

# Huntsman’s Portfolio Today



|                                  | Polyurethanes                                                                                                                                                                                                  | Performance Products                                                                                                                                                                                                                                | Advanced Materials                                                                                                                                                                                         | Total                                                                                                                                                                             |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------|---------------|----------|----------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------|---------------|----------|----------------|-----------------|-----------------------------------------------------------------------------------------------------------------------------|---------------|----------|----------------|-----------------|
| 3Q25 LTM Sales Revenue           | \$3.8 billion                                                                                                                                                                                                  | \$1.0 billion                                                                                                                                                                                                                                       | \$1.0 billion                                                                                                                                                                                              | \$5.8 billion                                                                                                                                                                     |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| 3Q25 LTM Adj. EBITDA             | \$171 million                                                                                                                                                                                                  | \$114 million                                                                                                                                                                                                                                       | \$162 million                                                                                                                                                                                              | \$311 million                                                                                                                                                                     |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| 3Q25 LTM Adj. EBITDA Margin %    | 5%                                                                                                                                                                                                             | 11%                                                                                                                                                                                                                                                 | 16%                                                                                                                                                                                                        | 5%                                                                                                                                                                                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| Key End Markets                  | <ul style="list-style-type: none"><li>• Insulation</li><li>• Adhesives, coatings, elastomers &amp; footwear</li><li>• Automotive</li><li>• Construction materials</li><li>• Other industrial markets</li></ul> | <ul style="list-style-type: none"><li>• Coatings &amp; adhesives</li><li>• Construction materials</li><li>• Polyurethane additives</li><li>• Fuel &amp; lubricant additives</li><li>• Gas treating</li><li>• Electronics &amp; E-Mobility</li></ul> | <ul style="list-style-type: none"><li>• Aerospace</li><li>• Transportation</li><li>• Infrastructure<ul style="list-style-type: none"><li>- Power</li><li>- Coatings &amp; construction</li></ul></li></ul> | <ul style="list-style-type: none"><li>• Construction &amp; industrial applications</li><li>• Transportation</li><li>• Adhesives</li><li>• Coatings</li><li>• Elastomers</li></ul> |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| 3Q25 LTM Sales Revenue by Region | <table><tr><td>■ US &amp; Canada</td><td>■ Europe</td></tr><tr><td>■ Asia Pacific</td><td>■ Rest of World</td></tr></table>                                                                                    | ■ US & Canada                                                                                                                                                                                                                                       | ■ Europe                                                                                                                                                                                                   | ■ Asia Pacific                                                                                                                                                                    | ■ Rest of World | <table><tr><td>■ US &amp; Canada</td><td>■ Europe</td></tr><tr><td>■ Asia Pacific</td><td>■ Rest of World</td></tr></table> | ■ US & Canada | ■ Europe | ■ Asia Pacific | ■ Rest of World | <table><tr><td>■ US &amp; Canada</td><td>■ Europe</td></tr><tr><td>■ Asia Pacific</td><td>■ Rest of World</td></tr></table> | ■ US & Canada | ■ Europe | ■ Asia Pacific | ■ Rest of World | <table><tr><td>■ US &amp; Canada</td><td>■ Europe</td></tr><tr><td>■ Asia Pacific</td><td>■ Rest of World</td></tr></table> | ■ US & Canada | ■ Europe | ■ Asia Pacific | ■ Rest of World |
| ■ US & Canada                    | ■ Europe                                                                                                                                                                                                       |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| ■ Asia Pacific                   | ■ Rest of World                                                                                                                                                                                                |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| ■ US & Canada                    | ■ Europe                                                                                                                                                                                                       |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| ■ Asia Pacific                   | ■ Rest of World                                                                                                                                                                                                |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| ■ US & Canada                    | ■ Europe                                                                                                                                                                                                       |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| ■ Asia Pacific                   | ■ Rest of World                                                                                                                                                                                                |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| ■ US & Canada                    | ■ Europe                                                                                                                                                                                                       |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |
| ■ Asia Pacific                   | ■ Rest of World                                                                                                                                                                                                |                                                                                                                                                                                                                                                     |                                                                                                                                                                                                            |                                                                                                                                                                                   |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |                                                                                                                             |               |          |                |                 |