



## CL King's Best Ideas Conference 2024

September 16, 2024



YOUR CATALYST FOR POSITIVE CHANGE™

# Legal Discussion

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## Forward-Looking Statements

Some of the information contained in this presentation, the conference call during which this presentation is reviewed and any discussions that follow constitutes “forward-looking statements.” Forward-looking statements can be identified by words such as “anticipates,” “intends,” “plans,” “seeks,” “believes,” “estimates,” “expects,” “projects” and similar references to future periods. Forward-looking statements are based on our current expectations and assumptions regarding our business, the economy and other future conditions. Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict. Examples of forward looking statements include, but are not limited to, statements regarding our future results of operations, financial condition, liquidity, prospects, growth, strategies, capital allocation programs (including our share repurchase program), product and service offerings, expected demand trends, our third quarter 2024 financial outlook and full year 2024 financial outlook. Our actual results may differ materially from those contemplated by the forward-looking statements. We caution you, therefore, against relying on any of these forward-looking statements. They are neither statements of historical fact nor guarantees or assurances of future performance. Important factors that could cause actual results to differ materially from those in the forward-looking statements include, but are not limited to, regional, national or global political, economic, business, competitive, market and regulatory conditions, including tariffs and trade disputes, currency exchange rates, effects of inflation and other factors, including those described in the sections titled “Risk Factors” and “Management’s Discussion & Analysis of Financial Condition and Results of Operations” in our filings with the SEC, which are available on the SEC’s website at [www.sec.gov](http://www.sec.gov). Any forward-looking statement made by us in this presentation, the conference call during which this presentation is reviewed and any discussions that follow speaks only as of the date on which it is made. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for us to predict all of them. We undertake no obligation to update any forward-looking statement, whether as a result of new information, future developments or otherwise, except as may be required by applicable law.

## Non-GAAP Financial Measures

This presentation includes certain non-GAAP financial measures, including Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Net Income, Free Cash Flow, Adjusted Free Cash Flow, Adjusted Diluted Income per share, Net Debt Leverage Ratio, Adjusted Net Income, Adjusted Diluted Income Per Share and Cash Conversion, which are provided to assist in an understanding of our business and its performance. These non-GAAP financial measures should be considered only as supplemental to, and not as superior to, financial measures prepared in accordance with GAAP. Non-GAAP financial measures should be read only in conjunction with consolidated financials prepared in accordance with GAAP. Reconciliations of non-GAAP measures to the relevant GAAP measures are provided in the appendix of this presentation. In reliance upon the unreasonable efforts exemption provided under Item 10(e)(1)(i)(B) of Regulation S-K, the Company is not able to provide a reconciliation of the Company’s non-GAAP financial guidance to the corresponding GAAP measures without unreasonable effort because of the inherent difficulty in forecasting and quantifying certain amounts necessary for such a reconciliation such as certain non-cash, nonrecurring or other items that are included in net income and EBITDA as well as the related tax impacts of these items and asset dispositions / acquisitions and changes in foreign currency exchange rates that are included in cash flow, due to the uncertainty and variability of the nature and amount of these future charges and costs. Because this information is uncertain, the Company is unable to address the probable significance of the unavailable information, which could be material to future results.

# Legal Discussion

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## Supply Share and Industry Information

Certain statistical information used in this presentation is based on independent industry publications, reports by research firms or other published independent sources. Some statistical information is also based on our good faith estimates which are derived from management's knowledge of our industry and such independent sources referred to above. Certain supply share statistics, ranking and industry information included in this presentation, including the size of certain markets and our estimated supply share position and the supply share positions of our competitors, are based on management estimates. These estimates have been derived from our management's knowledge and experience in the industry and end uses into which we sell our products, as well as information obtained from surveys, reports by research firms, our customers, distributors, suppliers trade and business organizations and other contacts in the industries into which we sell our products. We believe these data to be accurate as of the date of this presentation. However, this information may prove to be inaccurate because this information cannot always be verified with complete certainty due to the limitations on the availability and reliability of raw data, the voluntary nature of the data gathering process and other limitations and uncertainties. Unless otherwise noted, all of our supply share position and industry information presented in this presentation herein is an approximation based on management's knowledge and is based on our, or, in the case supply share position information excludes volume attributable to manufacturers who produce primarily for their own consumption. In addition, references to various end uses into which we sell our products are based on how we define the end uses for our products.

## Zeolyst Joint Venture

Zeolyst International and Zeolyst C.V. (our 50% owned joint ventures that we refer to collectively as the "Zeolyst Joint Venture"), are accounted for as an equity method investment in accordance with GAAP. The presentation of the Zeolyst Joint Venture's sales in this presentation represents 50% of the sales of the Zeolyst Joint Venture. We do not record sales by the Zeolyst Joint Venture as revenue and such sales are not consolidated within our results of operations. However, our adjusted EBITDA reflects our share of the earnings of the Zeolyst Joint Venture that have been recorded as equity in net income from affiliated companies in our consolidated statements of income for such periods and includes Zeolyst Joint Venture adjustments on a proportionate basis based on our 50% ownership interest. Accordingly, our adjusted EBITDA margins are calculated including 50% of the sales of the Zeolyst Joint Venture for the relevant periods in the denominator.

