) losses, net		(1,493)	1,368	(1,113)	6,512	1,868	4,859	4,043	(421)	7,509
Plus: Other (income) expenses, net		_	_	_	2,112	_	_	_	1,437	_
Plus: Share-based compensation		9,360	11,119	10,655	9,694	11,810	12,732	10,624	13,072	11,250
Plus: Transaction and non-recurring costs		4,118	_	80	4,562	642	424	2,848	761	17,316
Less: Net realized performance allocations attributable to non-controlling interests		(619)	(5,066)	(10,280)	(4,220)	(2,448)	(1,608)	(862)	(4,108)	(653)
Less: Cash income attributable to non-controlling interests in subsidiaries		1,856	865	(1,074)	(5,041)	(1,675)	(573)	(1,008)	(5,322)	278
Distributable Earnings attributable to the Operating Company	\$	33,395 \$	35,006 \$	40,798	\$ 25,294	\$ 32,171	\$ 35,487	\$ 28,229	\$ 32,552 \$	16,975
Realized performance allocations and incentive fees		(3,162)	(8,466)	(20,225)	(9,290)	(12,969)	(7,063)	(5,398)	(17,578)	(4,712)
Realized performance allocations and incentive fees compensation		1,732	498	2,713	2,840	7,407	3,748	3,154	9,235	2,827
Net realized performance allocations to non-controlling interests		619	5,066	10,280	4,220	2,448	1,608	862	4,108	653
Net insurance (income) loss		(2,409)	(1,801)	(1,701)	(324)	(2,015)	(1,969)	1,611	2,527	5,559
(Earnings) losses from investments in real estate		_	(215)	(537)	_	_	_	_	_	_
Net investment and interest (income) expense and realized (gain) loss		697	5,006	4,711	5,799	6,901	4,072	3,900	3,557	3,263
Plus: Fee related income attributable to non-controlling interests in subsidiaries		(1,856)	(865)	1,074	581	(719)	(924)	(110)	2,245	(1,174)
Total Fee Related Earnings	\$	29,016 \$	34,229 \$	37,113	\$ 29,120	\$ 33,224	\$ 34,959	\$ 32,248	\$ 36,646 \$	23,391
Total Fee Related Earnings attributable to non-controlling interests		1,856	865	(1,074)	(581)	719	924	110	(2,245)	1,174
Total Fee Related Earnings attributable to the Operating Company	\$	30,872 \$	35,094 \$	36,039	\$ 28,539	\$ 33,943	\$ 35,883	\$ 32,358	\$ 34,401 \$	24,565

### **Unaudited Historical Non-GAAP Measures**

				Three	Months End	ed			
(\$ in thousands)	3/31/2023	6/30/2023	9/30/2023	12/31/2023	3/31/2024	6/30/2024	9/30/2024	12/31/2024	3/31/2025
Fund-level fee revenues									
Fund management fees	\$ 53,849	\$ 60,353 \$	61,584	\$ 55,040 \$	61,184	\$ 61,193	\$ 61,106	\$ 62,298 \$	59,308
Fee related performance revenue	_	_	_	_	_	_	5,036	1,178	_
Transaction fees	2,377	4,682	9,679	3,729	6,800	6,404	6,279	8,024	3,193
Total net fund-level fee revenues	56,226	65,035	71,263	58,769	67,984	67,597	72,421	71,500	62,501
Net earnings from Bridge property operators	3,243	2,828	2,142	2,891	2,737	1,778	951	2,495	415
Development fees	335	1,337	247	999	831	828	896	822	1,046
Fund administration fees	4,177	4,304	4,556	4,773	5,132	4,653	4,300	3,974	4,860
Other asset management and property income	2,797	2,636	3,289	3,092	2,665	5,514	3,906	3,169	3,821
Fee Related Revenues	66,778	76,140	81,497	70,524	79,349	80,370	82,474	81,960	72,643
Cash-based employee compensation and benefits	(31,623)	(35,248)	(37,275)	(35,518)	(39,909)	(38,715)	(44,779)	(39,013)	(41,838)
Net administrative expenses	(6,139)	(6,663)	(7,109)	(5,886)	(6,216)	(6,696)	(5,447)	(6,301)	(7,414)
Fee Related Expenses	(37,762)	(41,911)	(44,384)	(41,404)	(46,125)	(45,411)	(50,226)	(45,314)	(49,252)
Total Fee Related Earnings	29,016	34,229	37,113	29,120	33,224	34,959	32,248	36,646	23,391
Total Fee Related Earnings attributable to non-controlling interests	1,856	865	(1,074)	(581)	719	924	110	(2,245)	1,174
Total Fee Related Earnings to the Operating Company	30,872	35,094	36,039	28,539	33,943	35,883	32,358	34,401	24,565
Realized performance allocations and incentive fees	3,162	8,466	20,225	9,290	12,969	7,063	5,398	17,578	4,712
Realized performance allocations and incentive fees compensation	(1,732)	(498)	(2,713)	(2,840)	(7,407)	(3,748)	(3,154)	(9,235)	(2,827)
Net realized performance allocations attributable to non- controlling interests	(619)	(5,066)	(10,280)	(4,220)	(2,448)	(1,608)	(862)	(4,108)	(653)
Net insurance income	2,409	1,801	1,701	324	2,015	1,969	(1,611)	(2,527)	(5,559)
Earnings from investments in real estate	_	215	537	_	_	_	_	_	_
Net investment and interest income (expense) and realized gain (loss)	(697)	(5,006)	(4,711)	(5,799)	(6,901)	(4,072)	(3,900)	(3,557)	(3,263)
Distributable Earnings attributable to the Operating Company	\$ 33,395	\$ 35,006 \$	40,798	\$ 25,294	32,171	\$ 35,487	\$ 28,229	32,552 \$	16,975

