Health Partners

People. Passion. Purpose.

Investor Presentation January 2025

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Important risks and uncertainties that could cause our actual results and financial condition to differ materially from those indicated in forward-looking statements include, among others, our ability to continue as a going concern; our potential need to raise additional capital to fund our existing operations or develop or commercialize new services or expand our operations; our ability to achieve or maintain profitability; our ability to maintain compliance with our debt covenants in the future, or obtain required waivers from our lenders if future operating performance were to fall below current projections of if there are material changes to management's assumptions, we could be required to recognize non-cash charges to operating earnings for goodwill and/or other intangible asset impairment; our ability to identify and develop successful new geographies, physician partners, payors and patients; changes in market or industry conditions, regulatory environment, competitive conditions, and receptivity to our services; our ability to fund our growth and expand our operations; changes in laws and regulations applicable to our business; our ability to maintain our relationships with health plans and other key payers; our ability to establish and maintain effective internal controls and the impact of the material weaknesses we have identified; our ability to maintain the listing of our securities on The Nasdaq Stock Market, LLC, increased labor costs; our ability to recruit and retain qualified team members and independent physicians; and other factors discussed under Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our Annual Report on Form 10-K for the year ended December 31, 2023, filed with the SEC on March 28, 2024, and in our subsequent filings with the SEC. All information in this presentation is as of the date hereof, and we undertake no duty to update or revise this information unless required by law.

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P3 Health Partners at a Glance

P3 Health Partners takes global risk in a rapidly growing \$944bn¹ Medicare Advantage and FFS Medicare market.

A physician led organization, enabling medical management among physicians, care teams and practices on their journey from traditional fee-for-service to value-based care.

Creating **enhanced patient outcomes** and experiences, greater professional satisfaction for providers and caregivers, and lower care costs

Leveraging a deeply-integrated and capital efficient care model, data and technology, physician leadership and community outreach tools

Scale²

124K
Full-Risk Lives Managed

~11K ACO Reach lives

3,100
Primary Care Providers

24 Markets

11 **24** Counties

20+
Payor Partners

Proven Clinical Outcomes

36%³ Fewer IP Acute Admits Per K

37% ⁴
Fewer SNF
Admits Per K

17%⁵
Fewer ED Admits
Per K

¹⁾ NHE Fact Sheet, Historical NHE, 2022; CMS.gov.

As of 12/1/2024

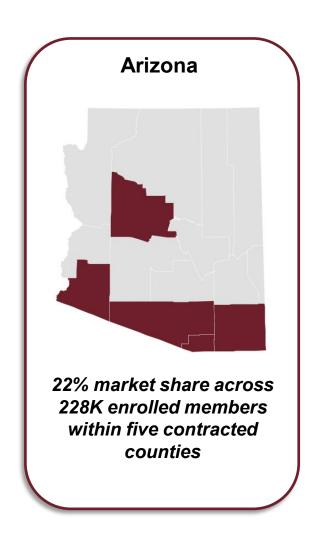
P3 figures based on internal estimates versus CMS (2023) benchmark

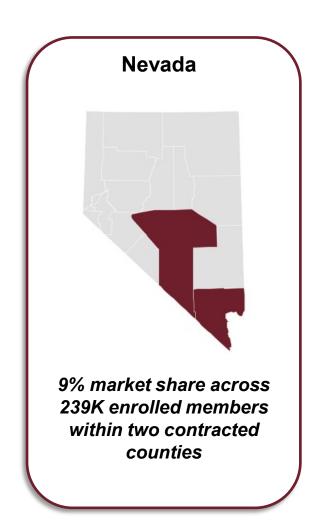
⁴⁾ P3 figures based on internal estimates versus KFF (2021) benchmark

