

Seaport Global Annual Transports & Industrials Conference

March 20, 2019

General Disclosure

This presentation includes "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements include statements concerning our plans, objectives, goals, strategies, future events, future revenue or performance, capital expenditures, financing needs, plans or intentions relating to acquisitions, business trends and other information that is not historical information. When used in this presentation, the words "estimates," "expects," "anticipates," "projects," "plans," "intends," "believes," "forecasts," or future or conditional verbs, such as "will," "should," "could" or "may," and variations of such words or similar expressions are intended to identify forward-looking statements. All forward-looking statements, including, without limitation, management's examination of historical operating trends and data, are based upon our current expectations and various assumptions. Our expectations, beliefs and projections are expressed in good faith, and we believe there is a reasonable basis for them. However, there can be no assurance that management's expectations, beliefs and projections will be achieved.

The forward-looking statements in this release are subject to uncertainty and changes in circumstances and involve risks and uncertainties that may affect the company's operations, markets, products, services, prices and other factors as discussed in the Huntsman companies' filings with the U.S. Securities and Exchange Commission. Significant risks and uncertainties may relate to, but are not limited to, volatile global economic conditions, cyclical and volatile product markets, disruptions in production at manufacturing facilities, reorganization or restructuring of Huntsman's operations, including any delay of, or other negative developments affecting the ability to implement cost reductions and manufacturing optimization improvements in Huntsman businesses and realize anticipated cost savings, and other financial, economic, competitive, environmental, political, legal, regulatory and technological factors. Any forward-looking statement should be considered in light of the risks set forth under the caption "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2017.

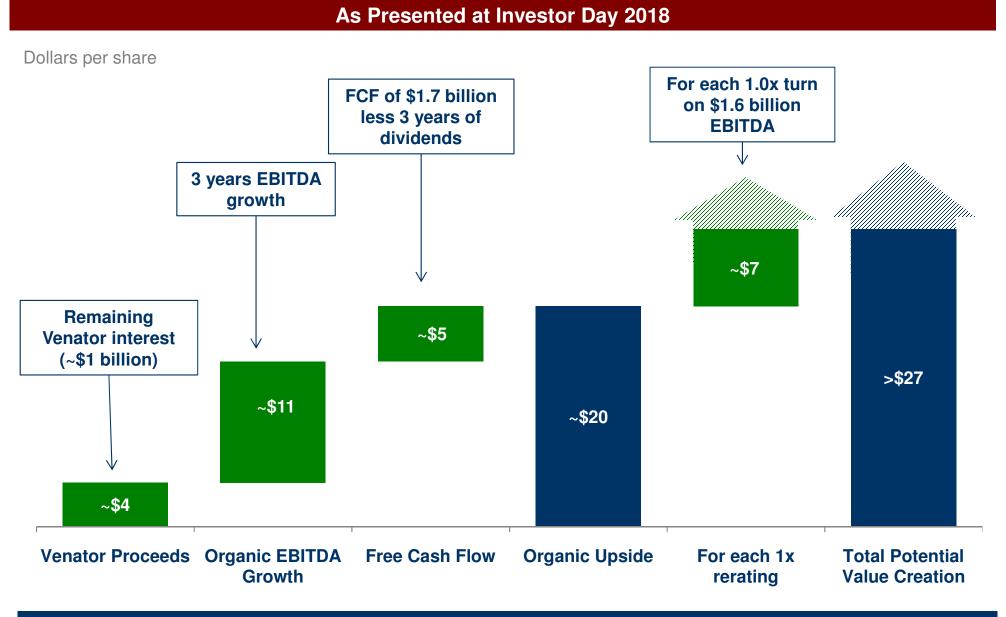
All forward-looking statements attributable to us or persons acting on our behalf apply only as of the date made. We undertake no obligation to update or revise forward-looking statements which may be made to reflect events or circumstances that arise after the date made or to reflect the occurrence of unanticipated events.

This presentation contains financial measures that are not in accordance with generally accepted accounting principles in the U.S. ("GAAP"), including EBITDA, adjusted EBITDA, adjusted EBITDA from discontinued operations, adjusted net income (loss), adjusted diluted income (loss) per share, free cash flow and net debt. Reconciliations of non-GAAP measures to GAAP are provided in the financial schedules attached to the earnings news release for the relevant period and available on the Company's website at http://ir.huntsman.com/

The Company does not provide reconciliations of forward-looking non-GAAP financial measures to the most comparable GAAP financial measures on a forward-looking basis because the Company is unable to provide a meaningful or accurate calculation or estimation of reconciling items and the information is not available without unreasonable effort. This is due to the inherent difficulty of forecasting the timing and amount of certain items, such as, but not limited to, (a) business acquisition and integration expenses, (b) merger costs, and (c) certain legal and other settlements and related costs. Each of such adjustments has not yet occurred, are out of the Company's control and/or cannot be reasonably predicted. For the same reasons, the Company is unable to address the probable significance of the unavailable information.



