

# J.P. Morgan Homebuilding & Building Products Conference May 15, 2018

LIFE. BUILT. BETTER.



#### **Forward-Looking Statements**

This presentation and the accompanying comments during our analyst call contain forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Such statements include management's projected home closings, home closing revenue, home closing gross margin and pre-tax earnings for the second quarter and full year 2018, as well as improved overhead leverage and net earnings growth in 2018; and expected future growth and earnings expansion opportunities from millions of Millennials expected to enter the homebuilding market in the next decade.

These statements are based on the current beliefs and expectations of Company management, and current market conditions, which are subject to significant uncertainties and fluctuations. Actual results may differ from those set forth in the forward-looking statements. The Company makes no commitment, and disclaims any duty, to update or revise any forward-looking statements to reflect future events or changes in these expectations. Meritage's business is subject to a number of risks and uncertainties. As a result of those risks and uncertainties, the Company's stock and note prices may fluctuate dramatically. These risks and uncertainties include, but are not limited to, the following: the availability and cost of finished lots and undeveloped land; shortages in the availability and cost of labor; changes in interest rates and the availability and pricing of residential mortgages; changes in tax laws that adversely impact us or our homebuyers; inflation in the cost of materials used to develop communities and construct homes; the success of strategic initiatives; the ability of our potential buyers to sell their existing homes; cancellation rates; the adverse effect of slow absorption rates; competition; impairments of our real estate inventory; a change to the feasibility of projects under option or contract that could result in the writedown or write-off of earnest or option deposits; our potential exposure to and impacts from natural disasters or severe weather conditions; home warranty and construction defect claims; failures in health and safety performance; our success in prevailing on contested tax positions; our ability to obtain performance bonds in connection with our development work; the loss of key personnel; failure to comply with laws and regulations; our limited geographic diversification; fluctuations in quarterly operating results; our level of indebtedness; our ability to obtain financing if our credit ratings are downgraded; our ability to successfully integrate acquired companies and achieve anticipated benefits from these acquisitions; our compliance with government regulations, the effect of legislative and other governmental actions, orders, policies or initiatives that impact housing, labor availability, construction, mortgage availability, our access to capital, the cost of capital or the economy in general, or other initiatives that seek to restrain growth of new housing construction or similar measures; legislation relating to energy and climate change; the replication of our energy-efficient technologies by our competitors; our exposure to information technology failures and security breaches; negative publicity that affects our reputation; and other factors identified in documents filed by the Company with the Securities and Exchange Commission, including those set forth in our Form 10-K for the year ended December 31, 2017 and Form 10-Q for the guarter ended March 31, 2018 under the caption "Risk Factors," which can be found on our website.



#### **Management Representatives**

Presenting:

Steven J. Hilton - Chairman & CEO

Attending:

Hilla Sferruzza - EVP & Chief Financial Officer

Brent Anderson – VP Investor Relations







### **Quick Facts**

34,319 total lots owned or controlled

1,605 employees operating in

9

states

headquartered in

Scottsdale, **Arizona** 

7,709

homes closed in 2017

\$3.2B

home

closing

revenue in

2017

21 markets

founded in 1985 32+

**YEARS** 

of building dreams

MTH

NYSE since 1996

more than

115k

homes

built

100% **ENERGY STAR®** 

\$2.7B

real estate assets

50%

savings on utility bills

7th

largest

homebuilder by 2017 U.S. closings

244 communities

All facts and figures as of December 31, 2017, unless otherwise noted.



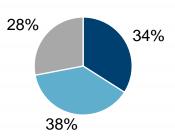
### **Diversified Across Our Segments**

#### **East**

- Florida Orlando (2004), Tampa Bay / Sarasota (2011), Miami Metro (2015)
- Georgia Atlanta (2014)
- North Carolina Charlotte (2012), Raleigh (2011)
- South Carolina Greenville (2014)
- Tennessee Nashville (2013)

#### **Selling communities**

253 communities at 3/31/18



#### Central

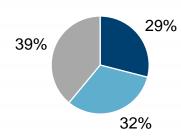
Texas – Austin (1994), Dallas / Ft.
 Worth (1987), Houston (1997), San
 Antonio (2003)

#### West

- Arizona Phoenix (1985), Tucson (1995)
- California Sacramento (1998), Bay Area (1998), Bakersfield, Inland Empire (2004)
- Colorado Denver (2004)

