

Q2 | FY 2026 PERFORMANCE



Building a Better Future for All™

ASX:JHX; NYSE:JHX

Q2 PERFORMANCE

\$1,292mm

Net Sales

+34%

Driven by Net Sales
Contribution of AZEK Acquisition

\$330mm

Adjusted EBITDA¹

+25%

Driven by Adjusted EBITDA
Contribution of AZEK Acquisition

25.5%

Adjusted EBITDA Margin¹

(190bps)

Unfavorable Production Cost
Absorption and Raw Material Inflation

\$58mm

YTD Free Cash Flow¹

(58%)

Transaction and Integration Costs
Offsetting Continued Strength in
Underlying Cash Generation



Our second-quarter results were consistent with what we shared in early October, with Siding & Trim outperforming the modeling considerations we provided in August. The environment remains challenging, requiring us to address market conditions with focus and adaptability. Siding & Trim saw a modest decline in organic net sales in the quarter, and lower manufacturing utilization in our legacy North America operations impacted our margins. We are targeting actions to improve manufacturing costs while continuing to enhance efficiency through the Hardie Operating System. Deck, Rail & Accessories delivered mid-single-digit growth in both net sales and sell-through ahead of stable market demand, demonstrating our ability to drive material conversion through channel expansion and new product initiatives.”

Mr. Erter continued, “The AZEK business is performing well and is surpassing our expectations. On the integration front, we have made solid progress bringing the two companies together and have exceeded our FY26 cost synergy target ahead of schedule. On the commercial side, we have captured early wins with several dealers, contractors and homebuilders, demonstrating our potential to drive accelerated material conversion across exteriors and outdoor living. Our confidence in the combination of James Hardie and AZEK has strengthened as we have seen customers respond to our differentiated products, leading brands, focus on innovation and continued investment across the value chain.”

1. Non-GAAP. Refer to Non-GAAP Financial Measures for reconciliation of Adjusted EBITDA, Adjusted EBITDA margin and Free Cash Flow to the most comparable GAAP financial measures.

Visit ir.jameshardie.com.au for more information and a reconciliation of each non-GAAP financial measure to the equivalent GAAP measure

Homeowner Focused, Customer and Contractor Driven™

All comparisons are made vs. the comparable period in the prior fiscal year and all amounts presented are in US dollars, unless otherwise noted.



A GLOBAL GROWTH COMPANY



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CREATING SHAREHOLDER VALUE

+9%

Net Sales

10 Year CAGR
FY25²

+11%

**Adjusted
Net Income¹**

10 Year CAGR
FY25²

48%

**Adjusted
ROCE¹**

5 Year Average
FY25³

4x

**Operating Cash
Flow**

3-Year Average
FY25 vs FY15⁴

¹ Non-GAAP. See the Company's Annual Report 20-F for the year ended March 31, 2025 for reconciliation of Adjusted Net Income and Adjusted ROCE to the most comparable GAAP financial measures.

² CAGR for the time period FY15 to FY25

³ Return on Capital Employed calculated as Adjusted Operating Income / Adjusted Gross Capital Employed

⁴ Comparison of average Global Operating Cash Flow FY23-FY25 and FY13-FY15

SUPERIOR VALUE PROPOSITION



Homeowner Focused, Customer and Contractor Driven™

Demand Creation
Innovative Solutions
Exterior Design
Superior Durability
Low-Maintenance
Trusted Brand
Unrivalled Business Support
Localized Manufacturing

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STRATEGIC INITIATIVES

- 1 Profitably grow and take share where we have the right to win
- 2 Bring our customers high-valued, differentiated solutions
- 3 Connect and influence all the participants in the customer value chain

Enabled by

- ✓ Customer Integration
- ✓ Innovative Solutions
- ✓ Brand of Choice
- ✓ Global Capacity Expansion

Supported by our
Foundational
Imperatives



Q2 | FY 2026

Non-GAAP Financial Measures

Adjusted EBITDA and Adjusted EBITDA margin

US\$ Millions	Three Months Ended September 30	
	Q2 FY26	Q2 FY25
Operating income	\$24.0	\$152.3
Asbestos related expenses and adjustments	0.9	1.4
Restructuring expenses	-	57.3
Acquisition related expenses	130.3	-
Inventory fair value adjustment	47.9	-
Amortization of intangible assets resulting from AZEK acquisition	48.7	-
Depreciation and amortization	77.7	51.9
Adjusted EBITDA	\$329.5	\$262.9

	Three Months Ended September 30	
	Q2 FY26	Q2 FY25
Operating income margin	1.9%	15.9%
Asbestos related expenses and adjustments	0.1%	0.1%
Restructuring expenses	-	6.0%
Acquisition related expenses	10.0%	-
Inventory fair value adjustment	3.7%	-
Amortization of intangible assets resulting from AZEK acquisition	3.8%	-
Depreciation and amortization	6.0%	5.4%
Adjusted EBITDA margin	25.5%	27.4%

Free Cash Flow

US\$ Millions	Six Months Ended 30 September	
	FY26	FY25
Net cash provided by operating activities	\$254.3	\$364.3
Purchases of property, plant and equipment	(195.9)	(225.2)
Free Cash Flow	\$58.4	\$139.1

