



INNO VEST TING

Corporación Inmobiliaria Vesta S.A.B. de C.V.

4Q16

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A low-angle photograph of a modern glass skyscraper. The building's facade is composed of large glass panels framed in white, reflecting a clear blue sky with scattered white clouds. The perspective is from below, looking up at the corner of the building.

Company overview



We are a pure-play developer, owner and operator of industrial real estate properties in Mexico



We lease industrial buildings and distribution centers for light manufacturing and logistics



We provide innovative and custom-tailored solutions for a wide range of world-class customers, with a presence in the most dynamic markets in the country, with long-term leases and a secure and profitable growth platform

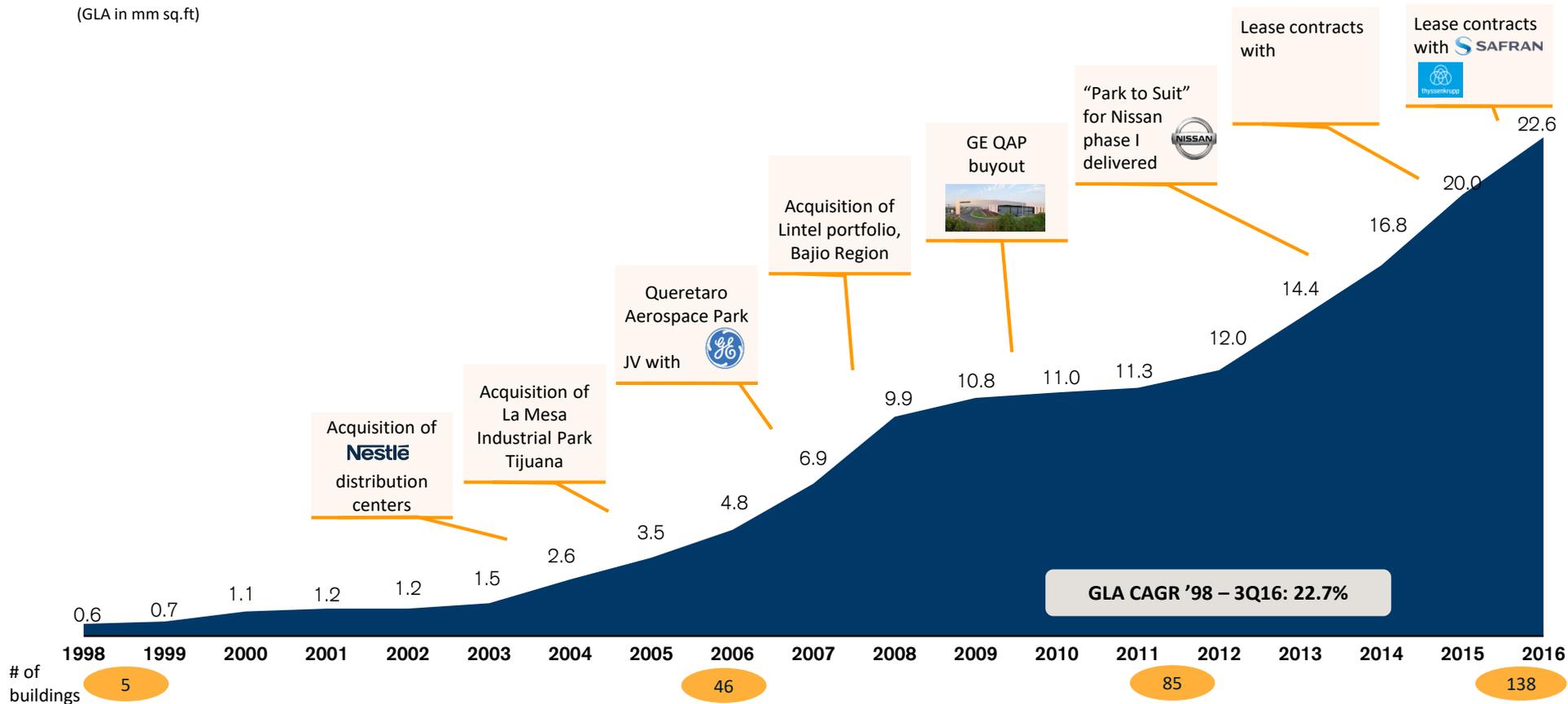


We are a Mexican public company committed to contribute to the competitiveness of our clients and well being of society while minimizing the environmental impact of our developments



In a short period of time, Vesta has become one of Mexico's leading industrial real estate developers and operators with presence in the most dynamic economic clusters in the country

(GLA in mm sq.ft)



(1) Includes secondary component.

Fully integrated industrial real estate developer and operator



- Offers innovative and customized solutions
- Development approach to capture specific supply chain sectors and generate higher returns
- Internally managed company

138 Class A industrial properties located in Mexico's key trade corridors and manufacturing centers

- **22.6 million sq.ft.** (2.10 million m²) of total GLA
- 89.4%** total portfolio occupancy rate
- **21.2 million sq.ft.** (1.97 million m²) of stabilized portfolio
- 93.8%** stabilized portfolio occupancy rate
- **18.3 million sq.ft.** (1.70 million m²) of same store portfolio
- 97.2%** same store occupancy rate

32.7 million sq.ft. (3.03 million m²) of land reserves with potential to develop over 14.7 million sq.ft. of incremental GLA

128 tenants

- **5.0 yrs** average contract life⁽¹⁾
- **90.1%** of the lease contracts denominated in USD⁽²⁾
- **83.5%** of the rental income is denominated in USD

Park-to-suit ("PTS")

Custom-designed and built industrial parks that meet the specific needs of supply chains



Build-to-suit ("BTS")

Buildings designed and built to meet the specific needs of clients



Inventory buildings

These buildings conform to standard industry specifications and are designed to be adapted for two or more tenants

