



The Capacitance Company
KEMET
CHARGED.™

Quarter Ended March 31, 2013

Earnings Conference Call

May 9, 2013

Cautionary Statement

Certain statements included herein contain forward-looking statements within the meaning of federal securities laws about KEMET Corporation's (the "Company") financial condition and results of operations that are based on management's current expectations, estimates and projections about the markets in which the Company operates, as well as management's beliefs and assumptions. Words such as "expects," "anticipates," "believes," "estimates," variations of such words and other similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in, or implied by, such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's judgment only as of the date hereof. The Company undertakes no obligation to update publicly any of these forward-looking statements to reflect new information, future events or otherwise.

Factors that may cause the actual outcome and results to differ materially from those expressed in, or implied by, these forward-looking statements include, but are not necessarily limited to the following: (i) adverse economic conditions could impact our ability to realize operating plans if the demand for our products declines, and such conditions could adversely affect our liquidity and ability to continue to operate; (ii) adverse economic conditions could cause the write down of long-lived assets or goodwill; (iii) an increase in the cost or a decrease in the availability of our principal or single-sourced purchased materials; (iv) changes in the competitive environment; (v) uncertainty of the timing of customer product qualifications in heavily regulated industries; (vi) economic, political, or regulatory changes in the countries in which we operate; (vii) difficulties, delays or unexpected costs in completing the restructuring plan; (viii) equity method investments expose us to a variety of risks; (ix) acquisitions and other strategic transactions expose us to a variety of risks; (x) inability to attract, train and retain effective employees and management; (xi) inability to develop innovative products to maintain customer relationships and offset potential price erosion in older products; (xii) exposure to claims alleging product defects; (xiii) the impact of laws and regulations that apply to our business, including those relating to environmental matters; (xiv) the impact of international laws relating to trade, export controls and foreign corrupt practices; (xv) volatility of financial and credit markets affecting our access to capital; (xvi) the need to reduce the total costs of our products to remain competitive; (xvii) potential limitation on the use of net operating losses to offset possible future taxable income; (xviii) restrictions in our debt agreements that limit our flexibility in operating our business; and (xix) additional exercise of the warrant by K Equity which could potentially result in the existence of a significant stockholder who could seek to influence our corporate decisions.



Income Statement Highlights

U.S. GAAP

For the Quarters Ended

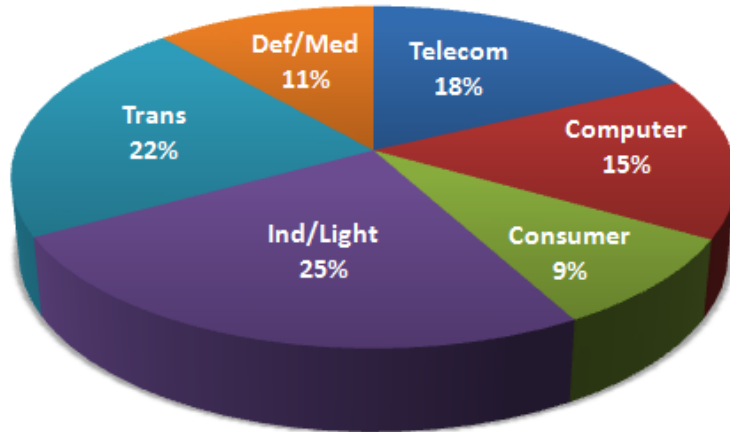
(Amounts in thousands, except percentages and per share data)

	FY 2013	Mar-13	Dec-12	Mar-12
Net sales	\$ 842,954	\$ 203,034	\$ 200,297	\$ 210,668
Gross margin <i>Gross margin as a percentage of net sales</i>	\$ 126,596 15.0%	\$ 27,167 13.4%	\$ 34,180 17.1%	\$ 27,126 12.9%
Selling, general and administrative <i>SG&A as a percentage of net sales</i>	\$ 110,474 13.1%	\$ 30,913 15.2%	\$ 25,411 12.7%	\$ 28,196 13.4%
Operating loss	\$ (39,282)	\$ (15,927)	\$ (5,290)	\$ (9,992)
Net loss before equity loss from NEC TOKIN	\$ (80,928)	\$ (23,997)	\$ (14,257)	\$ (11,704)
Loss per share before equity loss from NEC TOKIN - basic	\$ (1.80)	\$ (0.53)	\$ (0.32)	\$ (0.26)
Loss per share before equity loss from NEC TOKIN - diluted	\$ (1.80)	\$ (0.53)	\$ (0.32)	\$ (0.26)
Weighted avg. shares - basic	44,897	44,953	44,918	44,662
Weighted avg. shares - diluted	44,897	44,953	44,918	44,662

