FORTIVE

TD Cowen Sustainability and Energy Transition Conference

Pete Underwood, SVP & General Counsel



Forward Looking Statements

Statements in this presentation that are not strictly historical, including statements regarding anticipated financial results, anticipated sustainability results, portfolio composition, supplier spend, sustainability initiatives, secular trends, and any other statements identified by their use of words like "anticipate," "expect," "believe," "outlook," "guidance," "target", or "will" or other words of similar meaning are "forward-looking" statements within the meaning of the federal securities laws. These factors include, among other things: deterioration of or instability in the economy, the markets we serve, international trade policies and the financial markets, the spread of, and the remedial effort related to COVID-19, our ability to adjust purchases and manufacturing capacity to reflect market conditions, reliance on sole sources of supply, changes in trade relations with China, contractions or lower growth rates and cyclicality of markets we serve, competition, changes in industry standards and governmental regulations, our ability to recruit and retain key employees, our ability to successfully identify, consummate, integrate and realize the anticipated value of appropriate acquisitions and successfully complete divestitures and other dispositions, our ability to develop and successfully market new products, software, and services and expand into new markets, the potential for improper conduct by our employees, agents or business partners, contingent liabilities relating to acquisitions and divestitures, impact of changes to tax laws, our compliance with applicable laws and regulations and changes in applicable laws and regulations, risks relating to international economic, geopolitical, including war and sanctions, legal, compliance and business factors, risks relating to potential impairment of goodwill and other intangible assets, currency exchange rates, tax audits and changes in our tax rate and income tax liabilities, the impact of our debt obligations on our operations, litigation and other contingent liabilities including intellectual property and environmental, health and safety matters, our ability to adequately protect our intellectual property rights, risks relating to product, service or software defects, product liability and recalls, risks relating to product manufacturing, our relationships with and the performance of our channel partners, commodity costs and surcharges, security breaches or other disruptions of our information technology systems, adverse effects of restructuring activities, risk related to tax treatment of the Separation, impact of our indemnification obligation to Vontier, impact of changes to U.S. GAAP, labor matters, and disruptions relating to man-made and natural disasters and climate change. Additional information regarding the factors that may cause actual results to differ materially from these forward-looking statements is available in our SEC filings, including our Annual Report on Form 10-K for the year ended December 31, 2022. These forward-looking statements speak only as of the date of this release, and Fortive does not assume any obligation to update or revise any forward-looking statement, whether as a result of new information, future events and developments or otherwise.



Sustainability Connected to Strategy Objectives Inextricably Linked To Our Shared Purpose

UNIQUELY POSITIONED PORTFOLIO



Connected Reliability



Environmental Health & Safety



Facility & Asset Lifecycle



Product Realization



Perioperative Loop

FORTIVE

ALIGNED TO SUSTAINABLE, SECULAR MEGATRENDS



60% OF OUR REVENUE IS ASSOCIATED WITH SUSTAINABILITY-ENABLING PRODUCTS AND SERVICES

ALIGNED TO UN SDGs



Fortive's Sustainability Journey Accelerating Progress Toward A Sustainable Future



Environmental Responsibility Leveraging Culture Of Innovation And Continuous Improvement



2029 GOAL	REDUCE ABSOLUTE SCOPE 1 & 2 GHG EMISSIONS BY 50%	 Aligned with Science Based Targets Initiative (SBTi) guidance Aligned to Paris Agreement goal to achieve net-zero by 2050 	
NEW 2029 GOAL	REDUCE WATER USE BY 10%	 Focused on major operations Prioritizing regions where water scarcity is higher risk 	
POWER OF FBS	 GHG data accounting and reporting 	 KPIs for operating Companies Emissions reduction Companies 	



Responsible Sourcing

Setting High Expectations In The Fortive And Supplier Codes Of Conduct



2025 GOAL	INCREASE SPEND WITH DIVERSE SUPPLIERS TO AT LEAST \$100M	 Partnering with NMSDC to expand connections with minority business enterprises Established an LGBTQ+ supplier classification 	
2025 GOAL	100%: COMPLETION RATE FOR AUDITS OF HIGHER-RISK SUPPLIERS	 Expanded Sourcing Responsibly initiative to include human rights; completed 100% of reviews without major concerns Prioritizing local suppliers to reduce risk, carbon, costs and promote business resilience 	
POWER OF FBS	 Supplier audit KPIs and process 	 Supplier diversity playbook Sustainability criteria in supplier risk matrix Standard training for all internal auditors 	



Fortive's Sustainability Future Accelerating Progress Toward A Sustainable Future

ADVANCEMENTS

STRATEGY	FORTIVE DELIVERING SUSTAINABLE VALUE CREATION	SUSTAINABLE FUTURE 2023 - Future Creating Value and Impact
ESG FRAMEWORKS	Maintain currency with integrated frameworks	
PORTFOLIO	>75%	
CDP	Leader	
ESG RATINGS	Top decile	
GLOBAL ALIGNMENT	UNGC, UN SDGs, Paris Agreement, Future COP outcomes	