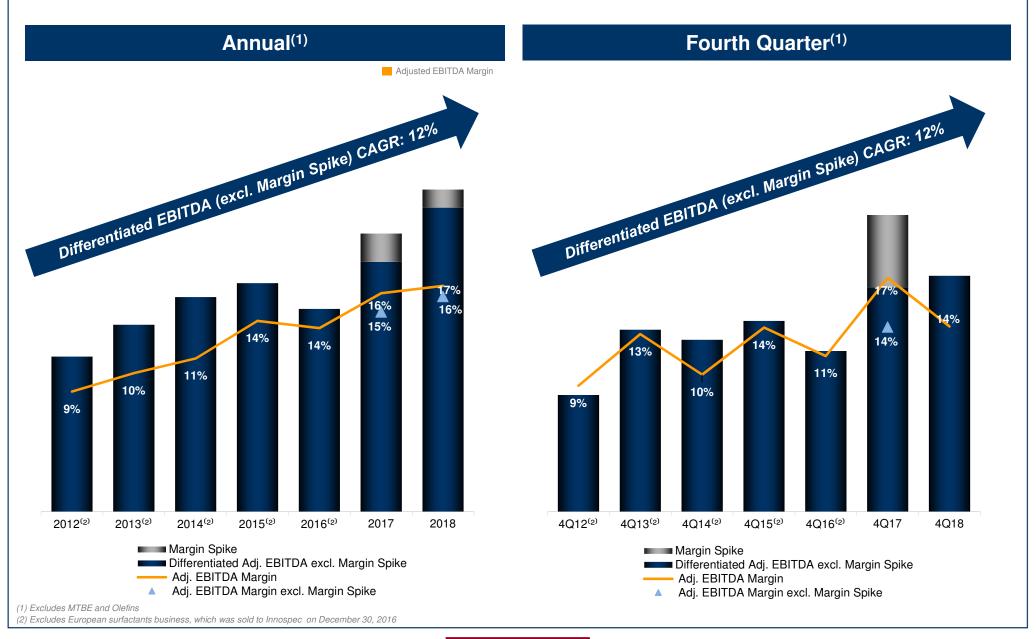
Significant Value Creation Upside







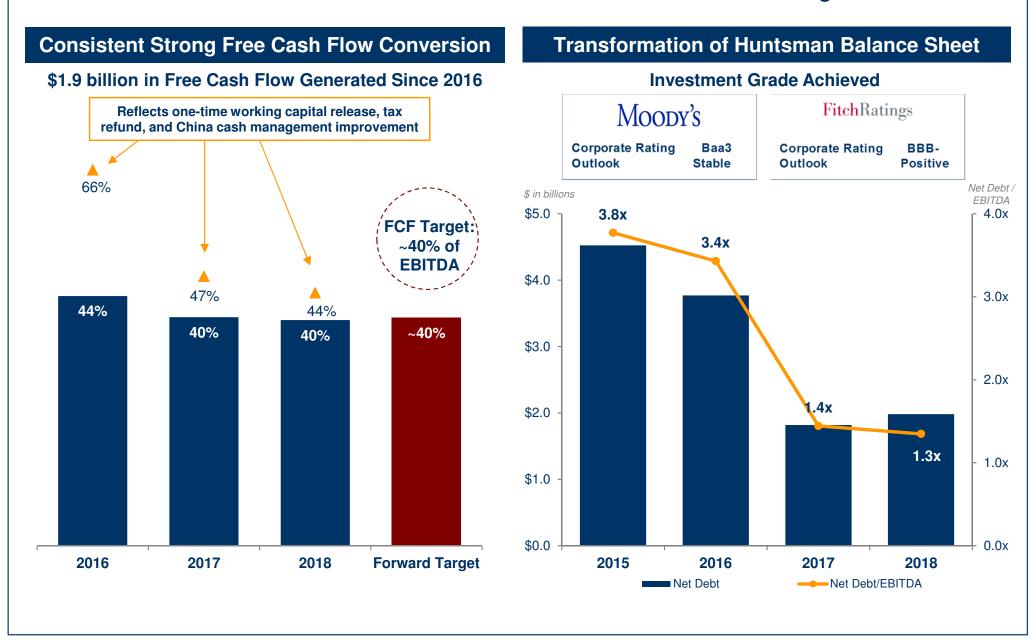
Differentiated Adjusted EBITDA⁽¹⁾

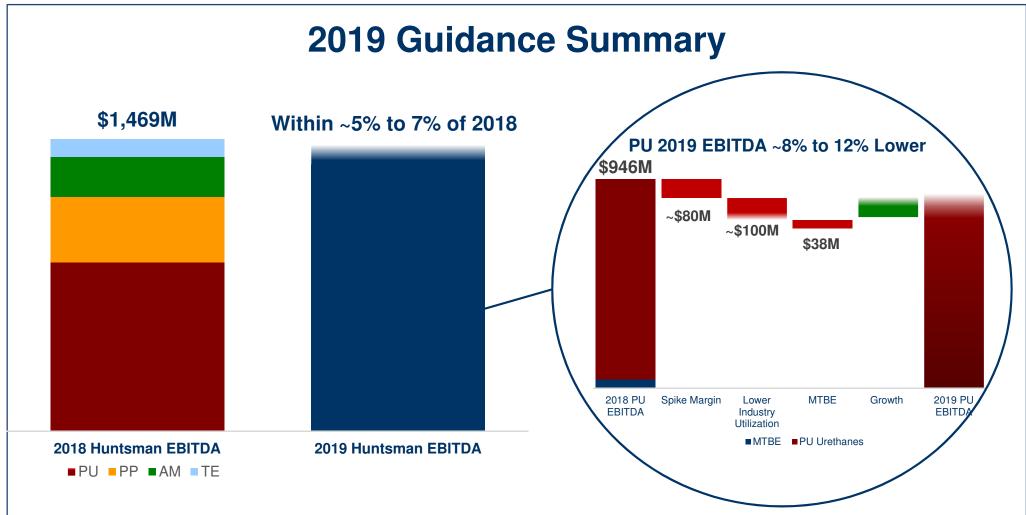




Cash Flow Generation and Balance Sheet Strength

Consistent Free Cash Flow Conversion has Assisted in Transforming Balance Sheet





2019 Guidance Summary

Total 2019 EBITDA: Within ~5% to 7% of 2018 EBITDA

1Q19 Total EBITDA: ~10% lower than 4Q18

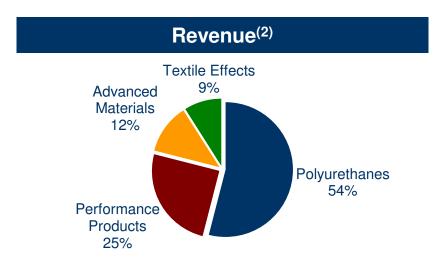
2019 Corporate expense: ~\$180M

Share Repurchases: Balanced and opportunistic

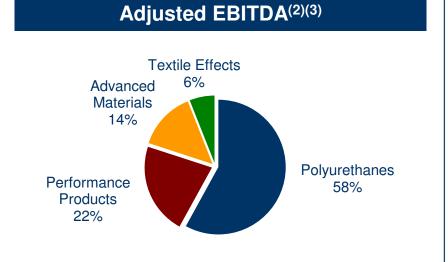
Potential cautions: Global trade tariff resolution, Global GDP growth, European/Brexit resolution

