

Barrett Business Services, Inc. Announces Second Quarter 2004 Operating Results and Financial Guidance for 3Q04

PORTLAND, Ore., July 28 /PRNewswire-FirstCall/ -- Barrett Business Services, Inc. (Nasdaq: BBSI) reported today net income of \$1,840,000 for the second guarter ended June 30, 2004, an improvement of \$1,673,000 over net income of \$167,000 for the second guarter of 2003. Diluted earnings per share for the 2004 second quarter was \$.30, as compared to diluted earnings per share of \$.03 for the same quarter a year ago.

Net revenues for the second guarter ended June 30, 2004 totaled \$47.7 million, an increase of approximately \$19.8 million or 71% over the \$27.9 million for the same quarter in 2003.

| | (Unaudited) | | (Unaudited) | | |
|--|-------------|--------------------|-------------------|------------------|--|
| : | Second Quar | cond Quarter Ended | | Six Months Ended | |
| | June | 30, | June | 30, | |
| Results of Operations | 2004 | 2003 | 2004 | 2003 | |
| (in thousands, except per share amounts) | | | | | |
| Revenues: | | | | | |
| Staffing services | \$30,470 | \$23,046 | \$55 , 524 | \$43,156 | |
| Professional employer service fee | s 17,234 | 4,856 | 32,790 | 8,143 | |
| Total revenues | 47,704 | 27,902 | 88,314 | 51,299 | |
| Cost of revenues: | | | | | |
| Direct payroll costs | 22,551 | 17,079 | 40,871 | 31,877 | |
| Payroll taxes and benefits | 10,649 | 4,385 | 22,180 | 8,190 | |
| Workers' compensation | 5,644 | 1,982 | 9,680 | 3,407 | |
| Total cost of revenues | 38,844 | 23,446 | 72,731 | 43,474 | |
| Gross margin | 8,860 | 4,456 | 15,583 | 7,825 | |

| Selling, general and administrative | | | | |
|-------------------------------------|----------------|----------------|---------|----------------|
| expenses | 5,701 | 3,869 | 11,233 | 7,465 |
| Depreciation and amortization | 253 | 271 | 495 | 551 |
| Income (loss) from operations | 2,906 | 316 | 3,855 | (191) |
| Other income (expense), net | 38 | (68) | 59 | (74) |
| Income (loss) before taxes | 2,944 | 248 | 3,914 | (265) |
| Provision for (benefit from) income | | | | |
| taxes | 1,104 | 81 | 1,468 | (89) |
| Net income (loss) | \$1,840 | \$167 | \$2,446 | \$(176) |
| Basic earnings (loss) per share | \$.32 | \$.03 | \$.43 | \$(.03) |
| Weighted average basic shares | | | | |
| outstanding | 5 , 716 | 5 , 708 | 5,710 | 5 , 728 |
| Diluted earnings (loss) per share | \$.30 | \$.03 | \$.40 | \$(.03) |
| Weighted average diluted shares | | | | |
| outstanding | 6,134 | 5 , 726 | 6,138 | 5,728 |

The Company changed its reporting of PEO revenues from a gross basis to a net basis in 2002. The gross revenues and cost of revenues information below, although not in accordance with generally accepted accounting principles ("GAAP"), is presented for comparison purposes and because management believes such information is more informative as to the level of the Company's business activity and more useful in managing its operations.

| | (Unaudited) | | (Unaudited) | |
|--------------------------------|-------------------------------|----------|-------------------|-----------|
| | Second Quarter Ended June 30, | | Six Mon | ths Ended |
| (\$ in thousands) | | | June 30, | |
| | 2004 | 2003 | 2004 | 2003 |
| Revenues: | | | | |
| Staffing services | \$30,470 | \$23,046 | \$55 , 524 | \$43,156 |
| Professional employer services | 97,984 | 28,342 | 189,704 | 48,881 |
| Total revenues | 128,454 | 51,388 | 245,228 | 92,037 |
| Cost of revenues: | | | | |
| Direct payroll costs | 102,390 | 40,565 | 195 , 757 | 72,615 |
| Payroll taxes and benefits | 10,648 | 4,385 | 22,179 | 8,190 |

| Workers' compensation | 6,556 | 1,982 | 11,709 | 3,407 |
|---|--------------|-------------|-------------------|-------------------|
| Total cost of revenues | 119,594 | 46,932 | 229,645 | 84,212 |
| Gross margin | \$8,860 | \$4,456 | \$15 , 583 | \$7 , 825 |
| A reconciliation of non-GAAP gross rev | enues to net | t revenues | is as fo | ollows: |
| For the second quarters ended June 3 | 0, 2004 and | 2003 (in | thousands | s): |
| Gross Revenue | | | Net Re | venue |
| Reporting Metho | d Reclassi: | fication | Reporting | g Method |
| 2004 2003 | 2004 | 2003 | 2004 | 2003 |
| Revenues: | | | | |
| Staffing services \$30,470 \$23,04 | 6 \$ | \$ | \$30,470 | \$23,046 |
| Professional | | | | |
| employer services 97,984 28,34 | 2 (80,750) | (23, 486) | 17,234 | 4,856 |
| Total revenues \$128,454 \$51,38 | 8 \$(80,750) | \$ (23,486) | \$47,704 | \$27,902 |
| Cost of revenues: \$119,594 \$46,93 | 2 \$(80,750) | \$ (23,486) | \$38,844 | \$23,446 |
| For the six months ended June 30, 2004 and 2003 (in thousands): | | | | |
| Gross Revenue | | | Net Re | venue |
| Reporting Metho | d Reclassi: | fication | Reporting | g Method |
| 2004 2003 | 2004 | 2003 | 2004 | 2003 |
| Revenues: | | | | |
| Staffing services \$55,524 \$43,156 | \$ | \$ | \$55 , 524 | \$43,156 |
| Professional | | | | |
| employer | | | | |
| services 189,704 48,881 | (156,914) | (40,738) | 32,790 | 8,143 |
| Total revenues \$245,228 \$92,037 | \$(156,914) | \$(40,738) | \$88,314 | \$51 , 299 |
| Cost of revenues: \$229,645 \$84,212 | \$(156,914) | \$ (40,738) | \$72 , 731 | \$43,474 |

