

INVESTOR DAY

November 2023

DISCLAIMERS

Forward-Looking Statements

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In addition, this presentation contains industry and market data and forecasts that are based on our analysis of multiple sources, including publicly available information, industry publications and surveys, reports from government agencies, reports by market research firms and consultants and our own estimates based on internal company data and management's knowledge of and experience in the market sectors in which the Company competes. While management believes such information and data are reliable, we have not independently verified the accuracy or completeness of the accuracy or completeness of that data nor do we undertake to update such data after the date of this presentation.

Non-GAAP Measures and Certain Operational Metrics

Innovid prepares unaudited interim condensed consolidated financial statements in accordance with U.S. generally accepted accounting principles ("GAAP"). Innovid also discloses and discusses non-GAAP financial measures such as Adjusted EBITDA and Adjusted EBITDA margin and Free Cash Flow.

We use Adjusted EBITDA, Adjusted EBITDA margin and Free Cash Flow as measures of operational efficiency to understand and evaluate our core business operations. We believe that these non-GAAP financial measures are also useful to investors for period-to-period comparisons of our core business. Additionally, these figures provide an understanding and evaluation of our trends when comparing our operating results, on a consistent basis, by excluding items that we do not believe are indicative of our core operating performance.

DISCLAIMERS (Cont'd)

These non-GAAP financial measures have limitations as analytical tools and should not be considered in isolation or as substitutes for an analysis of our results as reported under GAAP. Some of the limitations of these measures are:

- they do not reflect changes in, or cash requirements for, our working capital needs;
- Adjusted EBITDA does not reflect our capital expenditures or future requirements for capital expenditures or contractual commitments;
- they do not reflect costs of acquiring and integrating businesses, which will continue to be a part of our growth strategy;
- they do not reflect one-time, non-recurring, bonus costs and third-party costs associated with the SPAC merger transaction and regulatory fillings;
- they do not reflect goodwill impairment;
- they do not reflect severance costs;
- they do not reflect income tax expense or the cash requirements to pay income taxes;
- they do not reflect our interest expense or the cash requirements necessary to service interest or principal payments on our debt; and
- although depreciation and amortization are non-cash charges related mainly to intangible assets and amortization of software development costs, certain assets being depreciated and amortized will have to be replaced in the future, and Adjusted EBITDA does not reflect any cash requirements for such replacements.

Adjusted EBITDA is defined as net loss attributable to Innovid, excluding (1) depreciation, amortization and long-lived assets impairment, (2) goodwill impairment, (3) stock-based compensation, (4) finance (income) expenses, net, (5) transaction-related expenses, (6) acquisition related expenses, (7) retention bonus expenses, (8) legal claims, (9) severance cost, (9) other, and (10) taxes on income.

We calculate Adjusted EBITDA margin as Adjusted EBITDA divided by total revenue.

We define Free Cash Flow as net cash provided by operating activities less capital expenditures.

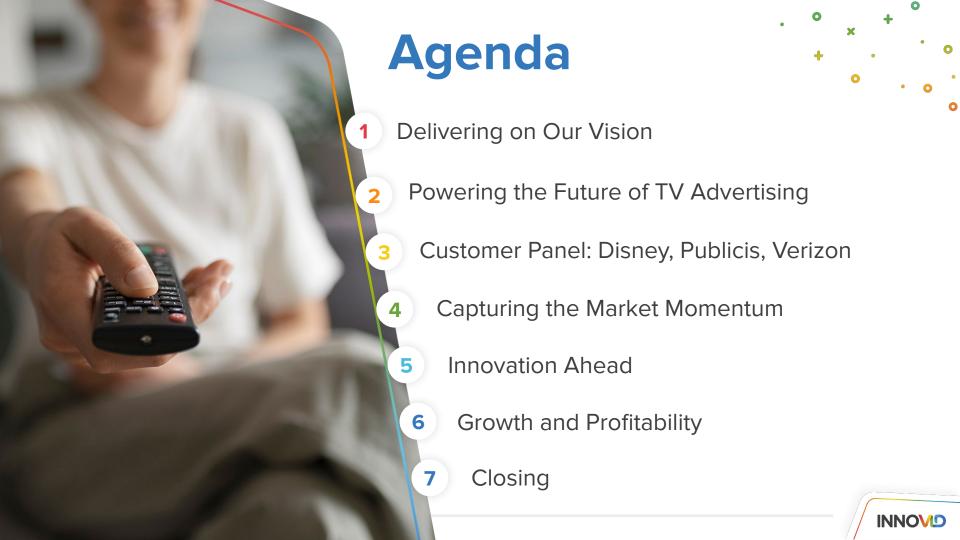
Other companies in our industry may calculate the above described non-GAAP financial measures differently than we do, limiting their usefulness as a comparative measure. You should compensate for these limitations by relying primarily on our US GAAP results and using the non-GAAP financial measures only supplementally.

Innovid has provided a reconciliation of Adjusted EBITDA and Adjusted EBITDA margin to net (loss) income, the most directly comparable GAAP measure, for historical periods in the appendix hereto. We also have provided reconciliation of Free Cash Flow to net cash provided by operating activities. We are not able to provide a reconciliation of the projected Adjusted EBITDA or Adjusted EBITDA margin to expected net (loss) income attributable to Innovid for the fourth quarter of 2023 or the full-year 2023, without unreasonable effort. This is due to the unknown effect, timing, and potential significance of the effects of taxes on income in multiple jurisdictions, finance (income)/expenses including valuations, among others. These items have in the past, and may in the future, significantly affect GAAP results in a particular period.

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| Today's Presenters



Zvika Netter

CEO & Co-Founder



Tony Callini

Chief Financial Officer



Dave Helmreich

Chief Commercial Officer



Krista Panoff

Senior Vice President, Global Enterprise Development



Blair Robertson

Chief Technology Officer, InnovidXP



Dan Mouradian

Vice President, Client Solutions



Delivering on Our Vision

Zvika Netter

CEO & Co-Founder

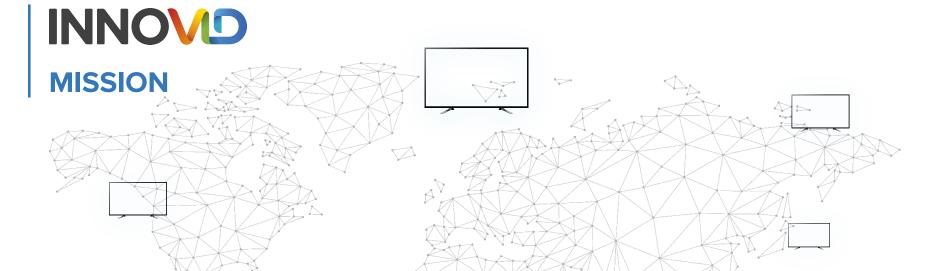






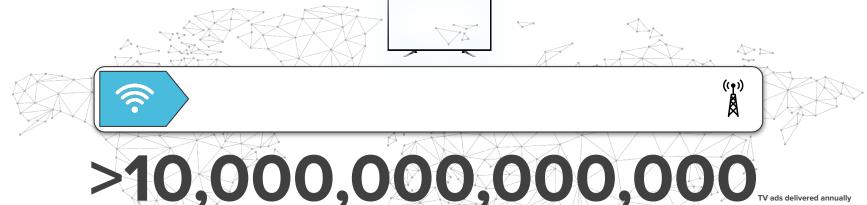
Television open for everyone, controlled by no one.