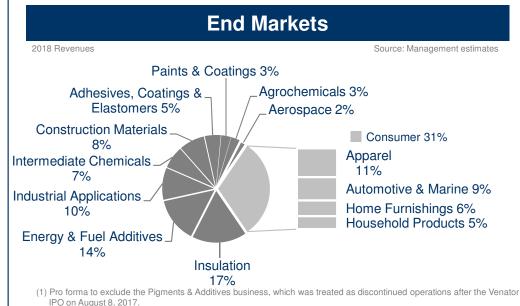


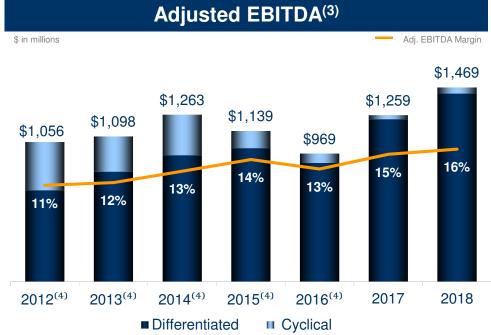
Portfolio Composition⁽¹⁾







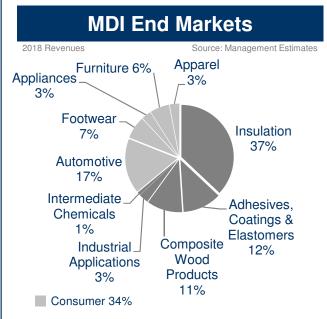


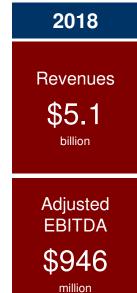


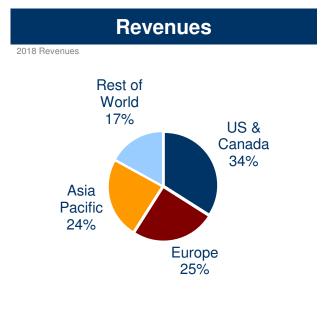
- (2) Segment allocation is before Corporate and other unallocated items.
- (3) See Appendix for a reconciliation.
- (4) Excludes European surfactants business, which was sold to Innospec on December 30, 2016.



Polyurethanes



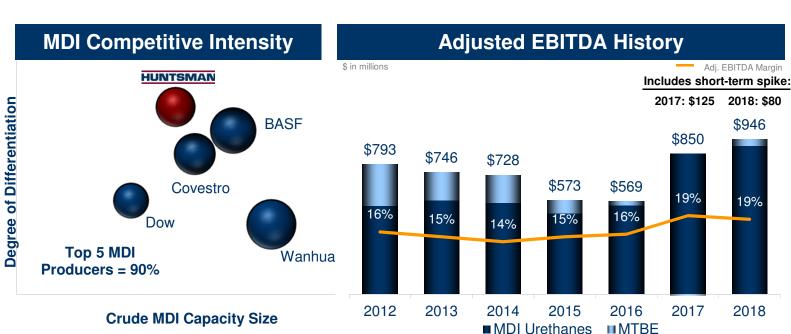








COMPOSITE WOOD ADHESIVES



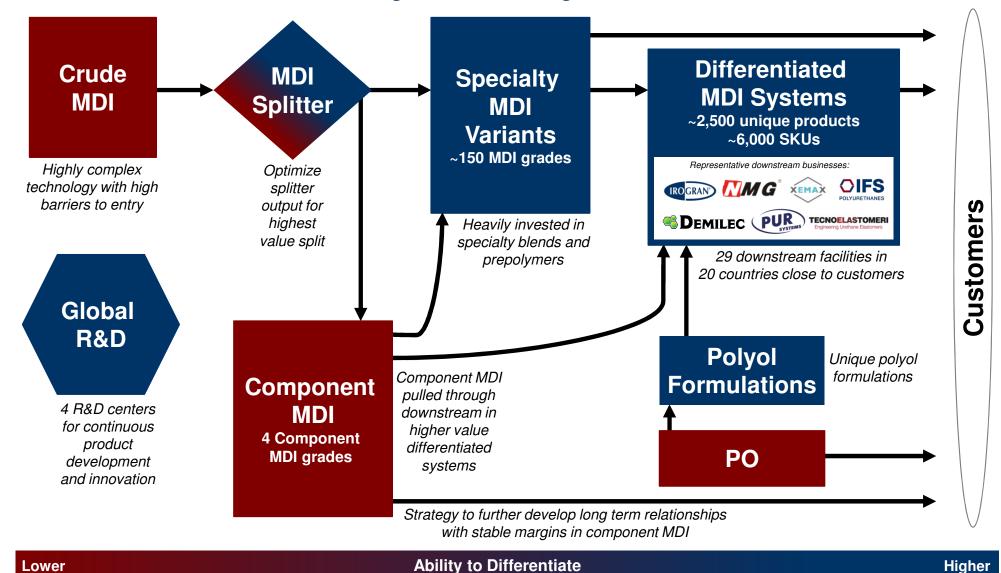




Source: Management Estimates

Huntsman Polyurethanes

Differentiating Factors Along the Value Chain



Global footprint of integrated MDI facilities, R&D and downstream systems businesses in higher growth end markets.



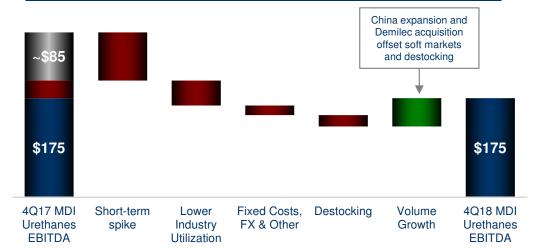
Huntsman MDI Overview

Industry Status

- Current global effective operating rates in mid-80s
- Differentiated margins stable despite destocking
- Exposure to component pricing largely contained to subset of China and Europe
- Component MDI pricing (YoY):
 - China declined by ~55%
 - Europe declined by ~45%
 - US exposure minimal

Margin Spike Gone, But Downstream Core Stable

Industry operating rates and polymeric MDI pricing at 2016 levels



Huntsman Q4 Performance by Region (YoY)

Americas

- Growth attributable to Demilec acquisition and adhesives and elastomers
- Partially offset by destocking in CWP

Europe

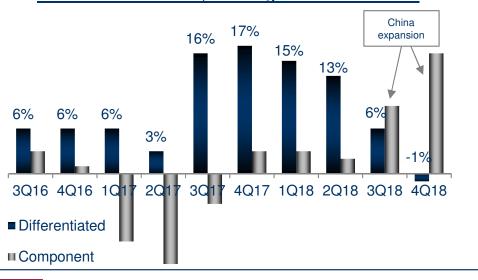
 Volume declines due to significant destocking and customer order cancelations in certain markets, such as insulation and adhesives