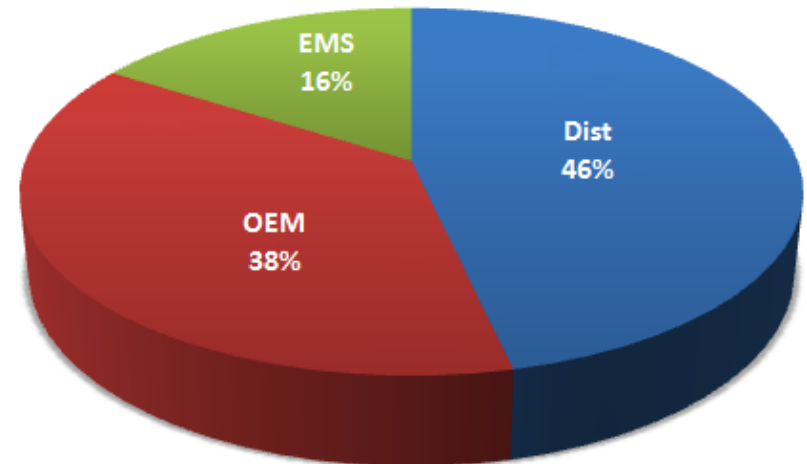


Sales Summary – Q4 FY13

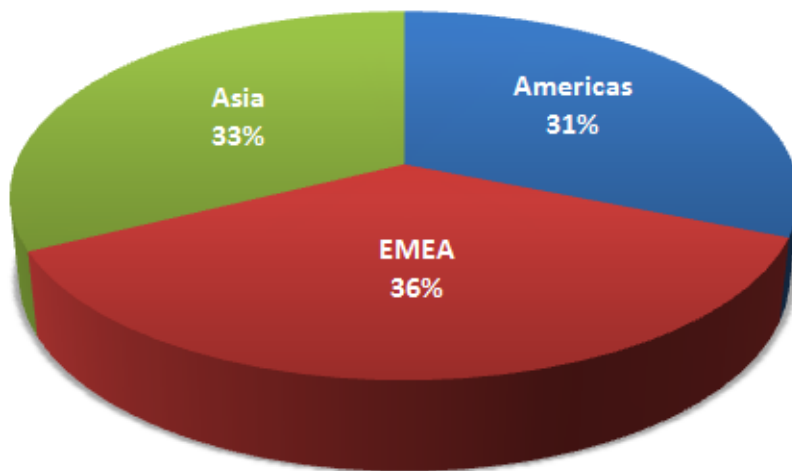
Segment Q4 FY13



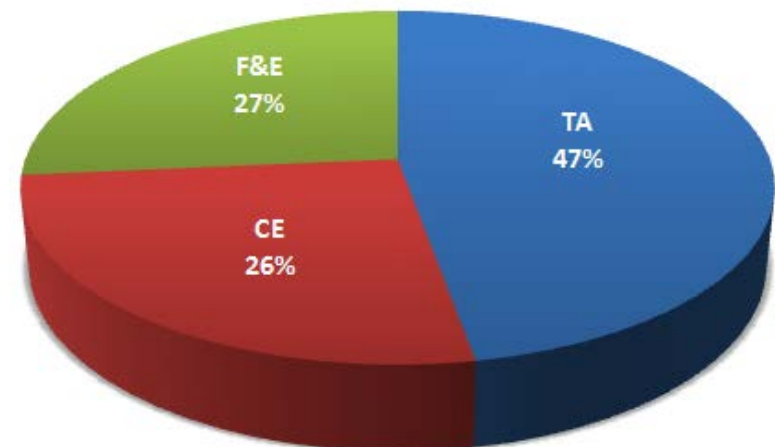
Channel Q4 FY13



Region Q4 FY13

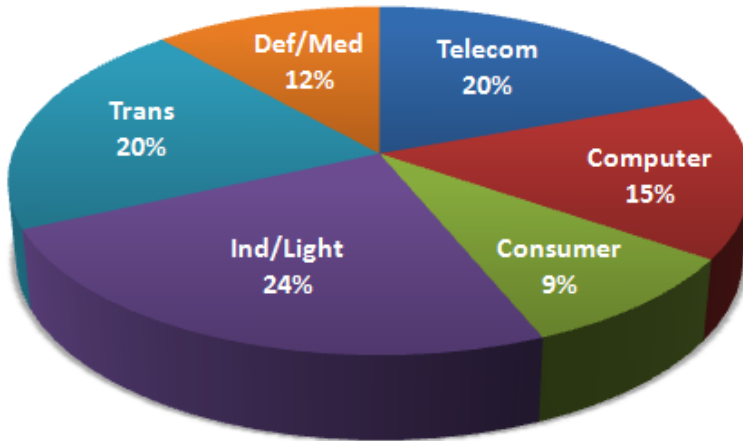


BG Q4 FY13

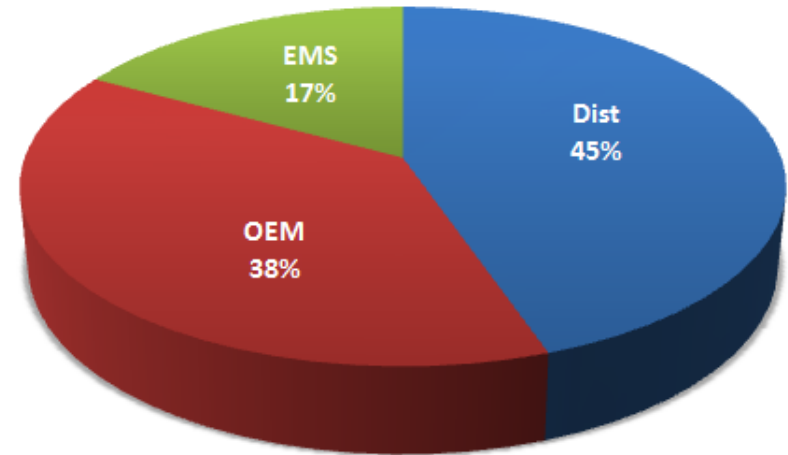


Sales Summary – FY13

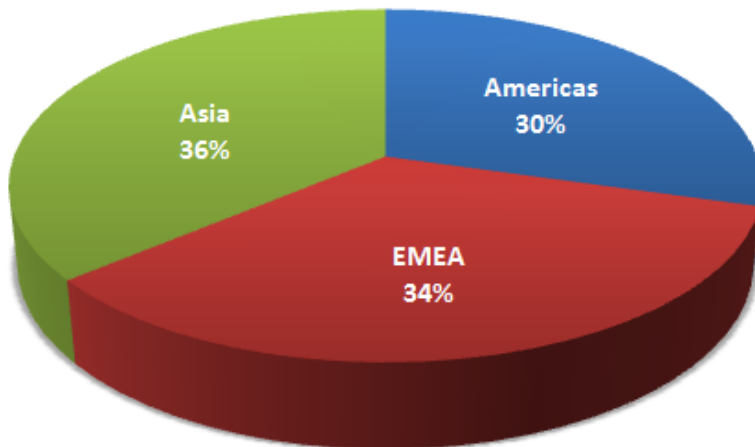
Segment TOTAL FY13



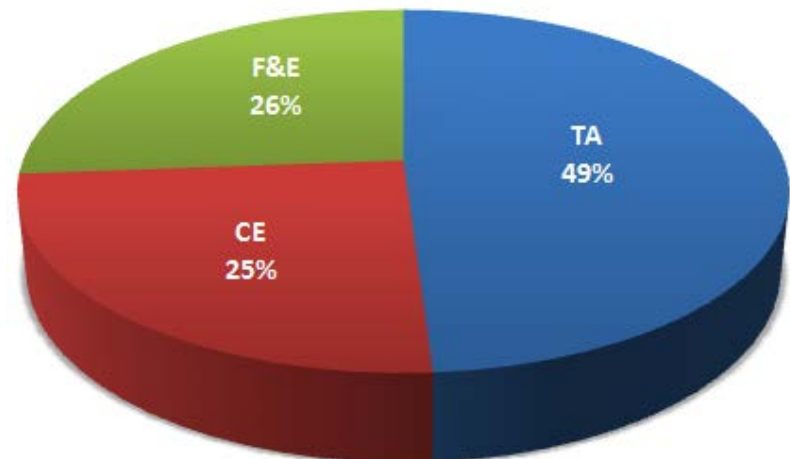
Channel TOTAL FY13



Region TOTAL FY13



BG TOTAL FY13



Adjusted Gross Margin

Non-GAAP

	For the Quarters Ended		
	Mar-13	Dec-12	Mar-12
<i>(Amounts in thousands, except percentages)</i>			
Net sales	\$ 203,034	\$ 200,297	\$ 210,668
Gross margin	\$ 27,167	\$ 34,180	\$ 27,126
Adjustments:			
Plant Start-up costs	1,307	1,524	2,190
Stock-based compensation expense	328	359	458
Adjusted gross margin	<u>\$ 28,802</u>	<u>\$ 36,063</u>	<u>\$ 29,774</u>
<i>Adjusted gross margin as a percentage of net sales</i>	14.2%	18.0%	14.1%



Adjusted Selling, General and Administrative Expenses

Non-GAAP



For the Quarters Ended

(Amounts in thousands, except percentages)

	Mar-13	Dec-12	Mar-12
Net sales	\$ 203,034	\$ 200,297	\$ 210,668
Selling, general and administrative expenses (1)	\$ 30,913	\$ 25,998	\$ 28,196
Adjustments:			
ERP integration costs	(2,469)	(1,458)	(2,772)