# Ecovyst Business Profile & Value Proposition

An Industry-leading Provider of Specialty Catalysts and Services into Key End Uses



- Favorable organic growth trends driven by end use demand and growing need for sustainable products and services
- Revenue visibility arising from customer collaborations, qualified and specified products, and long-term contracts
- Unit margin stability provided by price leverage and contractual cost pass-through mechanisms
- Attractive segment Adjusted EBITDA margins in the 30% range
- Strong Cash Conversion<sup>1</sup> ratio - 72% TTM 6/30/2024
- Leverage reduction remains a key priority– Net Debt Leverage Ratio of 3.3x at 6/30/2024

1. See Appendix for reconciliation of non-GAAP measures.

# Ecovyst Reporting Segments

## ECOSERVICES

**\$585 Million** 2023 Sales

**\$200 Million** 2023 Adjusted EBITDA<sup>1</sup>

### Regeneration Services

- **Regeneration services for refinery alkylation**
- Chemical spent acid regeneration

### Virgin Sulfuric Acid

- Oleum (nylon production)
- High strength for **mining minerals and metals production**
- Electrolyte grades (for water treatment, semiconductors, lead acid batteries)



**Chem32**

- Ex-situ activation of catalysts for:
- Hydro-processing
  - **Renewable fuel production**

### Treatment Services

- Hazardous and non-hazardous waste
- **Beneficial reuse of energy in waste**

#### Applications

## Advanced Materials & Catalysts

**\$106 Million** 2023 Advanced Silicas Sales  
**\$156 Million** 2023 Zeolyst Joint Venture Sales<sup>2</sup>

**\$82 Million** 2023 Adjusted EBITDA<sup>1</sup>

### Advanced Silicas (100% Ownership)

- HDPE and LLDPE production and supports
- Polyethylene anti-blocking agents (films)
- Chemical catalysts
- **Sustainable materials**
- Functionalized silicas

### **ZEOLYST** INTERNATIONAL (50% Ownership)<sup>3</sup>

- Hydrocracking of traditional fuels
- **Sustainable fuel supports & catalysts**
- Emission control technologies
- **Processes for plastic recycling**
- Customized catalyst applications

#### Applications

1. Excludes unallocated corporate expenses of \$22 million. See appendix reconciliation of non-GAAP measures included in Appendix.  
 2. Represents 50% of ownership with Shell Catalysts & Technologies

# Ecoservices

## Financial Highlights

2023 Sales - \$585 Million

2023 Adjusted EBITDA<sup>1</sup> - \$200 Million

## Business Overview

### Regeneration Services



#### Leading North American provider of sulfuric acid regeneration services

- Support U.S. customer's production of alkylate (the highest value gasoline blending component)
- Serve 6 of top 10 N.A. refineries

### Virgin Sulfuric Acid



#### Leading North American producer of virgin sulfuric acid

- End use applications include mining, production of nylon intermediates,, and industrial applications including lead acid batteries, petrochemical processes and semiconductor production

### Chem32



#### Leading ex-situ provider of catalyst activation services

- Activates catalysts for conventional hydroprocessing and for renewable fuels (renewable diesel and SAF)

### Treatment Services



#### Treatment Services

- Converts hazardous and non-hazardous waste to energy
- Primarily Gulf-Coast

## Demand Drivers

- Customer expansion of alkylation units
  - Growth in premium fuel demand
  - More stringent fuel regulations
  - Export demand
- Spot sales driven by other supplier constraints

- Growth in mining production (copper, borates, lithium)
- Demand growth in industrial applications
- Demand growth in petrochemical and chemical end uses

- Increasing regulations for cleaner fuels - hydroprocessing
- Increasing demand for renewable fuels
- Continued outsourcing of catalyst activation to third party providers

- Consumer spending (housing, construction, packaging, hygiene)
- Preferred option compared to other disposal methods

# Advanced Materials & Catalysts

## Financial Highlights

Advanced Silicas Sales - \$106 Million

Zeolyst Joint Venture Sales - \$156 Million

2023 Adjusted EBITDA<sup>1,2</sup> - \$82 Million

## Business Overview

### Advanced Silicas

**From concept to pilot to production leveraging deep Silica based material science & catalyst capability**

- 40+ year legacy in Silica chemistry
  - Polyethylene catalysts & supports
  - Polyethylene antiblocks
  - Chemical catalysts
  - Sustainable catalysts
  - Functionalized silicas

## Demand Drivers

2X market growth from Industrial markets:

- Polyethylene Global demand growth & capacity additions
- Technical solutions delivering share gain
- Catalysts for chemical processes

Step change growth from Emerging markets:

- Renewable processes
- Enzyme immobilization<sup>3</sup>
- Clean water<sup>3</sup>
- Carbon capture<sup>5</sup>

### Zeolyst International (50% ownership)

**From concept to pilot to production leveraging deep Zeolite based material science & catalyst capability**

- 35+ year partnership with Shell
  - Hydrocracking catalysts
  - Sustainable fuel supports & catalysts
  - Emission control supports
  - Custom Zeolite supports & catalysts
  - Advanced recycling catalysts
  - Specialty & aromatic catalysts

GDP growth in Core markets:

- Hydrocracking value creation for refiners
- Emission control applications

Accelerated growth from Industrial focused custom Zeolite supports and catalysts

Step change growth from Emerging markets:

- Renewable fuels<sup>4</sup>
- Catalyst based Advanced Recycling<sup>3</sup>
- Emerging Sustainable Aviation Fuels<sup>5</sup>



1. Adjusted EBITDA includes proportionate 50% share of sales from the Zeolyst Joint Venture

2. See Appendix for Reconciliations of non-GAAP measures.

3. Anticipated launch in 2024

4. Established in 2020, with Gen 2 expected in 2025 and 2026

5. Anticipated launch in 2025

# Strategy for Creating Shareholder Value



## Strengthen Leading Positions in Core Segments

- Maximize production capabilities and reliability via digitization, AI, and efficiency gains
- Deliver strong margins and cash generation through commercial excellence



## Capture Share in Industrial Segments

- Growth through capacity expansion and debottlenecking
- Leverage technology and service advantages to capture share



## Accelerate Growth in Emerging Sustainable and Low Carbon Segments

- Drive innovation through material science expertise
- Commercialize new products through deep customer relationships
- Expand capacity and technology via organic and inorganic investments