### Unaudited Historical Reconciliation of Non-GAAP Distributable Earnings per Share

	Three Months Ended									
(\$ in thousands, except per share and per share amounts)	3	3/31/2023	6/30/2023	9/30/2023	12/31/2023	3/31/2024	6/30/2024	9/30/2024	12/31/2024	3/31/2025
Numerator:										
Distributable Earnings ("DE") attributable to the Operating Company	\$	33,395 \$	35,006 \$	40,798	\$ 25,294	\$ 32,171	\$ 35,487	\$ 28,229	\$ 32,552	\$ 16,975
Less: DE attributable to non-controlling interests in the Operating Company		(25,230)	(26,436)	(30,665)	(18,704)	(22,734)	(24,812)	(19,723)	(22,728)	(11,590)
DE attributable to Bridge Investment Group Holdings Inc.		8,165	8,570	10,133	6,590	9,437	10,675	8,506	9,824	5,385
Less: Income allocated to participating Restricted Shares		(1,917)	(1,998)	(2,393)	(1,445)	(2,177)	(2,372)	(1,796)	(2,039)	(1,143)
DE available to common shareholders		6,248	6,572	7,740	5,145	7,260	8,303	6,710	7,785	4,242
Income tax benefit (expense)		(1,562)	(1,643)	(1,935)	(1,286)	(1,815)	(2,076)	(1,678)	(1,946)	(1,061)
After-tax DE available to common shareholders	\$	4,686 \$	4,929 \$	5,805	\$ 3,859	\$ 5,445	\$ 6,227	\$ 5,033	\$ 5,839	\$ 3,181
Denominator: Weighted-average shares of Class A Common stock outstanding— Basic and Diluted	2	5,068,319	25,143,289	25,956,587	27,798,236	31,342,979	32,461,347	32,991,925	33,194,308	35,311,240
After-Tax Non-GAAP Distributable Earnings Per Share	\$	0.19 \$	0.20 \$	0.22	\$ 0.14	\$ 0.17	\$ 0.19	\$ 0.15	\$ 0.18	\$ 0.09

### **Unaudited Historical Non-GAAP to GAAP Reconciliation**

					Thr	ee Months End	led			
(\$ in thousands)	3	/31/2023	6/30/2023	9/30/2023	12/31/2023	3/31/2024	6/30/2024	9/30/2024	12/31/2024	3/31/2025
Realized performance allocations and incentive fees	\$	3,162 \$	8,466 \$	20,225	\$ 9,290	\$ 12,969	\$ 7,063	\$ 5,398	\$ 17,578	\$ 4,712
Fee related performance revenue		_	_	_	_	_	_	5,036	1,178	_
Incentive fees		_	(41)	_	_	_	_	_	_	
Performance allocations, realized	\$	3,162 \$	8,425 \$	20,225	\$ 9,290	\$ 12,969	\$ 7,063	\$ 10,434	\$ 18,756	\$ 4,712
Cash-based employee compensation and benefits	\$	31,623 \$	35,248 \$	37,275	\$ 35,518	\$ 39,909	\$ 38,715	\$ 44,779	\$ 39,013	\$ 41,838
Compensation expense of Bridge property operators		10,195	10,009	10,627	9,546	11,121	11,234	11,743	10,288	11,772
Share-based compensation		9,360	11,119	10,655	9,694	11,810	12,732	10,624	13,072	11,250
Fee related performance revenue compensation expense		_	_	_	_	_	_	(3,011)	(707)	_
Employee compensation and benefits	\$	51,178 \$	56,376 \$	58,557	\$ 54,758	\$ 62,840	\$ 62,681	\$ 64,135	\$ 61,666	\$ 64,860
Realized performance allocations and incentive compensation	\$	1,732 \$	498 \$	2,713	\$ 2,840	\$ 7,407	\$ 3,748	\$ 3,154	\$ 9,235	\$ 2,827
Incentive fees compensation		_	(3)	(1)	_		_	_	_	_
Fee related performance revenue compensation expense		_	_	_	_	_	_	3,011	707	_
Performance allocations compensation, realized	\$	1,732 \$	495 \$	2,712	\$ 2,840	\$ 7,407	\$ 3,748	\$ 6,165	\$ 9,942	\$ 2,827
Administrative expenses, net of Bridge property operators	\$	6,139 \$	6,663 \$	7,109	\$ 5,886	\$ 6,216	\$ 6,696	\$ 5,447	\$ 6,301	\$ 7,414
Administrative expenses of Bridge property operators		3,636	3,976	4,304	3,924	3,738	3,090	3,477	3,656	3,421
Transaction and non-recurring costs		4,118	_	80	4,562	642	424	2,850	762	17,316
Impact of fund consolidation		_	2,233	649	926	753	(813)	568	11	(38)
General and administrative expenses	\$	13,893 \$	12,872 \$	12,142	\$ 15,298	\$ 11,349	\$ 9,397	\$ 12,342	\$ 10,730	\$ 28,113
Unrealized gains (losses)	\$	1,493 \$	(1,368) \$	1,113	\$ (6,512)	\$ (1,868)	\$ (4,859)	\$ (4,043)	\$ 421	\$ (7,509)
Net investment and interest income (expense) and realized gain (loss)		(697)	(5,006)	(4,711)	(5,799)	(6,901)	(4,072)	(3,900)	(3,557)	(3,263)
Other income (expense), net		_	_	_	(2,112)	_	_	_	(1,437)	_
Impact of fund consolidation		_	_	(334)	867	571	1,666	1,390	205	29
Non-FRE income attributable to non-controlling interest in subsidiaries		_	_	_	4,461	2,393	1,497	1,118	3,078	896
Total other expense	\$	796 \$	(6,374) \$	(3,932)	\$ (9,095)	\$ (5,805)	\$ (5,768)	\$ (5,435)	\$ (1,290)	\$ (9,847)
Cash income attributable to non-controlling interests in subsidiaries	\$	(1,856) \$	(865) \$	1,074	\$ 581	\$ (719)	\$ (924)	\$ (632)	\$ 2,103	\$ (1,174)
Non-cash income attributable to non-controlling interest in subsidiaries		(434)	(607)	(374)	(2,861)	(3,319)	(3,370)	(1,666)	2,407	(4,168)
Non-FRE income attributable to non-controlling interest in subsidiaries		_	_	1,845	4,461	2,393	1,497	1,118	3,078	896
Impact of fund consolidation		_	(1,607)	(792)	(512)	(582)	866	(533)	_	_
Realized performance allocations attributable to non-controlling interests		619	5,066	10,280	4,220	2,448	1,608	1,384	4,250	653
Unrealized performance allocations attributable to non-controlling interests		(54,578)	(6,173)	(31,991)	(5,396)	(42,142)	14,148	78	(52)	(9,348)
Net loss attributable to non-controlling interests in Bridge Investment Group Holdings LLC	\$	(56,249) \$	(4,186) \$	(19,958)	\$ 493	\$ (41,921)	\$ 13,825	\$ (251)	\$ 11,786	\$ (13,141)