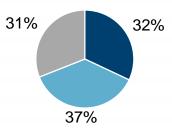
#### Closings

7,853 units ttm 1Q18



#### Backlog

3.509 units as of 3/31/18





## Positioned in 14 of the Top 20 Markets

Market	2016 Permit Rank	2016 Single Family Permits
Houston-The Woodlands-Sugar Land, TX	1	35,397
Dallas-Fort Worth-Arlington, TX	2	29,846
Atlanta-Sandy Springs-Roswell, GA	3	22,931
Riverside - LA - OC - Bakersfield, CA	4	19,374
Phoenix-Mesa-Scottsdale, AZ	5	18,577
Denver - Boulder - Fort Collins - Greeley, CO	6	17,901
Tampa - Sarasota, FL	7	16,504
Orlando-Kissimmee-Sanford, FL	8	14,208
Austin-Round Rock, TX	9	13,609
Charlotte-Concord-Gastonia, NC-SC	10	12,989
Washington-Arlington-Alexandria, DC-VA-MD- WV	11	12,974
Raleigh - Durham, NC	12	12,392
Nashville-DavidsonMurfreesboroFranklin, TN	13	12,014
New York-Newark-Jersey City, NY-NJ-PA	14	9,987
Sacramento - Fresno - Stockton, CA	15	9,829
Seattle-Tacoma-Bellevue, WA	16	9,396
Las Vegas-Henderson-Paradise, NV	17	8,805
Jacksonville, FL	18	8,499
Chicago-Naperville-Elgin, IL-IN-WI	19	8,118
Oakland - San Francisco - San Jose, CA	20	8,081