## Sustain an industry-leading safe and responsible workplace



Regeneration  
Hydrocracking  
Treatment Services  
Emissions Controls



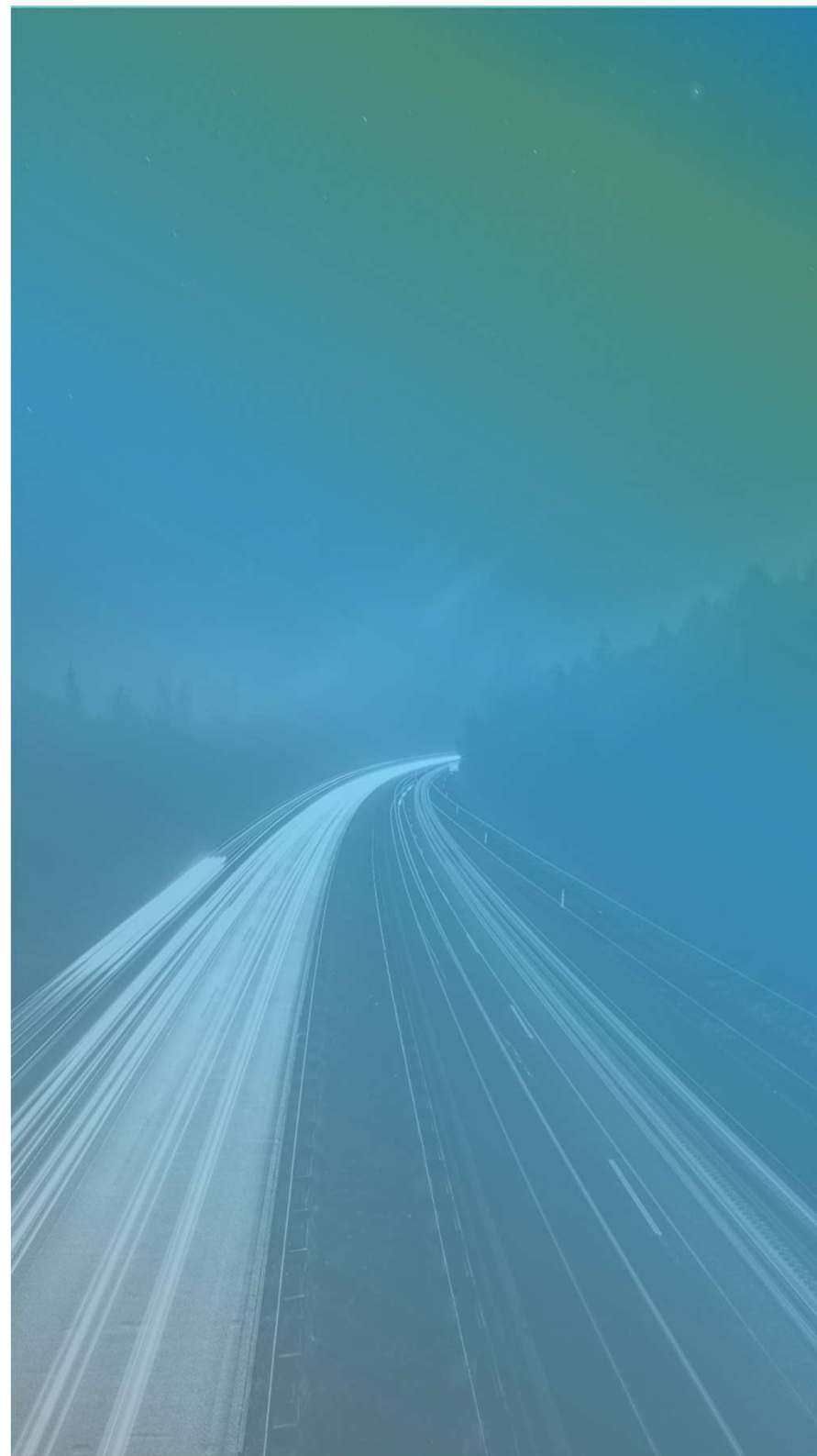
Polyethylene  
Virgin Acid  
Custom & Chemical Catalysts



Renewable Fuels  
Functional Silica/Enzymes  
Advanced Plastics Recycling  
Activation and Services  
Carbon Capture

## Second Quarter 2024 Financial Performance

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# Key Highlights

## Q2 2024 Key Highlights

**\$183 Mln**

GAAP Sales  
Q2 2024

**\$57 Mln**

Adj. EBITDA  
Q2 2024<sup>1</sup>

**27%**

Adj. EBITDA Margin  
Q2 2024<sup>1,2</sup>

**3.3X**

Net Debt Leverage  
Ratio<sup>1,4</sup>

**72%**

Cash  
Conversion<sup>1,3</sup>

**\$156 Mln**

Liquidity<sup>5</sup>



1. See Appendix for Reconciliations of non-GAAP measures

2. Adjusted EBITDA margin calculation includes proportionate 50% share of sales from the Zeolyst Joint Venture

3. For TTM period ended June 30, 2024. Cash Conversion = (Adjusted EBITDA – Capex)/Adjusted EBITDA

4. Net Debt Leverage Ratio = (Total debt – Cash and cash equivalents) / Adjusted EBITDA

5. Liquidity = \$83 million of Cash and Cash equivalents + Availability on revolving ABL facility of \$72 million

## Ecoservices - Q2 2024 Financial Performance

| (\$ in millions)                        | Second Quarter 2024 | Second Quarter 2023 | \$ Change | % Change  |
|-----------------------------------------|---------------------|---------------------|-----------|-----------|
| Sales                                   | 153.9               | 158.1               | (4.2)     | (2.7)     |
| Adjusted EBITDA <sup>1</sup>            | 49.7                | 60.1                | (10.4)    | (17.3)    |
| Adjusted EBITDA Margin <sup>1</sup> (%) | 32.3                | 38.0                |           | (570) bps |

### Highlights

- Volume up with high refinery utilization and favorable alkylate economics contributing to strong demand for regeneration services.
- Lower Adjusted EBITDA driven by unfavorable net pricing associated with pass-through of lower variable costs, including energy, and higher planned turnaround and maintenance costs, partially offset by higher sales volume
- Adjusted EBITDA margin of 32.3%, down 570 basis points reflecting the unfavorable net pricing and higher costs associated with planned turnaround and maintenance activity.

