

# Fortive's Acquisition of Accruent

July 31, 2018



### FORWARD-LOOKING STATEMENTS & NON-GAAP FINANCIAL MEASURES

**Forward Looking Statements**: Statements in this presentation that are not strictly historical, including statements regarding the proposed acquisition, the anticipated timing and terms of the acquisition, future product solutions, future financial and operational impact or results of the acquisition, the anticipated prospects of Accruent or the industry following the acquisition, future growth opportunities following the acquisition, future cyclicality, and any other statements regarding events or developments that we believe or anticipate will or may occur in the future are "rorward-looking" statements within the meaning of the federal securities laws. There are a number of important risks and uncertainties that could cause actual results, developments and business decisions to differ materially from those suggested or indicated by such forward-looking statements and you should not place undue reliance on any such forward-looking statements. These risks and uncertainties include, among other things, the ability of the parties to satisfy the conditions to the acquisition on a timely basis, the parties' ability to complete the acquisition on the anticipated terms and schedule, including the ability to obtain regulatory approvals, deterioration of or instability in the economy, international trade policies, and the financial markets, changes in trade relations with China, contractions or lower growth rates and cyclicality of markets Fortive or ASP serves, competition, changes in industry standards and governmental regulations. Fortive's ability to successfully integrate and realize the anticipated value of ASP's operations, the ability to realize anticipated growth, synergies and cost savings; and ASPs performance and maintenance of important business relationships pending closing of the acquisition. Additional information regarding the factors that may cause actual results to differ materially from these forward-looking statements is available in our SEC filings, including our Annual Report on Form 10-A for the

**Non-GAAP Financial Measures of Fortive**: This presentation references "return on invested capital (ROIC)" and "free cash flow," each of which are non-GAAP financial measures of Fortive. Fortive is unable to provide a quantitative reconciliation of the forwarding-looking projections on "ROIC" and "free cash flow" of Fortive to the most directly comparable GAAP measures because the items that would be reconciled are inherently difficult to predict and estimate due to their unknown timing, effect and/or significance. The non-GAAP financial measures used by Fortive in this presentation may be different from similarly-titled non-GAAP measures used by other companies.

Forecasted 2018 Accruent Financial Measures: Forecasted financial measures of Accruent for fiscal year 2018 included in this presentation reflect financial measures forecasted by Accruent's management assuming that the acquisitions made by Accruent in 2018 had been completed at the beginning of the 2018 fiscal year and assuming that the synergies expected by Accruent's management from such acquisitions had been fully realized at the beginning of the 2018 fiscal year.



#### ENHANCING THE PORTFOLIO – ACCRUENT ACQUISITION ACCELERATING FORTIVE DIGITAL STRATEGY: CONNECTED DEVICES & IOT, SOFTWARE ENABLED WORKFLOWS AND DATA ANALYTICS

Accruent is a global market leader with deep domain and industry capabilities developed over 20 years of operations Innovative global organization committed to optimizing all stages of real estate, facilities & asset management

Large global installed base with significant recurring revenue (~70% of total revenue) Global footprint 150+ countries / premier brands / high revenue retention and low cyclicality

**Compelling historical financial performance with strong growth; expected to be accretive to earnings & FCF in 2019** Strong Adj. EBITDA margins ~37%, free cash flow margin ~29% of sales\* / SaaS sales growing DD

Long runway for future M&A within the \$7 billion total addressable facilities & asset management software market Further bolt-on M&A supported by the Fortive Business System

Accruent and Gordian are expected to achieve 10% ROIC by year 5 Strong organic growth; significant synergy potential with Gordian and Fluke Digital Systems, advancing Field Solutions platform strategy to create deeply embedded digital enabled workflow solutions

\*Forecasted 2018 Accruent Financial Measures. Please refer to the description of such measures in the "Forward -Looking Statements & Non-GAAP Financial Measures" slide on page 2.