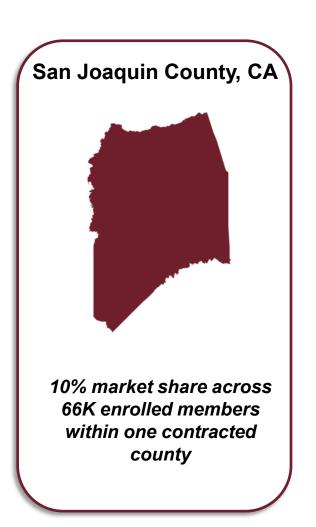
⁵⁾ P3 figures based on internal estimates versus CDC (2022) benchmark

Expanding Density Within Existing Markets

P3 is focused on the counties where its providers are most effective in driving clinical outcomes







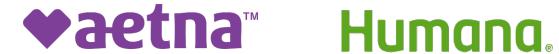


P3 Opportunity: Multi-Payor Platform with Large PCP Networks

Diversified Payor Mix for our membership

124K 3,075 125 (4%) ← California ← California 8k(6%) Nevada 475 (15%) Nevada 31k(25%) Oregon 650 (21%) Oregon 32k(26%) Arizona 1,825 (26%) Arizona 53k(43%) Lives on the P3 PCPs on the P3 **Platform Platform**

No Payor Relationship is >20% of Revenue













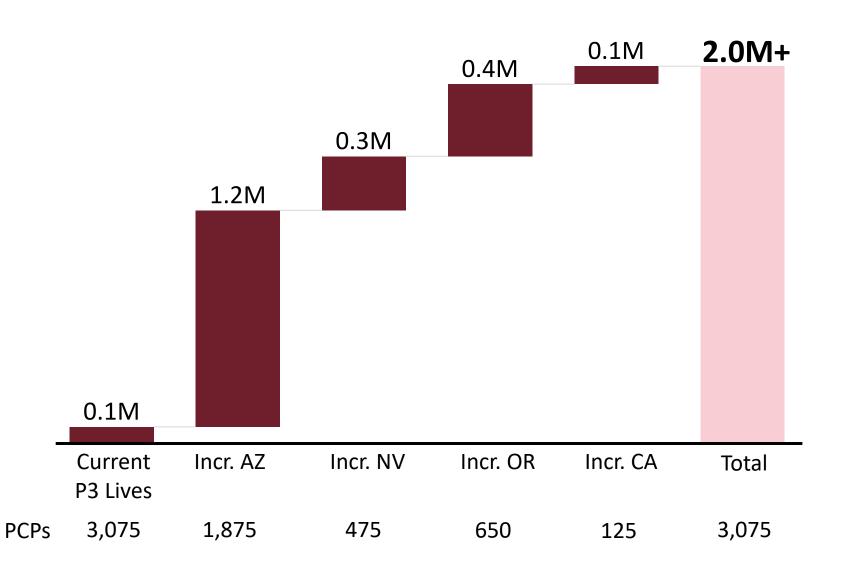






Growth Potential in Existing Counties

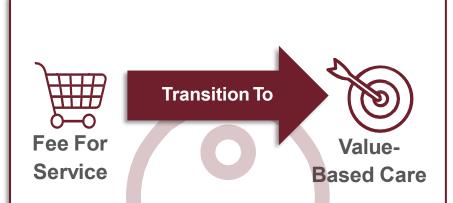
~2M Medicare Lives Represented in PCP Network



Assumptions

- > 3,075 PCPs in P3's IPA Network
- ➤ Each PCP to have ~650 Medicare lives per panel
 - Representing 2M Medicare lives in P3 PCP network
 - > ~325 MA per panel
- ➤ Incremental opportunity for Medicaid (600 per panel) and Commercial (600 per panel)

P3 Addresses Some of the Largest Challenges in U.S. Healthcare Today



Under a value-based care (VBC)
payment model, physicians are
reimbursed based on the quality
of care rather than the quantity of
services provided or number of
patients seen (e.g. fee for service
model)

Uncontrolled high costs

Studies indicate ~10% savings in medical spending within first ~5+ years of VBC implementation1



\$3.8T

US spending on healthcare (2019)¹

5.4%

Project healthcare spending growth (2019 to 2028)¹

Poor access to primary care

Part of VBC reimbursement model reflects additional payment for improved access to care