# Advanced Materials & Catalysts - Q2 2024 Financial Performance

| (\$ in millions)                          | Second Quarter 2024 | Second Quarter 2023 | \$ Change | % Change |
|-------------------------------------------|---------------------|---------------------|-----------|----------|
| Advanced Silicas Sales                    | 28.9                | 26.0                | 2.9       | 11.2     |
| Zeolyst Joint Venture Sales               | 29.0                | 44.7                | (15.7)    | (35.1)   |
| Adjusted EBITDA <sup>1</sup>              | 14.7                | 25.4                | (10.7)    | (42.1)   |
| Adjusted EBITDA Margin <sup>1,2</sup> (%) | 25.4                | 35.9                |           | (10.5)   |

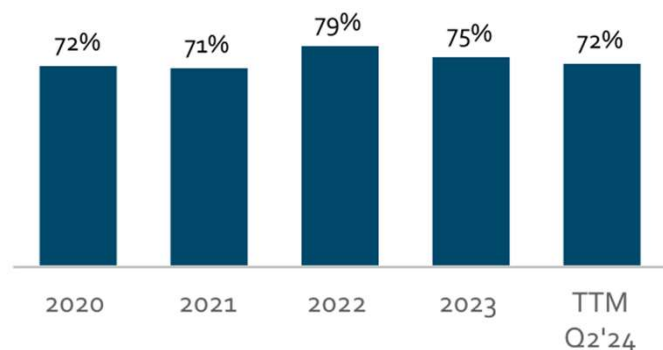
## Highlights

- Advanced Silicas sales increased on higher sales of niche custom catalysts
- Zeolyst Joint Venture sales decreased on lower sales of catalyst materials used in sustainable fuel production and emission control applications
- Lower Adjusted EBITDA and Adjusted EBITDA margin reflects lower sales within the Zeolyst Joint Venture, partially offset by higher sales volume in Advanced Silicas

# Cash & Leverage

## Strong Cash Conversion Provides for Capital Allocation Flexibility

Cash Conversion<sup>1</sup>



### Cash Generation

- Continued strong cash flow from operations
- Available liquidity of \$156 million<sup>3</sup> as of June 30, 2024

### Share repurchase authorization

- Originally \$450 million/4 years
- Returned capital to shareholders via \$137 million of share repurchases in 2022 and \$79 million in 2023
- During Q2'24, repurchased ~552 thousand shares at an average of \$9.05 per share for a total of \$5 million
- Approximately \$230 million remaining under share repurchase authorization

Net Debt Leverage Ratio<sup>2</sup>



### Leverage Ratio and Debt Profile

- Strong cash generation capability has provided for historic reduction in leverage, limited by recent share repurchases
- Increase in Net Debt Leverage Ratio at 6/30/2024 reflected lower TTM Adjusted EBITDA and cash deployed for share repurchases and Term Loan amendment, with no increase in gross debt
- During the second quarter of 2024, amended and extended Term Loan, reducing interest rate margin and extending maturity to June 2031
- No maintenance covenants on leverage
- Interest rate caps limit rate exposure, with weighted average cost of debt of approximately 5.5%

1. Cash Conversion = (Adjusted EBITDA – Capex)/Adjusted EBITDA. See Appendix for Reconciliations of non-GAAP measures

2. Net Debt Leverage Ratio = (Total debt – Cash and cash equivalents) / Adjusted EBITDA. See Appendix for Reconciliations of non-GAAP measures

3. Liquidity = \$83 million of Cash and Cash equivalents + Availability on revolving ABL facility of \$72 million

# APPENDIX

# Annual Segment Sales, Adjusted EBITDA and Margins

| (\$ in millions, except %)                        | Trailing Twelve Months Ended (TTM) | Year Ended December 31, |              |              |              |
|---------------------------------------------------|------------------------------------|-------------------------|--------------|--------------|--------------|
|                                                   | June 30, 2024                      | 2023                    | 2022         | 2021         | 2020         |
| <b>Sales:</b>                                     |                                    |                         |              |              |              |
| Ecoservices                                       | 584.5                              | 584.8                   | 702.5        | 500.5        | 401.9        |
| Advanced Silicas                                  | 104.9                              | 106.3                   | 117.7        | 110.7        | 94.0         |
| <b>Total sales</b>                                | <b>689.4</b>                       | <b>691.1</b>            | <b>820.2</b> | <b>611.2</b> | <b>495.9</b> |
| Zeolyst Joint Venture sales                       | 142.3                              | 156.5                   | 132.6        | 131.3        | 128.6        |
| <b>Adjusted EBITDA<sup>1</sup>:</b>               |                                    |                         |              |              |              |
| Ecoservices                                       | 194.3                              | 200.0                   | 227.8        | 177.7        | 157.2        |
| Advanced Materials & Catalysts                    | 69.4                               | 81.9                    | 78.0         | 88.0         | 74.5         |
| Unallocated corporate expenses                    | (23.6)                             | (22.0)                  | (29.0)       | (38.1)       | (39.1)       |
| <b>Total Adjusted EBITDA</b>                      | <b>240.1</b>                       | <b>259.9</b>            | <b>276.8</b> | <b>227.6</b> | <b>192.6</b> |
| <b>Adjusted EBITDA Margin<sup>1</sup>:</b>        |                                    |                         |              |              |              |
| Ecoservices                                       | 33.2%                              | 34.2%                   | 32.4%        | 35.5%        | 39.1%        |
| Advanced Materials & Catalysts                    | 28.1%                              | 31.2%                   | 31.2%        | 36.4%        | 33.5%        |
| <b>Total Adjusted EBITDA Margin<sup>1,2</sup></b> | <b>28.9%</b>                       | <b>30.7%</b>            | <b>29.0%</b> | <b>30.7%</b> | <b>30.8%</b> |

1. See Appendix for Reconciliations of non-GAAP measures

2. Totals include corporate costs

\* Rounding discrepancies may arise when rounding results from dollars (in thousands) to dollars (in millions)

# Ecoservices: North American Leader in Sulfuric Acid Recycling and Related Services with Key Competitive Position in Gulf Coast and California

## ANTICIPATED FUTURE GROWTH FACTORS

- Existing customer re-contracting, and favorable alkylate fundamentals expected to drive growth for regeneration services
- Rising virgin acid consumption for electrification and green infrastructure enabling materials mining
- Increasing demand for sustainable waste solutions from industrials benefiting Treatment Services
- Accelerating off site Catalyst Activation demand from sustainable fuels producers and traditional refineries



