

# Q1 | FY 2024 PERFORMANCE



Building a Better Future for All™

ASX:JHX; NYSE:JHX

## Q1 PERFORMANCE

Global  
Net Sales

\$954.3M

Global Adjusted  
Net Income<sup>1</sup>

\$174.5M

Global Adjusted  
EBITDA<sup>2</sup> %

29.2%

Operating  
Cash Flow

\$252.3M



Our team's focus remains simple: working safely, partnering with our customers, managing decisively, and controlling what we can control. Our results highlight how impactful this focus has been, with our strong first quarter Adjusted Net Income. Our strong results were driven by our team's focus on profitable share gain across all 3 regions. We have a superior value proposition with the right products and solutions that help our customers grow profitably. We are homeowner focused, customer and contractor driven, providing the entire value chain with world class products and services."

– AARON M. ERTER, CEO



Homeowner Focused, Customer and Contractor Driven™

Visit [ir.jameshardie.com.au](http://ir.jameshardie.com.au) for more information and a reconciliation of each non-GAAP financial measure to the equivalent GAAP measure

All amounts are in USD

1. Excludes asbestos related expenses and adjustments, and tax adjustments

2. Excludes asbestos related expenses and adjustments, depreciation and amortization

# A GLOBAL GROWTH COMPANY



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## CREATING SHAREHOLDER VALUE

Global Net Sales



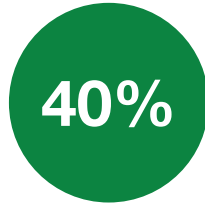
10 Year CAGR<sup>1</sup>

Global Operating Cash Flow



3 Year Avg. FY23 vs FY13<sup>2</sup>

Global Adjusted ROCE



5 Year Avg.<sup>3</sup>

Global Adjusted Net Income



10 Year CAGR<sup>1</sup>

## SUPERIOR VALUE PROPOSITION



- Exterior Design
- Superior Durability
- Low-Maintenance
- Trusted Brand
- Unrivalled Business Support
- Localized Manufacturing

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Homeowner Focused, Customer and Contractor Driven™

## STRATEGIC INITIATIVES

- 1 Profitably grow and take share where we have the right to win
- 2 Bring our customers high-valued, differentiated solutions
- 3 Connect and influence all the participants in the customer value chain

Enabled by

- ✓ Customer Integration
- ✓ Innovative Solutions
- ✓ Brand of Choice
- ✓ Global Capacity Expansion

Supported by our Foundational Imperatives



<sup>1</sup> CAGR for the time period FY13 to FY23

<sup>2</sup> Comparison of average Global Operating Cash Flow FY21-FY23 and FY11-FY13

<sup>3</sup> Return on Capital Employed calculated as Adjusted EBIT / Adjusted Gross Capital Employed