To empower the creation, delivery, measurement, and optimization of ad-supported TV experiences that people love.





To empower the creation, delivery, measurement, and optimization of ad-supported TV experiences that people love.

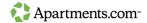
2023 Continued Momentum

MORE CLIENTS

REVLON



brooklinen







MORE

PARTNERS

NBCUniversal





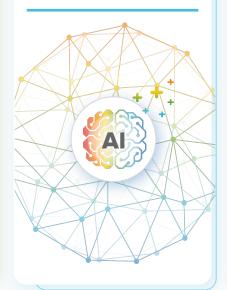


Walmart DSP



MORE

INNOVATION



MORE

AD-SUPPORTED CTV











On Top of Our Existing Best-in-Class Client Base

















































































Scaling-Up for Faster Growth

New **C-Suite** leaders





ard**lytics**





Dave HelmreichChief Commercial Officer



Yuval Pemper
Chief Technology Officer



Tony CalliniChief Financial Officer



Ken MarkusChief Operations Officer









Scaling-Up for Faster Growth

New Commercial leaders



Sarah Ripmaster
Senior Vice President,
Strategic Sales





Alex Rowe
Senior Vice President,
Enterprise Sales





Dave FaheyVice President,
Strategic Agency Development

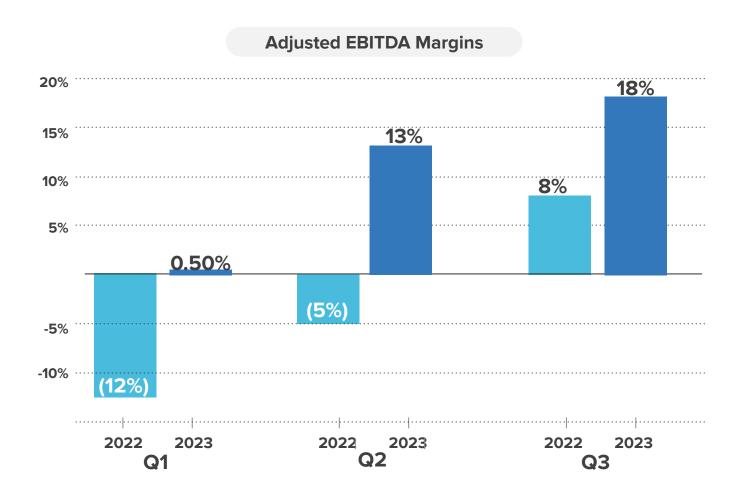




Jeff AustinSenior Vice President,
Revenue Operations



2023 Focusing on Profitable Growth





On Our Path to "Rule of 40"