### UNRIVALED SUPPLY INFRASTRUCTURE

- Managing end to end supply chain & customer inventories
- Production redundancy in key refining locations enables the highest degree of reliability

### FAVORABLE CUSTOMER POSITIONS

- Long-term contracts with cost pass-through
- Typically, 100% of supply for customer sites
- Take-or-pay and capacity reservation fees

# Advanced Materials & Catalysts: Global Leader in Tailored Catalyst Solutions

## ANTICIPATED FUTURE GROWTH FACTORS

- Preferred technology and increasing product offerings for strengthening & light weighting of materials projected to drive growth in polyethylene catalysts
- Growing demand for sustainable fuels
- New product launches supporting the ongoing product development and collaboration with customers, including plastic recycling



### FLEXIBLE MANUFACTURING NETWORK

- Improved manufacturing network efficiencies
- Continued debottlenecking production capacity for sold out product lines

### FAVORABLE CUSTOMER POSITIONS

- Historical growth higher than market with existing polyethylene customers
- Strong growth in custom catalysts; diversified across multiple chemical processes
- Collaborating on multiple product development projects for new offerings in sustainable fuels and materials and recycling of polymers

# Quarterly Segment Sales, Adjusted EBITDA and Margins

|                                                   | Three Months Ended |               | Six Months Ended | Three Months Ended |               | Six Months Ended |
|---------------------------------------------------|--------------------|---------------|------------------|--------------------|---------------|------------------|
| (\$ in millions, except %)                        | March 31, 2024     | June 30, 2024 | June 30, 2024    | March 31, 2023     | June 30, 2023 | June 30, 2023    |
| <b>Sales:</b>                                     |                    |               |                  |                    |               |                  |
| Ecoservices                                       | 141.6              | 153.9         | 295.6            | 137.8              | 158.1         | 295.8            |
| Advanced Silicas                                  | 18.9               | 28.9          | 47.8             | 23.1               | 26.0          | 49.2             |
| <b>Total sales</b>                                | <b>160.5</b>       | <b>182.8</b>  | <b>343.4</b>     | <b>160.9</b>       | <b>184.1</b>  | <b>345.0</b>     |
| Zeolyst Joint Venture sales                       | 23.5               | 29.0          | 52.5             | 22.1               | 44.7          | 66.8             |
| <b>Adjusted EBITDA:<sup>1</sup></b>               |                    |               |                  |                    |               |                  |
| Ecoservices                                       | 41.5               | 49.7          | 91.2             | 36.8               | 60.1          | 96.9             |
| Advanced Materials & Catalysts                    | 11.1               | 14.7          | 25.8             | 13.0               | 25.4          | 38.4             |
| Unallocated corporate expenses                    | (7.1)              | (7.5)         | (14.6)           | (6.9)              | (6.2)         | (13.1)           |
| <b>Total Adjusted EBITDA</b>                      | <b>45.5</b>        | <b>56.9</b>   | <b>102.4</b>     | <b>42.9</b>        | <b>79.3</b>   | <b>122.2</b>     |
| <b>Adjusted EBITDA Margin<sup>1,2</sup>:</b>      |                    |               |                  |                    |               |                  |
| Ecoservices                                       | 29.3%              | 32.3%         | 30.9%            | 26.7%              | 38.0%         | 32.8%            |
| Advanced Materials & Catalysts                    | 26.2%              | 25.4%         | 25.7%            | 28.8%              | 35.9%         | 33.1%            |
| <b>Total Adjusted EBITDA Margin<sup>1,2</sup></b> | <b>24.7%</b>       | <b>26.8%</b>  | <b>25.9%</b>     | <b>23.4%</b>       | <b>34.7%</b>  | <b>29.7%</b>     |

1. See Appendix for Reconciliations of non-GAAP measures

2. Totals include corporate costs

\* Rounding discrepancies may arise when rounding results from dollars (in thousands) to dollars (in millions)

# Sales and Adjusted EBITDA Major Change Factors

## Sales

| Sales<br>(in \$ millions and %) | Three Months Ended June 30, 2024 |       |             |        |                  |      |
|---------------------------------|----------------------------------|-------|-------------|--------|------------------|------|
|                                 | Ecovyst                          |       | Ecoservices |        | Advanced Silicas |      |
| Sales:                          | \$                               | %     | \$          | %      | \$               | %    |
| Volume                          | 15.5                             | 8.4   | 12.8        | 8.1    | 2.7              | 10.4 |
| Price/Mix                       | (16.8)                           | (9.1) | (17.0)      | (10.8) | 0.2              | 0.8  |
| Sales Change                    | (1.3)                            | (0.7) | (4.2)       | (2.7)  | 2.9              | 11.2 |

| Six Months Ended June 30, 2024 |        |             |        |                  |       |
|--------------------------------|--------|-------------|--------|------------------|-------|
| Ecovyst                        |        | Ecoservices |        | Advanced Silicas |       |
| \$                             | %      | \$          | %      | \$               | %     |
| 31.4                           | 9.8    | 33.1        | 11.2   | (1.7)            | (3.5) |
| (33.0)                         | (10.3) | (33.3)      | (11.3) | 0.3              | 0.6   |
| (1.6)                          | (0.5)  | (0.2)       | (0.1)  | (1.4)            | (2.9) |

