

Q4 | FY 2024 PERFORMANCE



Building a Better Future for All™

ASX:JHX; NYSE:JHX

Q4 PERFORMANCE

Global
Net Sales

\$1.0Bn

Record Global Adjusted
Net Income¹

\$174.2M

Global Adjusted
EBITDA² %

27.9%

Full Year Operating
Cash Flow

\$914.2M



Our team's focus remains simple: working safely, partnering with our customers, managing decisively, and controlling what we can control. This focus has enabled us to deliver a strong fourth quarter and fiscal year for Adjusted Net Income.”

Mr. Erter continued, “I believe our fiscal year results are proof points that we are accelerating through this cycle and taking share. We have a superior value proposition that helps our customers grow profitably and be successful. Our team is focused on maintaining momentum and consistency to deliver strong financial results again in fiscal year 2025 as highlighted by our guidance range provided today. We are homeowner focused, customer and contractor driven, providing the entire value chain with world class products and services.”

Homeowner Focused, Customer and Contractor Driven™

Visit ir.jameshardie.com.au for more information and a reconciliation of each non-GAAP financial measure to the equivalent GAAP measure

All amounts are in USD

1. Excludes asbestos related expenses and adjustments, and tax adjustments

2. Excludes asbestos related expenses and adjustments, depreciation and amortization



A GLOBAL GROWTH COMPANY



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CREATING SHAREHOLDER VALUE

Global
Net Sales

10%

10 Year CAGR¹

Global Operating
Cash Flow

3X

3 Year Avg. FY24 vs FY14²

Global Adjusted
ROCE

45%

5 Year Avg.³

Global Adjusted
Net Income

14%

10 Year CAGR¹

SUPERIOR VALUE PROPOSITION



Homeowner Focused, Customer and Contractor Driven™

Exterior Design
Superior Durability
Low-Maintenance
Trusted Brand
Unrivalled Business Support
Localized Manufacturing

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STRATEGIC INITIATIVES

- 1 Profitably grow and take share where we have the right to win
- 2 Bring our customers high-valued, differentiated solutions
- 3 Connect and influence all the participants in the customer value chain

Enabled by

- ✓ Customer Integration
- ✓ Innovative Solutions
- ✓ Brand of Choice
- ✓ Global Capacity Expansion

Supported by our
Foundational
Imperatives



¹ CAGR for the time period FY14 to FY24

² Comparison of average Global Operating Cash Flow FY22-FY24 and FY12-FY14

³ Return on Capital Employed calculated as Adjusted EBIT / Adjusted Gross Capital Employed for FY20 - FY24