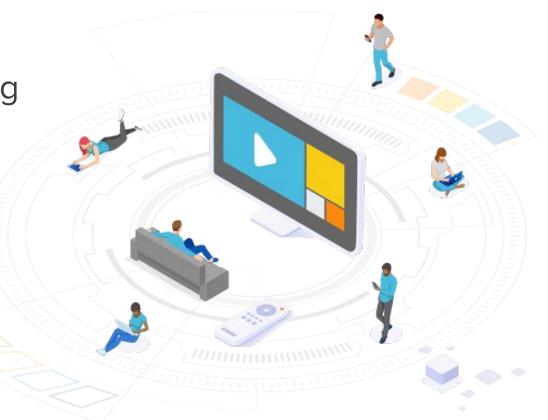




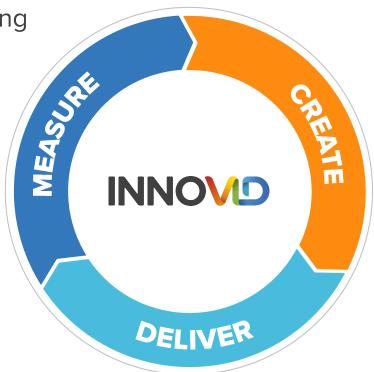




One platform powering the future of TV



One platform powering the future of TV

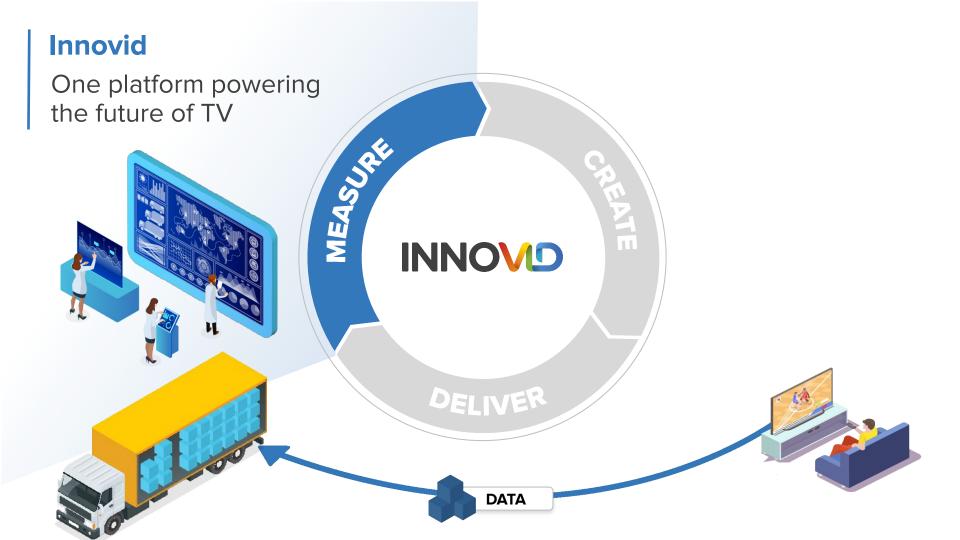


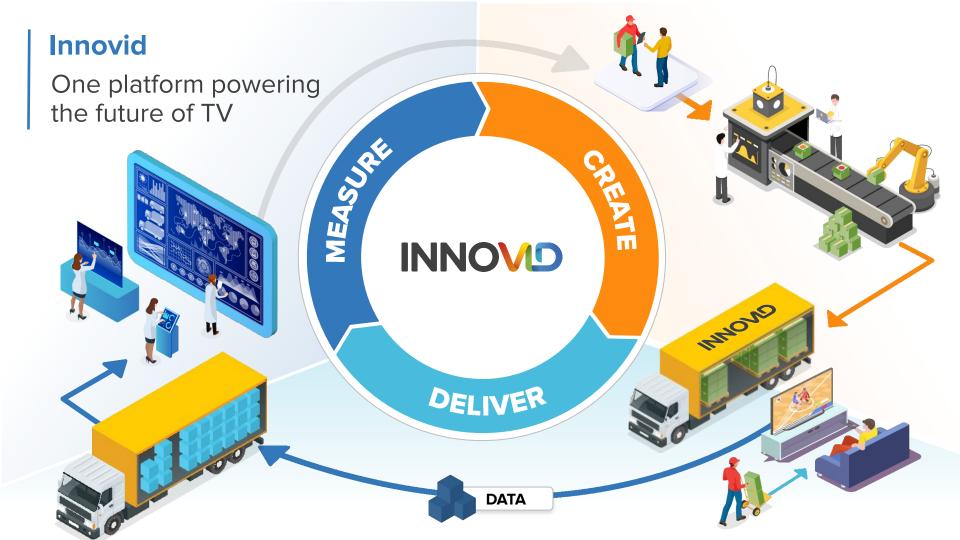


One platform powering the future of TV



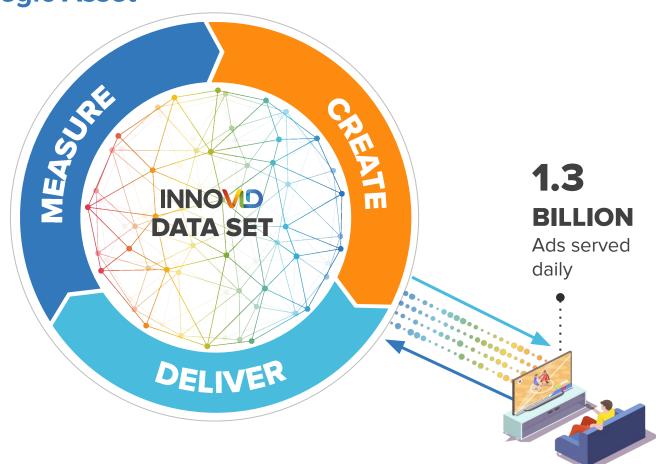
One platform powering the future of TV INNOVD DELIVER

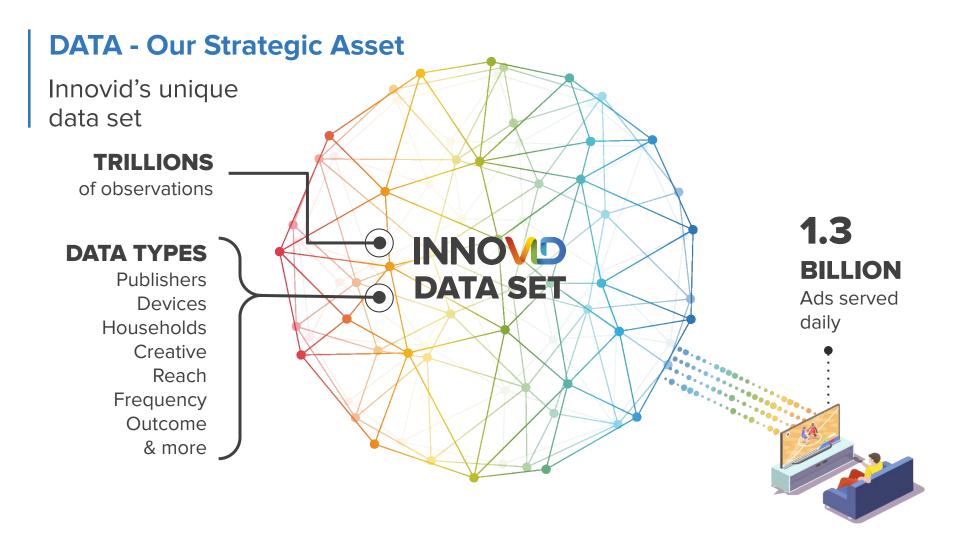




DATA - Our Strategic Asset

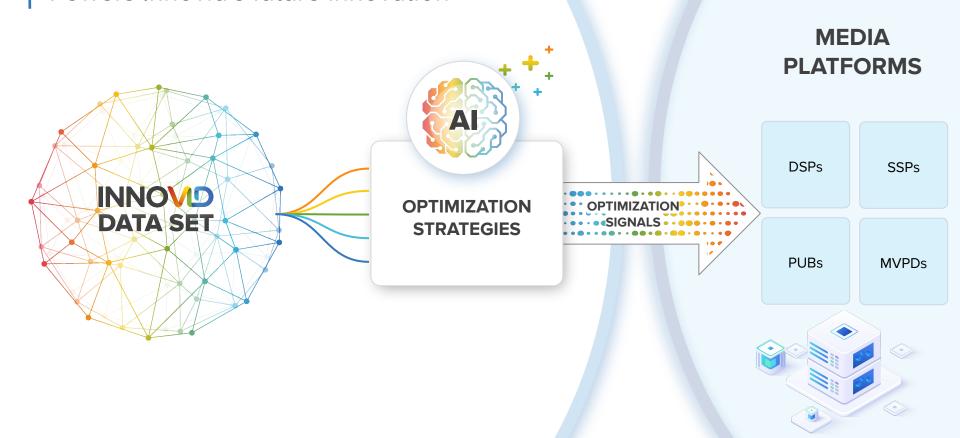
Innovid's unique data set





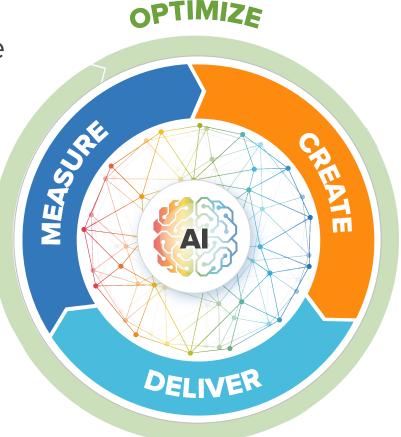
AI Runs on **DATA**

Powers Innovid's future innovation



INNOVD

Powering the future of TV, **TODAY**



Powering the Future of TV Advertising



Blair Robertson

Chief Technology Officer, InnovidXP



Dan Mouradian

VP, Client Solutions



One platform powering the future of TV advertising

Analytics Teams

INNOVE

Creative Teams



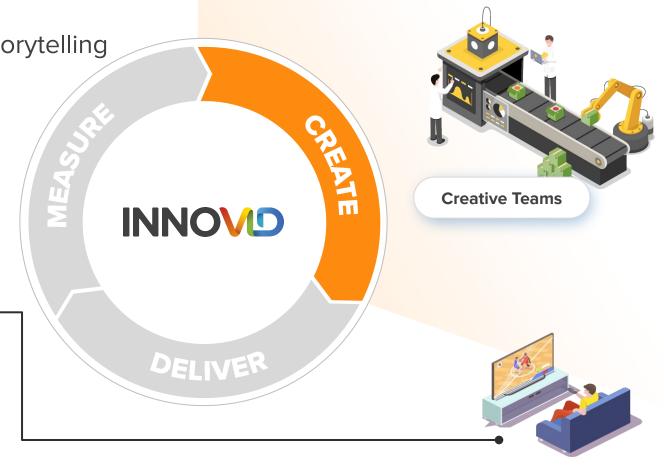
DELIVER



Enabling creative storytelling

The evolution of TV creative

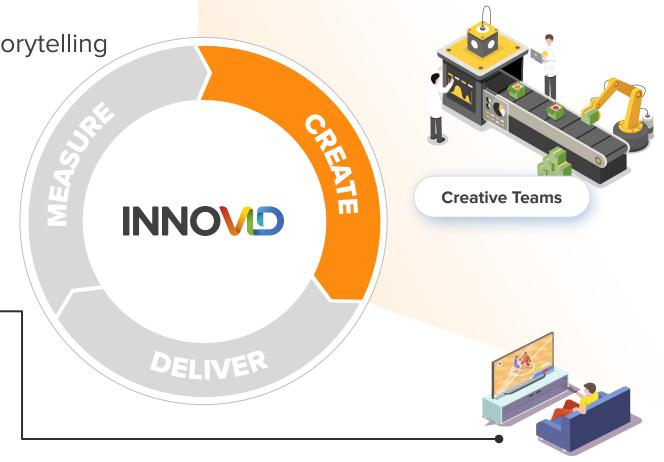
Interactive Shoppable Personalized Multi-version Single **TV Spot**