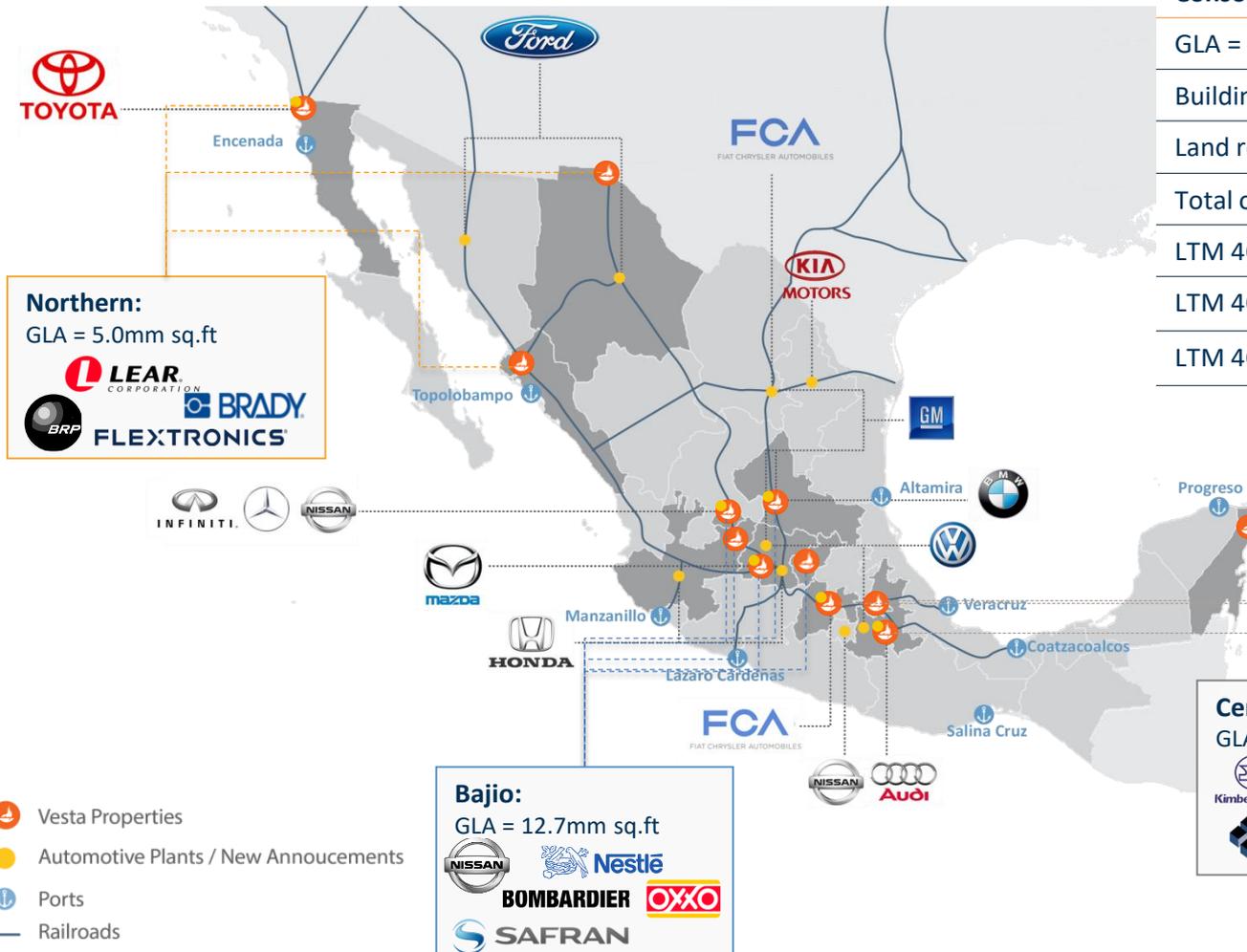


Pure-play industrial developer and operator with a premium quality portfolio

STRATEGICALLY LOCATED PORTFOLIO IN IMPORTANT TRADE CORRIDORS CONNECTING



(As of December 31, 2016)



Consolidated:

GLA = 22.6 mm sq.ft (2.10 mm m²)

Buildings = 138

Land reserves = 32.7 mm sq.ft (3.03 mm m²)

Total occupancy 4Q'16 = 89.4%

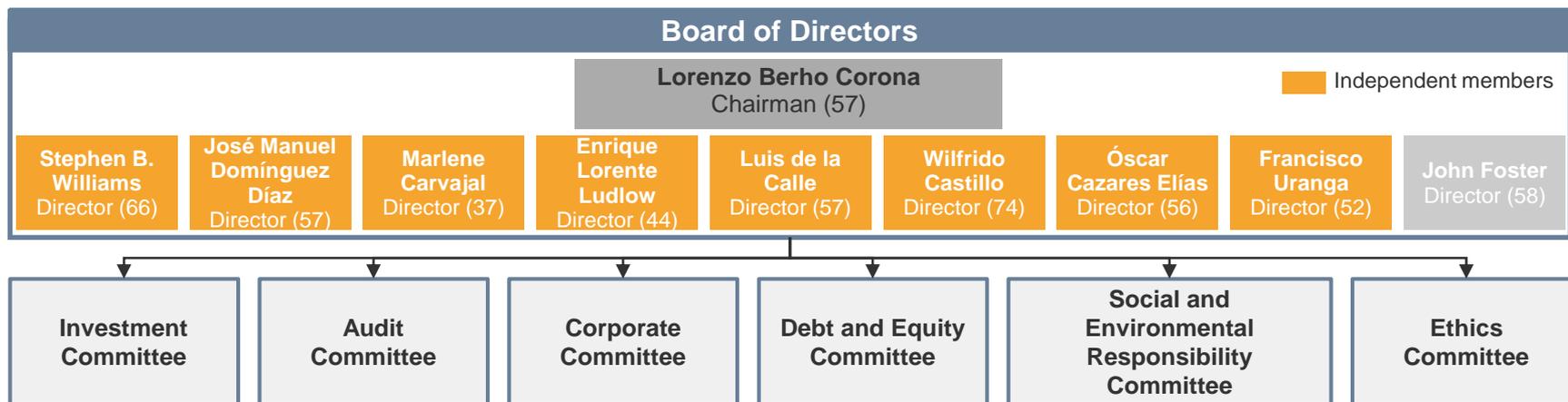
LTM 4Q16 rental income = US\$90.5 mm

LTM 4Q16 NOI = US\$87.1 mm

LTM 4Q16 EBITDA⁽¹⁾ = US\$75.7 mm

One of the largest and most modern industrial portfolios in Mexico in terms of GLA

(1) EBITDA is defined as gross profit minus property operating costs (both for the properties that generated income during the year and for those that did not) and minus administration expenses.

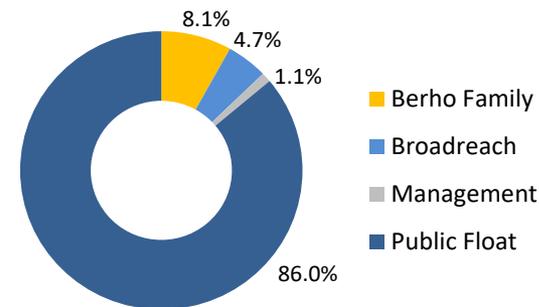


Solid corporate governance standards

- **10 Board members**
 - 80% independent members
- **100% Committees chaired by Board members**
 - 80% Committees are chaired by independent Board members
- **High governance standards required by public market and institutional investors**

Shareholder structure

(As of March 31, 2016)



First publicly listed real estate company with a fully internalized management structure

A photograph of a modern, multi-story building with a facade of light beige panels and a prominent teal-colored section. The teal section features a large, multi-paned glass window. The sky is blue with some light clouds. The text "Portfolio overview" is overlaid in white on the teal section of the building.

Portfolio overview

DIVERSIFIED PORTFOLIO LOCATED IN THE MOST ACTIVE ECONOMIC REGIONS IN MEXICO



(As of December 31, 2016, % of GLA)



North:

Surface area ft²: **4,479,452**
 Number of buildings: **37**
 Number of clients: **35**
 Land bank ft²: **3,850,268**



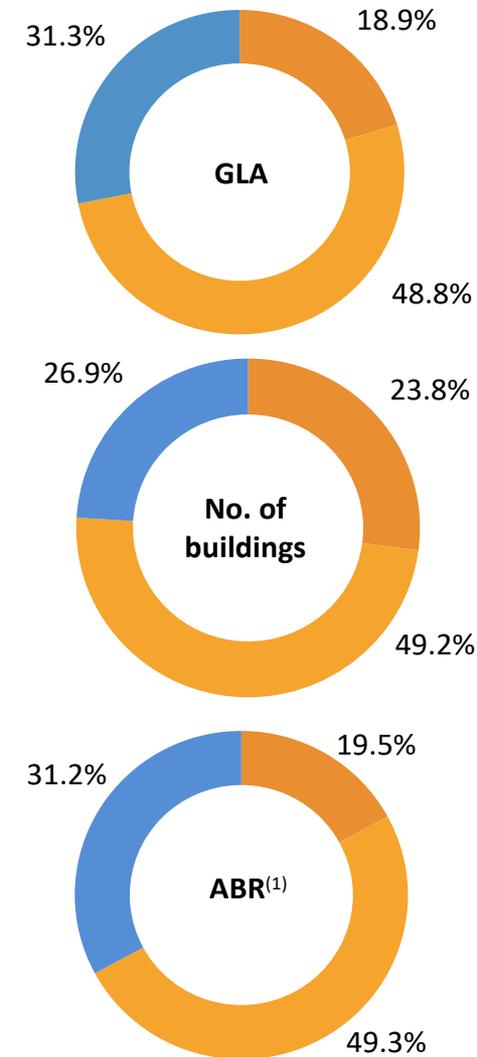
Bajo:

Surface area ft²: **11,363,654**
 Number of buildings: **69**
 Number of clients: **66**
 Land bank ft²: **27,171,857**



Central:

Surface area ft²: **6,726,482**
 Number of buildings: **32**
 Number of clients: **27**
 Land bank ft²: **1,630,451**

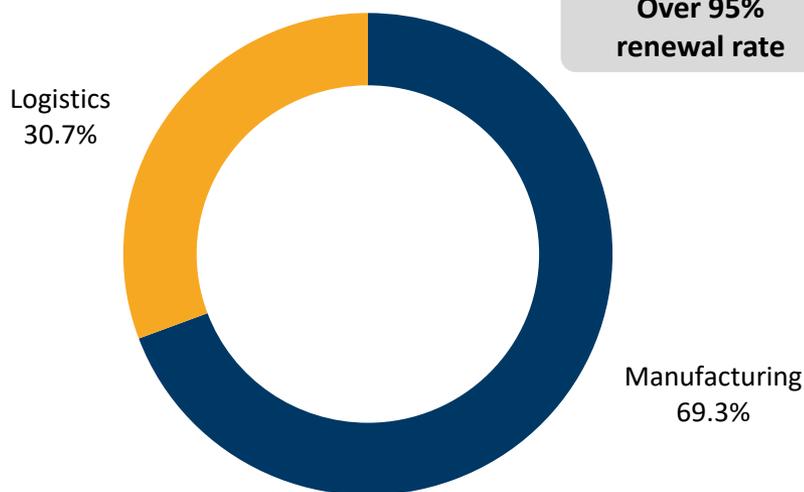


One of the largest and most modern industrial portfolios in Mexico in terms of GLA

(1) Annualized base rent.