### **Unaudited Historical Non-GAAP to GAAP Reconciliation**

					Thr	ee Months Ende	ed			
(\$ in thousands)	3	/31/2023	6/30/2023	9/30/2023	12/31/2023	3/31/2024	6/30/2024	9/30/2024	12/31/2024	3/31/2025
Cash income attributable to non-controlling interests in subsidiaries	\$	(1,856) \$	(865) \$	1,074	\$ 581	\$ (719) \$	(924) \$	(632)	\$ 2,103 \$	(1,174)
Non-controlling interests - Realized Carry Open-Ended		_	_	_	_	_	_	522	142	11
Total Fee Related Earnings attriubtable to non-controlling interests	\$	(1,856) \$	(865) \$	1,074	\$ 581	\$ (719) \$	(924) \$	(110) :	\$ 2,245 \$	(1,173)
Realized performance allocations attributable to non-controlling interests	\$	619 \$	5,066 \$	10,280	\$ 4,220	\$ 2,448 \$	1,608 \$	1,384	\$ 4,250 \$	653
Non-controlling interests - Realized Carry Open-Ended		_	_	_	_	_	_	(522)	(142)	(1)
Net realized performance allocations attributable to non-controlling interests	\$	619 \$	5,066 \$	10,280	\$ 4,220	\$ 2,448 \$	1,608 \$	862	\$ 4,108 \$	652

### **AUM Roll Forward (Unaudited)**

(\$ in millions)	Three Months Ended March 31, 2025	LTM March 31, 2025
Balance as of beginning of period	\$49,845	\$48,029
New capital / commitments raised <sup>1</sup>	216	1,880
Distributions / return of capital <sup>2</sup>	(531)	(1,908)
Change in fair value and acquisitions <sup>3</sup>	(180)	1,349
AUM as of end of period	\$49,350	\$49,350
% Change	(1.0)%	2.8 %

### **FEAUM Roll Forward (Unaudited)**

(\$ in millions)	Three Months Ended March 31, 2025	LTM March 31, 2025
Balance as of beginning of period	\$22,306	\$21,953
Increases (capital raised/deployment) <sup>4</sup>	397	2,039
Changes in fair market value	6	28
Decreases (liquidations/other) <sup>5</sup>	(727)	(2,038)
FEAUM as of end of period	\$21,982	\$21,982
% Change	(1.5)%	0.1 %

<sup>1</sup> New capital / commitments raised generally represents limited partner capital raised by our funds and other vehicles, including any reinvestments in our open-ended vehicles.

<sup>&</sup>lt;sup>2</sup> Distributions / return of capital generally represents the realization proceeds from the disposition of assets, current income, or capital returned to investors.

<sup>&</sup>lt;sup>3</sup> Change in fair value and acquisitions generally represents realized and unrealized activity on investments held by our funds and other vehicles (including changes in fair value and changes in leverage) as well as the net impact of fees, expenses, and non-investment income.

<sup>&</sup>lt;sup>4</sup> Increases generally represents limited partner capital raised or deployed by our funds and other vehicles that is fee earning when raised or deployed, respectively, including any reinvestments in our open-ended vehicles.

<sup>&</sup>lt;sup>5</sup> Decreases generally represents liquidations of investments held by our funds or other vehicles or other changes in fee basis, including the change from committed capital to invested capital after the expiration or termination of the investment period.