Enabling creative storytelling

The evolution of TV creative

Interactive Shoppable **Personalized Multi-version** Single TV Spot





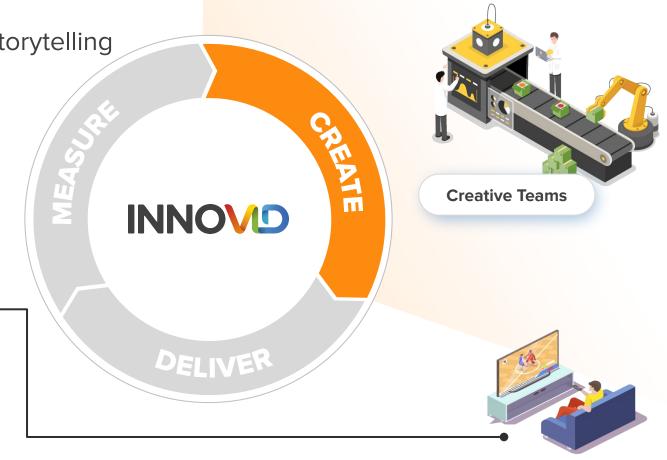
Enabling creative storytelling

The evolution of TV creative

Interactive Shoppable

Personalized Multi-version

Single
TV Spot



One platform powering the future of TV advertising

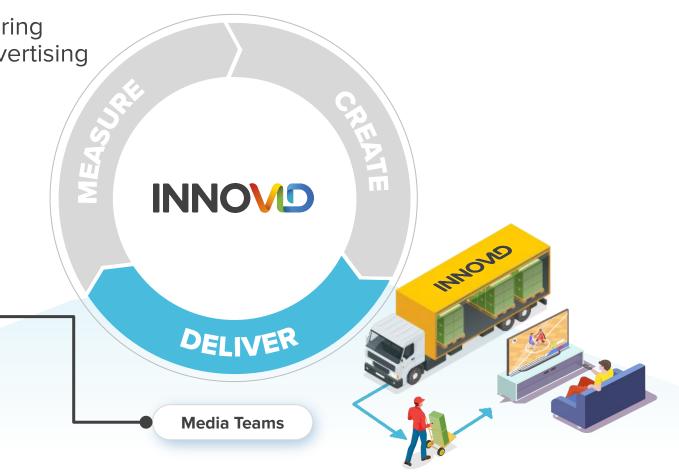
CTV Campaign Management Challenges

Different OS/Specs

Rejected videos

Asset management

Complex data management



One platform powering the future of TV advertising





DELIVER

Analysts prove & improve

Unique reach

Frequency

Media selection

Creative

Cost





DATA

Built for the future of TV

100%

Media agnostic

Full-Funnel

Metrics

Instant

Optimizations

Enterprise-Level Scalability

MEASUB

INNOVID

Personalization

based on 1st & 3rd Party Data

Interactive

formats & proprietary SDK **Creative Asset** management

Authoring tools for Interactive Ads on CTV

DELIVER

Ad Server Data

powers measurement and optimization

Perfect Video

customized for every device

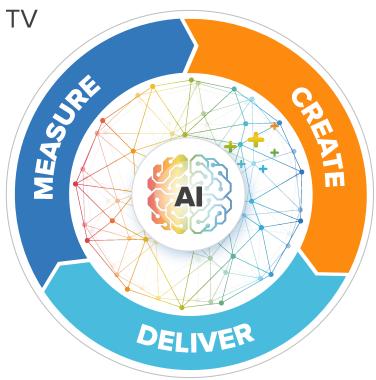
Auto-Spec Checking ensures high

quality

Serving Global

brands at massive scale

Built for the future of TV



Capturing the Market Momentum

Dave HelmreichChief Commercial Officer





Key Assets Enable GTM Opportunities

BANNER CUSTOMERS

CRITICAL INFRASTRUCTURE

MULTI PRODUCT MOTION

CONSULTATIVE SALE



Experience for the Next Phase of Growth



Sarah Ripmaster
Strategic Customers



- White glove service
- Critical infrastructure platform sale



Alex Rowe
Enterprise Customers



 Focused upsell and cross-sell for 2+ products while increasing retention



Dave FaheyAgency Development



 Complex commercial strategies with largest holding companies and independents

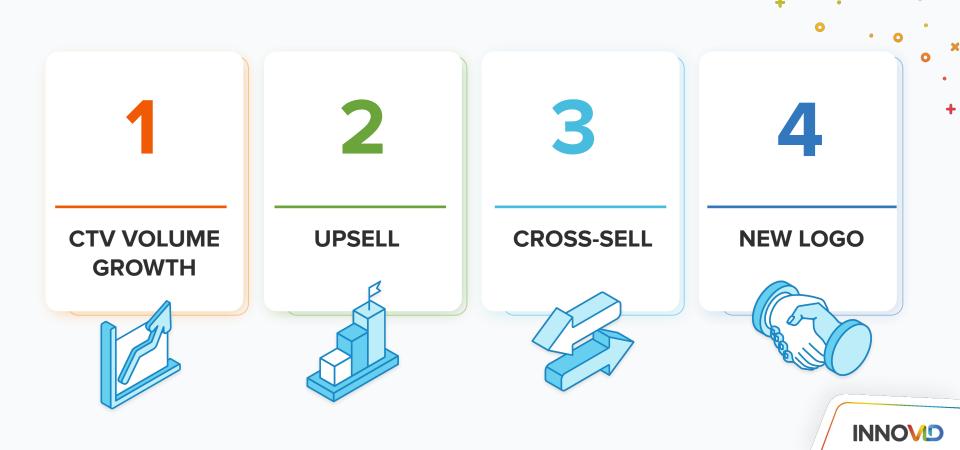


Jeff AustinRevenue Operations



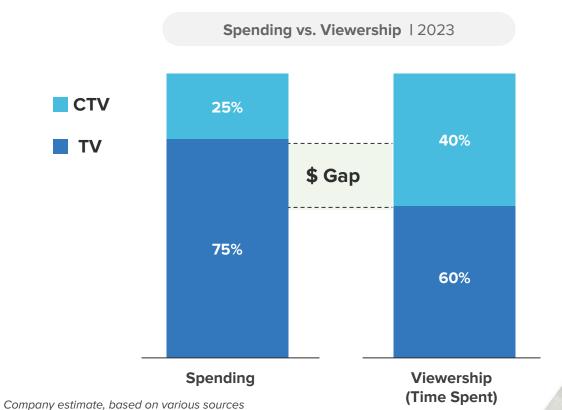
Optimize revenue generation insights and drive operational efficiency

| Four Primary Growth Drivers



CTV Growth

Spending in CTV is not pacing with viewership

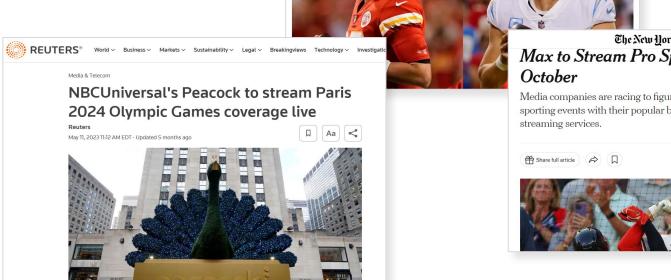




CTV Growth

Closing the gap: live sports to streaming **Amazon Prime Video's 'Thursday Night** Football' starts strong with 15.3 million viewers

