North and Central America.



19 manufacturing plants.



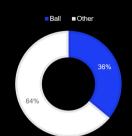
37% specialty 63% standard cans



Category mix

73% CSD & domestic beer 27% Other, craft beer, imported beer





Management estimates as of 12/31/2023, Industry positions do not include competition from other substrates or imports, Represents facilities operating as of 12/31/2023 excluding the recently closed Kent, WA plant. Ball market position estimates exclude joint ventures and equity investments. Logos may be registered trademarks of their respective owners

South America.

12 manufacturing plants.

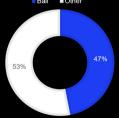


69% specialty 31% standard cans



18% CSD/other

SOUTH AMERICA (INCLUDES, BRAZIL, CHILE, PARAGUAY. & ARGENTINA ~41 BILLION UNITS) ■Ball ■Other



Coca Cola

ABInBev















EMEA.





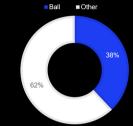
21 manufacturing plants.







72% CSD/Energy/Other 28% Beer



Coca Cola



* Heineken









Management estimates as of 12/31/2023. Industry positions do not include competition from other substrates or imports. Represents facilities operating as of 12/31/2023. management estimates as of 123 3 (222), mousty positions of not include compension non-order substitutes of imports. Represents lactines Ball market position estimates exclude joint ventures and equity investments. Logos may be registered trademarks of their respective owners









Ball Corporation Investor Day -June 18, 2024

Aluminum aerosol packaging.



6 manufacturing plants. 2 slug manufacturing plants.



Beauty and Personal Care represents 80%+ of aluminum aerosol volume.



Aluminum aerosol global industry estimated to be ~7 billion units.



Ball Other Europe Aluminum Aerosol ~4 Billion Units*



North America Aluminum Aerosol ~1.5 Billion Units*



North America **Aluminum Slugs** ~55K Metric tons*



Brazil Aluminum Aerosol ~0.9 Billion Units*



India & Middle East **Aluminum Aerosol** ~0.7 Billion Units*



Beiersdorf



ĽORÉAL



COTY



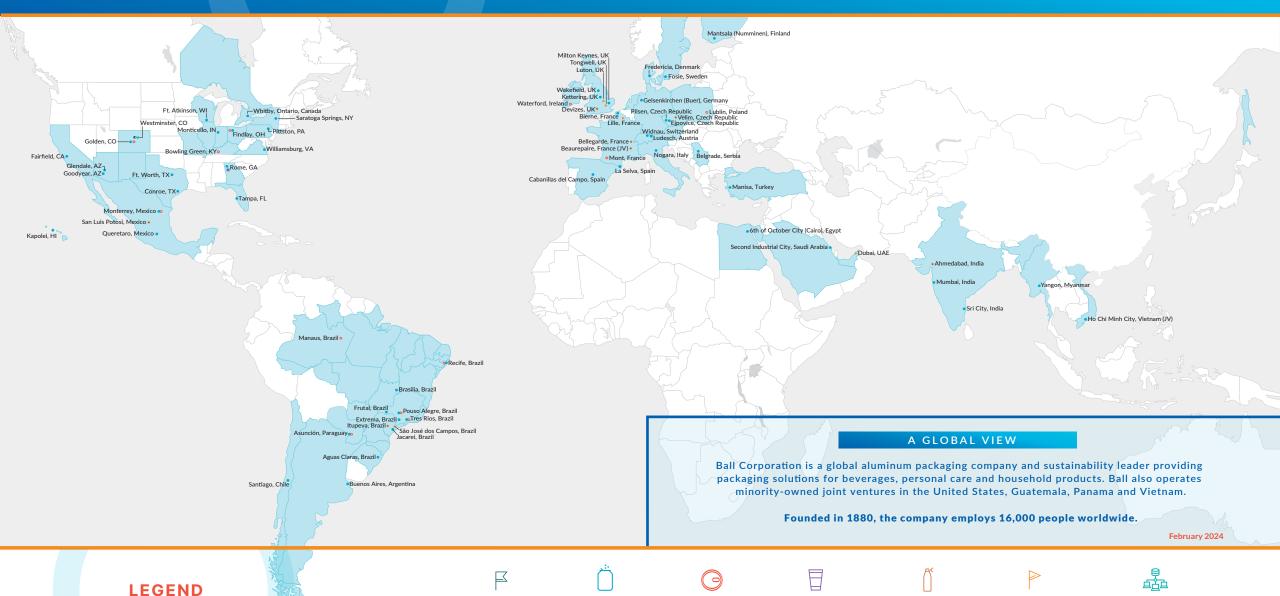




LOCATIONS WORLDWIDE

WWW.BALL.COM





Packaging

Headquarters

Beverage

Ends

0

Aluminum

Cups

Regional Office

Technology &

Innovation Center

Aluminum Aerosol

Packaging