Balanced portfolio use

(% of GLA, as of December 31, 2016)

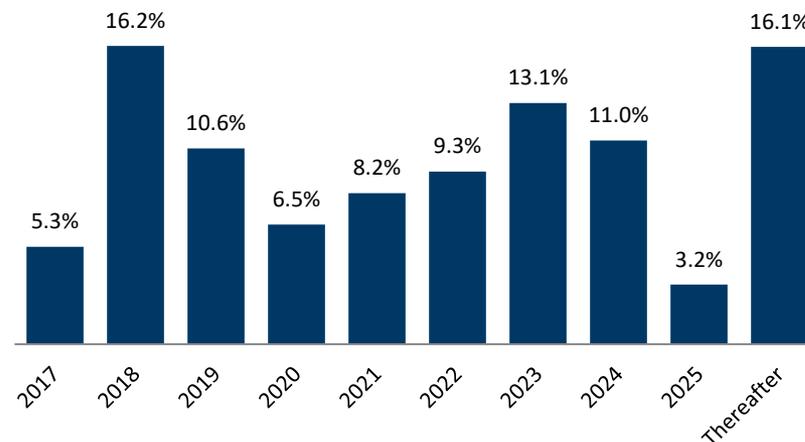


Long-term and staggered lease maturity profile⁽¹⁾

(% of GLA, as of December 31, 2016)

5.0 yrs average contract life⁽²⁾

83.5% of our revenues are denominated in USD



Well diversified portfolio of tenants

Country										
Tenant										
% of GLA	7.6%	4.2%	3.2%	3.1%	2.7%	2.2%	2.0%	1.7%	1.6%	1.6%
Years with Vesta	13	3	7	2	8	2	6	7 ⁽³⁾	3	3
Credit rating	AA	N/A	N/A	A-	B	BB-	N/A	A	BB-	N/A

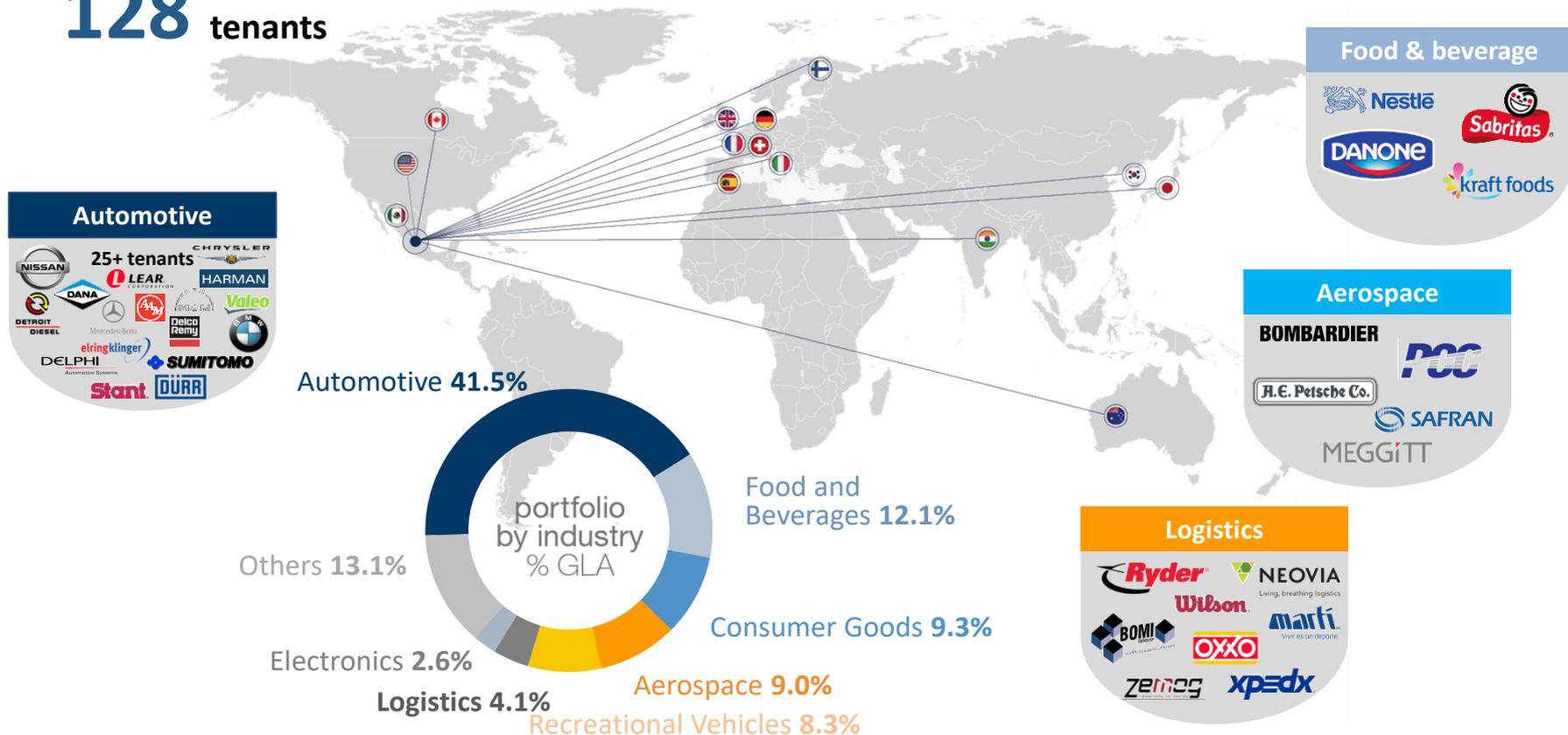
Industry and geographic diversification provide resiliency to downturns in any given sector as evidenced by our solid performance throughout our history

(1) Vacancy rate of 10.6% as of 4Q'16, including recently finished buildings.
 (2) In terms of GLA.
 (3) Kimberly-Clark has been Vesta's client for 7 years, but Georgia Pacific, acquired by Kimberly-Clark, has been Vesta's client for 17 years.

- We put strong emphasis on our tenants' credit profile and enjoy parent guarantees in a significant portion of our leasing contracts
 - Approx. 90.0% of contracts enjoy guarantees
 - Most of our leases are double or triple net leases, which means the tenant is responsible for most maintenance and repair expenses

128 tenants

(As of September 30, 2016, % of GLA)



Broad tenant base diversified by industry and geography with a balanced combination of growth and defensive sectors

(As of December 31, 2016 % of GLA)



Post-crisis outcome: Tier 1 manufacturers have strengthened driven by a significant reduction in OEM suppliers driven by market consolidation where only the best and most profitable survived

By being more focused in the supplier component of the automotive supply chain, Vesta is exposed to a much stable business stream with higher quality of earnings