Lauren Forristal @laurenforristal / 1:46 PM EDT • September 22, 2022





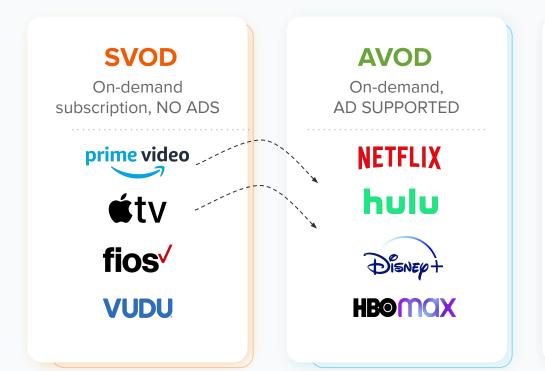
Media companies are racing to figure out how to merge live sporting events with their popular but still cash-bleeding

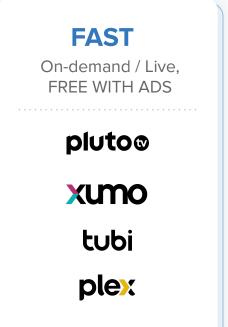




CTV Growth

Closing the gap: diversified viewership models



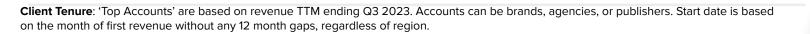




CTV Upsell

Existing customer loyalty







Customer Highlight: Upsell



Relationship Drivers

- Scalable outcomes measurement
- Advanced creative capability
- Identity based approach
- Aligned vision and innovation partner

Upsell Solutions

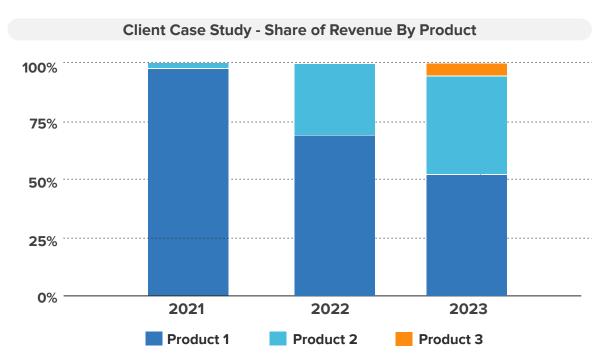
- Expansion of measurement with ad tier viewership growth
- Expansion of measurement into new markets and regions
- Enabling new interactive, dynamic creative formats that align with premium content



CTV Cross-Sell

Opportunity is ours to grab

Case Study: Increased revenue with cross-sold product





Customer Highlight: Cross-Sell

verizon /

Relationship Drivers

- Agency > Brand **Direct**
- Dynamic personalization + ad serving excellence
- Active **innovation** partner
 - Consultative and flexible services

Cross-Sell Solutions

- InnovidXP measurement to prove the value of increasing CTV/video investment
- Measurement innovation and strategic POVs



Customer Highlight: The Holy Grail of Growth + Upsell + Cross-Sell

Top 3 CPG Brand Globally

Relationship Drivers

- **Brand** direct + agency
- Proof of **performance**
- Active innovation partner
- Extension of the team and a "partner to the partners"

Platform Solution

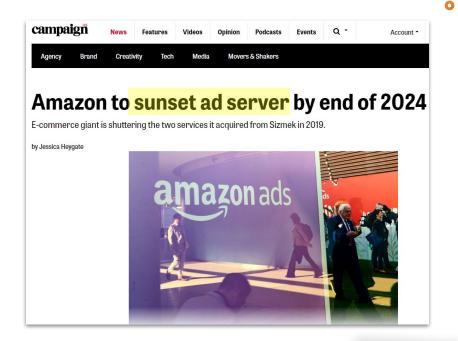
- Scalable ad delivery for growth
- Increased solution usage with more campaigns
- New product solutions within LOBs/brands
- Joint Innovation



CTV New Logo

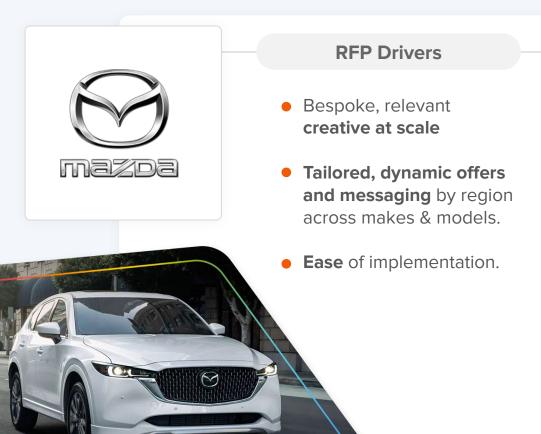
Market movement ripe for new customer acquisition







Customer Highlight: New Logo



Why We Won

- Advanced creative solutions with ability to produce unique, personalized creative at scale
- Ability to use a wide variety of data signals
- Direct integration into Mazda's incentives and dealer location API

(Within 6 months we also cross-sold ad serving.)