We hold top-10 positions in most of our markets







#### **Strong First Quarter Performance**

Y/Y% Comparisons to 1Q 2017

```
+ 10% orders
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+ 9% home closings

+ 10% home closing revenue

+ 90 bps GM%

+ 33% pre-tax earnings

+86% net earnings



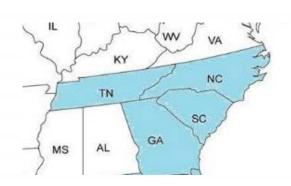
#### +33% Increase in Pre-tax Earnings

(\$millions)	Quarter Ended Mar 31,		
	2018	2017	%Chg
Home closings	1,725	1,581	+9%
ASP (closings)	\$422K	\$418K	+1%
Home closing revenue	\$728.5	\$660.6	+10%
Home closing gross profit	\$124.3	\$107.3	+16%
Home closing gross margin	17.1%	16.2%	+90 bps
SG&A expenses	\$83.6	\$77.9	+7%
% of home closing revenue	11.5%	11.8%	-30 bps
Earnings before taxes	\$48.9	\$36.8	+33%
Tax rate	10%	36%	-2600 bps
Net earnings	\$43.9	\$23.6	+86%
Diluted EPS	\$1.07	\$0.56	+91%

- 33% increase in earnings before taxes driven by home closing revenue growth, higher home closing margin and lower SG&A%
- \$6.3M energy tax credits in addition to lower corporate income tax rates per Tax Cuts & Jobs Act



### **Strong Improvements Across South Region**



East Region Y/Y (%) changes 1Q18 vs 1Q17					
	GA	NC	SC	TN	Region
Average Active Communities	20.0	18.5	12.5	6.0	57.0
Communics	+18%	+6%	-17%	-20%	
Orders/ Average	7.4	8.5	6.4	8.0	7.6
Community	+80%	-1%	+33%	+57%	+31%
Orders	+114%	+5%	+11%	+26%	+32%
ASP	+6%	-11%	+1%	-3%	-6%
Order Value	+127%	-7%	+12%	+23%	+23%

- **Georgia**: improved sales execution resulted in 80% increase in absorptions (3<sup>rd</sup> consecutive quarterly increase Y/Y)
- North Carolina: decline in ASPs due to shift to more entry-level homes
- South Carolina: double-digit order growth for 3<sup>rd</sup> consecutive quarter
- Tennessee: double-digit order growth despite fewer communities open

Opportunities for further improvements across the board



#### **Raised Guidance for FY2018**

Previous Guidance (Jan-18)

Full Year 2018

- 8,450-8,850 home closings (+*9*-13%)
- \$3.5-3.65B home closing revenue (+9-13%)
- Home closing gross margin at least 18%
- Pre-tax earnings \$285-305M (+13-19%)
- ~25% effective tax rate 2Q-4Q18 (~22% FY)

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- **8**,350-8,750 (+8-14%)
- **\$3.4-3.6B** (+7-13%)
- Gross margin 17.5-18%
- Pre-tax earnings +6-13%
- ~25% effective tax rate

2Q18

- 1,850-2,000 home closings (-3% +5%)
- \$775-850M home closing revenue (-3% +7%)
- Home closing gross margin mid-17's%
- Pre-tax earnings \$55-60M





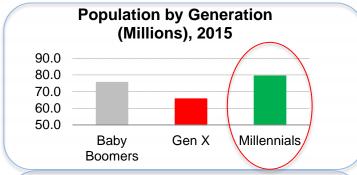


### **Housing Fundamentals Remain Strong**

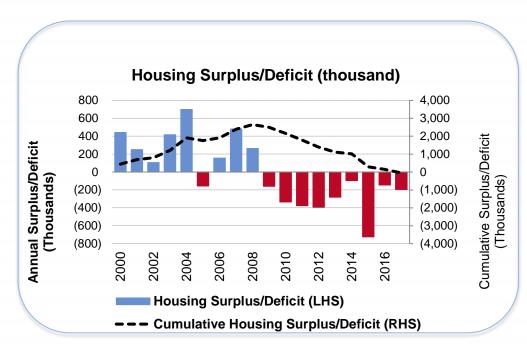
- ✓ Non-farm payrolls increasing
- ✓ Low unemployment
- Household formations growing
- ✓ Positive consumer sentiment
- ✓ Low inventory of existing homes
- Housing starts & sales up
- ✓ Home values increasing
- Individual and corporate taxes reduced
- ✓ Affordability good: Mortgage rates near historic lows, credit availability improving, FHA & Conforming Conventional Loan Limits increased
- ✓ Strong demand for entry-level homes



# **Huge Opportunity as Millennials Become Home Buyers While Supply is Short**





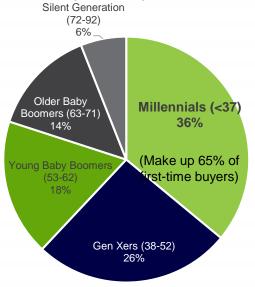


Source: Wells Fargo Securities Nov-6, 2017



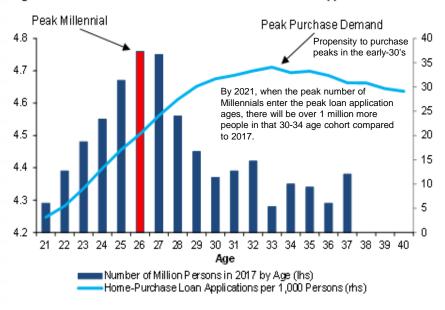
#### Wave of Millennials Coming for Many Years





Source: NAR Home Buyer & Seller Generational Trends Report 2018

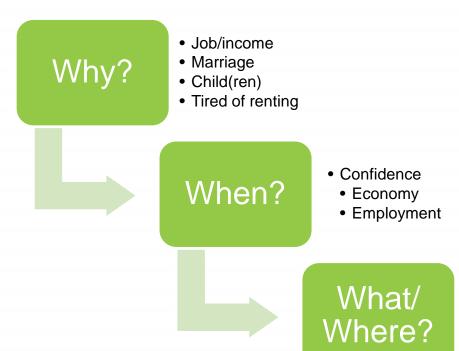
Figure 1. Number of Persons vs. Home-Purchase Loan Applications



Source: CoreLogic, Census Bureau, Evercore ISI Research