Asia

 Growth was driven by capacity expansion at our Caojing JV

Focus on Differentiated Volumes

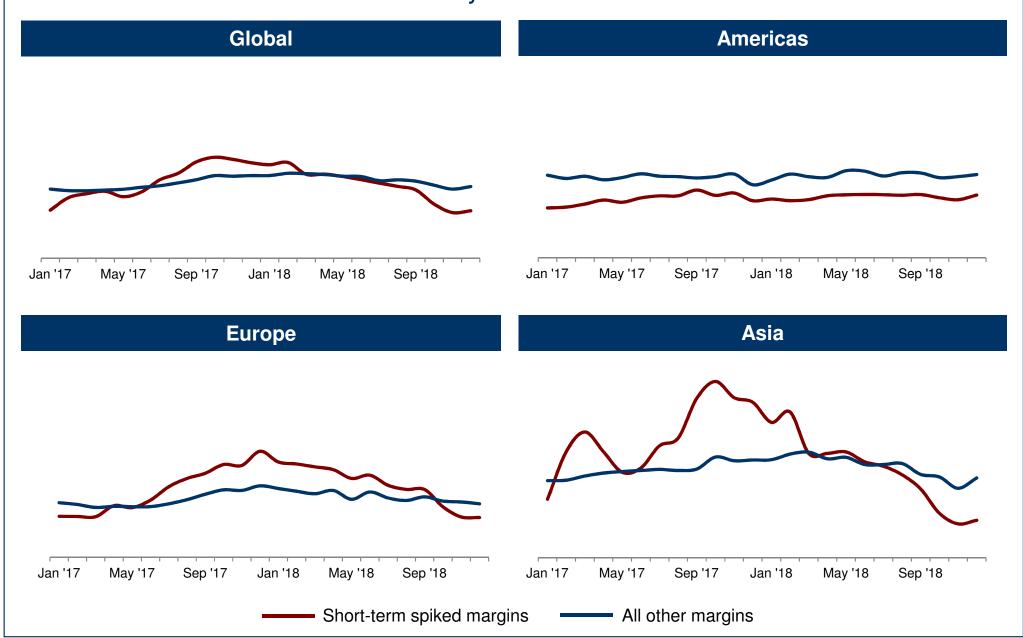
<u>Destocking and lower demand led to 4Q18 decline in</u> differentiated volumes, but margins remained stable





Strategic Core Differentiated Business Remains Stable

Polyurethanes





Downstream Strategy Progress

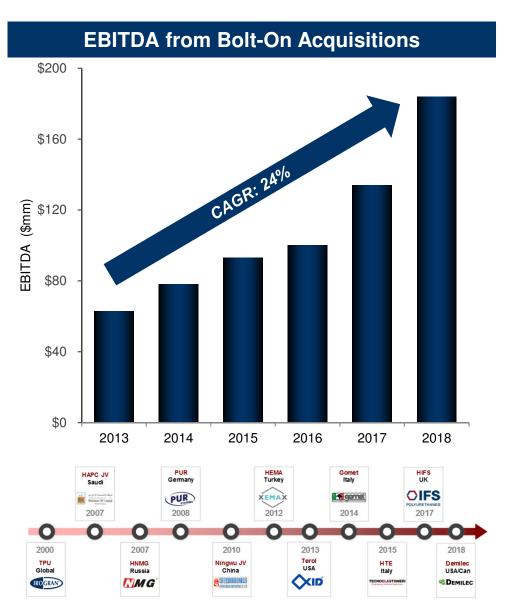
Differentiated Volume and EBITDA Growth

Focus on Growing Differentiated Volumes



New Crude MDI Splitter in Geismar

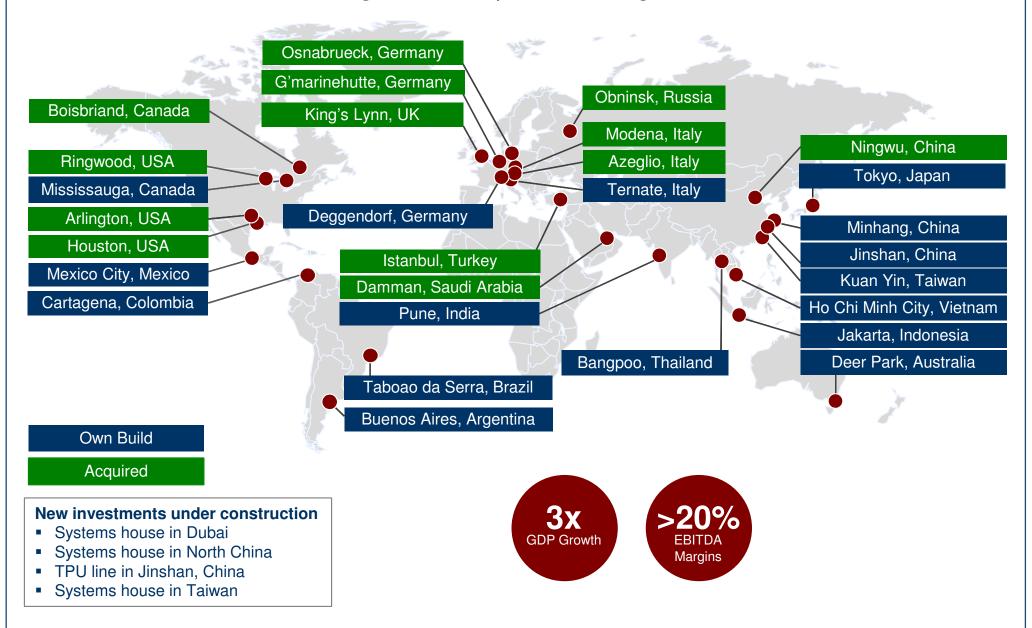
- Construct new MDI splitter in Geismar, LA to increase total splitting capacity
- Will increase flexibility for splitting higher margin MDI in Americas, similar to Europe and China
- Investment of ~\$125mm: ~\$50mm in 2019, remainder in 2020
- IRR substantially higher than 20% hurdle rate





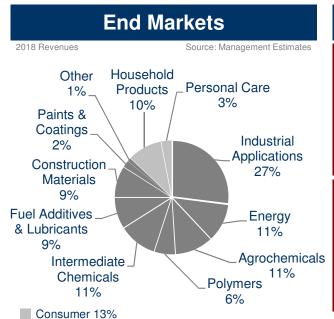
Downstream Footprint

Significant Expansion Program

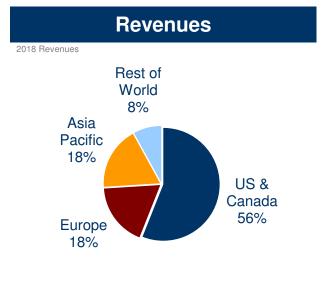




Performance Products











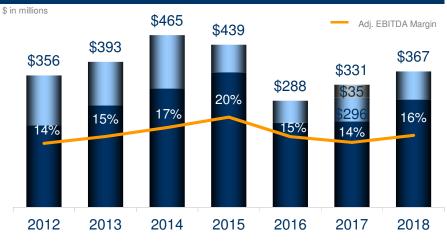
OILFIELD



Huntsman Market Share

Product	Market Share	Peers
Amines		
Polyetheramines (Global)	>60%	BASF
Ethyleneamines (Global)	45%	Dow, Tosoh, Delamine
Ethanolamines (Americas)	20%	Dow, Ineos, Oxiteno
Morpholine/DGA (Americas & EMEA)	50%	BASF
Specialty PU Catalysts (Global)	40%	BASF, Evonik, Momentive
Maleic Anhydride (Americas & EMEA)	40%	Lanxess, INEOS, Polynt, Bartek