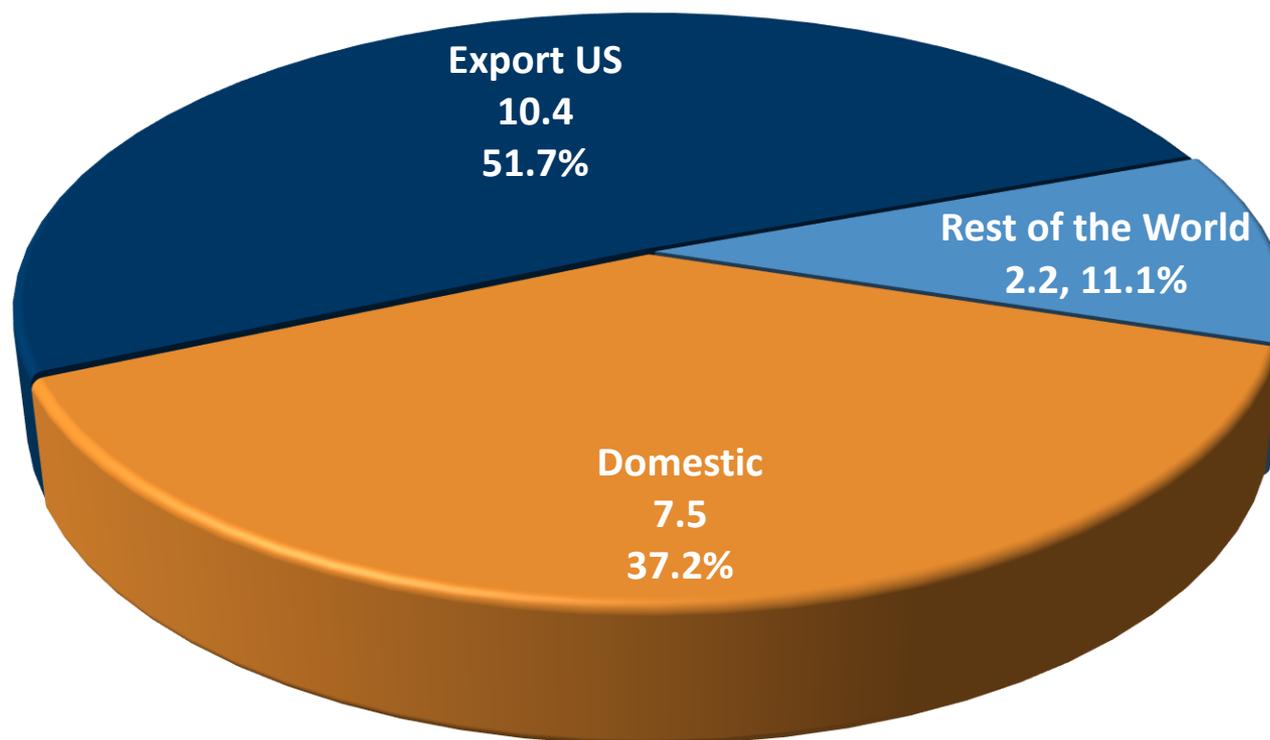
Domestic and Export Market Approach





Portfolio breakdown by tenants sales destination

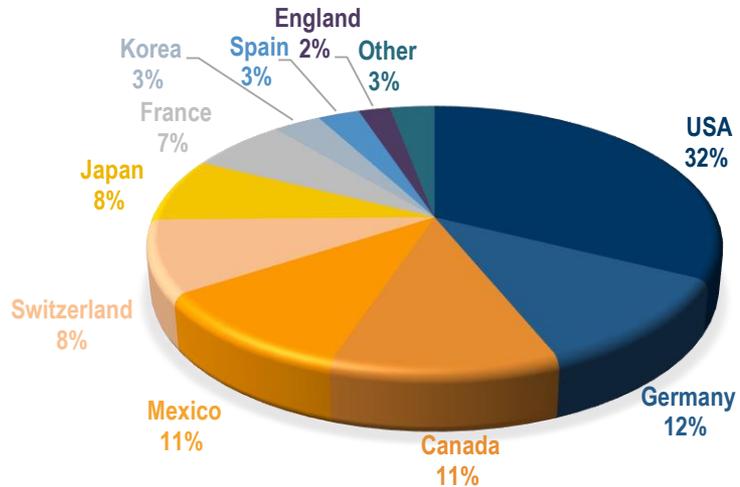
(As of December 31 2016, % of GLA)



49% of our tenants are focus on domestic sales or to a different country tan the US

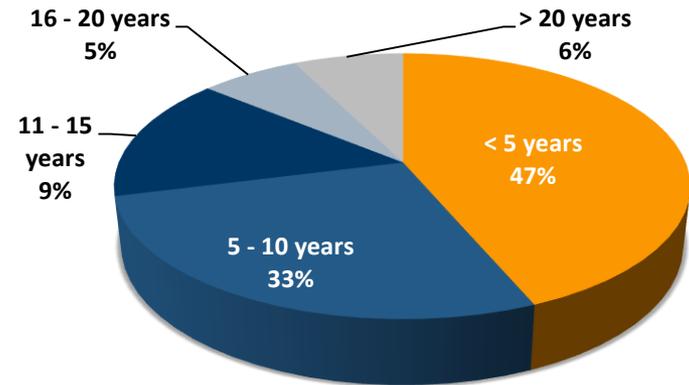
(% of GLA, as of December 31, 2016)

Tenant Base⁽¹⁾



Most modern portfolio in Mexico

80% of the portfolio is less than 10 years old



Maturity Profile of Leases⁽²⁾

Leases are enforceable to maturity

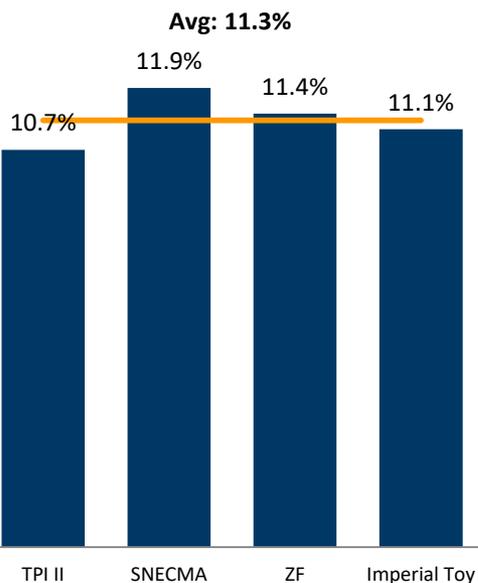


(1) % of GLA by tenant country of origin
 (2) Maturities as % of rented GLA

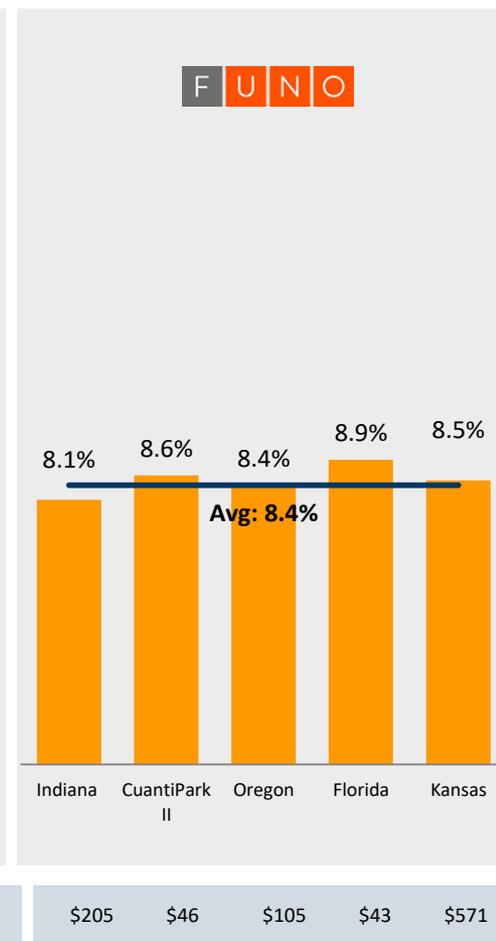
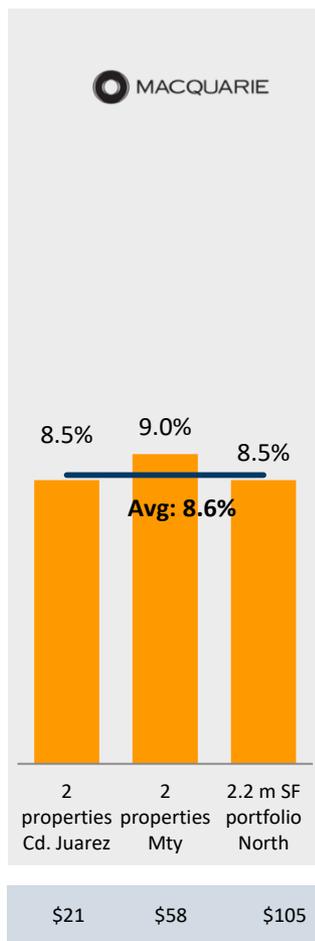
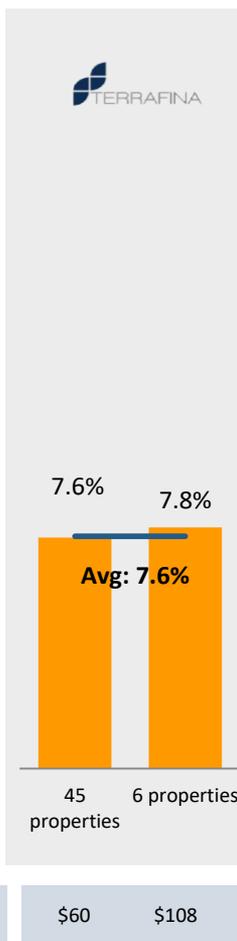
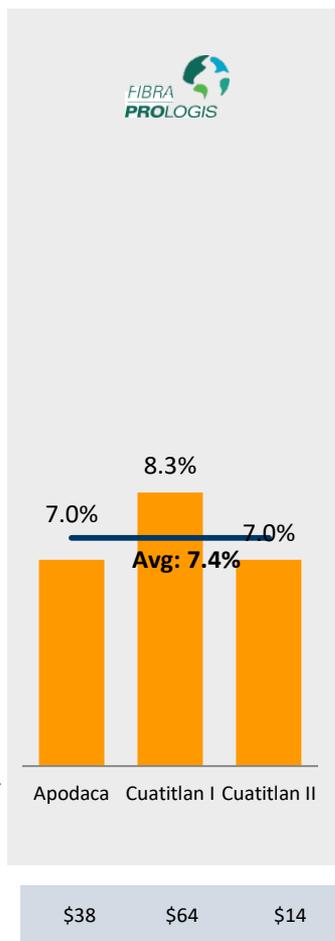
The background of the slide is a photograph of a large, modern industrial building with a grey facade and a dark blue horizontal band containing a row of windows. The building is set against a dramatic sunset sky with orange and pink clouds. In the distance, a range of mountains is visible under a darkening sky.