25%

Americans do not have access to essential primary care²

Sub-optimal quality of care and suboptimal clinical outcomes

Realigning physician incentives to prioritize overall health of patient and promote preventative care



40%

of Americans have 2+ chronic conditions; Comparable developed nations average ~17.5%³

Physician burnout

PCPs spend more time with each patient; promoting more sustainable workplace behaviors



50%+

of PCPs show signs of burnout and report feeling unfairly compensated⁴



¹ 2019 New England Journal of Medicine

² 2024 Medical Economics

^{3 2024} CDC

^{4 2020} NIH

P3's Flywheel Improves Patient Quality at Lower Costs



Patients

- Improved primary care access to physicians
- ➤ Individualized, longitudinal care plans
- Potentially improved clinical outcomes and patient satisfaction
- > Focus on wellness and prevention

Providers

- ➤ Benefit of P3 team, tools and technology to enable shift from FFS to value-based care
- Potential financial upside from increased patient access and value from improved clinical outcomes
- Retain independence in partnership model
- More time for patient care results in greater satisfaction

Payers

- Enhanced quality scores and improved funding to payer
- Improved clinical outcomes and subsequent surplus
- > Enhanced patient benefits drive faster member growth
- Benefit from capitated risk arrangement with P3



Prior P3 Strategy Since 2017 Through 2024

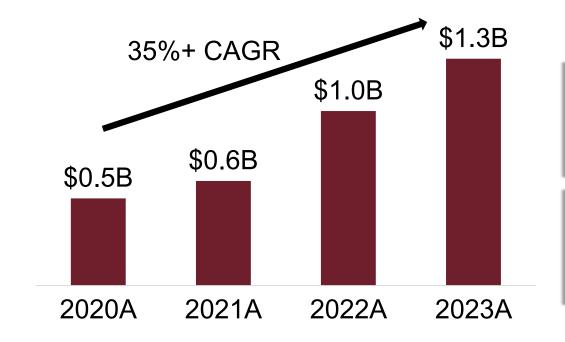
P3 was founded in 2017 and scaled from its beginnings in AZ in 2018 to 4 states and 122k lives

Previous Focus...

... however

Top Line Revenue Growth

Early course for the company was a focus on growing the network and lives



Central Functions Built for Expansion

Investments made in central infrastructure through provider engagement, care management, and data & analytics

Optimized Risk Stratification

Tailored Care Management

Comprehensive Utilization Management

Empowered Collaboration

Profitability Has Been Elusive

With more focus on top line and less on execution, we have failed to achieve profitability



P3's \$130M+ Turnaround Plan

P3 has a clear path to profitability with efforts beginning mid-2024 to improve 2025 EBIDTA

- 1 Operational Efficiencies
- > Re-structured operational deployment
- Removed redundancies and inefficiencies

\$20M+

EBITDA Opportunity

- 2 Contract Rationalization
- Reduced unprofitable payor contracts
- Eliminated unprofitable physicians from network

\$35M+

EBITDA Opportunity

- 3 Operational Execution
- Investments in field operations
- Operational rigor and discipline
- Vendor deployment and re-tooling at POC