Adjusted EBITDA History(1)



■ Differentiated ■ Upstream Intermediates ■ Harvey Impact

(1) Excludes European surfactants business, which was sold to Innospec in 2016



Performance Products Derivatives (~80% of Division EBITDA)

Sustainable Growth Underpinned by Macro Trends, Leading Market- and Low Cost Positions







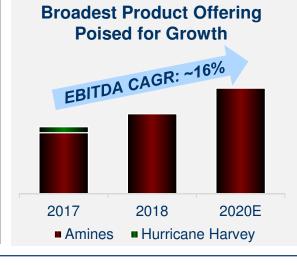
Strategic Strengths

- Amines growth well supported by macro trends in light-weighting, clean air and energy efficiency
- Broadest product offering and largest global marketer of amines
- Global manufacturing footprint
- Available capacity for growth

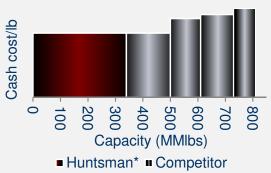
- World's largest maleic producer and merchant seller; 12% global market share, >40% in North America and EU
- Global technology leader, licensor and catalyst provider
- Low-cost producer in North America and EU
- Free cash flow conversion of ~75%

- Specialty Surfactants growth underpinned by fracking, food production and clean fuels
- Integrated to ethylene and EO in US
- Highest feedstock flexibility in alcohols gives lowest cost throughout cycle
- Ample EO capacity to support strong growth in specialty markets

Focus on Growth and Stable, High Margins



Stable, High-Margin Business with Low Cost Position

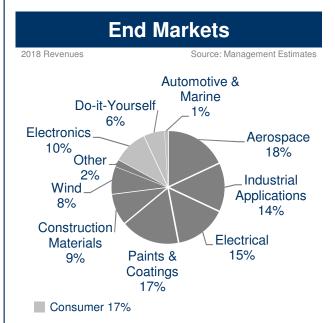


* Total capacity and average cost of two US plants Source: Management Estimates

In Recovery, with Focus on Downstream Growth EBITDA CAGR: ~7% EBITDA CAGR: ~7% 2017 2018 2020E Surfactants Hurricane Harvey



Advanced Materials















Competitive Landscape

Primary Market	Select Competitors
Aerospace, Transportation & Industrial	Henkel, Sumitomo
Electrical & Electronic	Elantas, 3M, Xiongrun
Coatings & Construction Additives	Evonik, Allnex, BASF

Adjusted EBITDA History





Advanced Materials Market Positioning

High Value Formulations Business

Large Epoxy Players

HUNTSMAN

Huntsman's Position

Increasing Product Differentiation in Value Chain

Raw Materials

- Allyl Chloride
- Epichlorohydrin
- Phenol
- Acetone
 - **Bisphenol A**

Basic Resins

- Basic Liquid Resin
- Solid Resin
- Solutions

Specialty Components

- Modified Resins
- Multifunctional
 Resins

Other chemistries

- Cyanate Esters
- Benzoxazines
- Curatives

Sic resins

Systems (tailored material solutions)

Formulated

Huntsman's Value Proposition

Excellent Product Performance

Innovation Focus

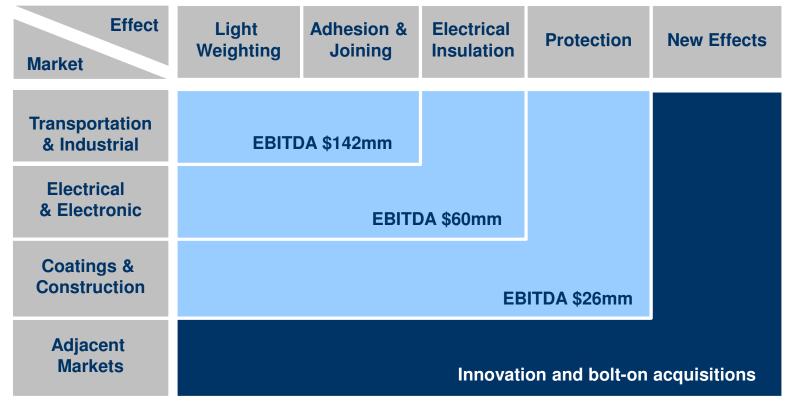
Effect Formulation Expertise Superior Productivity In Use Exceptional Supply Reliability