Vesta's competitive position

Peers benchmarking



Acquisition investment (US\$m)



300 to 400 basis points spread in development vs. acquisition cap rate

Note: Weighted average based on GLA; Cap rate is based on publicly announced acquisition price or development cost vs. publicly available projected (1) NOI; Acquisition investment converted at FX of date of transaction announcement, unless reported by the companies in USD. Prologis, (2) Macquarie and FUNO, are based on 3Q16 reports and Vesta, Terrafina are based on 4Q16

Considers only stabilized projects. Malls in process of stabilization.

Source: Company filings and press releases; Credit Suisse, Mexican Real Estate Gazette, issue 12, 13, 14, 15

Guidance



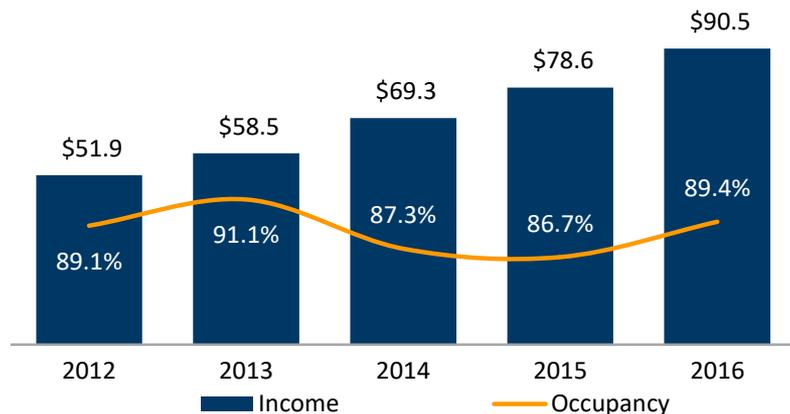
	2016	2017	2017
		Low Range	High Range
Revenue Guidance	13-14%	16.4%	18.1%
Gross Income		\$104,000,000	\$105,500,000
NOI Guidance	95.0%	95.0%	
EBITDA Guidance	83.0%	83.0%	

A photograph of a modern, multi-story building with a facade of blue and grey panels and large glass windows. The building is set against a clear blue sky. In the foreground, there is a dark asphalt parking lot with some small landscaped areas containing dry grass.

Historical financials

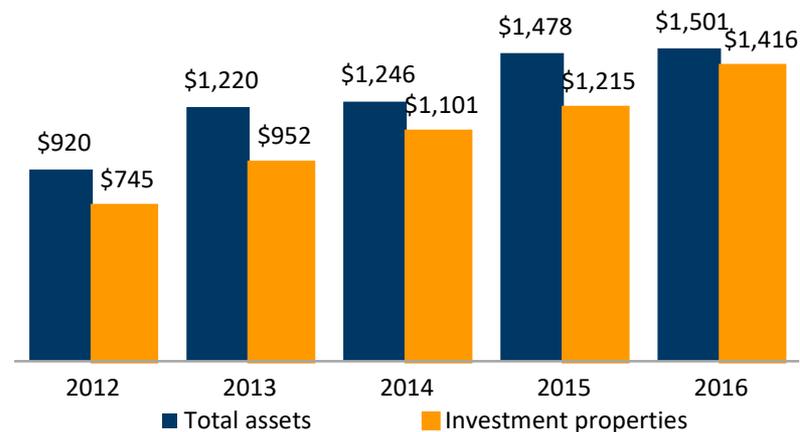
Highly predictable rental income & stable occupancy rates

(US\$ in millions)



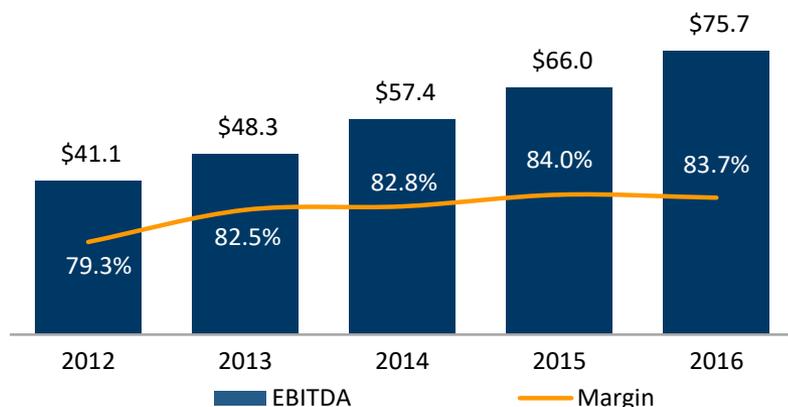
Consistent growth in total assets & investment properties

(US\$ in millions)



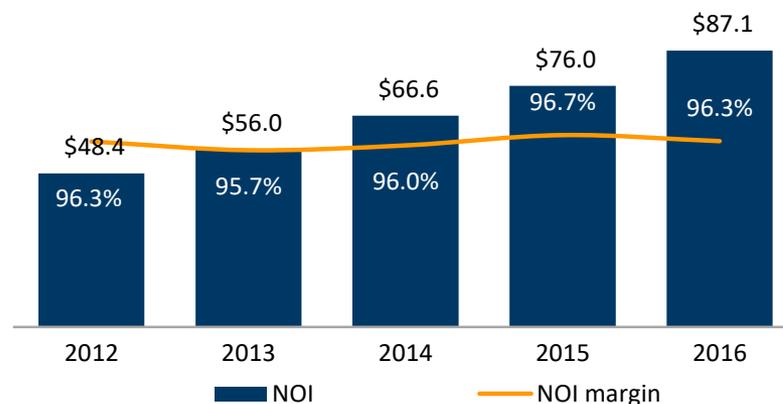
Strong EBITDA growth with low margin volatility⁽²⁾

(US\$ in millions)



High NOI profitability and low margin volatility⁽¹⁾

(US\$ in millions)



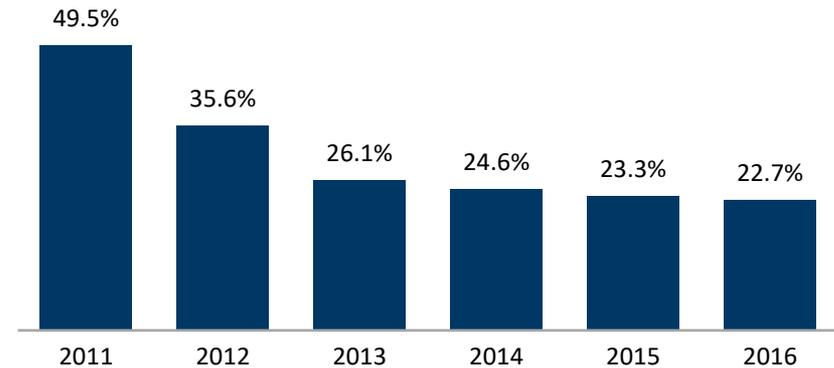
Outstanding debt

(% of outstanding balance, as of September 30, 2016)