### **FEAUM by Fund (Unaudited)**

FEAUM by Fund	ı (Ur	naudite	a)
		March 31,	March 31,
(\$ in millions)		2025	2024
Bridge Debt Strategies Fund IV	\$	2,427	\$ 2,774
Bridge Multifamily Fund V		2,239	2,239
Newbury Equity Partners Fund V		1,951	1,951
Bridge Opportunity Zone Fund IV		1,476	1,476
Bridge Workforce Fund II		1,429	1,373
Newbury Equity Partners Fund IV		1,408	1,408
Bridge Multifamily Fund IV		1,315	1,370
Bridge Opportunity Zone Fund III		997	1,019
Bridge Debt Strategies Fund V		873	87
Bridge Debt Strategies Fund III		792	840
Bridge Seniors Housing Fund II		782	782
Bridge Opportunity Zone Fund V		550	550
Bridge Workforce Fund I		496	545
Bridge Opportunity Zone Fund I		482	482
Bridge Logistics U.S. Venture II		454	40
Bridge Seniors Housing Fund I		364	615
Bridge Opportunity Zone Fund II		351	408
Newbury Equity Partners Fund III		348 317	883 475
Bridge Debt Strategies IV JV Partners			
Bridge Logistics U.S. Venture I Bridge Net Lease Industrial Income Fund		297 277	305 299
Bridge Agency MBS Fund		258	277
Tamina Homes, Inc		240	2//
Bridge Opportunity Zone Fund VI		235	191
Bridge Debt Strategies Fund II		234	246
Bridge Single-Family Rental Fund IV		233	233
Newbury Equity Partners Fund VI		232	200
Bridge Workforce Fund III		222	_
Bridge Multifamily Continuation Fund		190	190
Bridge Office III JV Partners		92	92
Bridge Debt Strategies III JV Partners		79	125
Bridge Office Fund II		76	163
Bridge Seniors Housing Fund III		57	68
Bridge Industrial Real Estate Income Trust		56	_
Bridge Office I JV Partners		51	51
Bridge Single-Family Rental Fund III		32	32
Bridge Solar Energy Development Fund I		24	16
Bridge Debt Strategies II JV Partners		17	117
Bridge Office II JV Partners		9	21
Bridge Debt Strategies V JV Partners		8	10
Bridge Workforce II JV Partners		7	_
Bridge Solar I JV Partners	<b>.</b>	5	
Total FEAUM	\$	21,982	\$ 21,953

## Reconciliation of GAAP Shares of Common Stock Outstanding to Total Shares Outstanding

	Q1 2025
GAAP Shares of Common Stock Outstanding	35,355,675
Unvested Participating Shares of Common Stock	9,340,583
Total Participating Shares of Common Stock	44,696,258
Participating Partnership Units	96,236,604
Unvested Participating Partnership Units	185,917
Total Shares Outstanding	141,118,779

### **Reconciliation of GAAP Loss per Share to Distributable Earnings per Share**

		Q1 2025	
		Weighted-	
(\$ in thousands, except per share data)	Amount	Average Shares Outstanding	Amount per Share
Net income (loss) available to Common Shareholders	\$ (13,218)	35,311,240	\$(0.37)
Add: Income (loss) allocated to unvested Participating Shares of Restricted Stock	1,042		, ,
Net (loss) income attributable to Bridge Investment Group Holdings Inc.	\$ (12,176)	44,820,373	\$(0.27)
Net income attributable to non-controlling interests in Operating Company	(12,286)		
Net (loss) income attributable to non-controlling interests in subsidiaries of Operating Company	(13,141)		
Net loss	\$ (37,603)	141,281,227	\$(0.27)
Income tax benefit (expense)	(645)		
Loss before provision for income taxes	\$ (36,958)	141,281,227	\$(0.26)
Depreciation and amortization	4,800		
Impact of fund consolidation	(67)		
Less: Unrealized performance allocations	12,410		
Plus: Unrealized performance allocations compensation	1,090		
Less: Unrealized (gains) losses, net	7,509		
Plus: Other (income) expenses, net			
Plus: Share-based compensation	11,250		
Plus: Transaction and non-recurring costs	17,316		
Less: Net realized performance allocations attributable to non-controlling interests	(653)		
Less: Cash income attributable to non-controlling interests in subsidiaries	278		
Distributable Earnings attributable to the Operating Company	\$ 16,975	141,281,227	\$0.12
Less: DE attributable to non-controlling interests in the Operating Company	11,590	96,460,854	\$0.12
Distributable Pre-Tax Earnings attributable to Bridge Investment Group Holdings Inc.	\$ 5,385	44,820,373	\$0.12
Less: Income allocated to participating Restricted Shares	1,143		
Distributable Pre-Tax Earnings available to Common Shareholders	\$ 4,242	35,311,240	\$0.12
Less: Income tax expense	1,061		
Distributable After-Tax Earnings available to Common Shareholders	\$ 3,181	35,311,240	\$0.09

### **Non-Controlling Interests**

NON-GAAP FINANCIAL MEASURES Fund-level fee revenues Fund management fees Fund management fees \$ 59,308 \$ 59,308 \$ 59,308 \$ 77 ansaction fees Total net fund-level fee revenues Net earnings from Bridge property operators Development fees 1,046 1,046	025
Fund management fees         \$ 59,308         \$ 59,308         \$ 59,308         \$ 7,308         \$ 59,308         \$ 3,193         \$ 3,193         \$ 3,193         \$ 3,193         \$ 2,501         \$ 2,501         \$ 2,501         \$ 3,193         \$ 3,193         \$ 3,193         \$ 2,501         \$ 3,193         \$ 3,19	ormance income
Transaction fees         3,193         3,193           Total net fund-level fee revenues         62,501         62,501           Net earnings from Bridge property operators         415         415	<u></u>
Total net fund-level fee revenues 62,501 62,501  Net earnings from Bridge property operators 415 415	_
Net earnings from Bridge property operators 415 415	_
	_
Development fees 1 046 1 046	_
Bevelopment rees 1,010 1,010	_
Fund administration fees 4,860 4,860	_
Other asset management and property income 3,821 3,821	
Fee Related Revenues 72,643 72,643	_
Cash-based employee compensation and benefits (41,838)	_
Net administrative expenses (7,414) (7,414)	_
Fee Related Expenses (49,252) (49,252)	_
Total Fee Related Earnings 23,391 23,391	_
Total Fee Related Earnings attributable to non-controlling interests 1,174 1,696	(522)
Total Fee Related Earnings to the Operating Company 24,565 25,087	(522)
Realized performance allocations and incentive fees 4,712 —	4,712
Realized performance allocations and incentive fees compensation (2,827) —	(2,827)
Net realized performance allocations attributable to non-controlling interests (653) —	(653)
Net insurance income (5,559) (5,559)	_
Net investment and interest income (expense) and realized gain (loss) (3,263)	_
Distributable Earnings Attributable to the Operating Company \$ 16,975 \$ 16,265 \$	710