Stock-based compensation expense	(655)	(664)	(1,239)
Acquisition related fees	(3,009)	(164)	(866)
Net curtailment and settlement loss on benefit plans (1)	(1,354)	(587)	-
Adjusted selling, general and administrative expenses	\$ 23,426	\$ 23,125	\$ 23,319
<i>Adjusted selling, general and administrative as a percentage of net sales</i>	<i>11.5%</i>	<i>11.5%</i>	<i>11.1%</i>

(1) Amounts in December 2012 have been reclassified to conform to the current presentation.



Adjusted Operating Income (Loss)

Non-GAAP

<i>(Amounts in thousands)</i>	For the Quarters Ended		
	Mar-13	Dec-12	Mar-12
Operating loss	\$ (15,927)	\$ (5,290)	\$ (9,992)
Adjustments:			
Restructuring charges	5,047	3,886	876
Write down of long-lived assets	264	3,084	-
ERP integration costs	2,469	1,458	2,772
Plant start-up costs	1,307	1,524	2,190
Stock-based compensation expense	1,015	1,078	1,697
Acquisition related fees	3,009	164	866
Net curtailment and settlement loss on benefit plans	1,354	587	-
Net loss (gain) on sales and disposals of assets	141	(196)	226
Adjusted operating income (loss)	<u>\$ (1,321)</u>	<u>\$ 6,295</u>	<u>\$ (1,365)</u>



Adjusted Net Income (Loss) and Adjusted EBITDA

Non-GAAP

	For the Quarters Ended			
	FY 2013	Mar-13	Dec-12	Mar-12