## SUMMARY TRANSACTION TERMS

Transaction Terms	<ul> <li>Fortive has signed a definitive agreement to acquire Accruent from Genstar for \$2.0 billion in cash</li> </ul>
Financial Benefits of the Transaction	<ul> <li>Expected revenue of ~\$270 million and adj. EBITDA margin of ~37% with free cash flow margin of ~29% of sales for 2018*</li> <li>Increases Fortive recurring revenue and SaaS</li> <li>Accretive to earnings and FCF in 2019</li> <li>Expected to achieve 10% ROIC by year 6</li> </ul>
Financing	<ul> <li>Transaction to be financed with available cash and proceeds from borrowings</li> <li>Fortive retains strong balance sheet and maintains flexibility to pursue additional M&amp;A</li> </ul>
Timing and Closing Conditions	<ul> <li>Transaction expected to close in Q3 2018</li> <li>Transaction will be subject to customary closing conditions, including regulatory approvals</li> </ul>

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## ACCRUENT IS A PREMIUM SOFTWARE ASSET

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Facilities & Asset Management Lifecycle



#### MARKET LEADING POSITION IN THE ATTRACTIVE FACILITIES & ASSET MANAGEMENT SOFTWARE MARKET

Market Statistics					
Tot	tal Addressable Market <sup>1</sup>	2018 Global Market Position <sup>1</sup>			
~\$7 Billion			#1 Globally		
	Multiple Secular Tailwinds	Driving HSD Market Grow	/th		
	•				
SAAS	SaaS displacing paper and home grown solutions	DATA & ANALYTICS	Shifting needs require data and insights into how best to allocate and utilize physical resources		
MOBILE WORKFORCE ((『))	Increasingly mobile workforce and flexible workspaces <b>are driving</b> space and facility optimization		Changing regulation and compliance are a material driver of overall software spend		

#### <sup>1</sup>Management Estimates

#### Large and Growing Total Addressable Market



### ACCRUENT AT A GLANCE

#### **Business Overview**

- Provides a broad portfolio of facility management and real estate management software solutions
- Strong product offering spanning the full lifecycle of real estate, facilities and asset management
- Manages 8 billion square feet in real estate; solutions deployed in 150+ countries
- Based in Austin, TX
- ~1,000 full time employees



2018 Projections\*

Revenue	~\$270M, ~50% SaaS
Recurring Revenue	~190M, ~70%
Net Revenue Retention	>100%
Adjusted EBITDA Margin	~37%
Free Cash Flow Margin	~29%

**Revenue by Geography** 



\*Forecasted 2018 Accruent Financial Measures. Please refer to the description of such measures in the "Forward -Looking Statements & Non-GAAP Financial Measures" slide on page 2.

Premium Software Solutions Provider with Broad Suite of Integrated Offerings

#### \$0.5 BILLION DIFFERENTIATED PRODUCT PORTFOLIO POWERED BY DATA & ANALYTICS



#### Powerful Synergies Driven by Highly Complementary Businesses

FORTIVE



### FIELD SOLUTIONS

#### **Platform Evolution**

- Large installed base of handheld instrumentation
- Expansion into market adjacencies
- Connected devices
- Software-enabled workflow, Hardware-as-a-Service









Measurement

**Connected Maintenance** 

Safety as a Service

Workflow Software







Leverage Brand Strength, Installed Base, & FBS to Create Deeply Embedded Workflow Solutions 9



## EXPANDING FORTIVE DIGITAL CAPABILITIES



Accruent, Gordian and Fluke Digital Systems Create Comprehensive Portfolio of Software Enabled Workflow Solutions for Facilities & Asset Management

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#### FORTIVE TRACK RECORD OF CAPITAL DEPLOYMENT TO ACCELERATE STRATEGY



#### **Recurring Revenue Base with Significant Growth Potential and Exposed to Key Global Trends**



Strategic M&A to Enhance Portfolio Growth and Drive Digital Enabled Workflows

**FORTIVE** 

ACQUISITION OF ACCRUENT: CREATING LONG-TERM VALUE FOR EMPLOYEES, CUSTOMERS & SHAREHOLDERS

Aligned with Fortive's Digital Strategy of Connected Devices & IoT, Software Enabled Workflow and Advanced Analytics



**Continued Portfolio Improvement Towards Enhanced Growth and Recurring Revenue Business Models** 

Compelling Financial Profile; Expected To Drive Strong Revenue Growth, Increased Recurring Revenue, Margin Improvement and High Annuity Cash Flow Generation

Next Step in Building a Better, Stronger Fortive

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# **FORTIVE**