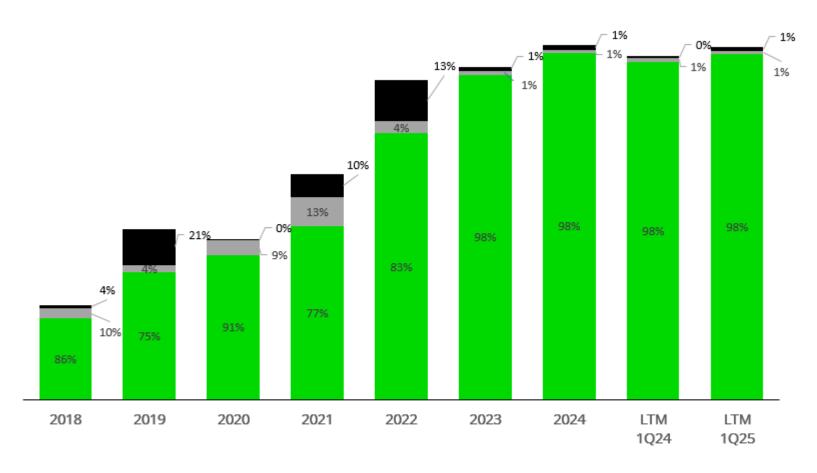
### **Profits Interests**

- 2019 profits interests converted on January 1, 2022
- 2020 profits interests converted on January 1, 2023
- 2021 profits interests converted on July 1, 2023
- Resulted in a reduction in non-controlling interest and an increase in Net Income to the Operating Company.
- Resulted in an increase in share count; however, expected to be antidilutive to public shareholders.

#### **Performance Income**

 The Operating Company receives 24% to 40% of the gross performance allocations.

**Composition of Fund Management Fees** (\$ in MM)



- Fees from funds launched in prior years
- Fees from funds launched in the current year
- One time catch up fees from funds launched in prior years

# Appendix Investment Performance Summary - As of March 31, 2025 (\$ in MM)

									Total Inve	stment-Level				Fund-Leve	el Returns
losed-End Funds <sup>(1)</sup> nvestment Period Beginning, Ending Date)	f Cor	mulative Fund mmitted apital <sup>(2)</sup>	Draw plus	eturned n Capital Accrued ref <sup>(3)</sup>	Cumul Investr Inves Capit	ment ted	Realize Investme Value		Unrealized Investment Value <sup>(6)</sup>	Unrealized Investment MOIC <sup>(7)</sup>	Inves	Total stment Fair Value <sup>(8)</sup>	Total Investment MOIC <sup>(9)</sup>	Investor Levered Net IRR <sup>(10)</sup>	Investor Unlevered Net IRR <sup>(11)</sup>
quity Strategies Funds															
Multifamily															
Bridge Multifamily I (Mar 2009, Mar 2013)	\$	124	\$	_	\$	150	\$	280	\$	N/A	\$	280	1.87x	15.1 %	15.1 %
Bridge Multifamily II (Apr 2012, Apr 2015)		596		_		605	1	1,264	_	N/A		1,264	2.09x	23.0 %	22.5 %
Bridge Multifamily III (Jan 2015, Jan 2018)		912		_		904	2	2,004	_	N/A		2,004	2.22x	18.4 %	17.9 %
Bridge Multifamily IV (Jun 2018, Jun 2021)		1,590		1,641		1,544		670	2,129	1.77x		2,799	1.81x	11.2 %	11.1 %
Bridge Multifamily V (Jul 2021, to present)		2,257		1,824		1,452		76	1,081	0.80x		1,157	0.80x	(15.4)%	(14.3)%
Bridge MF Continuation Vehicle (N/A)		201		229		188		5	247	1.34x		252	1.34x	15.6 %	15.7 %
Total Multifamily Funds <sup>(12)</sup>	\$	5,680	\$	3,694	\$	4,842	\$ 4	4,300	\$ 3,457	1.28x	\$	7,757	1.60x	13.1 %	12.8 %
Workforce & Affordable Housing															
Bridge Workforce Housing I (Aug 2017, Aug 2020)	\$	619	\$	523	\$	602	\$	411	\$ 706	1.78x	\$	1,117	1.86x	10.2 %	10.2 %
Bridge Workforce Housing II (Aug 2020, Aug 2024)		1,741		1,726		1,480		189	1,400	1.07x		1,589	1.07x	(0.6)%	(0.4)%
Total Workforce & Affordable Housing Funds <sup>(12)</sup>	\$	2,360	\$	2,249	\$	2,082	\$	600	\$ 2,106	1.26x	\$	2,706	1.30x	4.9 %	5.0 %
Secondaries Funds															
Newbury Equity Partners I (Sep 2006, Mar 2013)	\$	702	\$	_	\$	631	\$ 1	1,044	\$ 11	1.63x	\$	1,054	1.67x	8.2 %	8.1 %
Newbury Equity Partners II (Oct 2009, Oct 2015)		1,024		_		860	1	1,532	77	1.74x		1,609	1.87x	14.8 %	14.7 %
Newbury Equity Partners III (Jul 2013, Mar 2019)		1,102		_		989	1	1,425	368	1.79x		1,794	1.81x	13.9 %	12.3 %
Newbury Equity Partners IV (May 2017, Feb 2023)		1,447		671		1,297	1	1,002	1,394	1.88x		2,396	1.85x	14.0 %	12.0 %
Newbury Equity Partners V (Nov 2019, to present)		2,000		1,567		1,716		379	1,989	1.37x		2,367	1.38x	9.8 %	8.3 %
Total Secondaries Funds <sup>(12)</sup>	\$	6,275	\$	2,238	\$	5,494	\$ 5	5,382	\$ 3,839	1.64x	\$	9,221	1.68x	11.9 %	11.1 %
Seniors Housing															
Bridge Seniors I (Jan 2014, Jan 2018)	\$	578	\$	930	\$	809	\$	543	\$ 226	0.74x	\$	769	0.95x	(4.1)%	(4.0)%
Bridge Seniors II (Mar 2017, Mar 2020)		820		983		822		398	515	1.16x		913	1.11x	(0.8)%	(0.6)%
Bridge Seniors III (Nov 2020, Nov 2024)		48		46		35		5	46	1.49x		51	1.49x	6.3 %	6.2 %
Total Seniors Housing Funds <sup>(12)</sup>	\$	1,446	\$	1,959	\$	1,666	\$	946	\$ 787	1.01x	\$	1,733	1.04x	(2.2)%	(2.1)%
Office															
Bridge Office I (Jul 2017, Jul 2020)	\$	573	\$	800	\$	643	\$	218	\$ 21	0.39x	\$	239	0.37x	***	***
Bridge Office II (Dec 2019, Dec 2022)		208		249		251		84	102			186	0.74x	(21.3)%	(18.1)%
		200													