<i>(Amounts in thousands, except percentages and per share data)</i>				
Net loss before equity loss from NEC TOKIN	\$ (80,928)	\$ (23,997)	\$ (14,257)	\$ (11,704)
Adjustments:				
Restructuring charges	18,719	5,047	3,886	876
Write down of long-lived assets	7,582	264	3,084	-
ERP integration costs	7,702	2,469	1,458	2,772
Plant start-up costs	6,122	1,307	1,524	2,190
Stock-based compensation expense	4,599	1,015	1,078	1,697
Goodwill impairment	1,092	-	-	-
Amortization included in interest expense	4,138	1,092	1,122	696
Acquisition related fees	4,581	3,009	164	866
Net curtailment and settlement loss on benefit plans	266	1,354	587	-
Net foreign exchange loss	(28)	(911)	(464)	(652)
Net (gain) loss on sales and disposals of assets	18	141	(196)	226
Registration related fees	20	-	-	-
Income tax impact of non-GAAP adjustments	(906)	(591)	(228)	(3,991)
Adjusted net loss before equity loss from NEC TOKIN	\$ (27,023)	\$ (9,801)	\$ (2,242)	\$ (7,024)
Adjusted EPS before equity loss from NEC TOKIN - basic	\$ (0.60)	\$ (0.22)	\$ (0.05)	\$ (0.16)
Adjusted EPS before equity loss from NEC TOKIN - diluted	\$ (0.60)	\$ (0.22)	\$ (0.05)	\$ (0.16)
Adjusted EBITDA	\$ 59,814	\$ 11,386	\$ 17,974	\$ 9,676
Weighted avg. shares - basic	44,897	44,953	44,918	44,662
Weighted avg. shares - diluted	44,897	44,953	44,918	44,662