## Adjusted EBITDA

| Adj. EBITDA<br>(in \$ millions and %) | Three Months Ended June 30, 2024 |        |             |        |                                |        |
|---------------------------------------|----------------------------------|--------|-------------|--------|--------------------------------|--------|
|                                       | Ecovyst                          |        | Ecoservices |        | Advanced Materials & Catalysts |        |
| Adj EBITDA:                           | \$                               | %      | \$          | %      | \$                             | %      |
| Volume/Mix                            | (2.2)                            | (2.8)  | 8.1         | 13.5   | (10.3)                         | (40.6) |
| Price <sup>1</sup>                    | (14.9)                           | (18.8) | (14.0)      | (23.3) | (0.9)                          | (3.5)  |
| Variable Cost <sup>1</sup>            | 1.5                              | 1.9    | 1.5         | 2.5    | —                              | —      |
| Currency                              | 0.3                              | 0.4    | —           | —      | 0.3                            | 1.2    |
| Other                                 | (7.1)                            | (9.0)  | (6.0)       | (10.0) | 0.2                            | 0.8    |
| Adj EBITDA Change                     | (22.4)                           | (28.3) | (10.4)      | (17.3) | (10.7)                         | (42.1) |

| Six Months Ended June 30, 2024 |        |             |        |                                |        |
|--------------------------------|--------|-------------|--------|--------------------------------|--------|
| Ecovyst                        |        | Ecoservices |        | Advanced Materials & Catalysts |        |
| \$                             | %      | \$          | %      | \$                             | %      |
| 7.4                            | 6.1    | 17.2        | 17.8   | (9.8)                          | (25.5) |
| (25.8)                         | (21.1) | (25.3)      | (26.1) | (0.5)                          | (1.3)  |
| 13.8                           | 11.3   | 13.8        | 14.2   | —                              | —      |
| 0.4                            | 0.3    | —           | —      | 0.4                            | 1.0    |
| (15.6)                         | (12.8) | (11.4)      | (11.8) | (2.7)                          | (7.0)  |
| (19.8)                         | (16.2) | (5.7)       | (5.9)  | (12.6)                         | (32.8) |

1. Excludes the sulfur cost pass-through impact reflected in price and the associated sulfur cost reflected in variable cost; \$3 million and \$8 million for the three and six months ended June 30, 2024

# Reconciliation of Net Income to Adjusted EBITDA

| (\$ in millions, except %)                                                   | Three Months Ended | TTM           | Year Ended        |                   |                   |                   |
|------------------------------------------------------------------------------|--------------------|---------------|-------------------|-------------------|-------------------|-------------------|
|                                                                              | June 30, 2024      | June 30, 2024 | December 31, 2023 | December 31, 2022 | December 31, 2021 | December 31, 2020 |
| <b>Reconciliation of net income to Adjusted EBITDA</b>                       |                    |               |                   |                   |                   |                   |
| Net income                                                                   | 8.3                | 56.1          | 71.2              | 69.8              | 1.8               | 54.3              |
| Provision (benefit) for income taxes                                         | 3.1                | 5.4           | 10.8              | 24.9              | 12.1              | (52.1)            |
| Interest expense, net                                                        | 12.9               | 52.0          | 44.7              | 37.2              | 37.0              | 50.4              |
| Depreciation and amortization                                                | 21.6               | 86.9          | 84.6              | 79.2              | 79.7              | 76.9              |
| <b>EBITDA</b>                                                                | <b>45.9</b>        | <b>200.4</b>  | <b>211.3</b>      | <b>211.1</b>      | <b>130.6</b>      | <b>129.5</b>      |
| Joint venture depreciation, amortization and interest <sup>(a)</sup>         | 3.2                | 13.1          | 13.4              | 16.0              | 15.6              | 14.7              |
| Amortization of investment in affiliate step-up <sup>(b)</sup>               | 0.9                | 5.7           | 6.4               | 6.4               | 6.5               | 6.6               |
| Debt extinguishment costs                                                    | 4.6                | 4.6           | —                 | —                 | 26.9              | 25.0              |
| Net loss on asset disposals <sup>(c)</sup>                                   | —                  | 2.4           | 4.1               | 3.6               | 5.7               | 4.7               |
| Foreign currency exchange (gain) loss <sup>(d)</sup>                         | (0.1)              | —             | (1.3)             | 1.4               | 4.7               | (5.3)             |
| LIFO (benefit) expense <sup>(e)</sup>                                        | (1.5)              | (1.6)         | 3.5               | (0.2)             | (1.9)             | (5.3)             |
| Transaction and other related costs <sup>(f)</sup>                           | 0.1                | 0.6           | 3.0               | 7.0               | 2.0               | 1.1               |
| Equity-based compensation                                                    | 3.8                | 14.4          | 16.0              | 20.6              | 31.8              | 17.2              |
| Restructuring, integration and business optimization expenses <sup>(g)</sup> | 0.2                | 1.0           | 2.7               | 11.6              | 3.0               | 2.0               |
| Other <sup>(h)</sup>                                                         | (0.2)              | (0.5)         | 0.8               | (0.7)             | 2.7               | 2.4               |
| <b>Adjusted EBITDA<sup>1</sup></b>                                           | <b>56.9</b>        | <b>240.1</b>  | <b>259.9</b>      | <b>276.8</b>      | <b>227.6</b>      | <b>192.6</b>      |