### **Investment Performance Summary - As of March 31, 2025** (\$ in MM)

								Total Investn	nent-Level				Fund-Leve	el Returns
Closed-End Funds <sup>(1)</sup> (Investment Period Beginning, Ending Date) Equity Strategies Funds (Continued)	F Com	nulative Fund nmitted pital <sup>(2)</sup>	Drav plus	returned wn Capital s Accrued Pref <sup>(3)</sup>	Cumulative nvestment Invested Capital <sup>(4)</sup>	I	Realized Investment Value <sup>(5)</sup>	Unrealized Investment Value <sup>(6)</sup>	Unrealized Investment MOIC <sup>(7)</sup>	Inve	Total estment Fair Value <sup>(8)</sup>	Total Investment MOIC <sup>(9)</sup>	Investor Levered Net IRR <sup>(10)</sup>	Investor Unlevered Net IRR <sup>(11)</sup>
Single-Family Rental														
Bridge SFR Predecessor Fund I (Jan 2013, Jan 2015)	\$	51	\$	_	\$ 47	\$	165	\$ _	N/A	\$	165	3.53x	15.7 %	15.7 %
Bridge SFR Predecessor Fund II (Jan 2015, Jan 2017)		90		_	81		233	_	N/A		233	2.88x	16.5 %	16.5 %
Bridge SFR Predecessor Fund III (Aug 2019, Aug 2022)		34		46	31		19	47	2.15x		66	2.15x	13.4 %	13.4 %
Bridge Single-Family Rental IV (Jan 2022, to present)		150		183	150		9	202	1.39x		211	1.41x	9.5 %	9.0 %
Total Single Family Funds <sup>(12)</sup>	\$	324	\$	228	\$ 309	\$	426	\$ 249	1.53x	\$	675	2.19x	15.2 %	15.0 %
Opportunity Zone														
Opportunity Zone I (Apr 2019, Dec 2019)	\$	509	\$	713	\$ 551	\$	64	\$ 438	0.91x	\$	502	0.91x	(4.0)%	(3.8)%
Opportunity Zone II (Nov 2019, Jun 2020)		441		608	452		26	369	1.01x		396	0.88x	(4.4)%	(4.3)%
Total Opportunity Zone Fund <sup>(12)</sup>	\$	950	\$	1,321	\$ 1,003	\$	91	\$ 807	0.95x	\$	898	0.90x	(4.2)%	(4.0)%
Logistics Value														
Bridge Logistics Value I (Nov 2021, Dec 2024)	\$	336	\$	387	\$ 309	\$	_	\$ 309	1.00x	\$	309	1.00x	(2.6)%	(1.1)%
Total Logistics Value Fund <sup>(12)</sup>	\$	336	\$	387	\$ 309	\$	_	\$ 309	1.00x	\$	309	1.00x	(2.6)%	(1.1)%
Debt Strategies Funds														
Bridge Debt I (Sep 2014, Sep 2017)	\$	132	\$	_	\$ 219	\$	264	\$ _	N/A	\$	264	1.21x	5.9 %	5.9 %
Bridge Debt II (Jul 2016, Jul 2019)		1,002		234	2,854		3,097	160	1.01x		3,257	1.14x	7.1 %	7.0 %
Bridge Debt III (May 2018, May 2021)		1,624		753	7,033		7,060	731	1.16x		7,791	1.11x	8.7 %	8.6 %
Bridge Debt IV (Nov 2020, Nov 2024)		2,888		2,597	11,056		9,631	2,420	1.23x		12,051	1.09x	9.3 %	8.9 %
Total Debt Strategies Funds <sup>(12)</sup>	\$	5,646	\$	3,584	\$ 21,162	\$	20,052	\$ 3,311	1.20x	\$	23,363	1.10x	8.4 %	8.2 %

### **Notes to Performance Summary**

The investment performance presented herein is intended to illustrate the performance of investments held by the funds and other vehicles we manage and the potential for which is relevant to the performance-based fees to Bridge. Other than the Investor Unlevered Net IRR and the Investor Levered Net IRR numbers presented herein, the cash flows in the investment performance do not reflect the cash flows used in presentations of fund performance due to the fund level expenses, reserves, and reinvested capital.