Tantalum – Adjusted Gross Margin

Non-GAAP

<i>(in thousands)</i>	Q4 - FY13	Q3 - FY13
Net sales	\$ 95,788	\$ 98,496
Gross margin	13,970	17,492
<i>Gross margin %</i>	<i>14.6%</i>	<i>17.8%</i>
Stock-based compensation expense	118	132
Adjusted gross margin	<u>\$ 14,088</u>	<u>\$ 17,624</u>
<i>Adjusted gross margin as a % of net sales</i>	<i>14.7%</i>	<i>17.9%</i>



Ceramic – Adjusted Gross Margin

Non-GAAP

(in thousands)

	Q4 - FY13	Q3 - FY13
Net sales	\$ 53,577	\$ 51,276
Gross margin	17,781	18,562
<i>Gross margin %</i>	<i>33.2%</i>	<i>36.2%</i>
Stock-based compensation expense	54	74
Adjusted gross margin	<u>\$ 17,835</u>	<u>\$ 18,636</u>
<i>Adjusted gross margin as a % of net sales</i>	<i>33.3%</i>	<i>36.3%</i>



Film & Electrolytic – Adjusted Gross Margin

Non-GAAP

<i>(in thousands)</i>	Q4 - FY13	Q3 - FY13
Net sales	\$ 53,669	\$ 50,525
Gross loss	(4,584)	(1,874)
<i>Gross margin %</i>	<i>(8.5)%</i>	<i>(3.7)%</i>
Plant start-up costs	1,307	1,524
Stock-based compensation expense	156	154
Adjusted gross loss	\$ (3,121)	\$ (196)
<i>Adjusted gross margin as a % of net sales</i>	<i>(5.8)%</i>	<i>(0.4)%</i>



Financial Highlights

<i>(Amounts in millions, except DSO and DPO)</i>	Mar-13	Dec-12	FX Impact
Cash, cash equivalents and restricted cash	\$ 113.4	\$ 163.7	\$ (0.5)
Capital expenditures	\$ 7.2	\$ 8.0	
Short-term debt	\$ 10.8	\$ 7.9	
Long-term debt	370.0	372.9	
Debt premium	2.7	2.7	
Total debt	\$ 383.5	\$ 383.5	
Equity	\$ 278.2	\$ 303.8	
Net working capital (1)	\$ 228.5	\$ 256.4	\$ (2.7)
Days in receivables (DSO)(2)	43	44	
Days in payables (DPO)(2)	34	34	

(1) Includes only Accounts receivable, net; Inventories, net; and Accounts payable

(2) Calculated by annualizing the current quarter's Net sales and Cost of sales



Adjusted EBITDA Reconciliation

Non-GAAP

	For the Quarters Ended		
	Mar-13	Dec-12	Mar-12
<i>(Amounts in thousands)</i>			
GAAP			
Net loss before equity loss from NEC TOKIN	\$ (23,997)	\$ (14,257)	\$ (11,704)
Interest expense, net	10,463	10,193	6,810
Income tax expense (benefit)	(655)	415	(4,145)
Depreciation and amortization	11,880	10,502	10,740
EBITDA	(2,309)	6,853	1,701
Excluding the following items (Non-GAAP)			
Restructuring charges	5,047	3,886	876
Write down of long-lived assets	264	3,084	-
ERP integration costs	2,469	1,458	2,772
Plant start-up costs	1,307	1,524	2,190
Stock-based compensation expense	1,015	1,078	1,697
Acquisition related fees	3,009	164	866
Net curtailment and settlement loss on benefit plans	1,354	587	-
Net foreign exchange (gain)	(911)	(464)	(652)
Net (gain) loss on sales and disposals of assets	141	(196)	226
Adjusted EBITDA	<u>\$ 11,386</u>	<u>\$ 17,974</u>	<u>\$ 9,676</u>



Non-GAAP Financial Measures

Non-GAAP Financial Measures

Included in this presentation are certain non-GAAP financial measures designed to complement the financial information presented in accordance with generally accepted accounting principles in the United States of America because management believes such measures are useful to investors.