William W. Sherertz, President and Chief Executive Officer, commented that: "We are very pleased with our continuing growth in earnings and revenues, both of which portend a strong second half of the year. During the second quarter, we achieved strong revenue growth in all of our operating regions, particularly in California, and we expect these trends to continue in the foreseeable future."

The following summarizes the unaudited consolidated balance sheets at June

30, 2004 and December 31, 2003.

| (\$ in thousands) | June 30, | December 31, |
|--|-------------------|-------------------|
| | 2004 | 2003 |
| Assets | | |
| Current assets: | | |
| Cash and cash equivalents | \$5 , 374 | \$7 , 785 |
| Marketable securities | 4,337 | |
| Trade accounts receivable, net | 27 , 952 | 18,481 |
| Prepaid expenses and other | 1,805 | 958 |
| Deferred income taxes | 3 , 057 | 2,196 |
| Total current assets | 42,525 | 29,420 |
| Goodwill, net | 21,738 | 18,749 |
| Intangibles, net | 35 | 13 |
| Property, equipment and software, net | 4,575 | 3,367 |
| Restricted marketable securities and workers' | | |
| compensation deposits | 1,854 | 1,647 |
| Deferred income taxes | 833 | 1,041 |
| Other assets | 412 | 436 |
| | \$71 , 972 | \$54 , 673 |
| Liabilities and Stockholders' Equity | | |
| Current liabilities: | | |
| Current portion of long-term debt | \$348 | \$88 |
| Income taxes payable | 1,438 | |
| Accounts payable | 470 | 727 |
| Accrued payroll, payroll taxes and related | | |
| benefits | 21,471 | 13,881 |
| Workers' compensation claims liabilities | 6,185 | 3,886 |
| Safety incentives liabilities | 3,787 | 2,007 |
| Other accrued liabilities | 1,166 | 361 |
| Total current liabilities | 34,865 | 20,950 |
| Long-term debt, net of current portion | 1,515 | 400 |
| Customer deposits | 514 | 455 |
| Long-term workers' compensation claims liabilities | 1,020 | 1,031 |
| | | |

| Other long-term liabilities | | 45 |
|-------------------------------------|-------------------|----------|
| Deferred gain on sale and leaseback | 1,097 | 1,158 |
| Stockholders' equity | 32,961 | 30,634 |
| | \$71 , 972 | \$54,673 |

Outlook for Third Quarter 2004

The Company also disclosed today limited financial guidance with respect to its operating results for the third quarter ending September 30, 2004. The Company expects gross revenues for the third quarter to range from \$135 million to \$137 million and anticipates diluted earnings per share to range from \$.33 to \$.36 per share for the same period. A reconciliation of estimated gross revenues to estimated GAAP net revenues for the third quarter of 2004 is not included because PEO revenues and cost of PEO revenues for the period are not reasonably estimable.

On July 29, 2004 at 9:00 a.m. Pacific Time, William W. Sherertz and Michael D. Mulholland will host an investor telephone conference call to discuss second quarter 2004 operating results. To participate in the call, dial (877)356-3717. The call identification number is 8656923. The conference call will also be webcast live at www.barrettbusiness.com. To access the webcast, click on the Investor Relations section of the Web site and select Webcast. A replay of the call will be available beginning July 29, 2004 at 11:00 a.m. and ending August 6, 2004. To listen to the recording, dial (800)642-1687 and enter conference identification code 8656923. BBSI provides human resource management solutions to large and small companies throughout many regions of the United States.

earnings expectations for the third quarter of 2004, are forward-looking statements, which involve known and unknown risks, uncertainties and other factors that may cause the actual results of the Company to be materially

statements. Factors that could affect future results include economic conditions in the Company's service areas, the effect of changes in the Company's mix of services on gross margin, future workers' compensation claims experience, the effect of changes in the workers' compensation regulatory environment in one or more of our primary markets, collectibility of accounts receivable, and availability of funding for working capital purposes, among others. Other important factors that may affect the Company's future prospects are described in the Company's 2003 Annual Report on Form 10-K. Although forward-looking statements help to provide complete information about the Company, readers should keep in mind that forward-looking statements may be less reliable than historical information. The Company undertakes no obligation to update or revise forward-looking statements in this release to reflect events or changes in circumstances that occur after the date of this release.

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SOURCE Barrett Business Services, Inc.

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(BBSI)

CO: Barrett Business Services, Inc.

ST: Oregon

IN: FIN CPR STW

SU: ERN ERP CCA

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