

CONSTELLATION BRANDS, INC.

BOARD OF DIRECTORS'

HUMAN RESOURCES COMMITTEE CHARTER

Composition and Member Qualifications

The Human Resources Committee (the "Committee") of the Board of Directors (the "Board") of Constellation Brands, Inc. (the "Company") shall be composed of at least three, but not more than five, members of the Board, one of whom shall serve as Chair. Each member of the Committee shall be (a) an "Independent Director" as defined in the Company's Corporate Governance Guidelines (and the corporate governance listing standards of the New York Stock Exchange, including any independence requirements specific to compensation committee membership), and (b) a "non-employee" director as defined in Securities and Exchange Commission Rule 16b-3. The Committee membership will benefit from a diversity of experience and viewpoints. The number of members of the Committee shall be determined from time to time by resolution of the Board.

Purposes

The primary purposes of the Committee shall be to:

1. Discharge the Board's responsibilities relating to compensation of executives, including the Chief Executive Officer (the "CEO") and other executive officers, as the composition of such group is determined by the Board from time to time ("Executive Officers");
2. Monitor the Company's human resources policies and procedures as they relate to the goals and objectives of the Company and good management practices;
3. Monitor the Company's material policies and procedures which relate to compliance with pertinent human resources laws and regulations, the ethical conduct of business as it relates to human resources matters, and the management of human resource capital;
4. Monitor the Company's procedures and internal controls which relate to personnel administration, pay practices and benefits administration;
5. Monitor the Company's program for senior management development and the Company's succession plans regarding senior management and other key positions; and
6. Review and discuss with management any Compensation Discussion and Analysis ("CD&A") as may be required to be included in a Company filing with the Securities and Exchange Commission ("SEC"), recommend to the Board that each such CD&A be included in the Company's applicable filings with the SEC, and produce any Compensation Committee Report as may be required to be included in any Company filing with the SEC in accordance with applicable law and regulation.

Duties and Responsibilities

The Committee will:

1. Coordinate the annual evaluation of the CEO of the Company, which is made by the Independent Directors; assist the CEO to establish appropriate goals and objectives; evaluate the performance of the CEO in meeting those goals and objectives.
2. Review and approve corporate goals and objectives relevant to the compensation of the CEO, evaluate the CEO's performance in light of those goals and objectives, and, either as a committee or together with the other independent directors (as directed by the Board) determine and approve the CEO's compensation level based on this evaluation.
3. Annually review and, as appropriate, approve, or recommend that the Board approve, each element of compensation including salaries, bonuses, benefits, and perquisites for the CEO and each other Executive Officer of the Company. While the Committee may consider any factors as it deems reasonable in the assignment of executive compensation levels, such factors with respect to the assignment of long-term incentive compensation should include, but need not necessarily be limited to, the Company's performance and relative stockholder return, the value of similar incentive awards to comparable Executive Officers at comparable companies, and the awards given to such Executive Officers in prior years.
4. Make recommendations to the Board for its approval with respect to the adoption or, where required, material modification of all incentive compensation and equity-based plans of the Company that are subject to Board or stockholder approval.
5. Consistent with the terms thereof and the applicable appointments by the Board, administer the Company's incentive compensation plans and equity-based plans, including designation of the employees to whom the awards are to be granted, the amount of the award or equity to be granted, the timing of such grants and the terms and conditions applicable to each award or grant, subject to the provisions of each plan.
6. Annually review the Company's executive and other compensation policies and practices as they relate to risk management practices and risk-taking incentives to determine whether they encourage excessive risk-taking and evaluate compensation policies and practices that could mitigate any such risk.
7. Review and, as appropriate, approve any clawback or recoupment policy allowing or requiring the Company to recoup compensation paid to the Executive Officers of the Company in accordance with applicable law and stock exchange requirements, and oversee the implementation and administration of any such policy.
8. Annually review the Company's succession plan as it relates to senior management and other key positions and periodically review the Company's plans for the education, development and orderly succession of senior and mid-level managers throughout the Company. Recommend to the full Board an officer to be designated as CEO.
9. Review and, as appropriate, approve the Company's material welfare, retirement, and other benefits plans and programs, and any material changes thereto. In addition, review and

approve any employment agreement (including any amendments) with any current or proposed Executive Officer, and review and approve any severance, retention or other termination plans and payments to any current or former Executive Officer. Nothing in this Charter shall be interpreted to confer fiduciary status on the Committee or any Committee member with respect to such plans and programs.