# Reconciliation of Net Income to Adjusted EBITDA

|                                                                              | Three Months Ended |               | TTM           | Three Months Ended |               |                    |                   | Twelve Months Ended |
|------------------------------------------------------------------------------|--------------------|---------------|---------------|--------------------|---------------|--------------------|-------------------|---------------------|
| (\$ in millions, except %)                                                   | March 31, 2024     | June 30, 2024 | June 30, 2024 | March 31, 2023     | June 30, 2023 | September 30, 2023 | December 31, 2023 | December 31, 2023   |
| <b>Reconciliation of net income (loss) to Adjusted EBITDA</b>                |                    |               |               |                    |               |                    |                   |                     |
| Net income (loss)                                                            | 1.2                | 8.3           | 56.1          | (1.5)              | 26.1          | 16.6               | 30.0              | 71.2                |
| Provision (benefit) for income taxes                                         | 1.2                | 3.1           | 5.4           | 0.9                | 8.8           | 7.9                | (6.8)             | 10.8                |
| Interest expense, net                                                        | 13.4               | 12.9          | 52.0          | 9.9                | 9.2           | 11.8               | 13.9              | 44.7                |
| Depreciation and amortization                                                | 21.9               | 21.6          | 86.9          | 20.2               | 21.0          | 21.3               | 22.1              | 84.6                |
| <b>EBITDA</b>                                                                | <b>37.7</b>        | <b>45.9</b>   | <b>200.4</b>  | <b>29.5</b>        | <b>65.1</b>   | <b>57.6</b>        | <b>59.2</b>       | <b>211.3</b>        |
| Joint venture depreciation, amortization and interest <sup>(a)</sup>         | 3.3                | 3.2           | 13.1          | 3.6                | 3.2           | 3.3                | 3.3               | 13.4                |
| Amortization of investment in affiliate step-up <sup>(b)</sup>               | 1.6                | 0.9           | 5.7           | 1.6                | 1.6           | 1.6                | 1.6               | 6.4                 |
| Debt extinguishment costs                                                    | —                  | 4.6           | 4.6           | —                  | —             | —                  | —                 | —                   |
| Net loss on asset disposals <sup>(c)</sup>                                   | 0.6                | —             | 2.4           | 1.2                | 1.1           | 1.0                | 0.8               | 4.1                 |
| Foreign currency exchange loss (gain) <sup>(d)</sup>                         | 0.2                | (0.1)         | —             | (0.7)              | (0.4)         | 0.8                | (0.9)             | (1.3)               |
| LIFO (benefit) expense <sup>(e)</sup>                                        | (1.1)              | (1.5)         | (1.6)         | 1.4                | 1.1           | —                  | 1.0               | 3.5                 |
| Transaction and other related costs <sup>(f)</sup>                           | 0.1                | 0.1           | 0.6           | 1.4                | 1.2           | 0.2                | 0.2               | 3.0                 |
| Equity-based compensation                                                    | 3.7                | 3.8           | 14.4          | 4.1                | 5.0           | 3.5                | 3.4               | 16.0                |
| Restructuring, integration and business optimization expenses <sup>(g)</sup> | 0.2                | 0.2           | 1.0           | 1.0                | 1.1           | 0.3                | 0.3               | 2.7                 |
| Other <sup>(h)</sup>                                                         | (0.8)              | (0.2)         | (0.5)         | (0.2)              | 0.3           | (0.4)              | 0.9               | 0.8                 |
| <b>Adjusted EBITDA<sup>1</sup></b>                                           | <b>45.5</b>        | <b>56.9</b>   | <b>240.1</b>  | <b>42.9</b>        | <b>79.3</b>   | <b>67.9</b>        | <b>69.8</b>       | <b>259.9</b>        |
| <b>EBITDA Adjustments by Line Item</b>                                       |                    |               |               |                    |               |                    |                   |                     |
| <b>EBITDA</b>                                                                | <b>37.7</b>        | <b>45.9</b>   | <b>200.4</b>  | <b>29.5</b>        | <b>65.1</b>   | <b>57.6</b>        | <b>59.2</b>       | <b>211.3</b>        |
| Cost of goods sold                                                           | (1.9)              | (2.3)         | (4.8)         | 0.6                | 0.3           | (0.8)              | 0.2               | 0.4                 |
| Selling, general and administrative expenses                                 | 3.7                | 3.8           | 14.5          | 4.1                | 5.0           | 3.5                | 3.5               | 16.1                |
| Other operating expense, net                                                 | 1.0                | 0.5           | 5.8           | 4.1                | 3.7           | 1.8                | 2.5               | 12.1                |
| Equity in net (income) from affiliated companies                             | 1.6                | 0.9           | 5.7           | 1.6                | 1.6           | 1.6                | 1.6               | 6.4                 |
| Other (income) expense, net <sup>2</sup>                                     | 0.2                | 4.9           | 5.5           | (0.6)              | 0.4           | 0.9                | (0.5)             | 0.2                 |
| Joint venture depreciation, amortization and interest <sup>(a)</sup>         | 3.2                | 3.2           | 13.0          | 3.6                | 3.2           | 3.3                | 3.3               | 13.4                |
| <b>Adjusted EBITDA</b>                                                       | <b>45.5</b>        | <b>56.9</b>   | <b>240.1</b>  | <b>42.9</b>        | <b>79.3</b>   | <b>67.9</b>        | <b>69.8</b>       | <b>259.9</b>        |



1. For additional information with respect to each adjustment, see appendix "Descriptions for reconciliations of Non-GAAP financial measures"

2. Other (income) expense, net includes debt extinguishment costs

\* Rounding discrepancies may arise when rounding results from dollars (in thousands) to dollars (in millions)

# Descriptions for reconciliation of Non-GAAP financial measures

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- a. We use Adjusted EBITDA as a performance measure to evaluate our financial results. Because our Advanced Materials & Catalysts segment includes our 50% interest in the Zeolyst Joint Venture, we include an adjustment for our 50% proportionate share of depreciation, amortization and interest expense of the Zeolyst Joint Venture.
- b. Represents the amortization of the fair value adjustments associated with the equity affiliate investment in the Zeolyst Joint Venture as a result of the combination of the businesses of PQ Holdings Inc. and Eco Services Operations LLC in May 2016. We determined the fair value of the equity affiliate investment and the fair value step-up was then attributed to the underlying assets of the Zeolyst Joint Venture. Amortization is primarily related to the fair value adjustments associated with intangible assets, including customer relationships and technical know-how.
- c. When asset disposals occur, we remove the impact of net gain/loss of the disposed asset because such impact primarily reflects the non-cash write-off of long-lived assets no longer in use.
- d. Reflects the exclusion of the foreign currency transaction gains and losses in the statements of income related to the non-permanent intercompany debt denominated in local currency translated to U.S. dollars.
- e. Represents non-cash adjustments to the Company's LIFO reserves for certain inventories in the U.S. that are valued using the LIFO method, effectively reflecting the results as if these inventories were valued using the FIFO method, which we believe provides a means of comparison to other companies that may not use the same basis of accounting for inventories.
- f. Relates to certain transaction costs, including debt financing, due diligence and other costs related to transactions that are completed, pending or abandoned, that we believe are not representative of our ongoing business operations.
- g. Includes the impact of restructuring, integration and business optimization expenses, which are incremental costs that are not representative of our ongoing business operations.
- h. Other consists of adjustments for items that are not core to our ongoing business operations. These adjustments include environmental remediation and other legal costs, expenses for capital and franchise taxes, and defined benefit pension and postretirement plan (benefits) costs, for which our obligations are under plans that are frozen. Also included in this amount are adjustments to eliminate the benefit realized in cost of goods sold of the allocation of a portion of the contract manufacturing payments under the five-year agreement with the buyer of the Performance Chemicals business to the financing obligation under the failed sale-leaseback. Included in this line-item are rounding discrepancies that may arise from rounding from dollars (in thousands) to dollars (in millions).

