(UNAUDITED)

Gross Margin:

Reported Gross Margin (GAAP)

Items Impacting Comparability (Non-GAAP)

Comparable Gross Margin (Non-GAAP)
Comparable Currency Impact (Non-GAAP)
Comparable Currency Neutral Gross Margin (Non-GAAP)
Impact of Acquisitions, Divestitures and Structural Changes on
Comparable Currency Neutral Gross Margin (Non-GAAP)
Underlying Gross Margin (Non-GAAP)

Three Months Ended September 29, 2023	Three Months Ended September 30, 2022	Basis Point Growth
61.04%	58.73%	231
0.56%	(0.44%)	
60.48%	59.17%	131
(0.29%)	0.00%	
60.77%	59.17%	160
0.00%	(0.14%)	
60.77%	59.31%	146

(UNAUDITED)

(In millions except net debt leverage)

Gross Debt and Net Debt:

	September 29, 2023
Cash and cash equivalents	\$ 11,883
Short-term investments	2,332
Marketable securities	1,220
Total cash, cash equivalents, short-term investments and marketable securities (Non-GAAP)	\$ 15,435
Loans and notes payable	\$ 3,915
Current maturities of long-term debt	2,080
Long-term debt	34,176
Gross debt (Non-GAAP)	\$ 40,171
Net debt (Non-GAAP) 1	\$ 24,736

¹ Net debt is calculated by subtracting total cash, cash equivalents, short-term investments and marketable securities from gross debt.

EBITDA:

	Septe	mber 29, 2023
Income before income taxes	\$	12,970
Less income items:		
Interest income		783
Other income (loss) — net		823
Add expense items:		
Interest expense		1,418
Depreciation and amortization		1,164
Earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP)	\$	13,946
Items impacting comparability		2,133
Comparable EBITDA (Non-GAAP)	\$	16,079

Net Debt Leverage:

	Septem
Net debt (Non-GAAP)	\$
Comparable EBITDA (Non-GAAP)	\$
Net debt leverage (Non-GAAP)	

As of September 29, 2023		
\$	24,736	
\$	16,079	
	1.5x	

Trailing Twelve Months

As of

(UNAUDITED)

(In millions)

EBITDA:

Income before income taxes

Less income items:

Interest income

Other income (loss) — net

Add expense items:

Interest expense

Depreciation and amortization

Earnings before interest, taxes, depreciation and amortization (EBITDA) (Non-GAAP)

Comparable EBITDA:

Comparable income before income taxes (Non-GAAP)

Less income items:

Interest income

Comparable other income (loss) — net (Non-GAAP)

Add expense items:

Comparable interest expense (Non-GAAP)

Depreciation and amortization

Comparable EBITDA (Non-GAAP)

_	Twelve Months nber 29, 2023	Months Ended mber 29, 2023	Three Months Ended December 31, 2022		
\$	12,970	\$ 10,470	\$	2,500	
	783	640		143	
	823	576		247	
	1,418	1,114		304	
	1,164	 857		30 7	
\$	13,946	\$ 11,225	\$	2,721	

\$ 14,181	\$ 11,754	\$ 2,427
783 (74)	640 (19)	143 (55)
1,443	1,133	310
 1,164	857	307 ²
\$ 16,079	\$ 13,123	\$ 2,956

¹ Calculated by subtracting depreciation and amortization of \$953 million during the nine months ended September 30, 2022 from depreciation and amortization of \$1,260 million during the year ended December 31, 2022.

(UNAUDITED) (In millions)

Year Ended

Net Operating Profit After Taxes (NOPAT):

	Decen	nber 31, 2015
Operating income Equity income (loss) — net	\$	8,787 489
Net operating profit (Non-GAAP)		9,276
Items impacting comparability		1,556
Comparable net operating profit (Non-GAAP)	\$	10,832
Comparable effective tax rate (Non-GAAP)		22.5%
Comparable net operating profit after taxes (NOPAT) (Non-GAAP)	\$	8,395

Invested Capital:

	_	5 Two-Year Average	As o	-	s of er 31, 2015
Loans and notes payable	\$	16,130	\$	19,130	\$ 13,129
Current maturities of long-term debt Long-term debt		3,113 23,661		3,550 19,010	2,676 28,311
Total debt (Non-GAAP) Total equity		42,903 28,163		41,690 30,561	44,116 25,764
<u>Less:</u> Total cash, cash equivalents and short-term investments Marketable securities		16,821 3,967		18,010 3,665	15,631 4,269
Invested capital (Non-GAAP)	\$	50,278	\$	50,576	\$ 49,980

2015 Return on Invested Capital (ROIC):

Return on invested capital (ROIC) (Non-GAAP) ¹ 16.7%

¹ Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital.

(UNAUDITED) (In millions)

Net Operating Profit After Taxes (NOPAT):

Operating income
Equity income (loss) — net
Net operating profit (Non-GAAP)
Items impacting comparability
Comparable net operating profit (Non-GAAP)

Trailing Twelve Months September 29, 2023	Nine Months Ended September 29, 2023	Three Months Ended December 31, 2022	
\$ 11,113 1,669	\$ 9,038 1,330	\$ 2,075 339	
12,782	10,368	2,414	
2,133	1,898	235	
\$ 14,915	\$ 12,266	\$ 2,649	

Comparable effective tax rate (Non-GAAP)

19.0%

Comparable net operating profit after taxes (NOPAT) (Non-GAAP)

\$ 12,084

Invested Capital:

Loans and notes payable
Current maturities of long-term debt
Long-term debt
Total debt (Non-GAAP)
Total equity
Less:
Total cash, cash equivalents and short-term investments
Marketable securities
Invested capital (Non-GAAP)

	2023 Two-Year	As of	As of
	Average	September 29, 2023	September 30, 2022
\$	3,656	\$ 3,915	\$ 3,396
	1,405	2,080	729
_	34,819	34,176	35,462
	39,879	40,171	39,587
	26,135	27,833	24,436
	12,731	14,215	11,247
	1,597	1,220	1,973
\$	51,686	\$ 52,569	\$ 50,803

2023 Return on Invested Capital (ROIC):

Return on invested capital (ROIC) (Non-GAAP) 1

23.4%

¹ Return on invested capital is calculated by dividing comparable net operating profit after taxes by invested capital.