- (1) Closed-End Funds represented herein does not include performance for (i) certain Opportunity Zone funds with investments which have not been marked-to-market, and (ii) funds that are currently raising capital, including our open-ended funds. Each fund identified contemplates all associated parallel and feeder limited partnerships in which investors subscribe and accordingly share common management. All intercompany accounts and transactions have been eliminated in the combined presentation. Values and performance presented herein are the combined investor returns gross of any applicable legal entity taxes.
- (2) Cumulative Fund Committed Capital represents total capital commitments to the fund (excluding joint ventures or separately managed accounts).
- (3) Unreturned Drawn Capital + Accrued Pref represents the amount the fund needs to distribute to its investors as a return of capital and a preferred return before the General Partner is entitled to receive performance fees or allocations from the fund.
- (4) Cumulative Investment Invested Capital represents the total cost of investments since inception (including any recycling or refinancing of investments). This figure will differ from Cumulative Paid-In Capital, which represents the total contributions or drawn down commitments from all investors since inception.
- (5) Realized Investment Value represents net cash proceeds received in connection with all investments, including distributions from investments and disposition proceeds.
- (6) Unrealized Investment Value represents the estimated liquidation values that are generally based upon appraisals, contracts and internal estimates. There can be no assurance that Unrealized Investment Value will be realized at valuations shown, and realized values will depend on numerous factors including, among others, future asset-level operating results, asset values and market conditions at the time of disposition, transaction costs, and the timing and manner of disposition, all of which may differ from the assumptions on which the Unrealized Investment Fair Value are based. Direct fund investments in real property are held at cost minus transaction expenses for the first six months.
- (7) Unrealized Investment MOIC represents the Multiple on Invested Capital ("MOIC") for Total Investment Fair Value associated with unrealized investments before management fees, fund level expenses and carried interest, divided by Cumulative Investment Invested Capital attributable to those unrealized investments.
- (8) Total Investment Fair Value represents the sum of Realized Investment Value and Unrealized Investment Value, before management fees, expenses and carried interest.
- (9) Total Investment MOIC represents MOIC for Total Investment Fair Value divided by Cumulative Investment Invested Capital.
- (10) Investor Levered Net IRR is an annualized realized and unrealized internal rate of return to fee-paying fund investors, computed from inception based on the effective dates of cash inflows (capital contributions) and cash outflows (distributions) and the remaining fair value, net of the investors actual management fees, fund level expenses, and carried interest. Net return information reflects aggregated fund-level returns for fee-paying investors using actual management fees paid by the fund. The actual management fee rates from individual investors will be higher and lower than the actual aggregate fund level rate. This return may differ from actual investor level returns due to timing, variance in fees paid by investors, and other investor-specific investment costs such as taxes. Because IRRs are time-weighted calculations, for newer funds with short measurement periods, IRRs may be amplified by fund leverage and early fund expenses and may not be meaningful. For IRRs calculated with an initial date less than one year from the reporting date, the IRR presented is de-annualized, representing such period's return.
- (11) Investor Unlevered Net IRR is an annualized realized and unrealized internal rate of return to fee-paying fund investors, computed from inception based on the effective dates of cash inflows (capital contributions and drawdowns on fund lines of credit) and cash outflows (distributions and repayments on fund lines of credit) and the remaining fair value (after removing outstanding balances on fund lines of credit), net of the investors actual management fees, fund level expenses, and carried interest. Net return information reflects aggregated fund-level returns for fee-paying investors using actual management fees paid by the fund. The actual management fee rates from individual investors will be higher and lower than the actual aggregate fund level rate. Because IRRs are time-weighted calculations, for newer funds with short measurement periods, this IRR may be amplified by early fund expenses and may not be meaningful. For IRRs calculated with an initial date less than one year from the reporting date, the IRR presented is de-annualized, representing such period's return.
- (12) Any composite returns presented herein do not represent actual returns received by any one investor and are for illustrative purposes only. Composite performance is based on actual cash flows of the funds within a strategy over the applicable timeframes and are prepared using certain assumptions. Each fund has varied investment periods and investments were made during different market environments; past performance of prior funds within a strategy is not a guarantee of future results. Fund investors generally pay fees based on a defined percentage of total commitments during the investment period and invested capital thereafter, but some fund investors may pay fees based on invested capital for the life of the fund according to the applicable governing documents. Additional information on the calculation of this composite performance, including applicable assumptions and supporting data, can be made available promptly upon request.

\*\*\* Indicates a negative return that results in an IRR that is incalculable. The returns for Total Office Funds are not presented because Bridge Office I is incalculable.

### **Glossary**

Assets under management, or AUM, represents the sum of (a) the fair value of the assets of the funds and vehicles we manage, plus (b) the contractual amount of any uncalled capital commitments to those funds and vehicles (including our commitments to the funds and vehicles and those of Bridge affiliates), plus (c) the fair value of the assets of any REITs managed by our affiliates, including Bridge Investment Group Industrial Real Estate Income Trust ("BIGi"). Our AUM is not reduced by any outstanding indebtedness or other accrued but unpaid liabilities of the assets we manage. Our calculations of AUM and fee-earning AUM may differ from the calculations of other investment managers. As a result, these measures may not be comparable to similar measures presented by other investment managers, and differs from the manner in which our affiliates registered with the SEC report "Regulatory Assets Under Management" on Form ADV and Form PF. In addition, our calculation of AUM includes uncalled commitments to (and the fair value of the assets in) the funds and vehicles we manage from Bridge and Bridge affiliates, regardless of whether such commitments or investments are subject to fees. Our definition of AUM is not based on any definition contained in the agreements governing the funds and vehicles we manage or advise.