Focus on Customer Service

Platform for Specialty Growth

Benefit by Leveraging Innovation and Acquisitions

2018 EBITDA







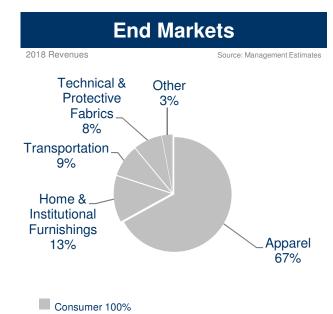




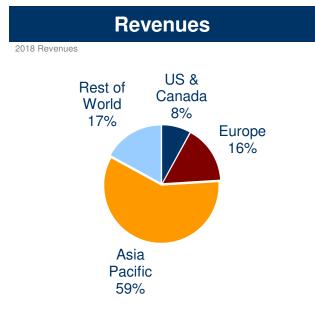




Textile Effects

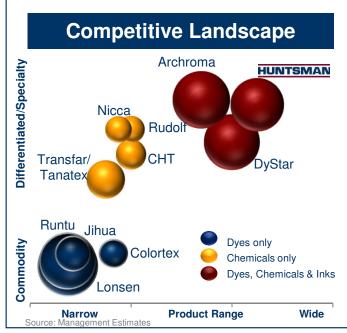


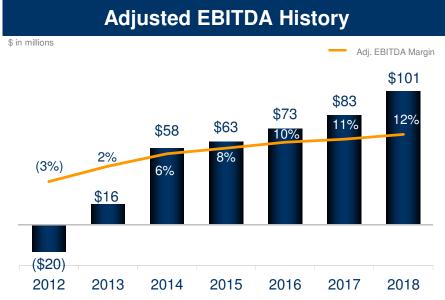


















Huntsman Textile Effects Positioning

Technologies Aligned with Macro Trends

Indicative Huntsman Products

Brand Partners

Volume Growth 2015-2018

Water and Energy Conservation



Award winning new generation specialty solutions for water and energy savings



2015 2016 2017 2018

Cleaner Chemistries



Leading the transition to specialty non-fluorochemical solutions





Zero Discharge



Pioneer and leader in digital inks





Macro Trends

New Product Pipeline

+

= ^

~2x GDP

Expanded Margins

=

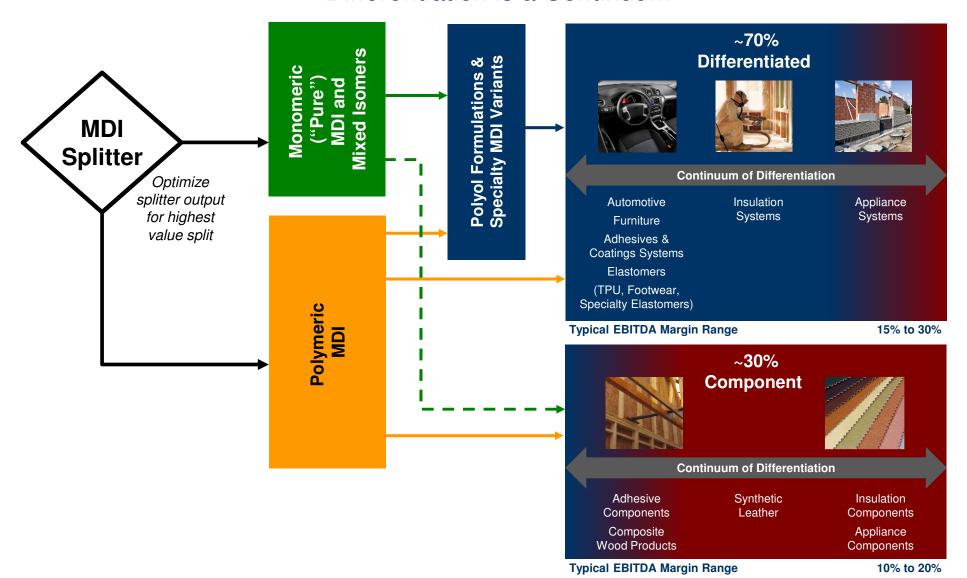
Mid-Teen EBITDA Margin 2020



Appendix

Huntsman Polyurethanes

Differentiation is a Continuum



Huntsman is focused on moving downstream while developing long-term relationships with stable margins in Component MDI.





Growth in Insulation with Energy Saving Formulated Systems

MDI Insulation

- MDI systems provide highest insulation value, air tightness and moisture barriers
- Largest MDI sector growing at 6%-7% per annum
- Sector requires equivalent of two new world scale MDI plants to meet demand in the next five years
- 40%-50% of all energy used to heat & cool buildings insulation is the most cost effective way of saving energy
- Huntsman focus on formulated insulation systems, back integrated into both MDI and TEROL polyester technology

Huntsman Insulation Innovation









Global Elastomers Business

Versatile High Performance MDI / TPU Systems

Global Elastomers ~2,000 Ktes MDI Systems Market

Huntsman is a ~\$500 million global business
Highly fragmented customer base seeking custom solutions
Value pricing reflects need for formulation and innovation support

Footwear





- Accelerate growth to become the number 1 footwear PU company
- ~700 Huntsman SKUs
- >10% Growth (2017-2020)
- >20% EBITDA / revenue

Specialty Elastomers



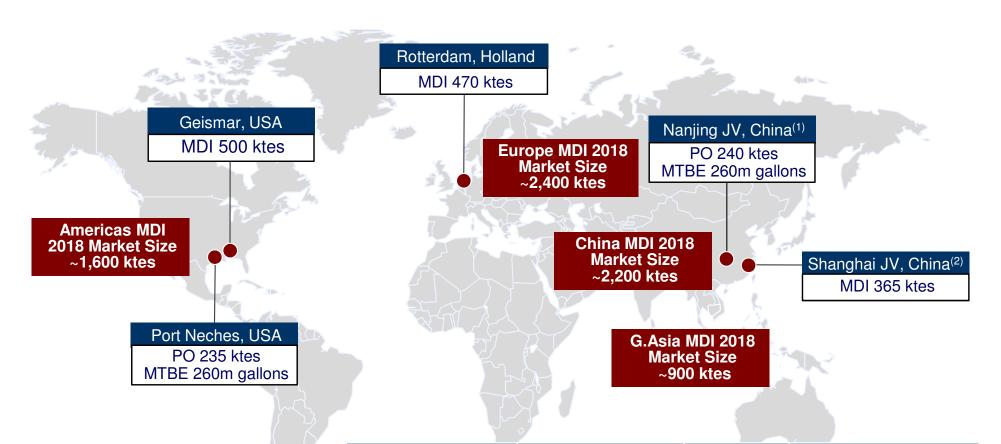
- With our customers deliver high quality sustainable solutions
- ~2,400 Huntsman SKUs
- 10% Growth (2017-2020)
- ~20% EBITDA / revenue

Leverage decades of global elastomer technology and innovation experience



Upstream Footprint

Partner Upstream And Stretch Existing Assets



Capacity Additions	Туре	Amount	Comments
Rotterdam	MDI Debottleneck	+60 ktes	Complete
Nanjing	PO Joint Venture	+120 ktes	Complete
Caojing	MDI Expansion	+200 ktes	Ramp up 2018-2020

⁽¹⁾ Huntsman receives 49% equity income from its unconsolidated joint venture with a Sinopec subsidiary.

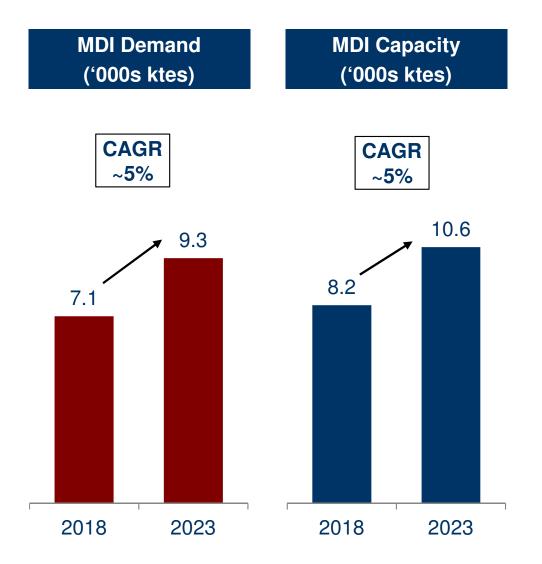
Note: Market Size, Source Nexant, Management



⁽²⁾ Represents Huntsman's share of capacity from SLIC.