Innovation Ahead





Blair Robertson

Chief Technology Officer, InnovidXP



Dan Mouradian

VP, Client Solutions



Innovid Has One of the Best CTV Data Sets in the World

It's this data that powers our Al



+1,000

CTV & OTT publishers

Over 1 Trillion

Ads served

Full Video Assets for all ads served

70 Countries

live data

MRC-Certified impressions

3P Identities

incl. OpenAP & LiveRamp

Accessible In

Snowflake, AWS, and via SFTP

Zero Effort

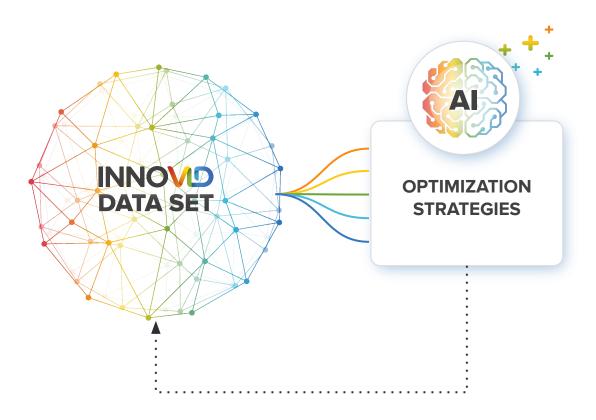
for publishers & brands **Data Usage**

controls for publishers & brands



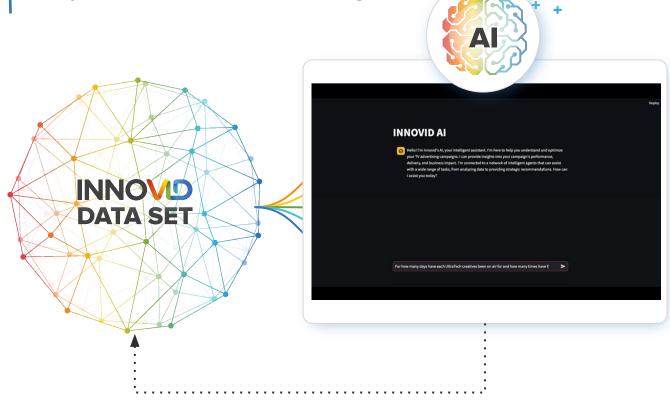
Data + AI + Serving

Powers Innovid's future innovation



Innovid Al

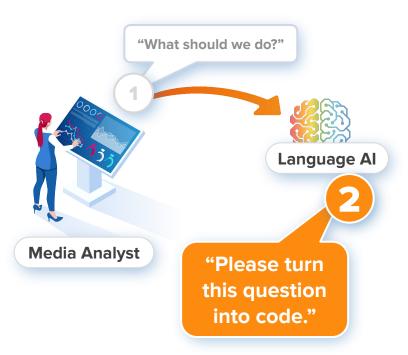
Easy access to our knowledge



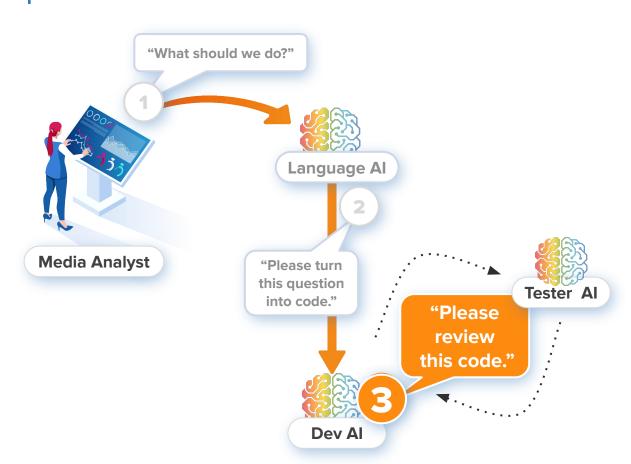
"What should we do?"