# Adjusted Free Cash Flow

| (\$ in millions)                                                              | Full Year<br>2023 | Six months ended<br>June 30, 2024 |
|-------------------------------------------------------------------------------|-------------------|-----------------------------------|
| Net cash provided by operating activities                                     | 137.6             | 46.4                              |
| Less: Purchases of property, plant and equipment <sup>1</sup>                 | 65.3              | 36.6                              |
| Free Cash Flow                                                                | 72.3              | 9.8                               |
| Cash paid for debt financing costs included in cash from operating activities | —                 | 4.6                               |
| Adjusted Free Cash Flow                                                       | 72.3              | 14.4                              |

| (\$ in millions)                                                                                 | Full Year<br>2023 | Six months ended<br>June 30, 2024 |
|--------------------------------------------------------------------------------------------------|-------------------|-----------------------------------|
| Included in net cash provided by operating activities are the following supplemental cash items: |                   |                                   |
| Cash paid for taxes                                                                              | 22.4              | 16.4                              |
| Cash paid for interest <sup>2</sup>                                                              | 42.1              | 33.2                              |

1. Excludes the Company's proportionate 50% share of capital expenditures from the Zeolyst Joint Venture
  2. Shown net of capitalized interest and includes the cash received or paid on interest rate cap agreements
- \* Rounding discrepancies may arise when rounding results from dollars (in thousands) to dollars (in millions)

# Cash Conversion & Leverage

## Cash Conversion

| (\$ in millions, except %)           | 2020         | 2021         | 2022         | 2023         | TTM<br>Q2 2024 |
|--------------------------------------|--------------|--------------|--------------|--------------|----------------|
| Adjusted EBITDA                      | 192.6        | 227.6        | 276.8        | 259.9        | 240.1          |
| Less: Capex <sup>1</sup>             | 54.5         | 66.4         | 59.5         | 65.3         | 66.2           |
| <b>Cash Conversion</b>               | <b>138.1</b> | <b>161.2</b> | <b>217.5</b> | <b>194.6</b> | <b>173.9</b>   |
| <b>Cash Conversion %<sup>2</sup></b> | <b>72%</b>   | <b>71%</b>   | <b>79%</b>   | <b>75%</b>   | <b>72%</b>     |

## Net Debt Leverage Ratio

| (\$ in millions, except %)          | Q2 2023      | Q3 2023      | Q4 2023      | Q1 2024      | Q2 2024      |
|-------------------------------------|--------------|--------------|--------------|--------------|--------------|
| Total debt                          | 882.0        | 879.8        | 877.5        | 875.3        | 873.0        |
| Less: Cash and cash equivalents     | 29.2         | 38.3         | 88.4         | 103.1        | 83.3         |
| <b>Net debt</b>                     | <b>852.8</b> | <b>841.5</b> | <b>789.1</b> | <b>772.2</b> | <b>789.7</b> |
| Net income                          | 67.4         | 62.7         | 71.2         | 73.9         | 56.1         |
| Adjusted EBITDA                     | 266.8        | 259.3        | 259.9        | 262.5        | 240.1        |
| <b>Net Debt to Net Income Ratio</b> | <b>12.7x</b> | <b>13.4x</b> | <b>11.1x</b> | <b>10.4x</b> | <b>14.1x</b> |
| <b>Net Debt Leverage Ratio</b>      | <b>3.2x</b>  | <b>3.2x</b>  | <b>3.0x</b>  | <b>2.9x</b>  | <b>3.3x</b>  |

# Annual Segment Sales, Adjusted EBITDA and Margins

| (\$ in millions, except %)                        | Trailing Twelve Months Ended (TTM) | Year Ended December 31, |              |              |              |
|---------------------------------------------------|------------------------------------|-------------------------|--------------|--------------|--------------|
|                                                   | March 31, 2024                     | 2023                    | 2022         | 2021         | 2020         |
| <b>Sales:</b>                                     |                                    |                         |              |              |              |
| Ecoservices                                       | 588.7                              | 584.8                   | 702.5        | 500.5        | 401.9        |
| Advanced Silicas                                  | 102.0                              | 106.3                   | 117.7        | 110.7        | 94.0         |
| <b>Total sales</b>                                | <b>690.7</b>                       | <b>691.1</b>            | <b>820.2</b> | <b>611.2</b> | <b>495.9</b> |
| Zeolyst Joint Venture sales                       | 158.0                              | 156.5                   | 132.6        | 131.3        | 128.6        |
| <b>Adjusted EBITDA<sup>1</sup>:</b>               |                                    |                         |              |              |              |
| Ecoservices                                       | 204.7                              | 200.0                   | 227.8        | 177.7        | 157.2        |
| Advanced Materials & Catalysts                    | 80.1                               | 81.9                    | 78.0         | 88.0         | 74.5         |
| Unallocated corporate expenses                    | (22.3)                             | (22.0)                  | (29.0)       | (38.1)       | (39.1)       |
| <b>Total Adjusted EBITDA</b>                      | <b>262.5</b>                       | <b>259.9</b>            | <b>276.8</b> | <b>227.6</b> | <b>192.6</b> |
| <b>Adjusted EBITDA Margin<sup>1</sup>:</b>        |                                    |                         |              |              |              |
| Ecoservices                                       | 34.8%                              | 34.2%                   | 32.4%        | 35.5%        | 39.1%        |
| Advanced Materials & Catalysts                    | 30.8%                              | 31.2%                   | 31.2%        | 36.4%        | 33.5%        |
| <b>Total Adjusted EBITDA Margin<sup>1,2</sup></b> | <b>30.9%</b>                       | <b>30.7%</b>            | <b>29.0%</b> | <b>30.7%</b> | <b>30.8%</b> |

1. See Appendix for Reconciliations of non-GAAP measures

2. Totals include corporate costs

\* Rounding discrepancies may arise when rounding results from dollars (in thousands) to dollars (in millions)

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