MDI Industry Capacity Utilization

Over the Next 5 Years the Industry Will Remain Balanced



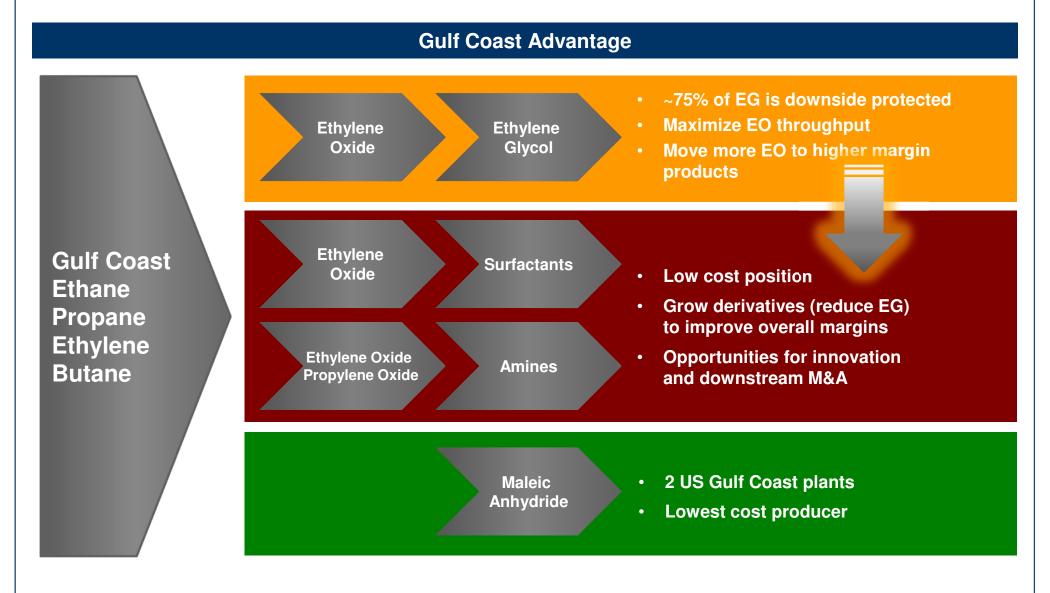
New In	vestments 20°	19-2023
Company	Country	ktes
Wanhua	China	+800
Wanhua	US	+400
BASF	US	+300
Connell	China	+200
Covestro	Germany	+200
Covestro	China	+100
Covestro	Spain	+50

Note: 2023 capacity bar charts assumes full run rate of pre 2019 investments (Sadara, BASF Chongging, SLIC, Kumho Mitsui)

Note: * Operating capacity Source: Management estimates



Performance Products Competitively Integrated Value Chain



Two-thirds of global revenue from products produced in Gulf Coast Region

Adjusted EBITDA Reconciliation

(\$ in millions)	4Q16	1Q17	2Q17	3Q17	4Q17	1Q18	2Q18	3Q18	4Q18	
Net Income (loss)	\$ 137	\$ 92	\$ 183	\$ 179	\$ 287	\$ 350	\$ 623	\$ (8)	\$ (315)	
Net income attributable to noncontrolling interests	(9)	ψ 32 (16)	(16)	(32)	φ 207 (41)	(76)	(209)	ψ (8) (3)	(25)	
Ţ.										
Net income (loss) attributable to Huntsman Corporation	\$ 128	\$ 76	\$ 167	\$ 147	\$ 246	\$ 274	\$ 414	\$ (11)	\$ (340)	
Interest expense, net	50	48	47	39	31	27	29	30	29	
Income tax expense (benefit)	44	19	24	35	(14)	53	4	27	13	
Depreciation and amortization	80	76	79	80	84	82	83	85	93	
Interest, income taxes, depreciation and amortization in discontinued operations Acquisition and integration expenses, purchase accounting adjustments	14 1	33 3	50 4	34 10	37 2	29 1	95 7	(42) 2	(12)	
EBITDA from discontinued operations	(18)	(26)	(95)	(97)	(94)	(143)	(429)	279	(1) 418	
Noncontrolling interest of discontinued operations	3	3	3	12	31	55	188	(21)	10	
U.S. tax reform impact on noncontrolling interest	-	-	-	-	(6)	-	-	(=1)	-	
(Gain) loss on disposition of businesses/assets	(97)	-	(8)	_	(1)	_	-	_	_	
Fair value adjustments to Venator Investment	-	-	-	_	-	_	-	_	62	
Loss on early extinguishment of debt	-	-	1	35	18	-	3	-	-	
Certain legal and other settlements and related expenses (income)	1	-	1	-	(12)	7	1	1	(3)	
Plant incident remediation costs	-	-	-	13	3	-	-	-	1	
Expenses associated with merger	-	-	6	12	10	-	1	1	-	
Amortization of pension and postretirement actuarial losses	13	19	17	19	18	17	18	18	18	
Restructuring, impairment, plant closing and transition costs (credits)	<u>(9)</u> 210	<u>9</u> 260	<u>3</u> 299	340	7	405	415	<u>5</u> 374	(13) 275	
Adjusted EBITDA	210	200	299	340	360	405	415	3/4	2/5	
Sale of European differentiated surfactants business ⁽²⁾	(6)									
Proforma adjusted EBITDA	\$ 204	\$ 260	\$ 299	\$ 340	\$ 360	\$ 405	\$ 415	\$ 374	\$ 275	
	2012	2013	2014	2015	2016	2017	2018			
Net Income	\$ 373	\$ 149	\$ 345	\$ 126	\$ 357	\$ 741	\$ 650			
Net income attributable to noncontrolling interests	(10)	(21)	(22)	(33)	(31)	(105)	(313)			
Net income attributable to Huntsman Corporation	\$ 363	\$ 128	\$ 323	\$ 93	\$ 326	\$ 636	\$ 337			
Interest expense, net	226	190	205	205	203	165	115			
Income tax expense	104	109	59	60	109	64	97			
Depreciation and amortization	350	364	358	298	318	319	343			
Interest, income taxes, depreciation and amortization in discontinued operations	144	98	77	85	89	154	70			
Loss on initial consolidation of subsidiaries	4	-	-	-	-	-	-			
Acquisition and integration expenses, purchase accounting adjustments	5	11	7	9	12	19	9			
EBITDA from discontinued operations	(350)	(78)	63	217	(81)	(312)	125			
Noncontrolling interest of discontinued operations	-	-	1	7	11	49	232			
U.S. tax reform impact on noncontrolling interest	-	-	-	-	-	(6)	-			
(Gain) loss on disposition of businesses/assets	-	-	(2)	1	(97)	(9)	-			
Fair value adjustments to Venator Investment	-	-	-	-	-	-	62			
Loss on early extinguishment of debt	80	51	28	31	3	54	3			
Extraordinary gain on the acquisition of a business	(2)	-	-	-	-	- (44)	-			
Certain legal and other settlements and related expenses (income)	2	4	-	1	1	(11)	6			
Plant incident remediation costs	-	-	-	-	-	16	1			
Purchase accounting inventory adjustments	-	1	2	-	-	-	-			forma adjusted to
Expenses associated with merger	-	- 04	-	-	-	28	2			the Polyurethanes
Amortization of pension and postretirement actuarial losses	33	64	41	66	55	73	71			house acquired from ood in October 2014.
Restructuring, impairment, plant closing and transition costs (credits) Adjusted EBITDA	1,064	1,102	102 1,264	1,160	<u>48</u> 997	1,259	1,469			forma adjusted for the
Aujustou EDITUA		1,102	1,204	1,100	331	1,233	1,400			the European
Acquisition of PU Systems house from Rockwood ⁽¹⁾	5	6	7	-	-	-	-			ants business on
Sale of European differentiated surfactants business ⁽²⁾	(13)	(10)	(8)	(21)	(28)				Decemb	per 30, 2016.
Proforma adjusted EBITDA	\$1,056	\$1,098	\$1,263	\$1,139	\$ 969	\$1,259	\$1,469			