\$75M+

EBITDA Opportunity

Star Ratings

Aiming for care quality gaps & HCCs



Network Rationalization

Optimizing provider and payor contracting



Smart Growth

ACO Reach & increased member penetration



Operational Efficiencies

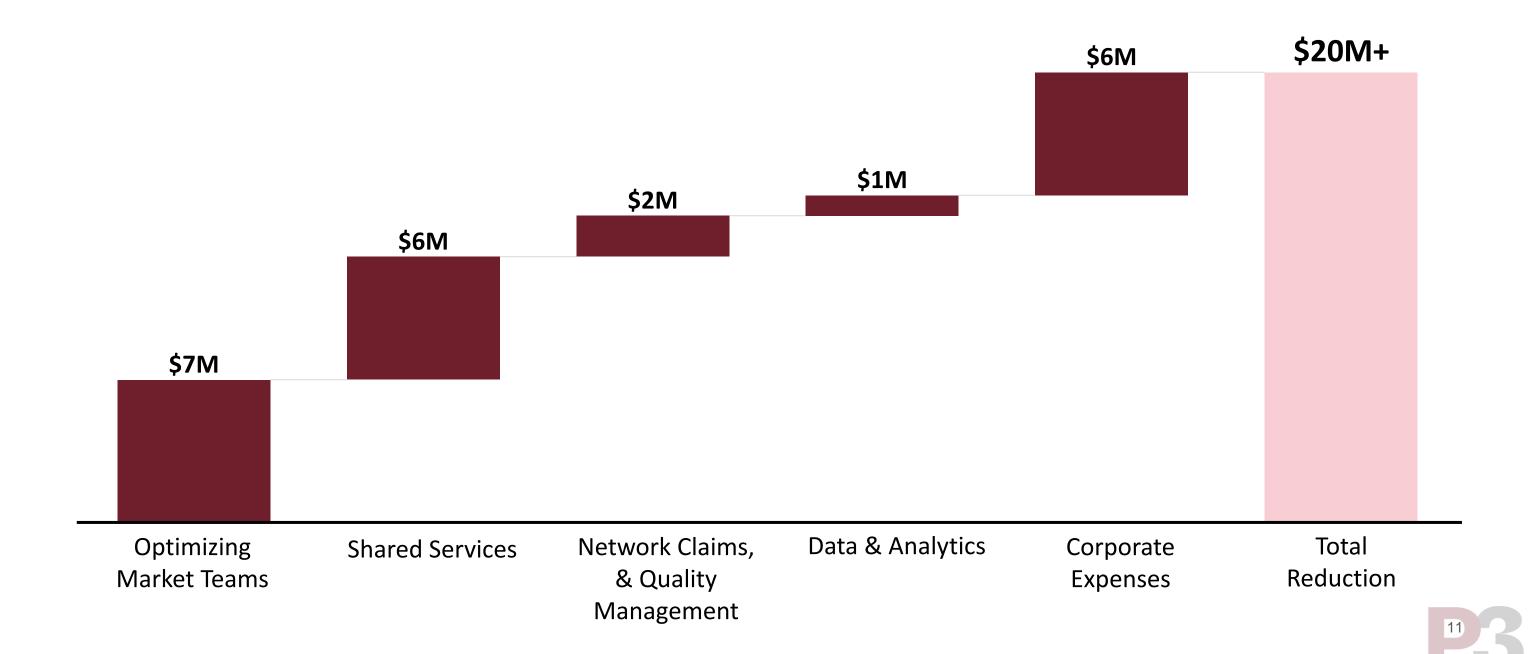
Improved tools to drive provider engagement