10. Set the composition of the peer company group used for market comparison for executive compensation.
11. Establish subcommittees for the purpose of evaluating special or unique matters, so long as any such committee is composed entirely of Independent Directors and has a written charter.
12. Report on Committee activities and issues to the Board regularly.
13. Review and discuss with management any CD&A as may be required to be included in a Company filing with the SEC, recommend to the Board that each such CD&A be included in the Company's applicable filings with the SEC, and produce any Compensation Committee Report as may be required to be included in any Company filing with the SEC in accordance with applicable law and regulation. In addition, and as appropriate, review and discuss with management any further disclosures related to executive compensation not contained in the Compensation Discussion and Analysis, but provided elsewhere in the Company's proxy statement or Annual Report on Form 10-K, as applicable.
14. Prior to the beginning of each fiscal year, share with the full Board the Committee's planned agenda for the ensuing year.
15. Conduct an annual performance evaluation of the performance of the Committee, including a review of its compliance with this Charter.
16. Annually review and reassess the adequacy of this Charter and recommend any appropriate changes to the Board for approval.
17. Consider the results of the most recent stockholder advisory vote on the compensation of the Company's named executive officers (a "Say on Pay Vote") when considering executive compensation policies and decisions, to the extent that the Committee deems the outcome of such vote to be relevant.
18. Review and recommend to the Board for approval the frequency with which the Company will conduct Say on Pay Votes, taking into account the results of the most recent stockholder advisory vote on frequency of Say on Pay Votes, and review and recommend to the Board the inclusion of proposals regarding the Say on Pay Vote and the frequency of the Say on Pay Vote in any Company filing with the SEC in accordance with applicable law and regulation.
19. Review human capital matters with respect to the Company (including disclosures related to such matters), which may include, but are not limited to, the development, attraction, and retention of Company personnel, and workforce inclusive culture matters, in each case, except with respect to matters that are within the scope of responsibility of another committee of the Board or the full Board.

Procedures

1. Meetings

The Committee shall meet at least four times annually or more frequently at the call of its Chair, preferably in conjunction with regular Board meetings. Meetings may, at the discretion of the Committee, include members of management, independent consultants, and such other persons as the Committee shall determine. The Committee, in discharging its responsibilities, may meet privately for advice and counsel with independent consultants, lawyers, or any other persons, including associates of the Company, knowledgeable in the matters under consideration. The Committee may also meet by telephone conference call, other communications equipment, or by any other means permitted by law or the Company's By-Laws.

2. Action

A majority of the members of the entire Committee shall constitute a quorum. The Committee shall act on the affirmative vote of a majority of members present at a meeting at which a quorum is present. Without a meeting, the Committee may act by unanimous consent, in writing or by electronic transmission, of all members. The Committee shall be authorized to delegate to a subcommittee the authority to take any action that the Committee is permitted to take, unless as with respect to any specific action, delegation of such action is not permitted under applicable law or regulation or the By-Laws of the Company.

3. Appointment and Removal

The members and Chair of the Committee shall be nominated by the Corporate Governance, Nominating, and Responsibility Committee and elected by the Board. Members shall serve until their successors are elected or until their earlier death, resignation or removal, with or without cause, in the discretion of the Board. In the event of a vacancy on the Committee for any reason, the Board may elect a director (having the necessary qualifications) to fill the vacancy.

4. Rules

The Committee shall determine its own rules and procedures, consistent with this Charter and the By-Laws of the Company.

5. Chair Responsibilities

The Chair of the Committee shall report to the Board on the Committee's activities and determinations and shall present recommendations for approval, whenever necessary or desirable.

6. Consultation and Funding.

The Committee shall have the power, in its sole discretion, to directly retain, or obtain the advice of, and terminate any external advisors (including compensation consultants, independent legal counsel, or other advisors) as it may deem necessary to fulfill its responsibilities hereunder after

considering all factors relevant to the advisor's independence from management, including the factors specified by applicable New York Stock Exchange listing standards. The Committee shall be directly responsible for the appointment, compensation and oversight of the work of any compensation consultant, independent legal counsel or other adviser retained by the Committee. The Company shall provide for funding, as determined by the Committee: (a) for payment of reasonable compensation to outside legal, compensation or other advisors retained by the Committee and (b) for ordinary administrative expenses of the Committee that are necessary or appropriate in carrying out its duties.

Adopted: December 19, 2003

Last revised: September 30, 2025