Revenue, Adjusted EBITDA & Margin by Segment

(\$ in millions) Revenue	,						Pro Forma ⁽²⁾ 2Q17 3Q17								2Q18 3Q18 4Q18				
	_						_												
Polyurethanes	\$	964	\$	953	\$	1,022	\$,	\$	1,227	\$	1,222	\$	1,313	\$	1,355	\$	1,204	
Performance Products		452		533		561		501		514		603		593		599		560	
Advanced Materials		246		259		260		263		258		279		292		279		266	
Textile Effects		184		188		205		193		190		200		227		204		193	
Corporate, LIFO and other		(5)		(1)		6	_	15	_	14		(9)		(21)	_	7	_	13	
Total	\$	1,841	\$	1,932	\$	2,054	\$	2,169	\$	2,203	\$	2,295	\$	2,404	\$	2,444	\$	2,236	
	Pro F	orma ⁽²⁾⁽³⁾	Pro F	orma ⁽²⁾⁽³⁾	Pro	Forma ⁽²⁾⁽³⁾	F	Pro Forma ⁽²⁾⁽³⁾	Pı	ro Forma ⁽²⁾⁽³⁾	Р	ro Forma ⁽²⁾							
Revenue	2	2012	2	013		2014		2015		2016		2017		2018					
Polyurethanes	\$	4,915	\$	4,991	\$	5,053	\$	3,811	\$	3,667	\$	4,399	\$	5,094					
Performance Products		2,574		2,566		2,695		2,251		1,885		2,109		2,355					
Advanced Materials		1,325		1,267		1,248		1,103		1,020		1,040		1,116					
Textile Effects		752		811		896		804		751		776		824					
Corporate, LIFO and other		(285)		(251)		(219)		(80)		(46)		34		(10)					
Total	\$	9,281	\$	9,384	\$	9,673	\$	7,889	\$	7,277	\$	8,358	\$	9,379					
' in milliona)	D 5	orma ⁽²⁾⁽³⁾	D 5	orma ⁽²⁾	-	o Forma ⁽²⁾													
s in millions) Adjusted EBITDA ⁽¹⁾		-orma ⁽²⁾⁽³⁾ IQ16		-orma ⁽²⁾ Q17	Pr	2Q17		3Q17		4Q17		1Q18		2Q18		3Q18		4Q18	
Polyurethanes	\$	130	\$	144	\$	167	\$		\$	294	\$	261	\$	269	\$	247	\$	169	
,	Ф		Ф		Ф		Φ		Ф		Ф		Ф		Ф		Ф		
Performance Products		62		84		102		63		47		102		94		93		78	
Advanced Materials		50		54		56		56		53		59		62		56		48	
Textile Effects		14		21		24		19		19		26		29		25		21	
Corporate, LIFO and other		(52)		(43)		(50)	_	(43)	_	(53)		(43)		(39)	_	(47)	_	(41)	
otal	\$	204	\$	260	\$	299	\$	340	\$	360	\$	405	\$	415	\$	374	\$	275	
	Pro F	orma ⁽²⁾⁽³⁾	Pro F	orma ⁽²⁾⁽³⁾	Pro	Forma ⁽²⁾⁽³⁾	F	Pro Forma ⁽²⁾⁽³⁾	Pı	ro Forma ⁽²⁾⁽³⁾	Р	ro Forma ⁽²⁾							
Adjusted EBITDA ⁽¹⁾	2	2012	2	013		2014		2015		2016		2017		2018					
Polyurethanes	\$	793	\$	746	\$	728	\$	573	\$	569	\$	850	\$	946					
Performance Products	•	356	•	393	•	465	,	439	•	288	•	296	,	367					
Advanced Materials		98		131		199		220		223		219		225					
Textile Effects		(20)		16		58		63		73		83		101					
Corporate, LIFO and other		(171)		(188)		(187)		(156)		(184)		(189)		(170)					
Total	\$	1,056	\$	1,098	\$	1,263	\$	1,139	\$	969	\$	1,259	\$	1,469					
otai	Ψ	1,000	Ψ	1,000	Ψ	1,200	Ψ	1,100	Ψ	303	Ψ	1,200	Ψ	1,400					
		orma ⁽²⁾⁽³⁾		orma ⁽²⁾	Pr	o Forma ⁽²⁾													
Adj. EBITDA Margin	4	IQ16	1	Q17		2Q17		3Q17		4Q17		1Q18		2Q18		3Q18		4Q18	
Polyurethanes		13%		15%		16%		20%		24%		21%		20%		18%		14%	
Performance Products		14%		16%		18%		13%		9%		17%		16%		16%		14%	
Advanced Materials		20%		21%		22%		21%		21%		21%		21%		20%		18%	
Textile Effects		8%		11%		12%		10%		10%		13%		13%		12%		11%	
Total		11%		13%		15%		16%		16%		18%		17%		15%		12%	
	Pro F	Forma ⁽²⁾⁽³⁾	Pro Fo	orma ⁽²⁾⁽³⁾	Pro	Forma ⁽²⁾⁽³⁾	F	Pro Forma ⁽²⁾⁽³⁾	Pı	ro Forma ⁽²⁾⁽³⁾	Р	ro Forma ⁽²⁾							
Adj. EBITDA Margin		2012		013	0	2014		2015		2016		2017		2018				econciliation see prev	
Polyurethanes		16%		15%		14%		15%		16%		19%		19%		(2) Pi	ro for	ma adjusted to exclud	
Performance Products		14%		15%		17%		20%		15%		14%		16%				& Additives business	
Advanced Materials		7%		10%		16%		20%		22%		21%		20%				eated as discontinued	
Textile Effects		-3%		2%		6%		20% 8%		10%		11%		20% 12%				ma adjusted for the sa	
Textile Effects Total		11%		12%		13%		14%		13%		15%		16%				Surfactants business 30, 2016.	
		11%				1.30/-		1/10/-											