### Distributable Earnings

Distributable Earnings, or DE, is a key performance measure used in our industry and is evaluated regularly by management in making resource deployment and compensation decisions, and in assessing our performance. DE differs from net income before provision for income taxes, computed in accordance with U.S. GAAP in that it does not include depreciation and amortization, income (loss) from consolidated fund investments, unrealized performance allocations and related compensation expense, unrealized gains (losses), share-based compensation, cash income attributable to non-controlling interests, charges (credits) related to corporate actions and non-recurring items. Although we believe the inclusion or exclusion of these items provides investors with a meaningful indication of our core operating performance, the use of DE without consideration of the related U.S. GAAP measures is not adequate due to the adjustments described herein. This measure supplements and should be considered in addition to and not in lieu of the results of operations discussed further in our most recent annual report on Form 10-K and quarterly report of Form 10-Q under "Management's Discussion and Analysis of Financial Condition and Results of Operations—Key Components of our Results of Operations—Combined Results of Operations" prepared in accordance with U.S. GAAP. Our calculations of DE may differ from the calculations of other investment managers. As a result, these measures may not be comparable to similar measures presented by other investment managers.

### Dry Powder

Dry Powder represents of uncalled committed capital that is available for investment.

### Fee-Earning AUM

Fee-Earning AUM, or FEAUM, reflects the assets from which we earn management fee revenue. The assets we manage that are included in our FEAUM typically pay management fees based on capital commitments, invested capital or, in certain cases, NAV, depending on the fee terms.

### Fee Related Earnings

Fee Related Earnings, or FRE, is a supplemental performance measure used to assess our ability to generate profits from fee-based revenues that are measured and received on a recurring basis. FRE differs from income before provision for income taxes computed in accordance with U.S. GAAP in that it adjusts for the items included in the calculation of Distributable Earnings, and also adjusts Distributable Earnings to exclude realized performance allocations income and related compensation expense, net insurance income, earnings from investments, net interest (interest income less interest expense), net realized gain (loss), income (loss) from consolidated fund investments, and, if applicable, certain general and administrative expenses when the timing of any future payment is uncertain. FRE is not a measure of performance calculated in accordance with U.S. GAAP. The use of FRE without consideration of the related U.S. GAAP measures is not adequate due to the adjustments described herein. Our calculations of FRE may differ from the calculations of other investment managers. As a result, these measures may not be comparable to similar measures presented by other investment managers.

## **Glossary (cont'd)**

Fee Related Expenses	Fee Related Expenses is a component of Fee Related Earnings. Fee Related Expenses differs from expenses computed in accordance with U.S. GAAP in that it does not include incentive fee compensation, performance allocations compensation, share-based compensation, loss and loss adjustment expenses associated with our insurance business, depreciation and amortization, or charges (credits) related to corporate actions and non-recurring items, expenses from consolidated fund investments, and expenses attributable to non-controlling interest in consolidated entities. Additionally, Fee Related Expenses is reduced by the costs associated with our property operations, which are managed internally in order to enhance returns to the Limited Partners in our funds. Fee Related Expenses are used in management's review of the business. Please refer to the reconciliation to the comparable line items on the consolidated and combined statements of operations.
Fee Related Revenues	Fee Related Revenues is a component of Fee Related Earnings. Fee Related Revenues is a component of Fee Related Earnings. Fee Related Revenues includes fund management fees, transaction fees net of any third-party operating expenses, fee related performance revenue, net earnings from Bridge property operators, development fees, fund administration fees, and other asset management and property income. Fee related performance revenue is comprised of performance-based fees earned by our general partners from open-end funds. These fees are generally based on the investment returns, subject to preferred returns and/or high-watermarks, for the applicable measurement period of the open-end fund. Fee related performance revenues are measured and eligible to be received on a recurring basis and are not dependent on realization events from the underlying investments. Net earnings from Bridge property operators is calculated as a summation of property management, leasing fees and construction management fees less third-party operating expenses and property operating expenses. Property operating expenses is calculated as a summation of employee compensation and benefits, general and administrative expenses and interest expense at our property operators. We believe our vertical integration enhances returns to our shareholders and fund investors, and we view the net earnings from Bridge property operators as part of our fee related revenue as these services are provided to essentially all of the real estate properties in our equity funds. Net earnings from Bridge property operators is a metric that is included in management's review of our business. Please refer to the reconciliation to the comparable line items on the combined statements of operations. Fee Related Revenues differs from revenue computed in accordance with U.S. GAAP in that it excludes insurance premiums and income (loss) from consolidated fund investments. Additionally, Fee Related Revenues is reduced by the costs associated with our property operations, whi
Fund Management Fees	Fund management fees refers to fees we earn for advisory services provided to our funds, which are generally based on total commitments, invested capital or net asset value managed by us. Fund management fees are generally based on a quarterly measurement period and amounts are paid in advance of recognizing revenue.
Operating Company	Bridge Investment Group Holdings LLC, or the Operating Company, acts as a holding company of certain affiliates that provide an array of asset management services. The Operating Company is the ultimate controlling entity, through its wholly owned subsidiary Bridge Fund Management Holdings LLC, of the investment manager entities, which we refer to collectively as the Fund Managers.
Sponsored Funds	Sponsored Funds refers to the funds, co-investment vehicles and other entities and accounts that are managed by Bridge, and which are structured to pay fees.