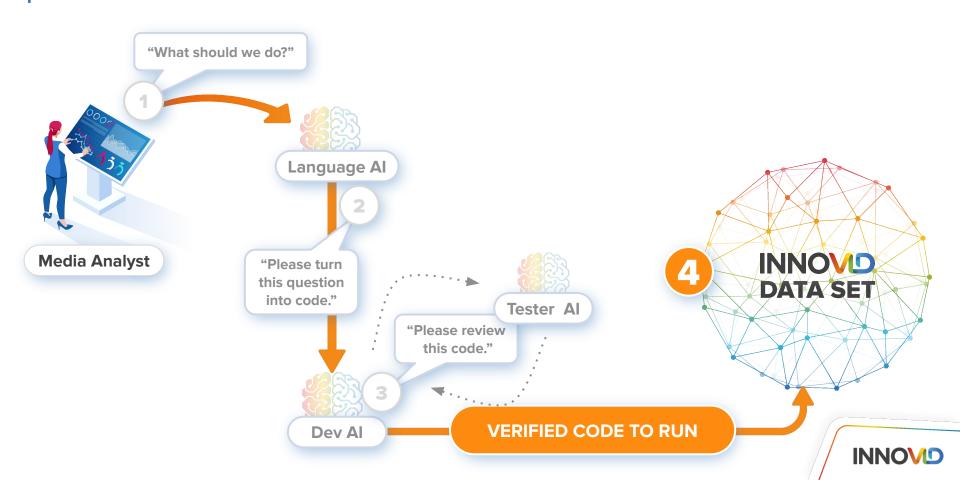


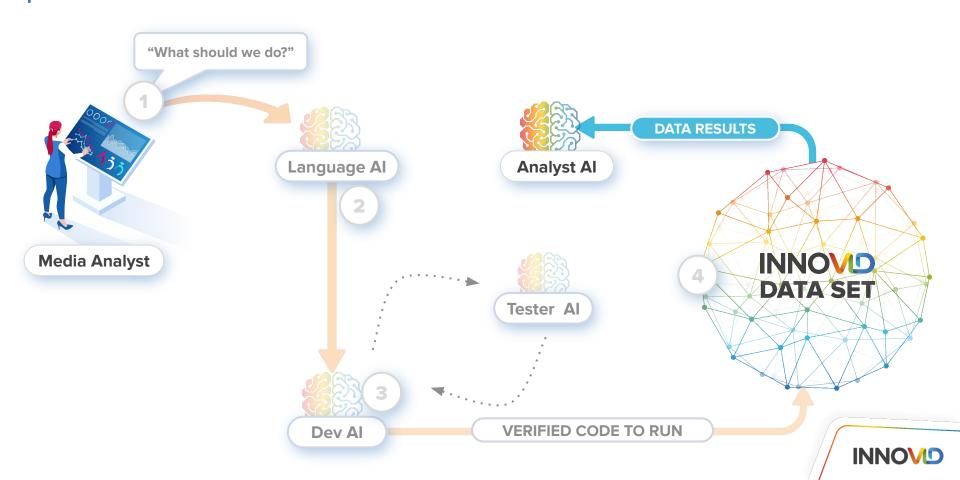


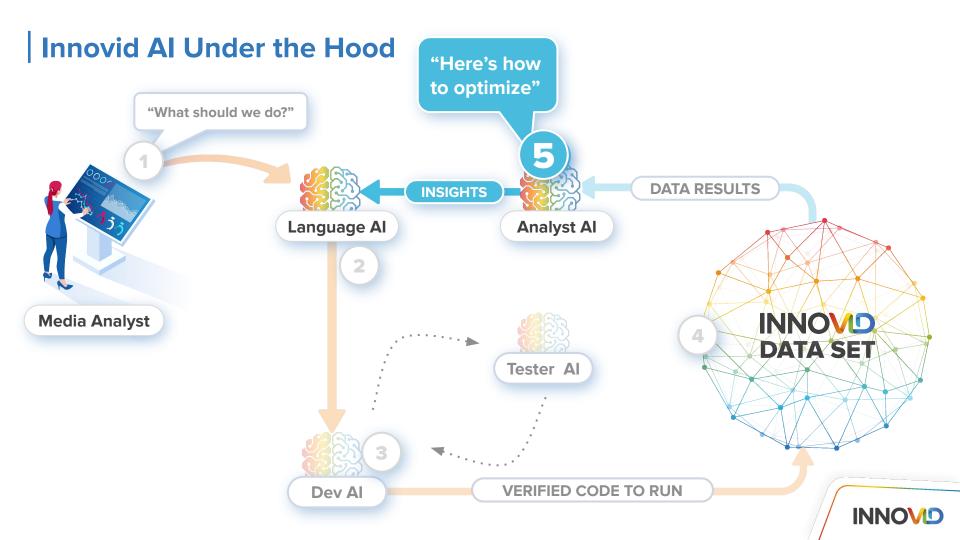


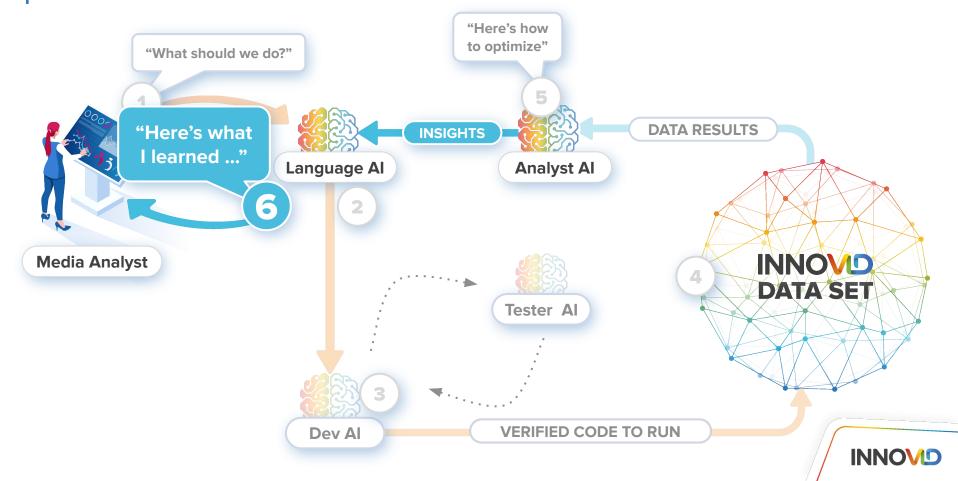


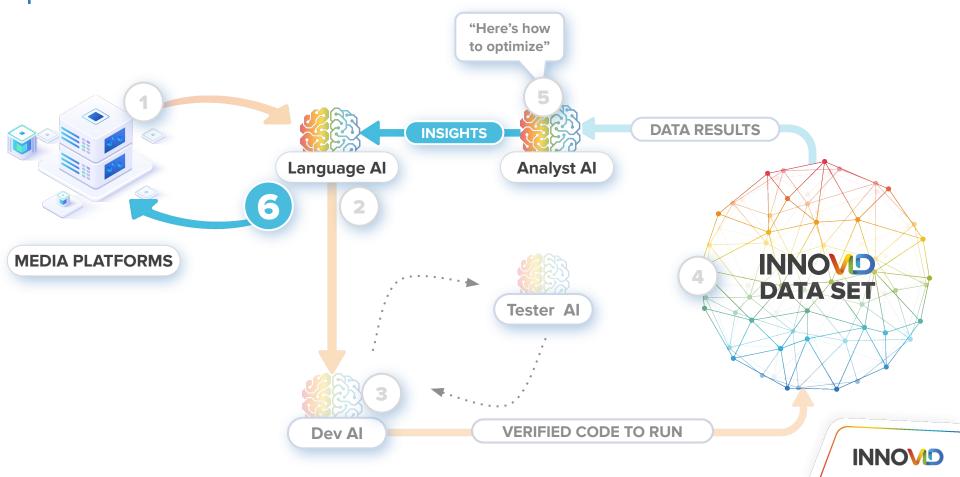


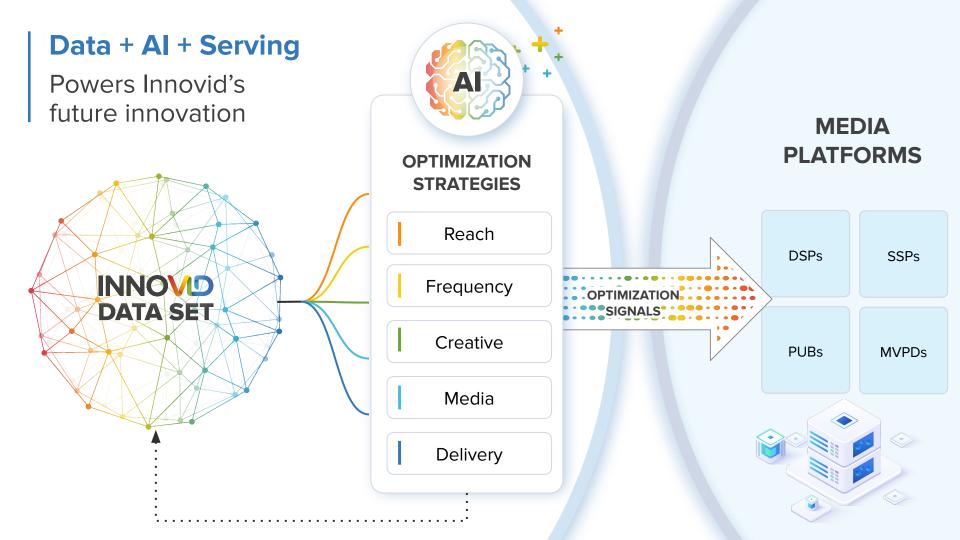






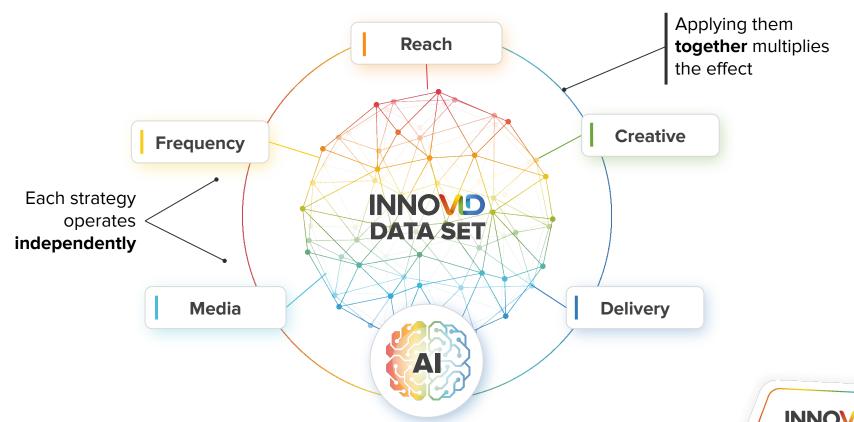






Data + AI + Serving = Exponential Value

Across all aspects of video execution



Growth & Profitability

Tony Callini
Chief Financial Officer





Strong Investment Thesis

Large and Growing Market With Lasting CTV Tailwinds

Category Leader with Competitive Moat

Top Global Clients with Strong Retention

Positioned for Sustained Double-Digit Growth

Scalable Business with Leverageable Operating Model



Strong Investment Thesis

Large and Growing Market With Lasting CTV Tailwinds

- Approx. \$200B TV ad market
- Continued shift from linear to CTV
- Live sports can accelerate transition
- Growth in ad-supported models

Category Leader with Competitive Moat

- Independent platform built purposely for CTV
- Accredited, award-winning technology
- Invaluable data set of trillions CTV data observations

Top Global Clients with Strong Retention

- Disney, GM, Verizon, Mazda, Revlon, etc.
- Top 25 clients average 7 years of tenure
- Revenue base shifting to recurring model

