



CLEVELAND-CLIFFS INC.

Cliffs Steel Inc.

200 Public Square, Suite 3300, Cleveland, OH 44114

P 216.694.5700 clevelandcliffs.com

June 12, 2026

Subject: Conflict Minerals

To Whom It May Concern:

The U.S. Conflict Minerals Law (Section 1502 of the Dodd-Frank Wall Street Reform and Consumer Protection Act) became effective as of July 21, 2010. The law defines conflict minerals as certain minerals originating from the Democratic Republic of the Congo ("DRC") or adjoining countries. Regulations have been implemented regarding the law and SEC registered companies are required to report the use of any conflict mineral originating in the DRC or adjoining countries.

Cliffs Steel Inc. ("Cliffs") is committed to use only material of legal and sustainable origin and not to source "conflict minerals" (as defined in the Dodd-Frank Act) that finance armed conflicts and human rights abuses. Cliffs maintains due diligence processes to ensure compliance with this commitment and requests relevant suppliers to fully support these due diligence efforts.

Should you have any questions or require further information, please contact the undersigned at evelyn.hoffman@clevelandcliffs.com.

Sincerely,

A handwritten signature in blue ink that reads "Evelyn Hoffman".

Evelyn Hoffman

Director, Central Quality

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