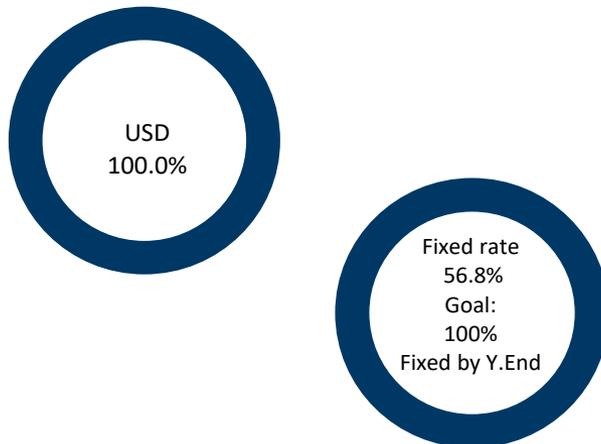
	Syndicated 2021	Met Life 2026	Met Life 2022	Rev	Total Out	Average
Amount	150,000,000	150,000,000	47,500,000	100,000,000	347,500,000	
	43.2%	43.2%	13.7%		100.0%	
Int Rate	3.3959%	4.8013%	4.6205%			4.1700%

Prudent leverage ratios

(LTV, %)



Debt breakdown



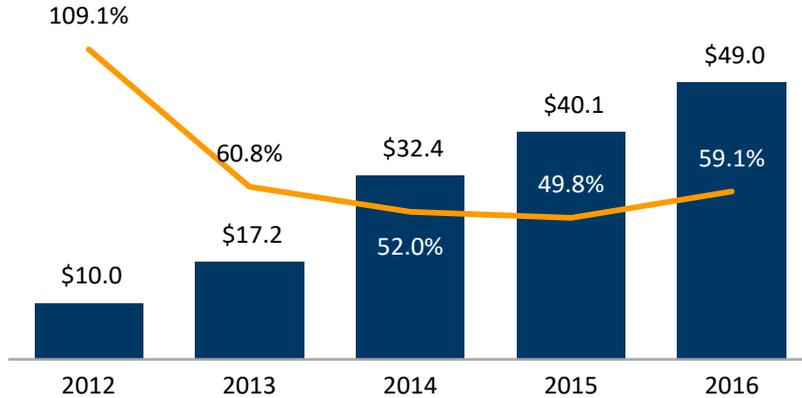
Sound liquidity position

- ✓ **Cash reserves**
 - \$51.3 mm as of December 31, 2016
- ✓ **Idle debt capacity**
 - Current LTV of 22.7% vs 40% maximum leverage internal policy
- ✓ **Proven access to capital markets**
 - 3 transactions in the Equity Capital Markets, raising US\$660mm in primary proceeds
- ✓ **Strong cash flow generation and low payout ratio commitments**
- ✓ **Diversified sources of funding**
 - Internal cash flows
 - Recently signed a Term Loan with Metlife & Syndicated Loan Medium term Loan Facility with a Bank Syndicate
 - Obtained a US\$100M Revolver with Bank Syndicate

(1) Includes US\$ 608,213 of issuance costs, total Metlife loan of US\$47.5mm.

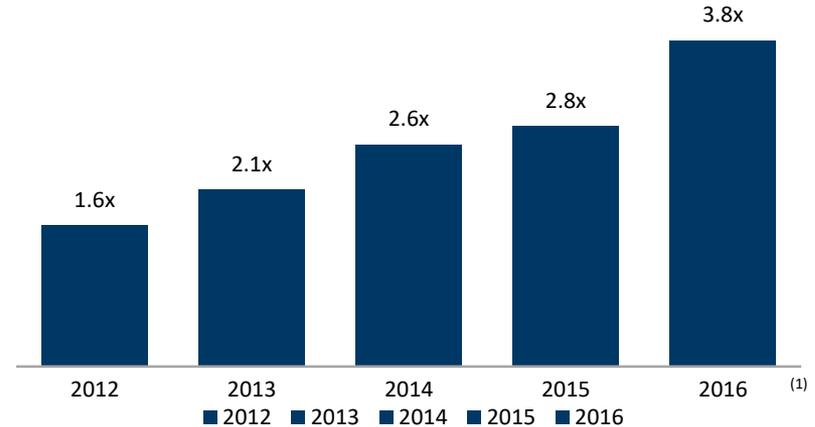
FFO & FFO payout⁽²⁾

(US\$ in millions)



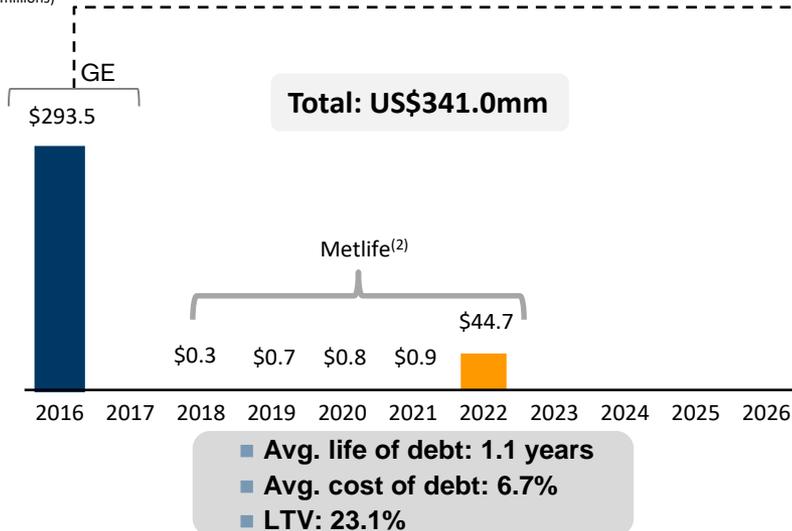
Strong coverage ratios

(EBITDA LTM / Interest expense)

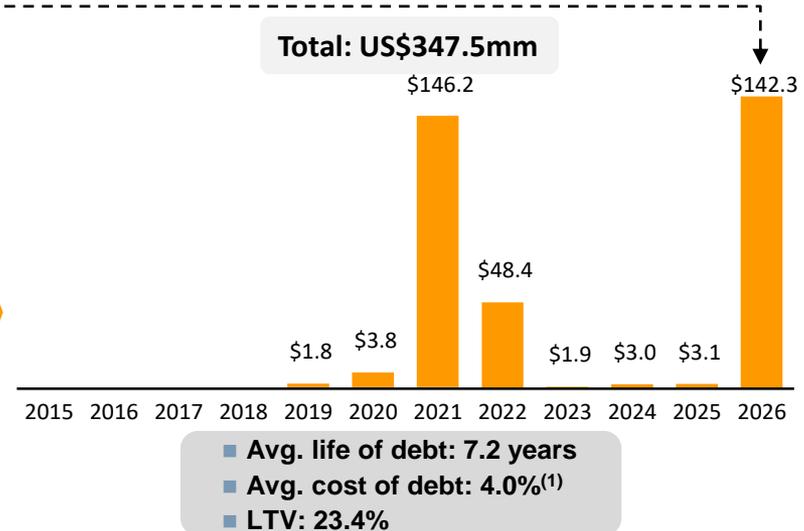


Well-balanced debt maturity profile

(US\$ in millions)



Pro forma



(1)
(2)

Assumes US\$150 million senior unsecured credit facility and US\$197.5 MetLife loan
Includes US\$608,213 of issuance costs, total MetLife loan of US\$47.5mm.