Adjusted gross margin (loss)

Adjusted gross margin represents net sales less cost of sales excluding adjustments which are outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted gross margin to facilitate our analysis and understanding of our business operations and believes that Adjusted gross margin is useful to investors because it provides a supplemental way to understand the underlying operating performance of the Company. Adjusted gross margin should not be considered as an alternative to gross margin or any other performance measure derived in accordance with GAAP.

Adjusted selling, general and administrative expenses

Adjusted selling, general and administrative expenses represents selling, general and administrative expenses excluding adjustments which are outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted selling, general and administrative expenses to facilitate our analysis and understanding of our business operations and believes that Adjusted selling, general and administrative expenses is useful to investors because it provides a supplemental way to understand the underlying operating performance of the Company. Adjusted selling, general and administrative expenses should not be considered as an alternative to selling, general and administrative expenses or any other performance measure derived in accordance with GAAP.

Adjusted operating income

Adjusted operating income represents operating income (loss), excluding adjustments which are outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted operating income to facilitate our analysis and understanding of our business operations and believes that Adjusted operating income is useful to investors because it provides a supplemental way to understand the underlying operating performance of the Company. Adjusted operating income should not be considered as an alternative to operating income or any other performance measure derived in accordance with GAAP.



Non-GAAP Financial Measures

Continued



Adjusted net income (loss) before equity loss from NEC TOKIN and Adjusted EPS before equity loss from NEC TOKIN

Adjusted net income before equity loss from NEC TOKIN and Adjusted EPS represent net income (loss) before equity loss from NEC TOKIN and EPS, excluding adjustments which are more specifically outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted net income before equity loss from NEC TOKIN and Adjusted EPS before equity loss from NEC TOKIN to evaluate the Company's operating performance and believes that Adjusted net income before equity loss from NEC TOKIN and Adjusted EPS before equity loss from NEC TOKIN are useful to investors because they provide a supplemental way to possibly better understand the underlying operating performance of the Company. Adjusted net income before equity loss from NEC TOKIN and Adjusted EPS before equity loss from NEC TOKIN should not be considered as alternatives to net income, operating income or any other performance measures derived in accordance with GAAP.

Adjusted EBITDA

Adjusted EBITDA represents net loss before equity loss from NEC TOKIN income tax expense (benefit), interest expense, net, and depreciation and amortization expense, adjusted to exclude the following: restructuring charges, write down of long-lived assets, ERP integration costs, plant start-up costs, stock-based compensation expense (recovery), goodwill impairment, acquisition related fees, net curtailment and settlement gain (loss) on benefit plans, net foreign exchange (gain) loss, and net (gain) loss on sales and disposals of assets. We present Adjusted EBITDA as a supplemental measure of our performance and ability to service debt. We also present Adjusted EBITDA because we believe such measure is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry.

We believe Adjusted EBITDA is an appropriate supplemental measure of debt service capacity, because cash expenditures on interest are, by definition, available to pay interest, and tax expense is inversely correlated to interest expense because tax expense goes down as deductible interest expense goes up; depreciation and amortization are non-cash charges. The other items excluded from Adjusted EBITDA are excluded in order to better reflect our continuing operations.

In evaluating Adjusted EBITDA, you should be aware that in the future we may incur expenses similar to the adjustments in this presentation. Our presentation of Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by these types of adjustments. Adjusted EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of our liquidity.



Non-GAAP Financial Measures

Continued

Our Adjusted EBITDA measure has limitations as an analytical tool, and you should not consider it in isolation or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

- it does not reflect our cash expenditures, future requirements for capital expenditures or contractual commitments;
- it does not reflect changes in, or cash requirements for, our working capital needs;
- it does not reflect the significant interest expense or the cash requirements necessary to service interest or principal payment on our debt;
- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and our Adjusted EBITDA measure does not reflect any cash requirements for such replacements;
- it is not adjusted for all non-cash income or expense items that are reflected in our statements of cash flows;
- it does not reflect the impact of earnings or charges resulting from matters we consider not to be indicative of our ongoing operations;
- it does not reflect limitations on or costs related to transferring earnings from our subsidiaries to us; and
- other companies in our industry may calculate this measure differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, Adjusted EBITDA should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or as a measure of cash that will be available to us to meet our obligations. You should compensate for these limitations by relying primarily on our GAAP results and using Adjusted EBITDA only supplementally.

