

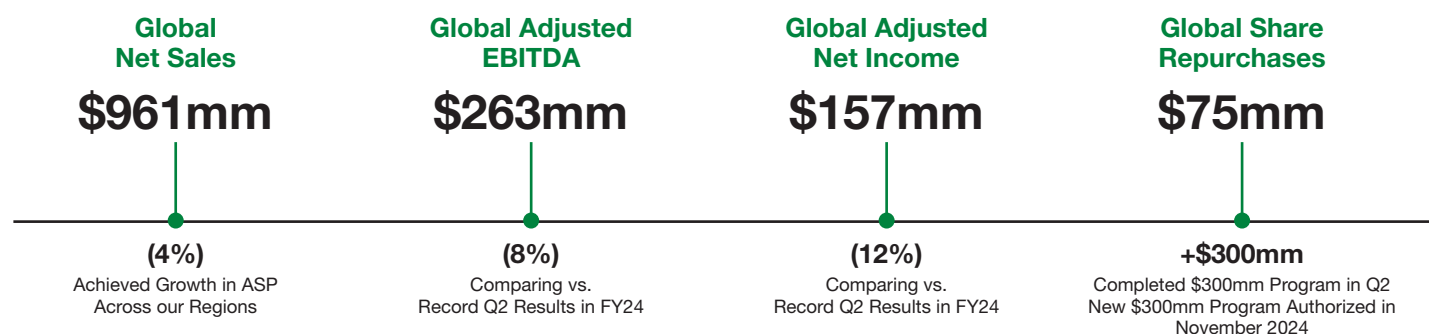
# Q2 | FY 2025 PERFORMANCE



Building a Better Future for All™

ASX:JHX; NYSE:JHX

## Q2 FY25 PERFORMANCE



We again delivered on our commitments in the second quarter, and our first half results demonstrate that we are managing decisively as we continue to scale the organization and invest to profitably grow our business. Our teams are focused on safely delivering the highest quality products, solutions and services to our customers, and we are executing on our strategy to outperform our end-markets.”

**Mr. Erter** continued, “I am incredibly proud of our teams for delivering well over half a billion dollars of Adjusted EBITDA in the first half of the year, down just low single digits from our record performance in the prior year. Our performance is a clear demonstration of the inherent strength of our value proposition and the underlying momentum in our strategy.”

Homeowner Focused, Customer and Contractor Driven™

Visit [ir.jameshardie.com.au](http://ir.jameshardie.com.au) for more information and a reconciliation of each non-GAAP financial measure to the equivalent GAAP measure

All comparisons are made vs. the comparable period in the prior fiscal year and all amounts presented are in US dollars, unless otherwise noted.



# A GLOBAL GROWTH COMPANY



Building a Better Future for All™

ASX:JHX; NYSE:JHX

## CREATING SHAREHOLDER VALUE

**+10%**

**Global  
Net Sales**

10 Year CAGR  
FY24<sup>1</sup>

**+14%**

**Global Adjusted  
Net Income**

10 Year CAGR  
FY24<sup>1</sup>

**45%**

**Global Adjusted  
ROCE**

5 Year Average  
FY24<sup>2</sup>

**3x**

**Global Operating  
Cash Flow**

3-Year Average  
FY24 vs FY14<sup>3</sup>

<sup>1</sup> CAGR for the time period FY14 to FY24

<sup>2</sup> Return on Capital Employed calculated as Adjusted EBIT / Adjusted Gross Capital Employed

<sup>3</sup> Comparison of average Global Operating Cash Flow FY22-FY24 and FY12-FY14

## SUPERIOR VALUE PROPOSITION



Exterior Design  
Superior Durability  
Low-Maintenance  
Trusted Brand  
Unrivalled Business Support  
Localized Manufacturing

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## STRATEGIC INITIATIVES

- 1 Profitably grow and take share where we have the right to win
- 2 Bring our customers high-valued, differentiated solutions
- 3 Connect and influence all the participants in the customer value chain

Enabled by

- ✓ Customer Integration
- ✓ Innovative Solutions
- ✓ Brand of Choice
- ✓ Global Capacity Expansion

Supported by our  
Foundational  
Imperatives