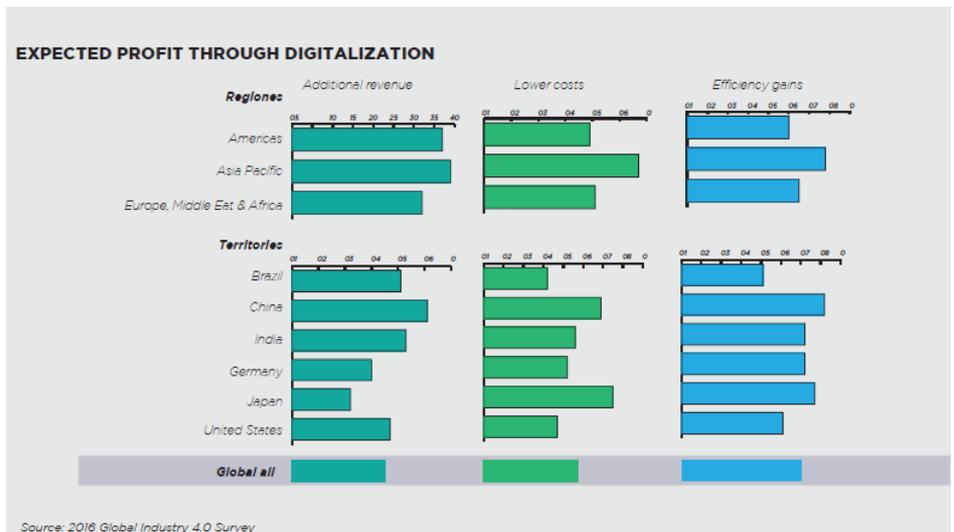
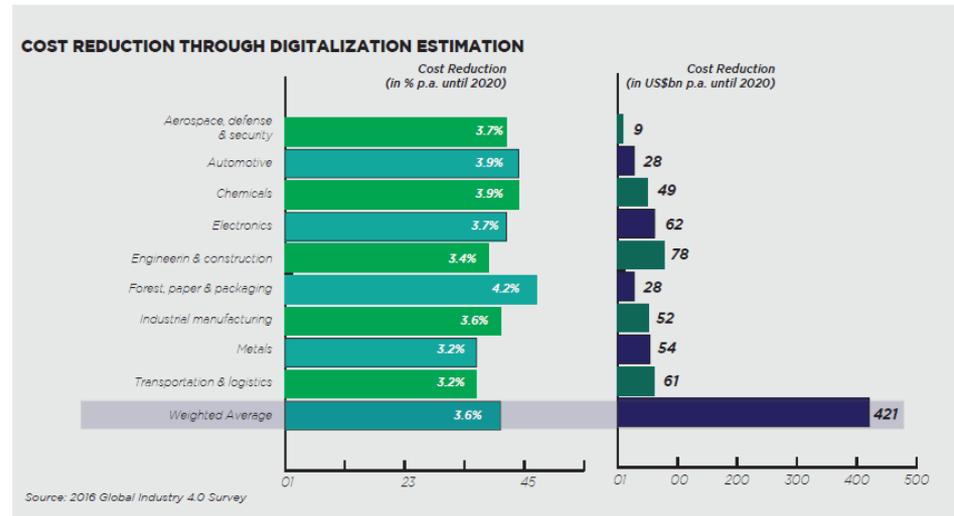
Industry overview

4.0 Industrial Revolution

- Ability to anticipate client demand
- New paradigm known as the 4th Industrial Revolution
- Convergence of technologies
 - Ubiquitous and mobile internet
 - More powerful and cheaper sensors
 - Artificial intelligence
 - Machine learning
- Rapid evolution towards new ways of producing – Smart Factories
- Vesta will continue supporting leading-edge technology that meets both clients and supply chains' logistical and communication needs

14.0 and Mexico

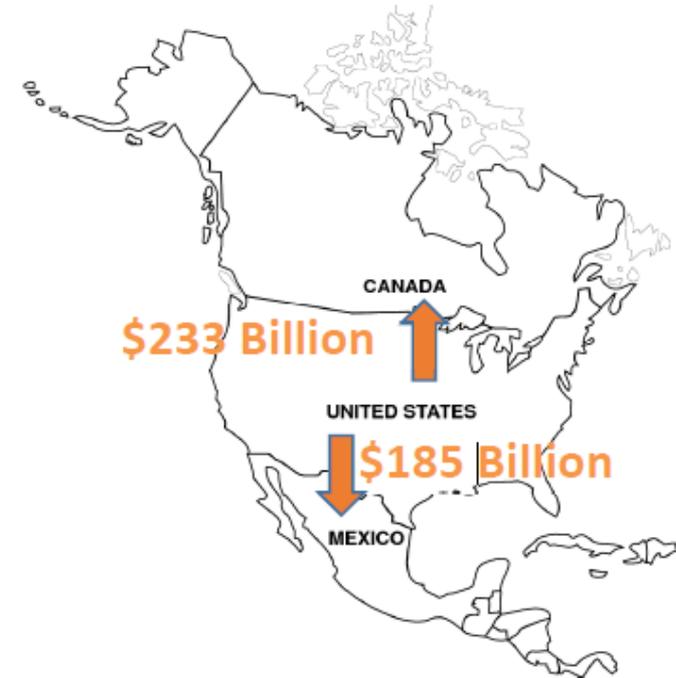
- Mexico is a world-class Manufacturing Hub, exporting more than one billion dollars per day
- 50% of these exports are manufactured products, from this large portion are highly sophisticated technologies
- 80% of high tech exports in Latin America are produce in Mexico, exporting even more than Canada.





- Off-shoring to “best cost” countries is an integral aspect of the global supply network, which results in lower prices for consumers and return on capital for investors.
- **Mexican automotive plants helped sustain a competitive automotive industry across North America.**
- **In 2015, total U.S. FDI in Mexico was \$93B; Mexican FDI in the U.S. was \$17B**
- Nearly 90% of the new Mexican light vehicles assembly plant investments announced since 2009 are for assembly plants of Japanese and European automakers. Therefore, even new assembly capacity in Mexico will benefit auto suppliers located in the U.S., and these supplier companies will continue to gain from a large North American light vehicle production base.
- Canada, Mexico, and the United States together produced more than 17.8 million light vehicles in 2016. Mexican production has outpaced Canada every year since 2008.
- Mexico is becoming an export base for global automakers to supply non-NAFTA markets. As over 2 million unites of new light vehicle production capacity is forecast to come on-line in Mexico by 2023, Mexico non-NAFTA exports are projected to grow from 18.6% of production in 2015 to 29.1% in 2023.
- Rising international automotive production in Mexico will be a net gain for U.S. employment, as many parts and components produced in the U.S. are inputs for Mexican production facilities. U.S. content of imported vehicles from Mexico was only 5% before NAFTA; today, that number is 40%.
- **10% increase in employment at Mexican affiliate operation leads to 1.3% increase in U.S. employment, a 1.7% increase in U.S. exports, and 4.1% increase in U.S. R&D spending.**

U.S. EXPORTS TO CANADA AND MEXICO, 2015



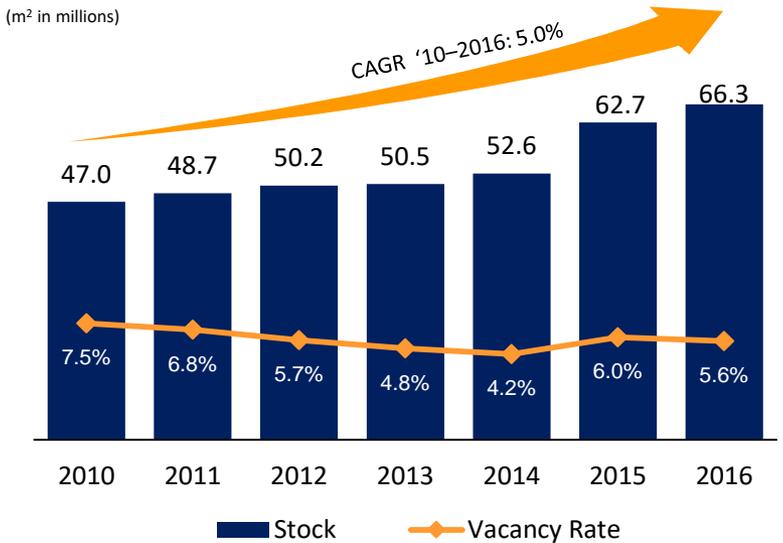
Source: International Trade Commission

- An estimated **87% of U.S. manufacturing job losses are due to technology.**
- U.S. auto suppliers make up 19% of the number of auto suppliers firms in Mexico, with 18% from Japan, 12% from Germany, and most of these companies have U.S. operations as well.
- The Detroit metropolitan area, was the sixth largest metro area for all exports in 2015, transportation was the Detroit's top export category, accounting for nearly 60% of the area's exported goods. Mexico and Canada are the top foreign markets for Detroit exports; in 2016 39% of the value of Detroit Metropolitan Statistical Area's good exports were bound for Mexico (\$17.3B), and 34% were exported to Canada (\$15.12B).
- If the U.S. were to enact a 35% tariff on light vehicles imported from Mexico, CAR (Center of Automotive Research) **estimates that sale impact would be 450,000 units in the U.S., and an implied loss of nearly 6,700 north American assembly jobs.**
- In 2015, Mexican vehicle exports contained an average of 40.3% U.S. content. The U.S. parts employment impact of the lost Mexican import sales would result in **approximately 20,000 U.S. parts jobs lost.**
- U.S. vehicles production contains an average of 11.7% Mexican parts and components content. Since the price of Mexican parts content in U.S. light vehicle production would rise by 35%, that would result in **approximately 11,000 additional U.S. assembly jobs lost.**