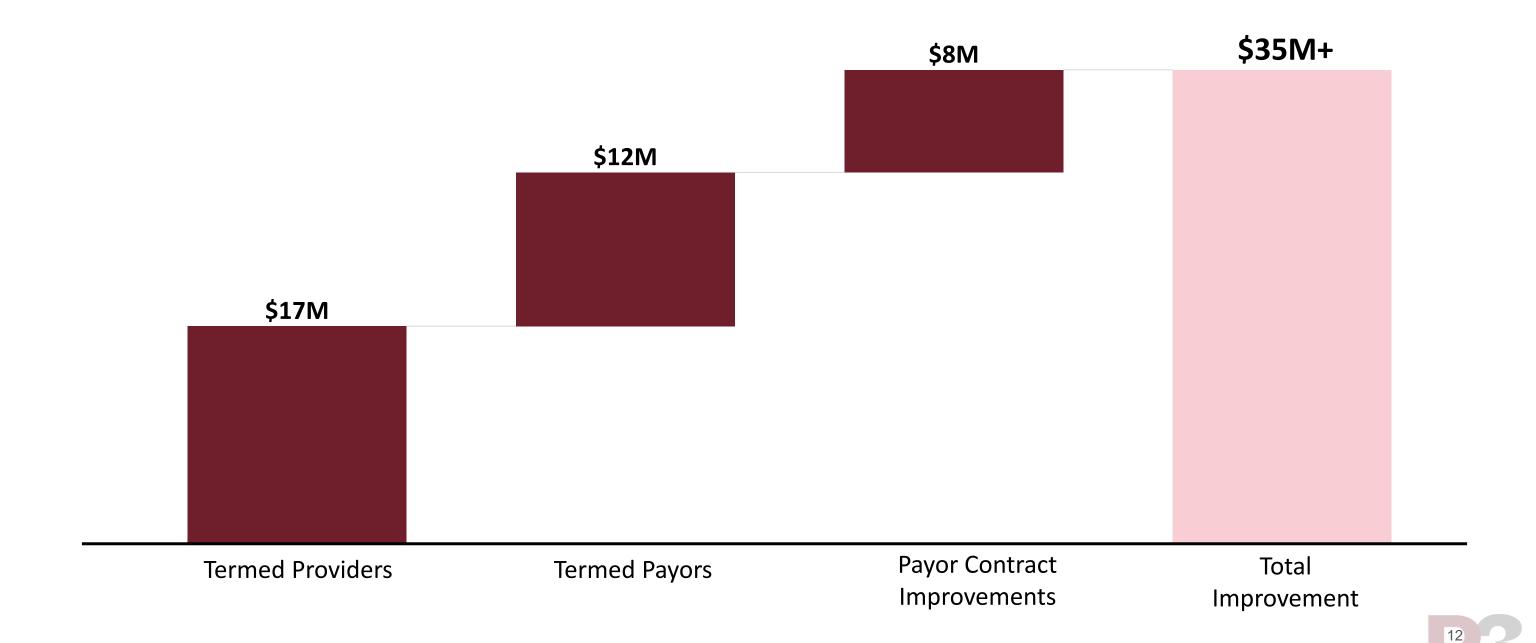
Near Term
Initiatives to
Drive
Margins



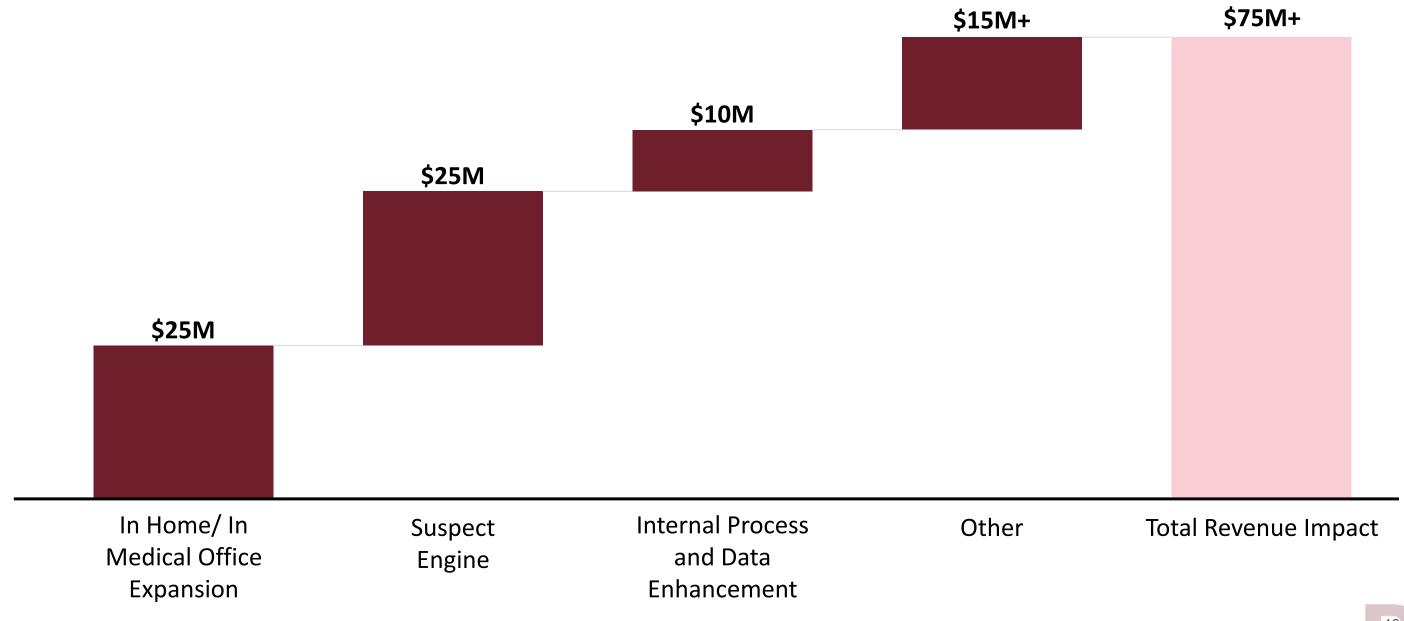
1 Operational Efficiencies: Targeted Operating Expense Reduction