#### **Homebuying Decision Drivers**



- Life events are the primary drivers for buying a home (vs investment decision)
- Buying a home is a vote of confidence in the economy & personal employment
- Home prices & interest rates impact only what homes a buyer can afford
- We are building homes in communities buyers can afford even as interest rates rise
- Size
- Features
- Amenities
- Location



### Strategic Pivot to Meet Entry-level Demand

~32%

of active communities at 3/31/18



~21% YE16 ~30% YE17 ~35-40% by YE 2018 ~38%

orders in 1Q18



~24% FY16 ~33% FY17

~81%

total lots contracted for in 1Q18



~51%

closings from specs in 1Q18



~41% FY16 ~49% FY17



### **Homes Designed For Entry-level Buyers**

# LiVE.NOW.

MOVE SOONER. LIVE BETTER. WHY WAIT?

A name that expresses the streamlined and simplified building process, enabling buyers to get even more than they thought was possible in their new home and to move in even sooner than they imagined.





Tucson - Compass Pointe

Southern California - Sage at Esencia



Dallas - Village at the Point

Austin – Texas Heritage Village



#### LiVE.NOW. Customer Benefits

- Affordability
  - Under FHA loan limits (local)
  - Primary LiVE.NOW. buyer makes <\$100K
- "Plus" features included
  - Energy efficiency
  - Desirable finishes
  - Appealing floorplan
  - High quality construction
- Streamlined buying process
  - Low-stress, low anxiety, transparent

" [The Agent] said, 'Nope, everything you see in that model is standard. And I looked at my husband, and he looked at me, and we put an earnest check down on the house."

"...Versus coming into Meritage...[the sales agent] took me through a spreadsheet and pretty much said 'this is your price'... For us it was an easy decision."

"... 'Oh my gosh, [Meritage] they are the best homebuilders'...that's all I have been hearing since buying this home..."

Respondents: Buyers at The Parks - Phoenix



# Phoenix Entry-Level (LiVE.NOW.) The Parks – 100% Specs





# Phoenix Entry-Level (LiVE.NOW.) The Parks





#### LiVE.NOW. Spec Strategy

- No Structural options
- Pricing simple and transparent
- Provides zero
   motivation for build to
   order





#### Eliminate "a la carte" Options & Upgrades





#### **What We Achieve**

- We simplify our business
- Our buyers have a faster more transparent experience with less anxiety surrounding their selections.
- Our purchasing teams are managing less products and options and can focus their efforts on controlling costs through the opportunities provided by scale and alignment.
- Studio M provides a consistent experience throughout our Divisions that aligns closely with our Life.Built.Better brand.



#### **Reduction of SKUs Much More Efficient**



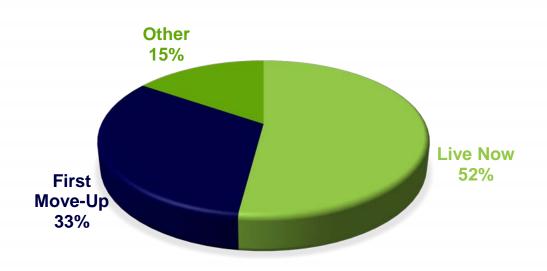


# Because of this process, LiVE.NOW. cycle times are the lowest in the company

Average Construction Cycle Tim	ne e
Closings Through 12-15-2017	
Class	Months
LiVE.NOW.	3.8
Move-Up	5.2-5.4



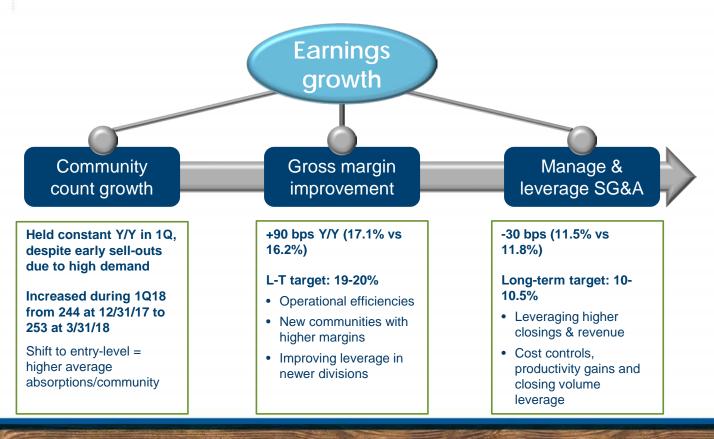
#### **Strategic Pivot Reflected in Operating Metrics**



For the period or as of:	1Q 2018	1Q 2017
Closings from spec inventory	51%	47%
Total lots controlled Years supply of lots	33,987 4.3	31,347 4.2
Unsold homes (specs) Avg specs/community Under construction Completed	1,998 7.9 67% 33%	1,633 6.4 68% 32%



#### **Driving Strategic Initiatives for Earnings Growth**





#### **Summary**

- + Housing fundamentals remain strong
- + Huge opportunity in entry-level homes for Millennials
- + Strategic pivot to more entry-level addresses long-term growth opportunity
- + LiVE.NOW. Has benefits for buyers and for Meritage