Positioned for Sustained Double-Digit Growth

- Compounding Growth Vectors
- Longer-term target or 20%+ annual growth

Scalable Business with Leverageable Operating Model

- Q323 Adjusted EBITDA Margin of 18%
- Longer-term target of 30%+



Consistent Pro Forma Revenue Growth

In MM's @ USD



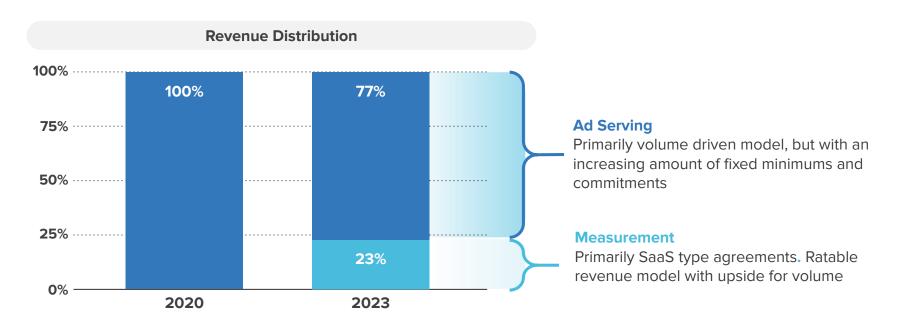


^{1.} Chart is based on pro forma basis, assuming TVS was part of Innovid since 2020 $\,$





Diversified Revenue Model



Client Distribution

Advertisers Agencies | Brands Strategic and Growth **Publishers** CTV Platforms and Apps



Adjusted EBITDA Outpacing Growth





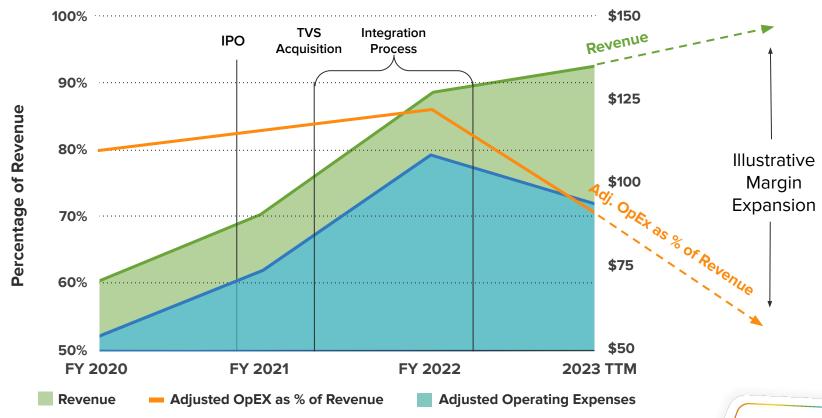
INNOVID

1. Growth rates are based on as reported basis (TVS was acquired Mar 2022)

^{2.} Adjusted EBITDA margin is a non-GAAP financial measures. Non-GAAP measures have limitations as analytical tools and should not be considered in isolation or as substitute for an analysis of results as reported under GAAP. See Appendix for a reconciliation of these non-GAAP measures to the nearest financial measures reported under GAAP.

Efficient Operating Model Improving with Scale

In MM's @ USD





All Non GAAP metrics exclude Stock Based Compensation, Transaction costs, Depreciation, Amortization and Impairment



Q4 and FY 2023 Guidance

in MM's @ USD

Q4 2023 Guidance

FY 2023 Guidance

Revenue

\$35M - \$37M

+ 4-10%

year-over-year as-reported growth

Adjusted EBITDA¹

\$5.5M _ \$7.5M

+ 84-148%

year-over-year as-reported growth

Revenue

\$136M - \$138M

as-reported growth

+ 7-9%

year-over-year

Adjusted EBITDA¹

12% or greater

12x better than 2022

on as-reported basis



^{1.} Adjusted EBITDA and Adjusted EBITDA Margin are non-GAAP financial measures. Non-GAAP measures have limitations as analytical tools and should not be considered in isolation or as substitute for an analysis of results as reported under GAAP. See Appendix for a reconciliation of Adjusted EBITDA and Adjusted EBITDA Margin to the nearest financial measures reported under GAAP.

^{2.} Including growth when accounting for TVS revenue effective the acquisition date $\frac{1}{2}$

Well Positioned for Margin Expansion on Growth

Innovid Long-Term Model

Revenue

20% +

Revenue less Cost of Revenue

Approx 80% of Revenue

Adj. EBITDA Margin¹

30% +

Free Cash Flow¹ Realization

> 60% of Adj. EBITDA

Multiple growth vectors supports sustained double digit growth

Efficient operating model converts more revenue to profit at scale

No significant incremental capital requirements drives healthy Free Cash Flow¹ realization



Long Term View

in MM's @ USD							
111 WIW 3 @ 00D	2021	2022	TTM 9/30/23	Long Term Targets			
Revenue	\$90.3	\$127.1	\$135.0	20%+ CAGR	\$\$\$		
Revenue less Cost of Revenue ²	80%	76%	75%		~80%		
R&D excl SBC ²	26%	22%	17%	Increasing	12-15%		
S&M excl SBC ²	36%	36%	30%	Operating Leverage	22-25%		
G&A excl SBC ²	21%	28%	23%		12-15%		
Adjusted EBITDA Margin ^{1,2}	18%	8%	10%	30%+	\$\$\$		
Free Cash Flow ¹	\$(5.6)	\$(22.0)	\$(5.4)	18 %+²	\$\$\$		

^{1.} Adjusted EBITDA, Adjusted EBITDA margin and Free Cash Flow are non-GAAP financial measures. Non-GAAP measures have limitations as analytical tools and should not be considered in isolation or as substitute for an analysis of results as reported under GAAP. See Appendix for a reconciliation of these non-GAAP measures to the nearest financial measures reported under GAAP.



^{2.} Reflected as a percentage of revenue



Non-GAAP Financial Measures Reconciliation

in MM's @ USD

	2021	2022	3Q'23 TTM
Net cash provided by operating activities	(2.4)	(11.6)	6.0
Internal use software capitalization	(2.6)	(10.0)	(10.8)
Purchase of property and equipment	(0.5)	(0.5)	(0.6)
Free Cash Flow	(5.6)	(22.0)	(5.4)

	2021	2022	3Q'23 TTM
Net loss	(11.5)	(18.4)	(33.7)
Depreciation, amortization, and impairment	0.7	6.1	11.5
Goodwill impairment	-	-	14.5
Stock-based compensation	3.3	13.9	19.4
Finance expense (income), net	4.4	(13.3)	(5.7)
Transaction related expenses	7.2	0.4	0.0
Acquisition related expenses	0.2	5.0	-
Retention bonus expenses	-	3.2	1.4
Legal claims	-	1.5	1.5
Severance cost	-	-	0.8
Other (2)	-	0.9	0.2
Taxes on income	1.2	2.0	4.2
Adjusted EBITDA (1)	5.4	1.2	14.2
Adjusted EBITDA margin	6.0%	1.0%	10.5%



^{1.} Adjusted EBITDA, Adjusted EBITDA Margin and Free Cash Flow are non-GAAP financial measures. Non-GAAP measures have limitations as analytical tools and should not be considered in isolation or as substitute for an analysis of results as reported under GAAP.

^{2.} Primarily exit costs from former TVS employees.