2 Contract Rationalization: Terming Under-performing Payors and Providers



3 Operational Execution: Accelerating Results



2025 Tailwind – Reduced Benefit Designs



"With Supplemental Benefits...we've put in some hard caps and so things that have been pressure points this year are not possible for them to be the same amount of pressure in 2025."

"Products that were very popular [in 2024], including with our flex cards and dental benefits, have been fundamentally restructured. And so, part of the pressure that we've seen this year has come in those benefits that have been fundamentally rewritten."

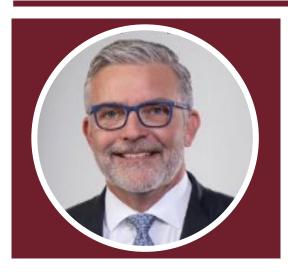


"Those benefits [flex cards and dental] will be reduced, therefore we do anticipate an even further elevated use of some of those benefits [in 2024], recognizing that they won't have the same capacity for utilization in 2025."



"For 2025, we took a balanced approach to margin and membership, prioritizing the benefits seniors value most to mitigate the impact of CMS's rate cuts on beneficiaries and promote access to high quality, comprehensive and coordinated care for our members."

Physician-Led, Experienced Management Team With Deep Experience In Value-Based Care



Aric Coffman, MD, MBA
Chief Executive Officer

~20 Years of Experience

Accomplishments:

- ➤ Honest Medical Group: Grew revenue from zero to \$1.3BN from 2021 to 2024, raising \$150M+ in equity capital
- Everett Clinic: Grew revenue from \$650M to \$1.15BN and Operating Income from (\$10M) to \$38M from 2017 to 2020

Experience:

- > CEO, Honest Medical Group
- > CEO, Everett Clinic as part of Optum Care
- President, DaVita Medical Group NM



Leif PedersenChief Financial Officer

~25 Years of Experience

Accomplishments:

- CFO of shared services across large national value-based care enterprise
- Responsible for driving operational improvements while driving cost effective outcomes

Experience:

- VP of Finance & Shared Services CFO at Optum Health
- VP of Finance & IT at DaVita Medical Group



Amir Bacchus, MD, MBA
Co-Founder & Chief
Medical Officer

~25 Years of Experience

Accomplishments:

- Responsible for HCP Nevada market with ~\$125M of EBITDA, 52 clinics, 200 employed clinicians, and 1,400 affiliates
- Successfully bent the cost curve in HCP Nevada, decreasing medical costs by 12%+

Experience:

- Co-Founder & CMO, HealthCare Partners Nevada
- Co-Founder & CMO, Pinnacle Health System



Bill Bettermann
Chief Operating Officer

~25 Years of Experience

Accomplishments:

- Optum: Accountable for \$1B+ P&L for the Pacific Northwest Region, growing from 600 clinicians to over 1,100
- ➤ Aurora Healthcare: COO of Aurora Medical Group, grew the practice to ~\$1.2B in operating revenue

Experience:

- COO, The Poly Clinic and Everett Clinic
- Senior Vice President Strategic Operations,¹⁵ Aurora Healthcare

Questions?