

Q3 | FY 2024 PERFORMANCE



Building a Better Future for All™

ASX:JHX; NYSE:JHX

Q3 PERFORMANCE

Global
Net Sales

\$978.3M

Record Global Adjusted
Net Income¹

\$179.9M

Global Adjusted
EBITDA² %

28.7%

Record Nine Months
Operating Cash Flow

\$749.5M



Our team's focus remains simple: working safely, partnering with our customers, investing in long-term growth and driving profitable share gain. This focus has enabled us to deliver a strong nine months, and a record quarterly result for Adjusted Net Income. Our last four quarterly results have demonstrated that we are accelerating through this cycle and taking share. We have a superior value proposition that helps our customers grow and be successful. Our team is focused on maintaining this momentum and consistency to deliver strong financial results again in the fourth quarter. We are homeowner focused, customer and contractor driven, providing the entire value chain with world-class products and services.”

– AARON M. ERTER, CEO

Homeowner Focused, Customer and Contractor Driven™

Visit ir.jameshardie.com.au for more information and a reconciliation of each non-GAAP financial measure to the equivalent GAAP measure

All amounts are in USD
1. Excludes asbestos related expenses and adjustments, and tax adjustments
2. Excludes asbestos related expenses and adjustments, depreciation and amortization



A GLOBAL GROWTH COMPANY



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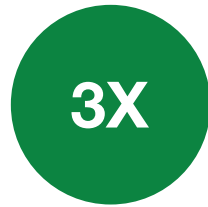
CREATING SHAREHOLDER VALUE

Global Net Sales



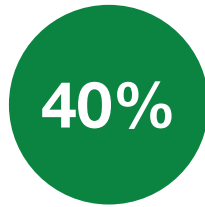
10 Year CAGR¹

Global Operating Cash Flow



3 Year Avg. FY23 vs FY13²

Global Adjusted ROCE



5 Year Avg.³

Global Adjusted Net Income



10 Year CAGR¹

SUPERIOR VALUE PROPOSITION



Homeowner Focused, Customer and Contractor Driven™

Exterior Design
Superior Durability
Low-Maintenance
Trusted Brand
Unrivalled Business Support
Localized Manufacturing

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STRATEGIC INITIATIVES

- 1 Profitably grow and take share where we have the right to win
- 2 Bring our customers high-valued, differentiated solutions
- 3 Connect and influence all the participants in the customer value chain

Enabled by

- ✓ Customer Integration
- ✓ Innovative Solutions
- ✓ Brand of Choice
- ✓ Global Capacity Expansion

Supported by our Foundational Imperatives



¹ CAGR for the time period FY13 to FY23

² Comparison of average Global Operating Cash Flow FY21-FY23 and FY11-FY13

³ Return on Capital Employed calculated as Adjusted EBIT / Adjusted Gross Capital Employed for FY19 - FY23