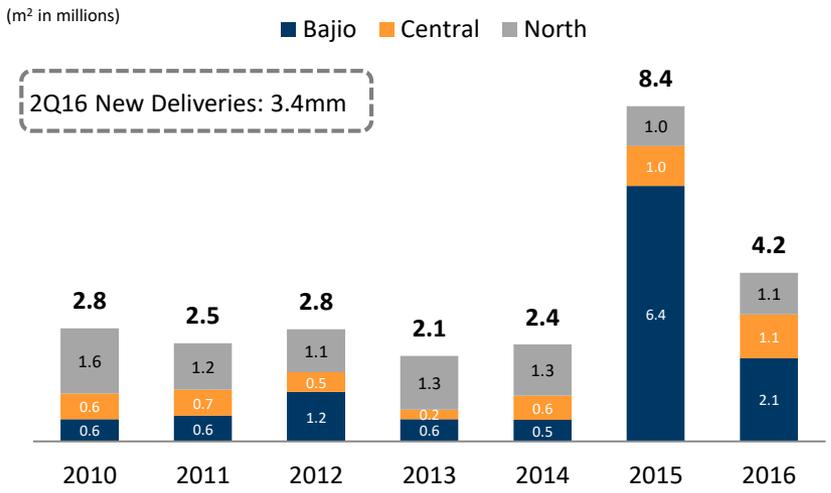
At least 31,000 U.S. jobs could be lost in addition to some proportion of 6,700 north American job loss as a result of 35% tariff on light vehicles and parts imports from Mexico.

A withdrawal from NAFTA might prompt Mexico to place retaliatory tariff on all U.S. imports to the country. Mexico has favored nation trading status with 46 other countries.

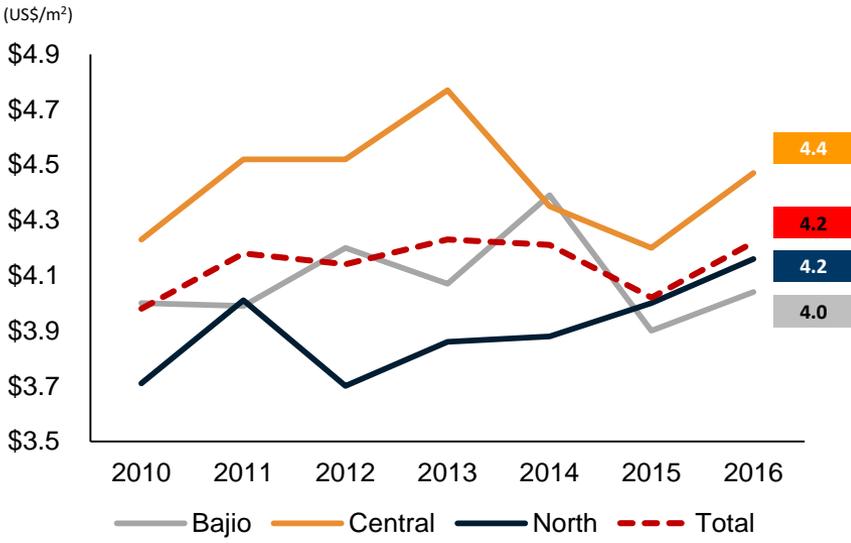
Industrial Real Estate Inventory



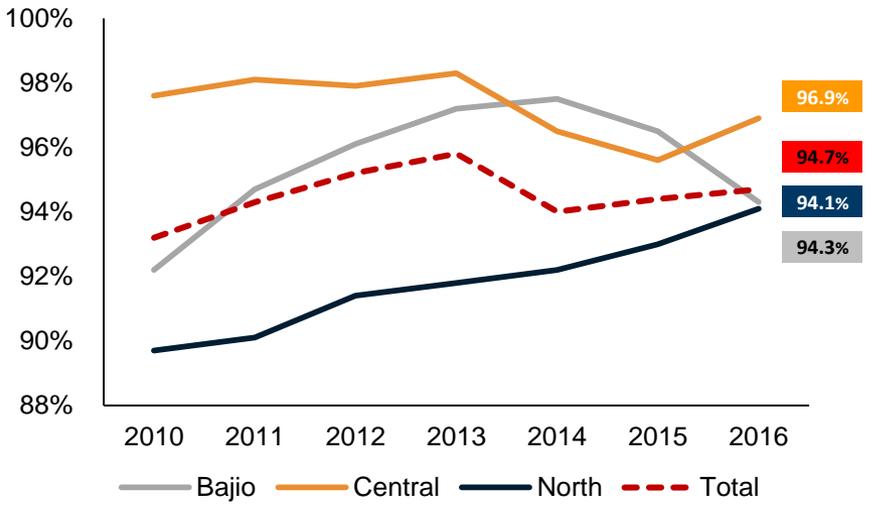
Industrial market absorption ¹



Average industrial monthly rent



Industrial occupancy rate



Source: Jones Lang LaSalle Industrial Real Estate Report 3Q16.
 1. In 2015 for Aguascalientes, Guadalajara, Guanajuato, Querétaro, Puebla and Mexicali markets, JLL expanded (updated) the submarkets and industrial parks surveyed along 2015. This alters "net absorption", "growth", and "new deliveries" variables relative to the past.

(3Q'16)

	Stock (m ²)	Available (m ²)	Net Absorption (m ²) YTD	Vacancy (%)	Lease Price (USD/m ² /month)	Growth (%)	New Deliveries (m ²) YTD
Aguascalientes	2,044,420	30,310	107,104	1.5%	3.55	4.3%	88,388
Guadalajara	3,754,481	222,525	509,206	5.9%	4.09	–	–
Guanajuato	5,117,443	245,234	504,541	4.8%	4.31	5.8%	297,095
Querétaro	4,941,627	371,674	612,708	7.5%	4.09	27.9%	1,378,368
San Luís Potosí	2,746,903	185,814	350,895	6.8%	4.14	18.9%	518,503
Bajío Markets	18,604,874	1,055,557	2,084,454	5.7%	4.04	12.3%	2,282,354
Mexico City	7,085,231	156,112	741,785	2.2%	4.95	2.6%	183,747
Puebla	1,758,999	122,726	245,280	7.0%	4.09	3.5%	62,161
Toluca	3,143,515	87,887	103,440	2.8%	4.38	–	–
Central Markets	11,987,745	366,725	1,090,505	3.1%	4.47	2.1%	245,908
Chihuahua	2,159,678	48,126	19,531	2.2%	3.88	16.2%	350,918
Ciudad Juárez	6,029,452	421,002	25,176	7.0%	4.09	1.3%	77,322
Matamoros	1,670,122	160,613	15,206	9.6%	4.49	0.1%	931
Mexicali	2,238,963	137,137	12,820	6.1%	4.20	1.5%	32,516
Monterrey	9,716,435	649,168	560,151	6.7%	4.30	1.6%	151,121
Nogales	1,112,108	42,162	2,322	3.8%	3.66	7.1%	78,967
Nuevo Laredo	888,211	77,328	30,482	8.7%	3.50	4.8%	42,296
Reynosa	3,021,053	235,616	175,057	7.8%	4.63	1.1%	34,286
Saltillo - Ramos	3,075,122	148,712	101,179	4.8%	4.10	7.1%	216,874
Tijuana	5,788,695	178,963	112,331	3.1%	4.74	2.1%	119,423
North Markets	35,699,839	2,098,827	1,054,255	5.9%	4.16	3.1%	1,104,654
TOTAL MEXICO	66,292,458	3,521,109	4,229,214	5.3%	4.22	5.50%	3,632,916

Thank You!

